## Material Requirement Planning (MRP)

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## What is MRP?

- a system that controls inventory levels, plans production, helps supply management with important information, and helps with the manufacturing control system with respect to the production of assembled parts.


## Major Objective of MRP

- Determine Requirements - Calculated to meet product requirements defined in the MPS
$\square$ What to order
$\square$ How much to order
$\square$ When to order
$\square$ When to schedule delivery
- Keep Priorities Current


## Overview of MRP



## Dependent Demand

- Demand for items that are subassemblies or component parts to be used in production of finished goods.
- Once the independent demand is known, the dependent demand can be determined.


## MRP Input

Requirements for Effective Use of Dependent Demand Inventory Models:
$\square$ Master Production Schedule
$\square$ Bills of Materials
$\square$ Accurate Inventory records

## Master Production Schedule

$\square$ The master production schedule specifies

- Which end items or finished products the company is to produce,
- How many are needed, and when they are needed.

DThe numbers that are on the master production schedule represent

- Production, not demand,
- May be a combination of customer orders and demand forecasts
- Gives what needs to be produced.
- Cumulative lead time: The sum of the lead times that sequential phases of a process require, from ordering of parts or raw materials to completion of final assembly.



## Bill of Material (BOM)

- BOM: A listing of all of the raw materials, parts, subassemblies, and assemblies needed to produce ONE unit of a product.
- Product structure tree: Visual depiction of the requirements in a bill of materials, where all components are listed by levels.


## Product Structure Tree

Assembly diagram


Product structure tree


Finished chair


## Example 5.1

Question: Use the information presented in product structure tree, do the following:

- Determine the quantities of $B, C, D, E$ and $F$ needed to assemble one X
- Determine the quantities of these components that will be required to assemble 10Xs, taking into account the quantities on hand (i.e., in inventory) of various components: B (OH:4); C (OH:10); D (OH:8); E(OH:60)


## Example 5.1

## Exercise



- Using the product-tree shown, determine the following:
a) the quantity of component $K$ that will be needed to assemble 80 units of $P$, assuming no on-hand inventory exists.
b) the quantity of component $K$ needed to assemble 80 units of P, given on-hand inventory of 30 A's, 50 B's and 20 C's


## Answer

| A) | A leg: | $2 \times 2 \times 3=12 \mathrm{per} 1 \mathrm{P}$. | Total $=31$ per P or 2480 for 80 P 's. |
| :---: | :---: | :---: | :---: |
|  | B leg: | $5 \times 2=10$ per 1 P . |  |
|  | Cleg: | $3 \times 3=9$ per $1 P$. |  |
| B) | A leg: | $80 \times 2=160 \mathrm{~A}$ 's needed | $160-30 \mathrm{~A}$ 's on-hand $=130$ additional A's needed. |
|  |  | $130 \times 2=260$ C's needed | $260-20 \mathrm{C}$ 's on-hand $=240$ additional $\mathrm{C}^{\prime}$ s needed. |
|  |  | $240 \times 3=720 \mathrm{~K}$ 's needed |  |
|  | B leg: | $80 \times 5=400$ B's needed. | $400-50 \mathrm{~B}$ 's on-hand $=350$ additional B 's needed. |
|  |  | $350 \mathrm{x} 2=700 \mathrm{~K}$ 's needed. |  |
|  | Cleg: | $80 \times 3=240 \mathrm{C}^{\prime \prime}$ needed (on-hand used in A leg). |  |
|  |  | $240 \times 3=720$ additional $\mathrm{K}^{\prime}$ s needed. |  |
| Thus, $720+700+720=2,140 \mathrm{~K}$ 's are needed. |  |  |  |

## Inventory Records

- One of the three primary inputs in MRP
- Includes information on the status of each item by time period
- Gross requirements
- Schedule receipts
- Projected on hand
- Net requirements
- Planned-order receipts
- Planned-order releases


## Example: MRP worksheet

|  | Week | 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part | Gross requirements |  |  |  |  |  |
|  | Scheduled receipts |  |  |  |  |  |
|  | Projected available |  |  |  |  |  |
|  | Net requirements |  |  |  |  |  |
|  | Planned order <br> receipt |  |  |  |  |  |
|  | Planned order <br> release |  |  |  |  |  |

## MRP Processing

- Planned-order receipts
- Quantity expected to received at the beginning of the period
- Planned-order releases
- Planned amount to order in each time period


## Example 5.2



Figure 4.11: Product tree with Lead Time

## Example5.2

Question : Using the product tree and lead times shown in figure 4.11, complete the following table to determine the planned order receipts and release. There are 50 As required in week 5 and 100 in week 6.

|  | Week | 1 | 2 | 3 | 4 | 5 | 6 |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Part A <br> Lead time: 1 week | Planned order receipt <br> Planned order release |  |  |  | 50 | 50 <br> 100 | 100 |
| Part B <br> Lead time: 2 week | Planned order receipt <br> Planned order release |  | 50 | 100 | 50 | 100 |  |
| Part C <br> Lead time: 1 week | Planned order receipt <br> Planned order release |  |  | 50 | $\mathbf{5 0}$ | 100 |  |
| Part D <br> Lead time: 1 week | Planned order receipt <br> Planned order release | 50 | $\mathbf{1 0 0}$ | 100 |  |  |  |
| Part E <br> Lead time: 1 week | Planned order receipt <br> Planned order release | 50 | 50 <br> 100 | 100 |  |  |  |

## Exercise



- Using the following product tree, determine the planned order receipts and release if 200 As are to be produced in week 5. All lead times are one week excepts for component $E$, which has lead time of two weeks.


## Answer

|  | Week | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: |
| Part A <br> Lead time: 1 week | Planned order receipt <br> Planned order release |  |  |  | 200 | 200 |
| Part B <br> Lead time: 1 week | Planned order receipt <br> Planned order release |  |  | 200 | 200 |  |
| Part C <br> Lead time: 1 week | Planned order receipt <br> Planned order release |  |  | 200 | 200 |  |
| Part D <br> Lead time: 1 week | Planned order receipt <br> Planned order release |  | 200 | 200 |  |  |
| Part E <br> Lead time: 2 week | Planned order receipt <br> Planned order release | 200 |  | 200 |  |  |

## MRP Processing

- Gross requirements
- Total expected demand
- Net requirements
- Actual amount needed in each time period

Net Requirements = Gross Requirements - Available Inventory

- Planned on hand
- Expected inventory on hand at the beginning of each time period

Available Inventory = Projected on hand- Safety stock- Inventory allocated to other items

## Example 5.3

- Complete the following table. Lead time for the part is two weeks. The order quantity (lot size) is 100 units

| Week |  | 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross requirements <br> Projected available <br> Net requirements <br> Planned order receipt <br> Planned order release | 75 |  | 50 | 45 | 20 |
| Week |  | 1 | 2 | 3 | 4 |
| Gross requirements <br> Projected available <br> Net requirements <br> Planned order receipt <br> Planned order release | 75 | 75 100 | 50 | $\begin{gathered} \hline 45 \\ 80 \\ 20 \\ 100 \end{gathered}$ | 20 60 |

## Exercise

- Complete the following table. Lead time for the part is two weeks, and the order quantity is 40 . What action should be taken?

| Week | 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: | :---: |
| Gross requirements | 20 | 15 | 10 | 20 |
| Projected available | 40 |  |  |  |
| Net requirements <br> Planned order receipt <br> Planned order release |  |  |  |  |

## Answer

| Week | 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: | :---: |
| Gross requirements | 40 | 20 | 15 | 10 |
| Projected available |  | 40 |  | 20 |
| Net requirements |  |  | 15 |  |
| Planned order receipt |  |  | 40 |  |
| Planned order release |  |  |  |  |

Answer: An order for 40 should be released in week 1

## MRP Processing

- Scheduled receipts
- Open orders (orders that have been placed and are) scheduled to arrive from vendors or elsewhere in the pipeline by the beginning of a period.


## Example 5.4

- Complete the following table. Lead time for the item is two weeks and the order quantity is 200 . What action should be taken?

| Week |  | 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross requirements |  | 50 | 250 | 100 | 50 |
| Scheduled receipts |  |  | 200 |  |  |
| Projected available | 150 |  |  |  |  |
| Net requirements |  |  |  |  |  |
| Planned order receipt |  |  |  |  |  |
| Planned order release |  |  |  |  |  |
| Week |  | 1 | 2 | 3 | 4 |
| Gross requirements |  | 50 | 250 | 100 | 50 |
| Scheduled receipts |  |  | 200 |  |  |
| Projected available | 150 | 100 | 50 | 150 | 100 |
| Net requirements |  |  |  | 50 |  |
| Planned order receipt |  |  |  |  |  |
| Planned order release |  | 200 |  |  |  |

## Exercise

- Complete the following table. Lead time for the part is two weeks. The lot size is 100 . What is the projected available at the end of week 3? When is it planned to release an order?

| Week | 1 | 2 | 3 | 4 |
| :--- | :---: | :---: | :---: | :---: |
| Gross requirements | 40 | 20 | 65 | 35 |
| Scheduled receipts |  | 100 |  | 25 |
| Projected available |  |  |  |  |
| Net requirements |  |  |  |  |
| Planned order receipt |  |  |  |  |
| Planned order release |  |  |  |  |

## Answer

| Week | 1 | 2 | 3 | 4 |  |
| :--- | :--- | :---: | :---: | :---: | :---: |
| Gross requirements | 40 | 20 | 65 | 35 | 25 |
| Scheduled receipts |  | 0 | 100 | 20 | 95 |
| Projected available | 0 | 55 | 0 | 5 |  |
| Net requirements |  | 0 | 0 | 100 |  |
| Planned order receipt |  | 100 |  | 0 |  |
| Planned order release |  |  |  |  |  |

Answer: Projected available at the end of week 3 is 20 An order release is planned for the beginning of week 2

## Example 5.5

- Given the following partial product tree, explode, offset, and determine the gross and net requirements for each $\mathrm{H}, \mathrm{I}, \mathrm{J}$, and K . There are other components, but they are not connected to this problem. This quantities required are shown in parentheses. The master production schedule calls for the completion of 50 Hs in week 3 and 80 in week 5 . There is a scheduled receipt of 100 Is in week 2 . There are 400 Js and 400 Ks available.


|  | Week | 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part H | Gross requirements |  |  |  |  |  |
|  | Scheduled receipts |  |  |  |  |  |
| Lead time | Projected available |  |  |  |  |  |
| 1 week | Net requirements |  |  |  |  |  |
|  | Planned order receipt |  |  |  |  |  |
|  | Planned order release |  |  |  |  |  |
| Part I | Gross requirements |  |  |  |  |  |
|  | Scheduled receipts |  |  |  |  |  |
| Lead time | Projected available |  |  |  |  |  |
| 2 weeks | Net requirements |  |  |  |  |  |
|  | Planned order receipt |  |  |  |  |  |
|  | Planned order release |  |  |  |  |  |
| Part J | Gross requirements |  |  |  |  |  |
|  | Scheduled receipts |  |  |  |  |  |
| Lead time | Projected available |  |  |  |  |  |
| 1 week | Net requirements |  |  |  |  |  |
|  | Planned order receipt |  |  |  |  |  |
|  | Planned order release |  |  |  |  |  |
| Part K | Gross requirements |  |  |  |  |  |
|  | Scheduled receipts |  |  |  |  |  |
| Lead time | Projected available |  |  |  |  |  |
| 1 week | Net requirements |  |  |  |  |  |
|  | Planned order receipt |  |  |  |  |  |
|  | Planned order release |  |  |  |  |  |

## Answer

|  | Week |  | 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part H | Gross requirements |  |  |  | 50 |  | 80 |
|  | Scheduled receipts |  |  |  |  |  |  |
| Lead time 1 week | Projected available |  |  |  | 0 | 0 | 0 |
|  | Net requirements |  |  |  | 50 |  | 80 |
|  | Planned order receipt |  |  |  | 50 |  | 80 |
|  | Planned order release |  |  | 50 |  | 80 |  |
| Part I | Gross requirements |  |  | 100 |  | 160 |  |
|  | Scheduled receipts |  |  | 100 |  |  |  |
| Lead time 2 weeks | Projected available |  |  | 0 | 0 | 0 |  |
|  | Net requirements |  |  |  |  | 160 |  |
|  | Planned order receipt |  |  |  |  | 160 |  |
|  | Planned order release |  |  | 160 |  |  |  |
| Part J | Gross requirements |  |  | 320 |  |  |  |
|  | Scheduled receipts |  |  |  |  |  |  |
| Lead time 1 week | Projected available | 400 | 400 | 80 | 80 | 80 | 80 |
|  | Net requirements |  |  |  |  |  |  |
|  | Planned order receipt |  |  |  |  |  |  |
|  | Planned order release |  |  |  |  |  |  |
| Part K | Gross requirements |  |  | 480 |  |  |  |
|  | Scheduled receipts |  |  |  |  |  |  |
| Lead time 1 week | Projected available | 400 | 400 | 0 |  |  |  |
|  | Net requirements |  |  | 80 |  |  |  |
|  | Planned order receipt |  |  | 80 |  |  |  |
|  | Planned order release |  | 80 |  |  |  |  |

## MRP Output

- Primary Reports

DPlanned orders
DOrder releases
DChanges

- Secondary Reports

DPerformance-control reports
DPlanning reports
DException reports

## Other Consideration MRP

- Safety stock
- Lot sizing
- Lot-for-lot ordering
- Economic order quantity
- Fixed-period ordering


## Benefit of MRP

- Low levels of in-process inventories
- Ability to track material requirements
- Ability to evaluate capacity requirements
- Means of allocating production time
- Ability to easily determine inventory usage by backflushing
- Backflushing: Exploding an end item's bill of materials to determine the quantities of the components that were used to make the item.


## THANK YOU

