



# OFFICE OF BUSINESS INTELLIGENCE

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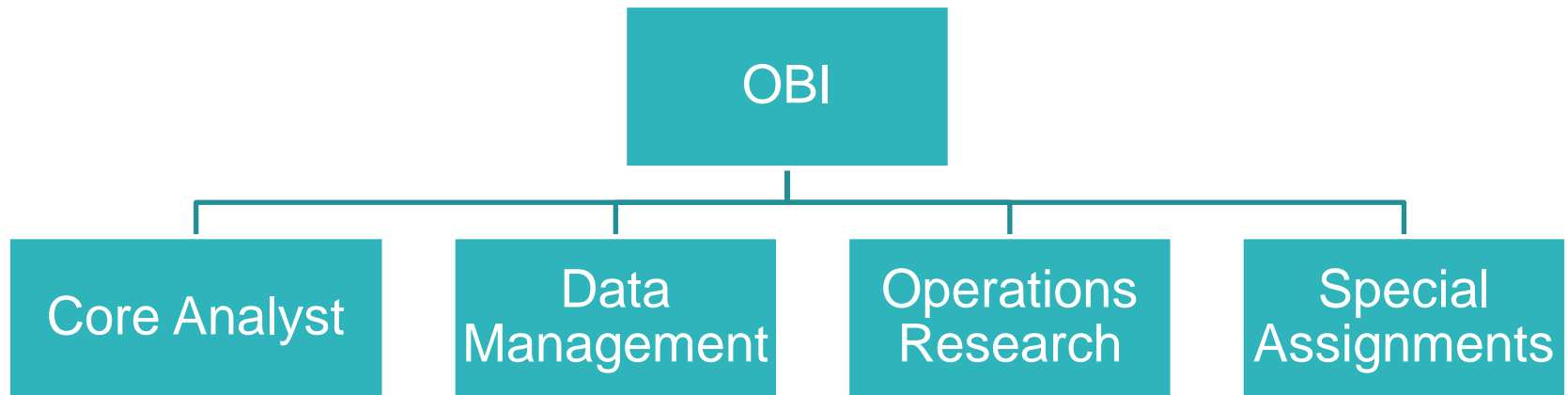
*Explaining the past, optimizing the present, and forecasting the future. OBI provides decision makers timely information, concise risk analysis and predictive analytics to support Live Well San Diego*





- Formed in 2013
- SSAB Recommendation
- Supports all Agency Programs

# OBI ORGANIZATION



# WHAT IS BUSINESS INTELLIGENCE?



*Business Intelligence transforms raw data into meaningful and useful information.*

Provides  
insight into  
operational  
performance

Allows for  
informed data-  
driven  
decision  
making

Supports  
strategic  
planning



# OFFICE OF BUSINESS INTELLIGENCE FUNCTIONS



Data Reporting,  
Querying

Data Visualization

Geospatial Analysis

Evaluation

Analysis

Project Management

# DATA REPORTING & QUERYING



## Available Databases

*CalWIN*

*CWS / CMS*

*Anasazi*

*Authmed*

*PHIS*

*SANWITS*

*ALEX*

*CMS Supervisor*

*PeopleSoft*

*Oracle Financials*

*Cobblestone*

*CORI / CLETS*

*U.S. Census*

*The use of various processes with one or more reporting tools to provide detailed operational and informational reports with up-to-date information.*

Extracting

Sorting

Validating

Classifying

Summarizing

Reporting



*The use of statistics and operations research for discovering useful information to suggest solutions and support decision-making. Commonly used to describe, predict, and improve performance.*

**Health Care Reform** *Reviewed legislation requirements to forecast population need and County resources to implement legislation.*

**GWOW Pilot Evaluation** *Provide support, suggested metrics to collect data and determine efficiency.*

**EO Quality Control** *Reviewed historical data to provide optimal statistical sampling model.*

## Statistical Analysis

- Used to understand relationships, analyze current, and historical data to make predictions on future or unknown events.
  - *What will happen next?*
  - *How should I prepare?*
  - *How can I optimize this?*

## Data Mining

- Identifies trends and discovers useful information (patterns) within data sets.
  - *What is happening now?*
  - *Why did it happen?*



## Available Dashboards

*BHS Central Region Population*

*CalFresh Population*

*CalWORKs Population*

*Central Region Serviced Population*

*County Medical Services Population*

*CWS Population*

*General Relief Population*

*HHS.A Serviced Population by Language*

*Medi-Cal Population*

*North Inland Serviced Population*

*Probation Population*

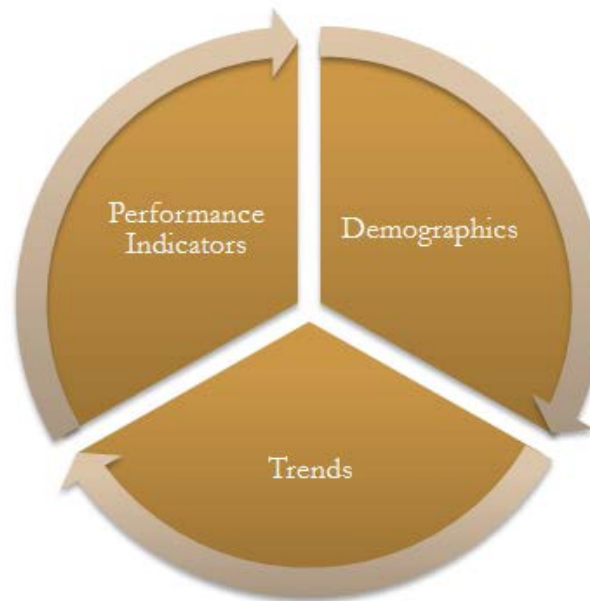
*Refugee Population*

*Veteran Services Population*

*WTW Population*

*Graphical representation of current status and historical trends that enable informed decisions at a glance, provide better understanding of demographics of our customers and identify opportunities for collaboration.*

## Components



## Elements





# DEMOGRAPHICS DASHBOARD



## HHS A Unduplicated Served Population Dashboard FY 2014-2015

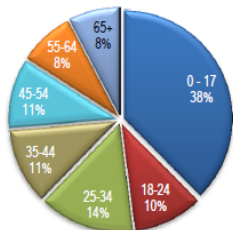
Office of Business Intelligence



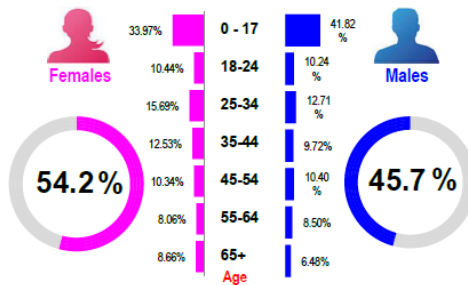
Wednesday, February 03, 2016

Served Population <b>985,107</b>	Females <b>529,468</b> 54.27%	Males <b>452,878</b> 45.73%	Children <b>369,588</b> 37.52%	Received CalFresh <b>347,208</b> 35.25%	Received Medi-Cal <b>738,256</b> 74.94%	Probation Record FY 14-15 <b>9,615</b>
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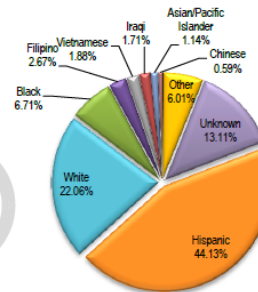
Population by Age



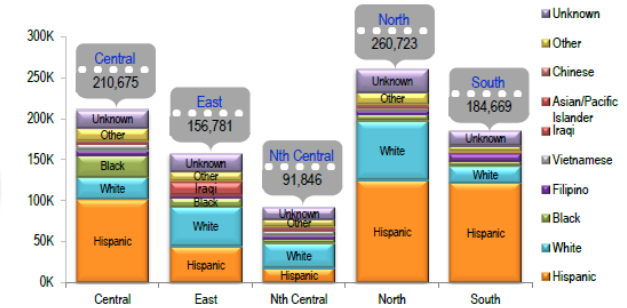
Population by Gender and Age



Population by Ethnicity

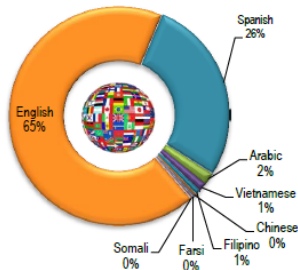


Population Breakdown by Ethnicity and HHS A Region

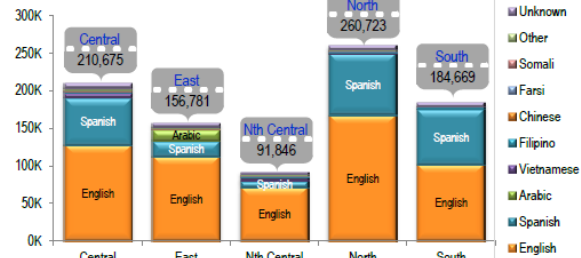


Note: 80,413 clients have incomplete or no address, therefore could not determine region

Population by Language

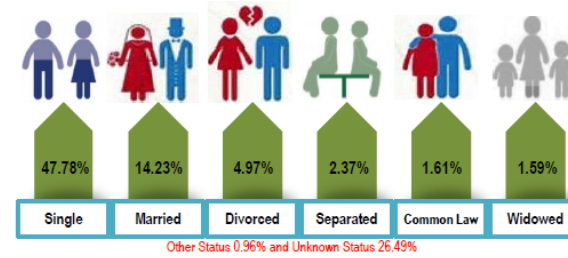


Population Breakdown by Language and HHS A Region



Note: 80,413 clients have incomplete or no address, therefore could not determine region

Population by Marital Status



# DEMOGRAPHICS DASHBOARD CONT.



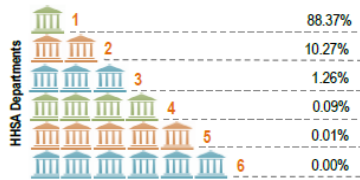
## HHS A Unduplicated Served Population Dashboard FY 2014-2015

Office of Business Intelligence

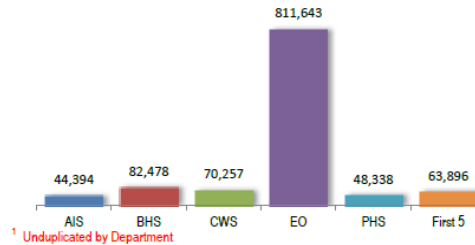


Wednesday, February 03, 2016

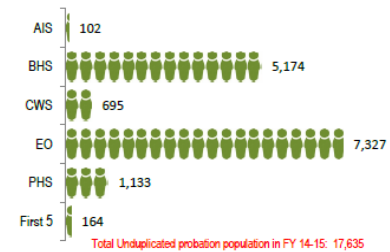
Population by Number of HHS A Departments Accessed



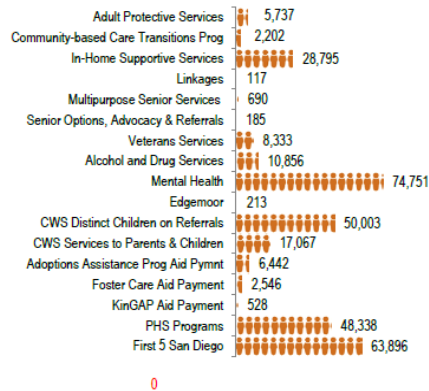
Population by HHS A Department and First 5 Commission<sup>1</sup>



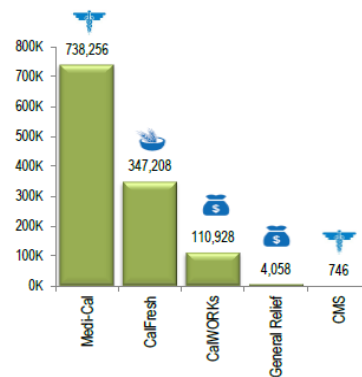
Population with Probation Record in FY 14-15



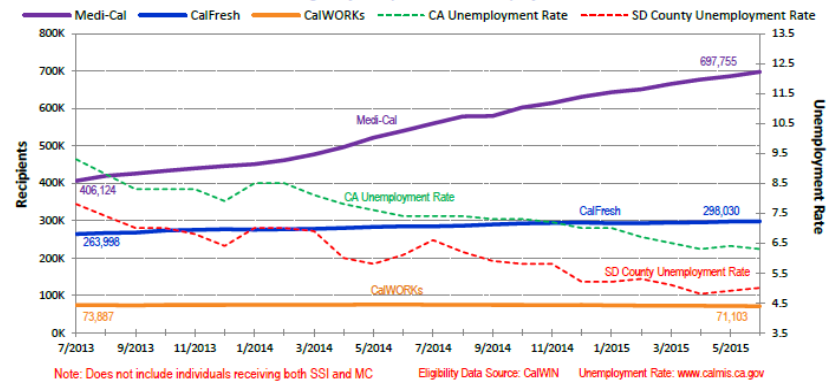
Population that Received Non-Eligibility Services \*



Population that Received Eligibility Programs \*



Trend in Eligibility Recipients and Unemployment Rates



\* Individuals may be counted in more than one program

# DEMOGRAPHICS DASHBOARD CONT.



## HHSA Unduplicated Served Population Dashboard FY 2014-2015

Office of Business Intelligence



Population by Marital Status			Population by Country of Origin			Population by Citizenship			Population by Language			Population by Language and HHS Region						
Status	Count	%	Country	Count	%	Citizenship	Count	%	Language	Count	%	Language	CoSD	Central	East	Nth Central	North	South
Single	470,650	47.78%	United States	577,445	68.19%	US Born Citizen	599,221	60.83%	English	640,698	65.04%	English	640,698	128,035	112,252	70,953	167,793	101,694
Married	140,229	14.23%	Mexico	122,695	14.42%	Naturalized Citizen	72,209	7.33%	Spanish	260,461	26.44%	Spanish	260,461	62,761	21,099	9,162	81,523	73,848
Divorced	48,911	4.97%	Iraq	19,877	2.62%	Derived Citizenship	3,204	0.33%	Arabic	17,714	1.80%	Arabic	17,714	567	15,129	520	571	218
Separated	23,360	2.37%	Philippines	16,522	2.06%	US National	1,271	0.13%	Vietnamese	11,972	1.22%	Vietnamese	11,972	5,736	422	4,086	1,321	132
Common Law	15,863	1.61%	Vietnam	12,553	1.58%	Dual Citizenship	347	0.04%	Filipino	6,657	0.68%	Filipino	6,657	1,580	367	939	807	2,812
Widowed	15,680	1.59%	Iran	3,582	0.46%	Undocumented Alien	283	0.03%	Chinese	3,045	0.31%	Chinese	3,045	584	136	1,078	966	213
Other	9,491	0.96%	China	3,310	0.46%	Legal Resident Alien	129	0.01%	Farsi	2,678	0.27%	Farsi	2,678	219	468	728	1,071	52
Unknown	260,923	26.49%	Guatemala	2,683	0.32%	Other Temporary Visa	12	0.00%	Somali	2,181	0.22%	Somali	2,181	1,577	197	268	17	62
Total	985,107	100%	Other	37,882	4.53%	Other	21	0.00%	Other	8,771	0.89%	Other	8,771	2,778	2,063	1,612	1,410	531
			Unknown	188,558	5.37%	Unknown	308,410	31.31%	Unknown	30,930	3.14%	Unknown	30,930	6,848	4,648	2,500	5,244	5,107
			Total	985,107	100%	Total	985,107	100%	Total	985,107	100%	Total	985,107	210,675	156,781	91,846	260,723	184,669

Note: 80,413 clients have incomplete or no address, therefore could not determine region

Population by HHS Department			Population by Elig. Programs*			Population by Non-Eligibility Programs*			Population by Ethnicity			Population by Ethnicity and HHS Region						
Department	Count	%	Program	Count	%	Program	Count	%	Ethnicity	Count	%	Ethnicity	CoSD	Central	East	Nth Central	North	South
AIS	44,394	4.51%	Medi-Cal	739,256	74.94%	Adult Protective Services	5,737	0.58%	Hispanic	434,712	44.13%	Hispanic	434,712	101,856	43,903	17,678	125,082	121,901
BHS	82,478	8.37%	CalFresh	347,208	35.25%	Community-based Care Transitions Prog	2,202	0.22%	White	217,286	22.06%	White	217,286	27,103	48,796	30,775	72,410	20,585
CWS	70,257	7.13%	CalWORKS	110,928	11.26%	In-Home Supportive Services	28,795	2.92%	Black	66,084	6.71%	Black	66,084	26,653	11,537	5,097	8,054	6,228
EO	811,643	82.39%	General Relief	4,058	0.41%	Linkages	117	0.01%	Filipino	26,313	2.67%	Filipino	26,313	5,952	2,161	3,956	4,540	8,984
PHS	48,338	4.91%	CMS	746	0.08%	Multipurpose Senior Services	690	0.07%	Vietnamese	18,504	1.88%	Vietnamese	18,504	7,919	848	6,281	2,842	296
First 5	63,896	6.49%			Senior Options, Advocacy & Referrals	185	0.02%	Iraqi	16,843	1.71%	Iraqi	16,843	339	15,423	280	411	193	
					Veterans Services	8,333	0.85%	Asian/Pacific Islander	11,264	1.14%	Asian/Pacific Islander	11,264	2,602	1,511	2,625	2,748	1,284	
					Alcohol and Drug Services	10,856	1.10%	Chinese	5,777	0.59%	Chinese	5,777	954	283	2,018	1,961	435	
					Mental Health	74,751	7.59%	Other	59,204	6.01%	Other	59,204	15,347	10,684	8,713	14,222	6,862	
					Edgemoor	213	0.02%	Unknown	129,120	13.11%	Unknown	129,120	21,950	21,635	14,423	28,453	17,901	
					CWS Distinct Children on Referrals	50,003	5.08%	Total	985,107	100%	Total	985,107	210,675	156,781	91,846	260,723	184,669	
					CWS Services to Parents & Children	17,067	1.73%											
					Adoptions Assistance Prog Aid Pymnt	6,442	0.65%											
					Foster Care Aid Payment	2,546	0.26%											
					KinGAP Aid Payment	528	0.05%											
					PHS Programs	48,338	4.91%											
					First 5 San Diego	63,896	6.49%											

Unduplicated by department

Note: 80,413 clients have incomplete or no address, therefore could not determine region

Population by Number of HHS Departments Accessed			Population by Number of Programs/Services Received			Population with Probation Record in FY 14-15			Population by Gender			Population by Age and Gender						
Number of Depts.	Count	%	Number of Programs	Count	%	HHS Departments	Count	% ~	Gender	Count	%	Age	Count	%	Female	%	Male	%
1	870,553	88.37%	1	618,313	62.77%	AIS	102	0.58%	Female	529,468	54.27%	0 - 17	369,588	37.52%	179,866	33.97%	189,405	41.82%
2	101,213	10.27%	2	229,134	23.26%	BHS	5,174	29.34%	Male	452,878	45.73%	18-24	101,872	10.34%	55,254	10.44%	46,371	10.24%
3	12,394	1.26%	3	110,007	11.17%	CWS	695	3.94%	Unknown	2,761	0.00%	25-34	141,224	14.34%	83,060	15.69%	57,571	12.71%
4	897	0.09%	4	21,424	2.17%	EO	7,327	41.55%	Total	985,107	100%	35-44	111,003	11.27%	66,317	12.53%	44,202	9.72%
5	50	0.01%	5	4,874	0.49%	PHS	1,133	6.42%				45-54	102,382	10.39%	54,721	10.34%	47,110	10.40%
6	0	0.00%	6	1,105	0.11%	First 5	164	0.93%				55-64	81,392	8.26%	42,701	8.06%	38,481	8.50%
Total	985,107	100%	7	224	0.02%	Total (Unduplicated)	9,615	54.52%				65+	75,344	7.65%	45,829	8.66%	29,359	6.48%
			8	25	0.00%							Unknown	2,302	0.23%	1,720	0.32%	561	0.12%
			9	1	0.00%							Total	985,107	100%	529,468	100%	452,878	100%
			Total	985,107	100%													

Total Unduplicated probation population in FY 14-15: 17,635

~ Department's count compared to total probation population

Note: Gender is unknown for 2,761 individuals

\* Individuals may be counted in more than one program

# PERFORMANCE DASHBOARD



## Medi-Cal Population Dashboard February 2016

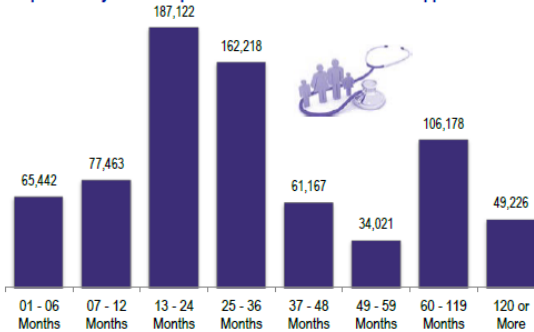
Office of Business Intelligence



Wednesday, March 09, 2016

Recipients <b>742,837</b>	Median Monthly Income <b>\$703</b>	Average Monthly Income <b>\$1,086</b>	Received CalFresh FY 14-15 <b>253,973</b>	Females <b>401,861</b>	Males <b>340,964</b>	Average Months on Aid <b>40.9</b>
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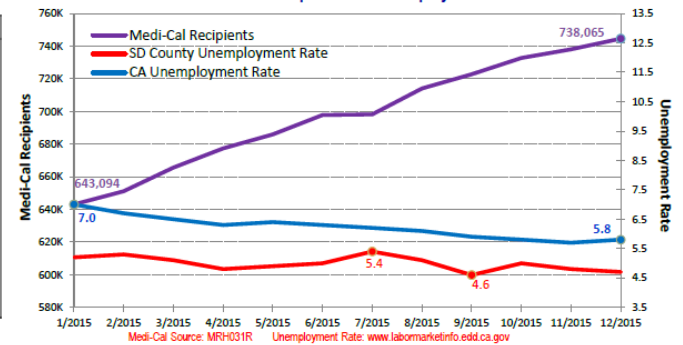
### Population by Uninterrupted Months with Medi-Cal From Application Date



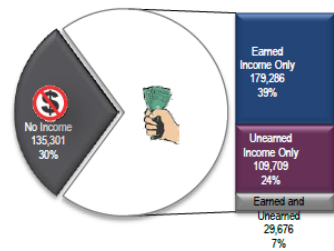
### Medi-Cal Recipients Time on Aid

Months	Number	Percent
01 - 06 Months	65,442	9%
07 - 12 Months	77,463	10%
13 - 24 Months	187,122	25%
25 - 36 Months	162,218	22%
37 - 48 Months	61,167	8%
49 - 59 Months	34,021	5%
60 - 119 Months	106,178	14%
120 or More	49,226	7%
<b>Total</b>	<b>742,837</b>	<b>100%</b>
Average/Median Uninterrupted Months		40.9 / 26.0

### Trend in Medi-Cal Recipients and Unemployment Rates

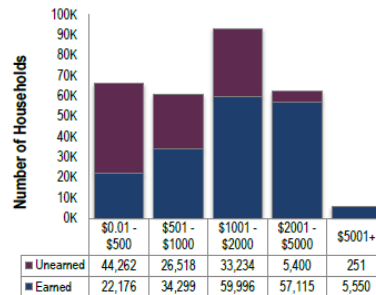


### Population with Income by Household (HH)



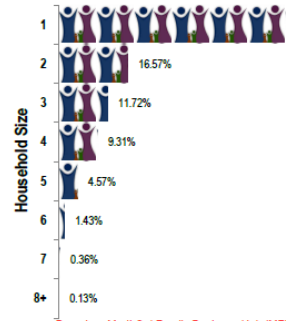
Duplicated data (Individual may be receiving both types of income)  
Total Medi-Cal Households : 394,620

### Population with Income by HH's Monthly Income <sup>2</sup>



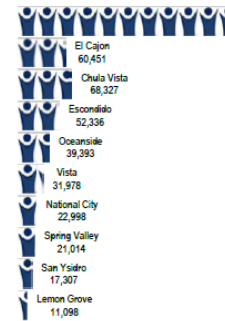
<sup>2</sup> Income received by HHs granted MC benefits, regardless if income was excluded/exempt or entered late, which could've made HH ineligible.

### Population by Household Size

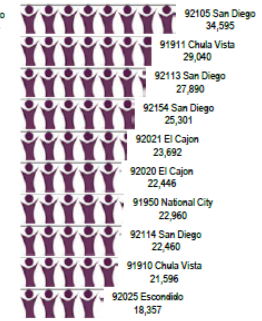


Based on Medi-Cal Family Business Unit (MFBU)

### Population by City (Top 10)



### Population by Zip Code (Top 10)



Note: Does not include individuals receiving both SSI and MC.

Main Data Source: Calwin System

# GEOSPATIAL ANALYSIS



## Identify Population

*Protect community, employees, facilities, and vulnerable populations by identifying where they live.*

## Optimize Planning

*Identify location for facilities using GIS, customer data, Census data, public transit, and commute times.*

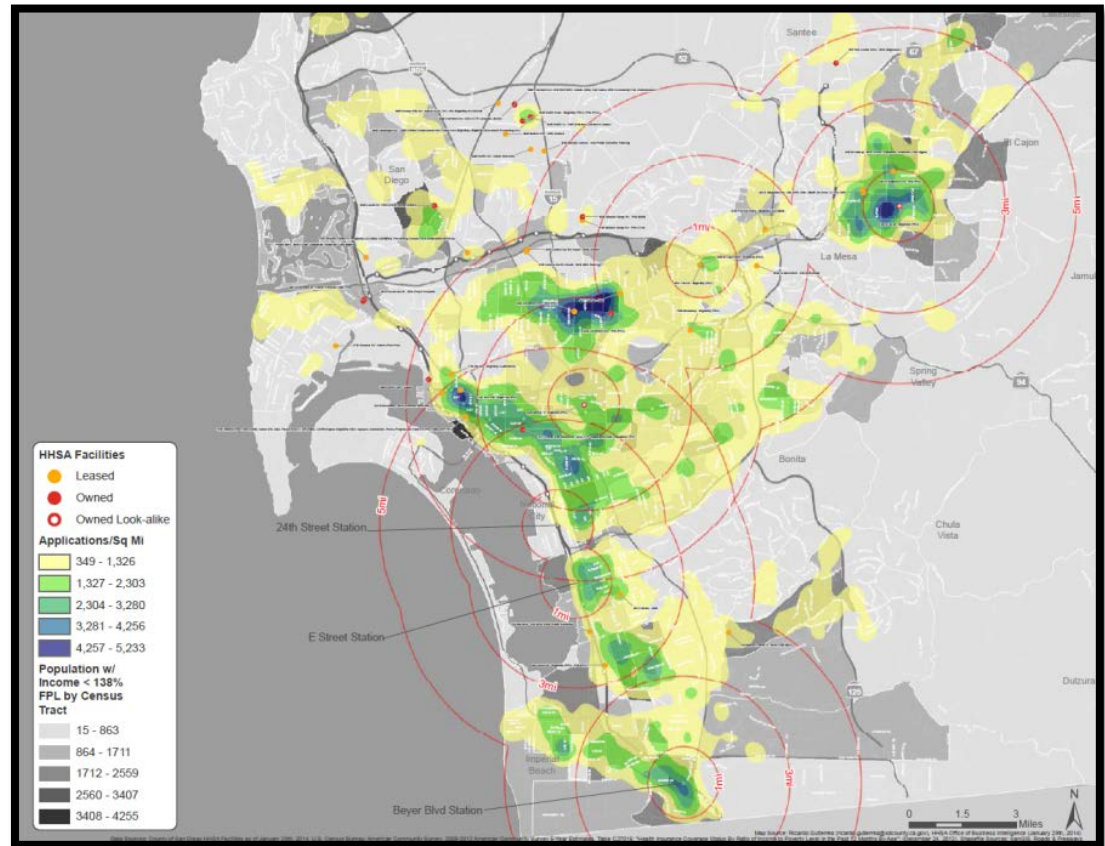
## Risk Management

*Protect community by identifying impacts of potential hazardous events and developing strategies to manage risks.*

## Emergency Preparedness

*Coordinate efforts by simultaneously mapping at-risk populations, community resources, and potential hazards.*

*Applying data analysis to information with a geographical representation. Linking data to location.*



# PROJECT MANAGEMENT



*EO Tiger Team*

*Model Office*

*BHS Action Team*

*CERMS*

*Emergency Preparedness*

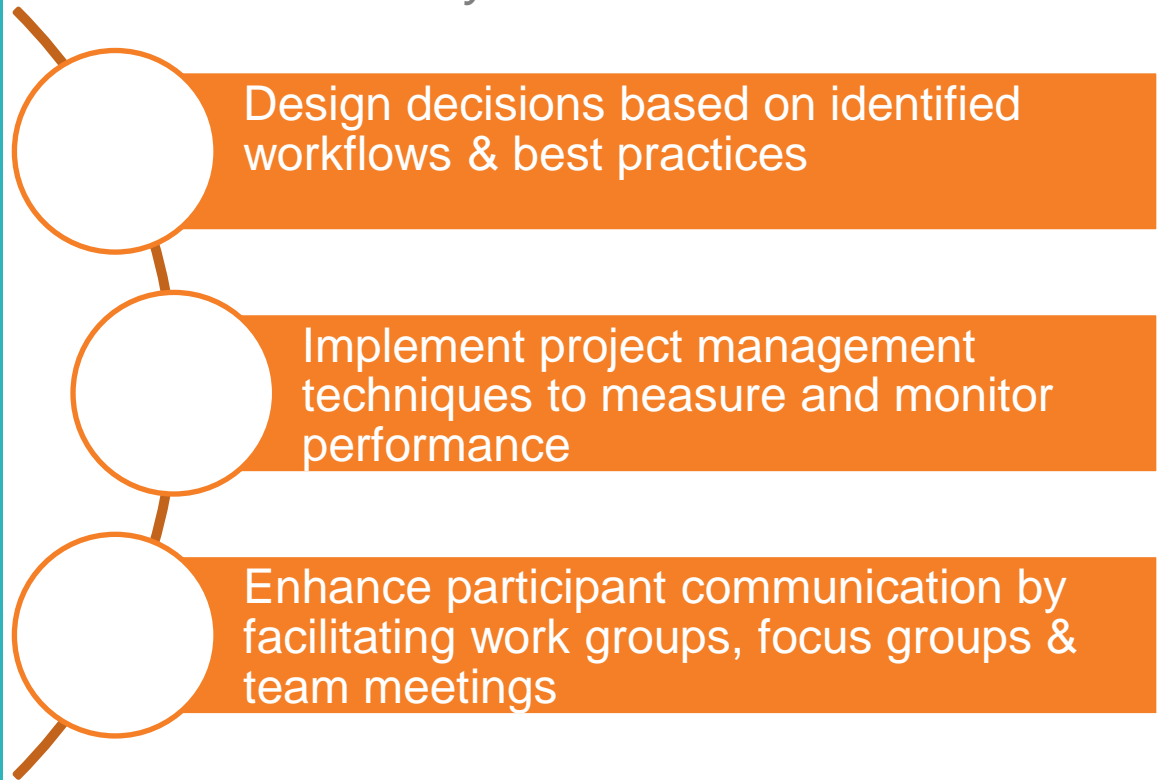
*Human Resources CAR*

*Annual Operation Plan*

*Annual Facilities Report*

*Lean Six Sigma*

*The application of knowledge, skills, and techniques to execute projects effectively and efficiently.*



# PROJECT MANAGEMENT WORKFLOW



## Tools

*Benchmarking*  
*Brain Storming*  
*Cycle Time Analysis*  
*Focus Groups*  
*Information Mapping*  
*Ishikawa Diagraming*  
*Pareto Analysis*  
*Process Mapping*  
*Prototyping*  
*Quality Function Deployment*  
*Questionnaires and Surveys*  
*Risk Analysis*  
*Value/Non Value Added Mapping*  
*Workgroup Facilitation*

