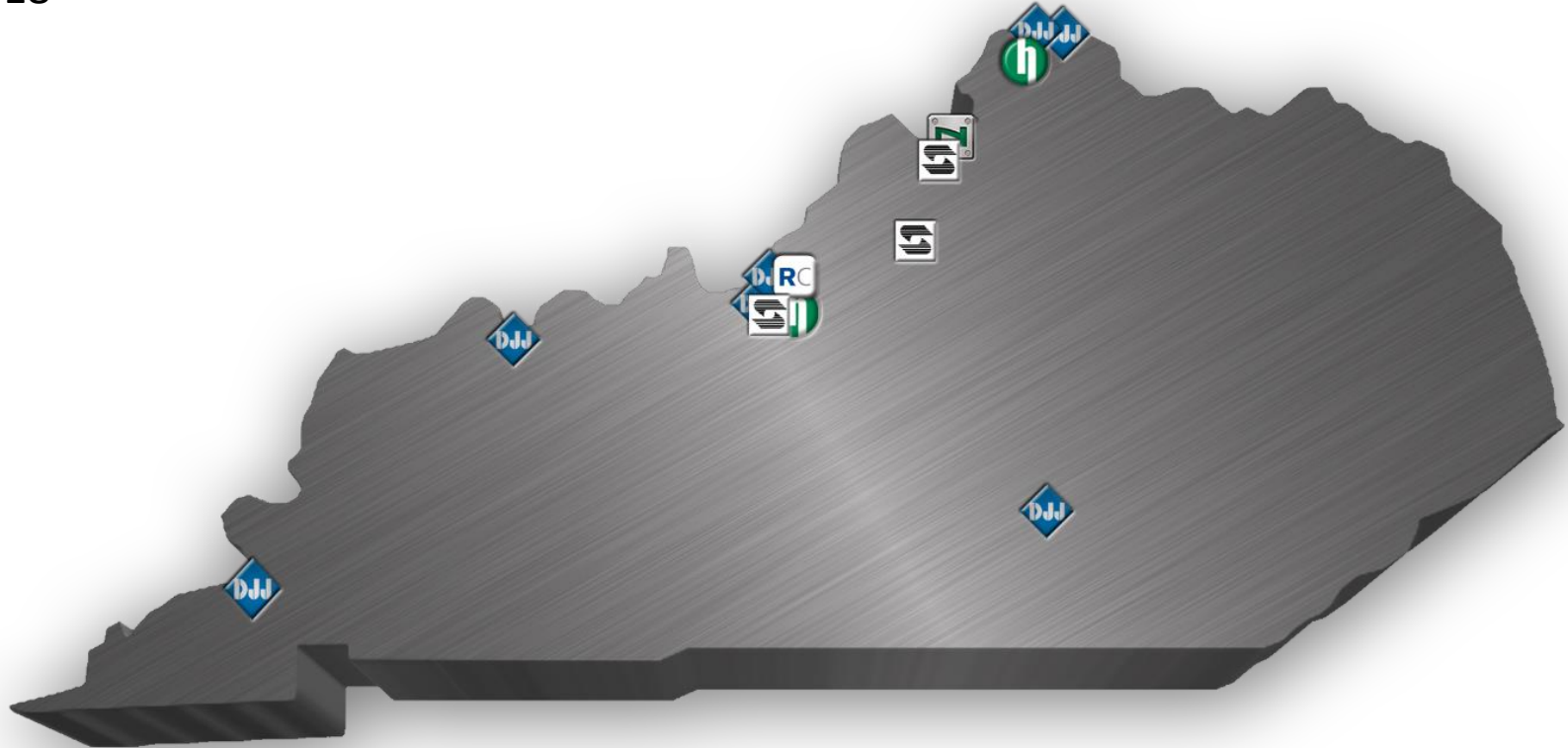


Nucor Kentucky

June 21, 2018



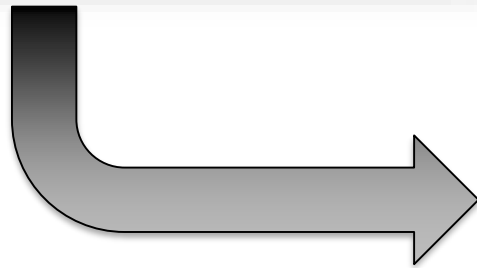
Nucor History

1905



AN UNLIKELY CONNECTION

In 1905, Ransom E. Olds, creator of the Oldsmobile, had a dispute with stockholders and left his own company — Olds Motor Works. He soon formed REO Motor Company, which evolved into the Nuclear Corporation of America and ultimately, Nucor.



1955



NUCLEAR FAMILY

While successful at first, REO ultimately relied on defense contracts to stay in business. And when the Korean War ended in 1955, so too did REO. Its assets were merged with Nuclear Consultants, Inc. to form Nuclear Corporation of America.

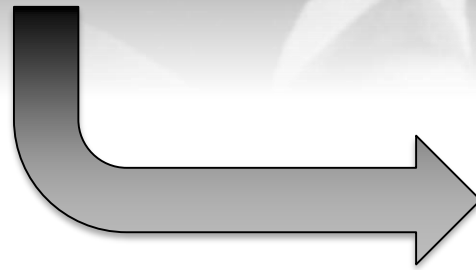
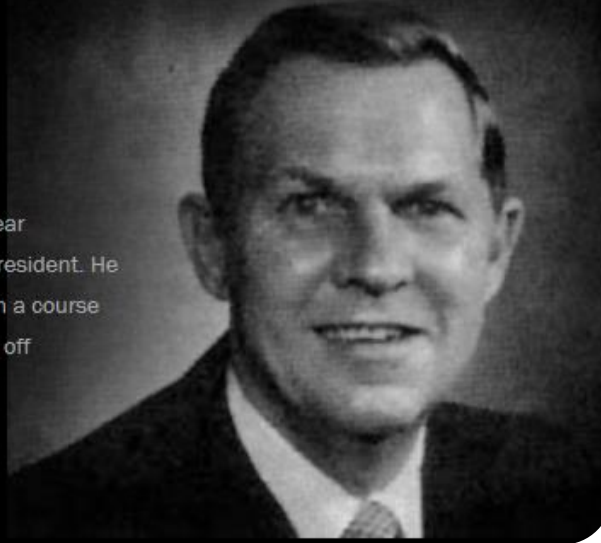


Nucor History

1965

IVERSON TAKES OVER

Barely staving off bankruptcy, Nucor appointed Ken Iverson as its new president. He acted quickly to put the company on a course toward profitability including selling off inefficient divisions.



- ▶ *PAY FOR PERFORMANCE*
- ▶ *RIGHT TO BE TREATED FAIRLY*
- ▶ *AVENUE OF APPEAL*
- ▶ *DO YOUR JOB WELL, HAVE IT TOMORROW*



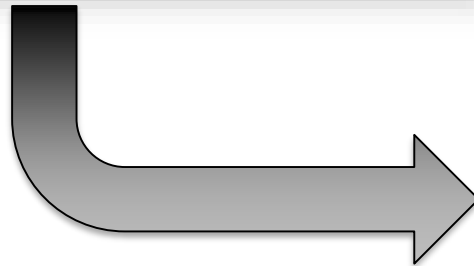
Nucor History

1971

NUCLEAR GOES

NUCOR

Not long after we shed our conglomerate business model to become a highly focused steel producer, The board of directors elected to change the name of the company from Nuclear Corporation of America to simply Nucor.



1972

ON THE BIG BOARD

Nucor is listed on the New York Stock Exchange for the first time as Nucor's fifth steel joist plant goes into operation in St. Joe, Indiana. We're listed under the ticker symbol NUE.



Nucor Foundation

1974

SMART START

Nucor Foundation is established for teammates' children.

Since 1974, Nucor has contributed over 70 million dollars to Scholarships and Educational Disbursements. It is a source for millions of dollars for educational funding. To this day, every child of every Nucor teammate is entitled to educational funds from the company.



IN 2017, THE FOUNDATION PROVIDED

\$5,544,878

in scholarships and educational disbursements for more than 2,331 students.

SINCE ITS INCEPTION, THE FOUNDATION HAS PAID OUT OVER

\$91,291,383

The scholarship is available to every child of every Nucor teammate. It is also available to every employee and their spouse.



Nucor Corporation

Largest Steel Producer in the U.S.

Capable of producing almost **27 million tons** per year

North America's Largest Recycler

Recycled **18,800,000 tons** of scrap metal in 2017

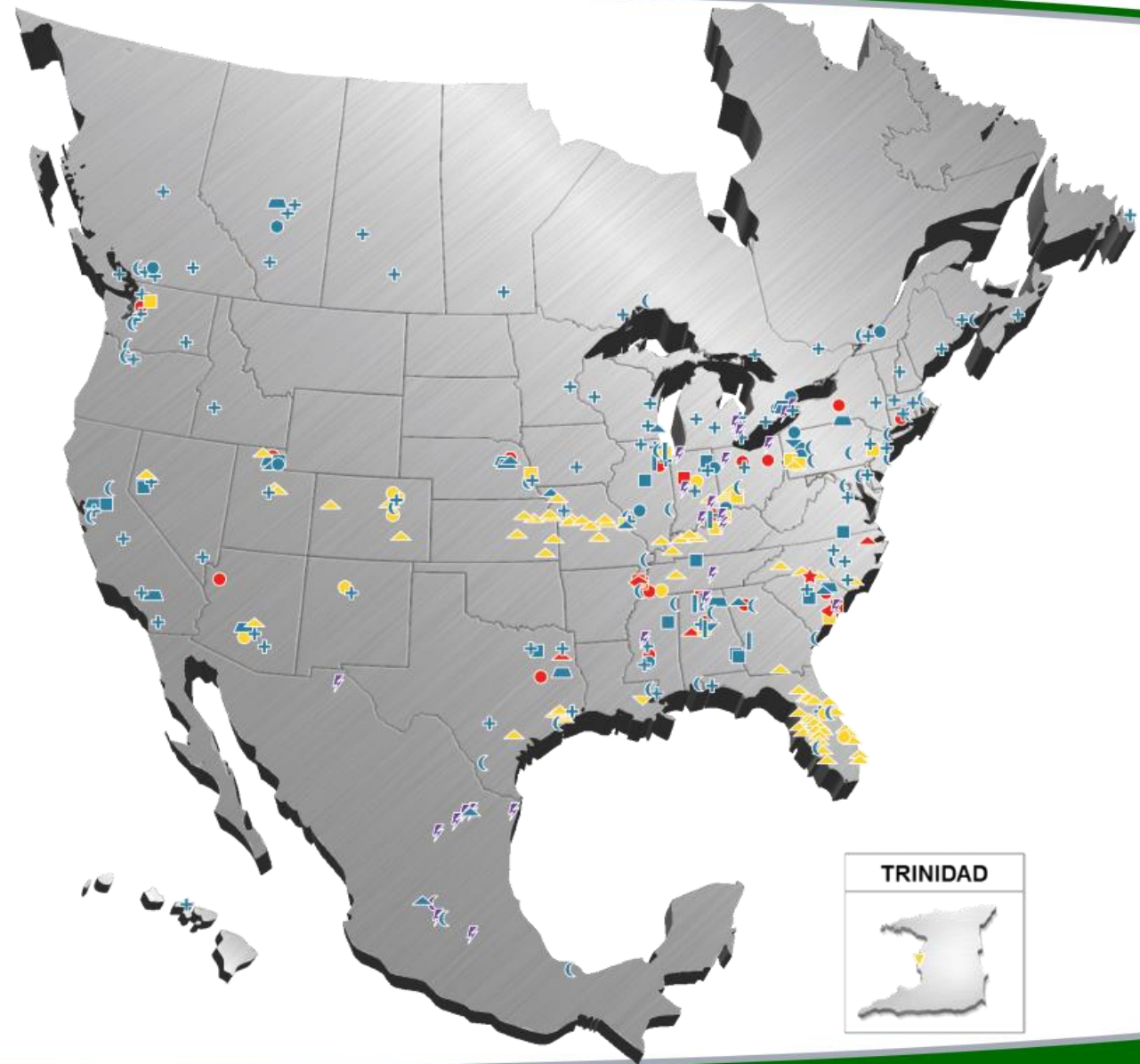
Over \$20.2 Billion in Sales in 2017

#121 in Fortune 500 (2018)

More than **25,000 Teammates** at over 200 facilities in North America

Nucor has **NEVER laid off a single teammate** at one of our steel mills due to a lack of work

STEEL MILLS	
●	BAR MILLS
■	SHEET MILLS
▲	CASTRIP® SHEET MILLS
◆	BEAM MILLS
▲	PLATE MILLS
★	NUCOR CORPORATE OFFICE
STEEL PRODUCTS	
+	REINFORCING PRODUCTS
■	BUILDINGS GROUP
▲	VULCRAFT & VERCO
▲	COLD FINISH
●	STEEL MESH, GRATING, & FASTENERS
☾	SKYLINE FACILITIES
▼	ASTRALLOY FACILITIES
▮	TUBULAR PRODUCTS
RAW MATERIALS	
▲	SCRAP PROCESSING
■	BROKERAGE OFFICE
▼	DRI PLANTS
●	OTHER
STEEL PRODUCTS JOINT VENTURE	
⚡	STEEL TECHNOLOGIES
☾	NUCOR JFE STEEL MEXICO (2019)





Market Leadership

#1 <i>North American Market Leader</i>	Structural Steel Rebar Steel Merchant Bar Steel Cold Finish Bar Steel	Joist & Deck Rebar Fab & Distribution Steel Piling Distribution Metal Buildings
#2 <i>North American Market Leader</i>	Plate Steel SBQ Bar Steel	Hollow Structural Section (HSS) Steel Tubing Steel Electrical Conduit Pipe
#3 <i>North American Market Leader</i>	Sheet Steel (hot + cold + galvanized)	

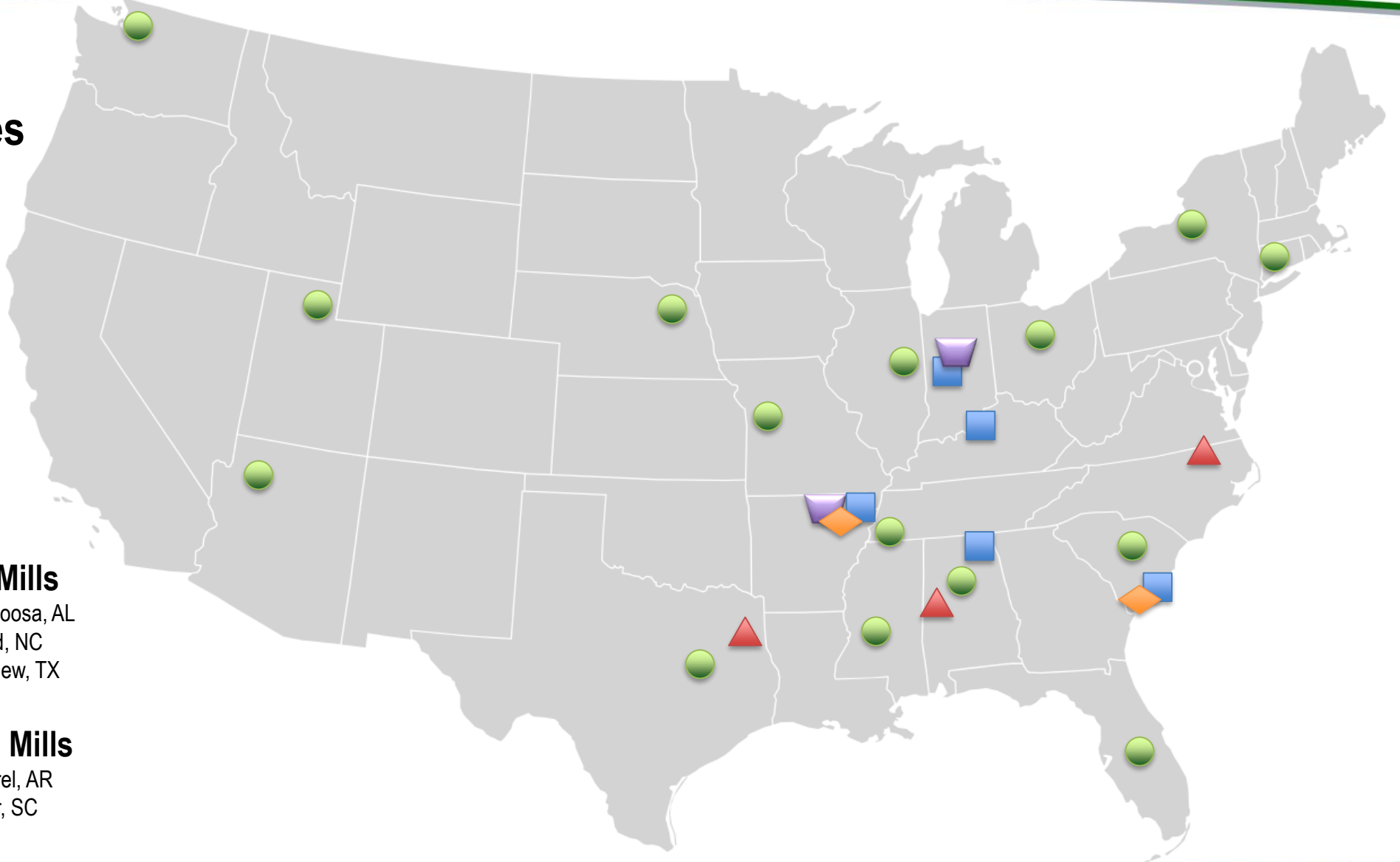
Sources: Company filings, SEC Filings, Industry Data, First River Consulting.





Made in America – Nucor Steel Mills

25 Scrap-Based Steel Mills in 17 States



Bar Mills

- Birmingham, AL
- Kingman, AZ
- Wallingford, CT
- Bourbonnais, IL
- Flowood, MS
- Norfolk, NE
- Auburn, NY
- Marion, OH
- Darlington, SC
- Memphis, TN
- Jewett, TX
- Plymouth, UT
- Seattle, WA
- Announced:
- Sedalia, MO
- Frostproof, FL

Sheet Mills

- Decatur, AL
- Hickman, AR
- Crawfordsville, IN
- Ghent, KY
- Huger, SC

Plate Mills

- Tuscaloosa, AL
- Cofield, NC
- Longview, TX

Castrip[®]

Sheet Mills

- Armorel, AR
- Crawfordsville, IN

Beam Mills

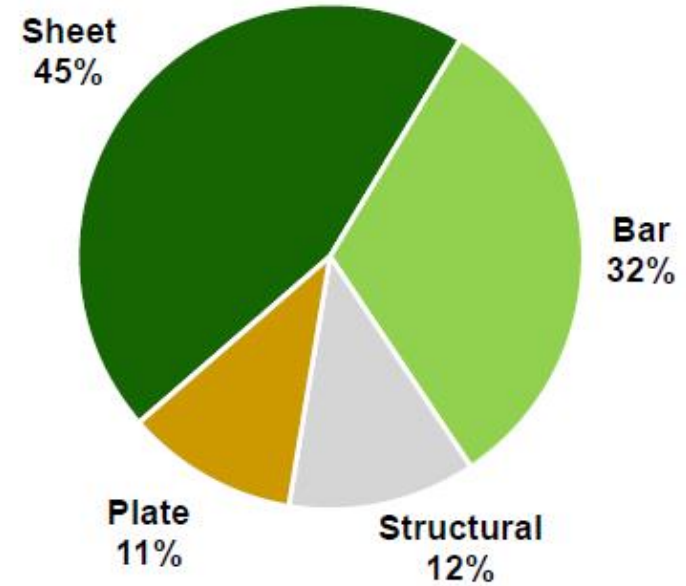
- Armorel, AR
- Huger, SC



Annual Steel Production

Nucor is the largest producer of steel in the United States

<u>Product</u>	<u>Capacity</u>
Sheet	12.1 Million
Cold Rolled Sheet 4.1 Million	
Galvanized Sheet 2.0 Million	
Bar	8.8 Million
Structural	3.3 Million
Plate	2.9 Million
<hr/>	
Total Steel	27.1 Million



Note: Capacity in millions of tons at March 31, 2018.



Common Mission

OUR MISSION

NUCOR IS MADE UP OF MORE THAN 20,000 TEAMMATES WHOSE GOAL IS TO TAKE CARE OF OUR CUSTOMERS.

WE ARE ACCOMPLISHING THIS BY BEING

**THE SAFEST,
HIGHEST QUALITY,
LOWEST COST,
MOST PRODUCTIVE**
and
MOST PROFITABLE

STEEL AND STEEL PRODUCTS COMPANY IN THE WORLD.

WE ARE COMMITTED TO DOING THIS WHILE BEING CULTURAL AND ENVIRONMENTAL STEWARDS IN OUR COMMUNITIES WHERE WE LIVE AND WORK.

WE ARE SUCCEEDING BY WORKING TOGETHER.

TAKING CARE OF OUR CUSTOMERS MEANS ALL OF OUR CUSTOMERS: OUR EMPLOYEES, OUR SHAREHOLDERS AND THE PEOPLE WHO PURCHASE AND USE OUR PRODUCTS.

John J. Ferrello

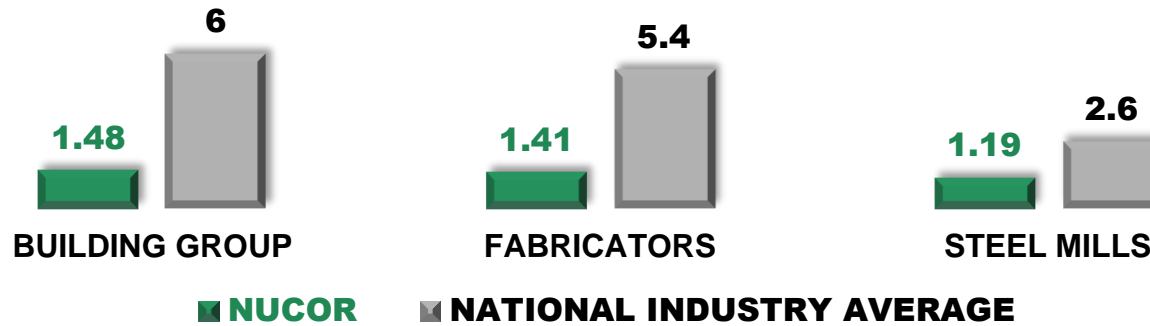
NUCOR

- ✓ Operate independently. Compete collectively.
- ✓ 25,000 Team Members. Just over 100 in our Corporate office.
- ✓ Just announced our 181st consecutive cash dividend.
- ✓ Strong balance sheet
- ✓ Long term focus

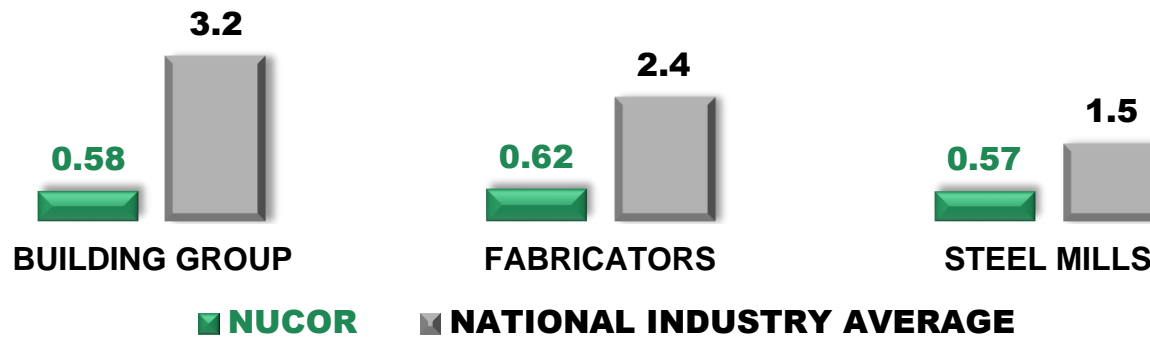


Safety Performance

2017 TOTAL OCCUPATIONAL INJURY & ILLNESS RATES PER 100 WORKERS / 200,000 HOURS PER YEAR



2017 TOTAL DAYS AWAY, RESTRICTED & TRANSFER CASE RATES PER 100 WORKERS / 200,000 HOURS PER YEAR

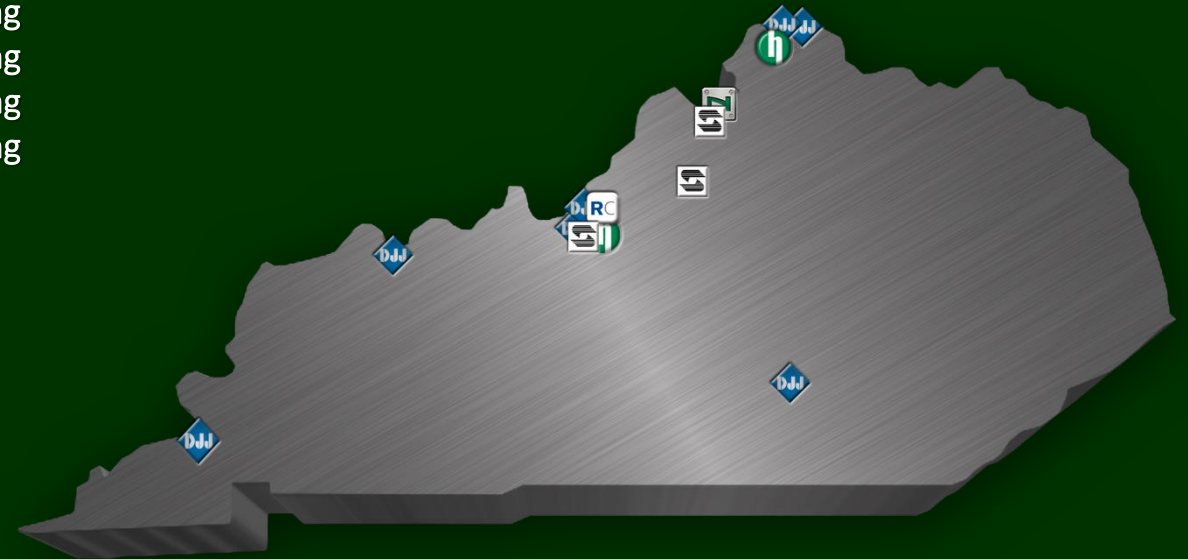




Kentucky Steel. Kentucky Jobs.

Nucor Steel Gallatin	Ghent	Carbon Sheet Steel
Republic Conduit	Louisville	Steel Electrical Conduit
David J. Joseph Company <i>River Metals Recycling</i>	Crescent Springs Louisville Newport Owensboro Paducah Somerset	Headquarters Scrap Metal Recycling Scrap Metal Recycling Scrap Metal Recycling Scrap Metal Recycling Scrap Metal Recycling
<i>Rail Equipment Group</i>	Louisville	Railcar Dismantling
Harris Rebar Ambassador Steel Nucor Grating	Louisville Florence	Sales Office Sales Office
NuMit LLC Joint Venture with Mitsui & Co. (U.S.A.) Inc.		
Steel Technologies LLC	Louisville Eminence Ghent	Headquarters Sheet Steel Processing Sheet Steel Processing

2,000
Nucor Teammates in Kentucky





The Steel Life Cycle





NUCOR®





Nucor Gallatin Galvanizing Line

- ▶ \$176 Million investment to build a hot band galvanizing line at our Gallatin Kentucky sheet mill
- ▶ 72 inch galvanizing line will be the widest hot-rolled galvanizing line in North America
- ▶ Allows Nucor to expand into new automotive market segments
 - Growing applications of hot band galvanized for frames, control arms, supports, & brackets
- ▶ Increases Nucor's Midwest coated sheet market share
- ▶ Creates synergies with Nucor's other sheet mills
- ▶ Expected start up in H1-2019
- ▶ Annual capacity 500,000 tons



★ Nucor Gallatin



Nucor Gallatin Galvanizing Line





Global Leader in Steelmaking Sustainability

"We continue to be encouraged when looking at the incredible work our customers are doing with our products, the vitality of the communities we are invested in, and the positive impact we are having on the sustainability of our industry. Yet, we know that sustainability is not a destination. Rather, it is an ongoing journey. And I can assure you, our tremendous team is ready to go the distance."

-John J. Ferriola
Chairman, CEO & President
Nucor Teammate Since 1991



GREENHOUSE GAS EMISSIONS

Average tons of CO2 emitted for every ton of steel produced

1.9

GLOBAL AVERAGE

0.86

NUCOR STEEL MILLS

The equivalent of Nucor taking more than **4 million cars** off the road each year



ENERGY INTENSITY

Average gigajoule per ton of crude steel produced

19.1

GLOBAL AVERAGE

4.9

NUCOR STEEL MILLS

Nucor Steel Gallatin **saves** the same amount of energy needed to **power about 500,000 Kentucky households for a year**





The Importance of American Steel

The American Steel Industry

Supports
2 Million
Jobs

Contributes
\$520 Billion
to the U.S. Economy

Generates
\$56 Billion
in state, local and
federal tax revenue

Creates
\$130 Billion
in wages and
benefits

The Steel Industry in Kentucky

Supports
39,782
Jobs

Contributes
\$11.3 Billion
to the Economy

Creates
\$2.4 Billion
in wages and
benefits

7,734 Steel Jobs
15,240 Supplier Jobs
16,808 Induced Jobs

\$4.9B Steel Output
\$3.9B Supplier Output
\$2.5B Induced Output

\$689M Steel Wages
\$1.0B Supplier Wages
\$756M Induced Wages



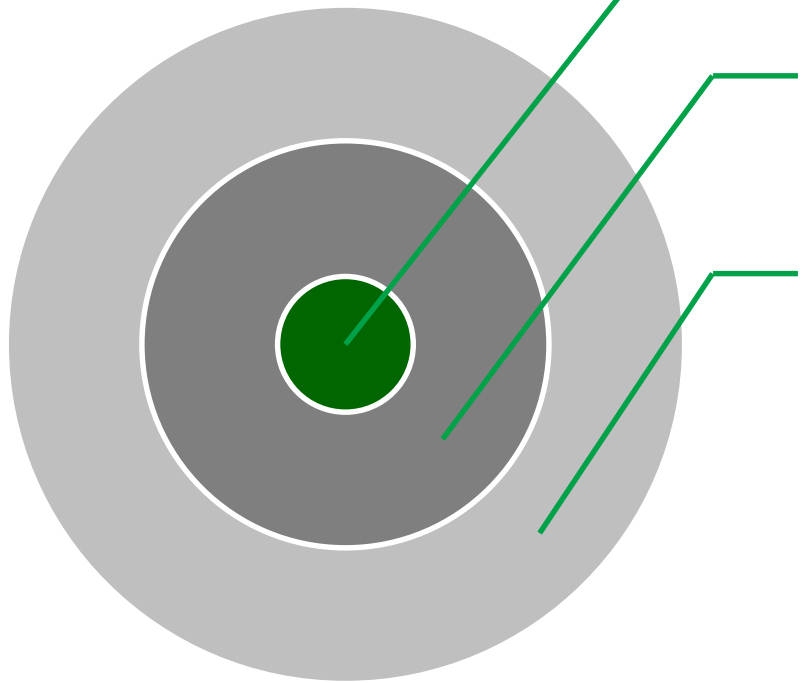


Kentucky Manufacturing: Why It Still Matters!

- Manufacturers account for **18.9%** of Kentucky's gross output
 - 6th highest % share of gross state product (GSP) of 50 states
 - Over **\$37 Billion** in 2016
- Manufacturers represent **12.8%** of Kentucky's workforce
 - **243,600 workers**
- Manufacturing jobs are high-paying, high-quality jobs
 - The average mfg. job in Kentucky pays **over \$69,000 a year!**



Who we are...



Why

What

How

- To ensure our children and grandchildren will have a place to work if they chose too.
- Operate safely, profitably and grow our Team.
- By making and building things



A NATION THAT INNOVATES, MAKES & BUILDS

Creating Jobs Must Be Priority #1

Here are three steps we believe our country's leaders must take to move the economy forward and create jobs.

Achieve American Energy Independence

Develop all our domestic energy resources - traditional and renewable - to lower our trade deficit and strengthen our national security and our nation's economy.

Restore American Manufacturing

Create healthy, balanced global trade by enforcing our rules-based free trade system.

Rebuild American Infrastructure

Invest in a globally competitive infrastructure for the twenty-first century.

These policy changes will drive the creation of the more than 25 million jobs we need to rebuild our economy, our country, and our middle class.

This will get us back to being:

A Nation That Innovates, Makes & Builds.



*It's Our Nature.** 

For more information visit www.nucor.com/voice