

BUDGET, FINANCE, AND INFRASTRUCTURE COMMITTEE

March 23, 2022,

TIME: 10:15 AM to 12:15 PM

THE CAROLINA INN

#### **OPEN SESSION**

#### **FOR ACTION**

1. All-Funds Budget Model Attachment A Nathan Knuffman, Vice Chancellor for Finance and Operations 2. Advance Planning Spending Authority • Fire Alarm Replacement in Dental Sciences Complex (Brauer, First Dental, Tarrson, Attachment B Koury Oral Sciences) • Baity Lab Renovation Attachment C Nathan Knuffman, Vice Chancellor for Finance and Operations 3. Designer Selection • Phillips Hall HVAC Renovation Attachment D • Wilson Library Infrastructure Upgrades Attachment E Nathan Knuffman, Vice Chancellor for Finance and Operations 4. Site Approval • Finley Golf Renovation Phase II – New Team Building Attachment F • Cone-Kenfield Tennis Center Renovation Phase II – New Team Building Attachment G Nathan Knuffman, Vice Chancellor for Finance and Operations 5. Property Acquisition – Nutrition Research Institute Gordon Merklein, Associate Vice Chancellor for Real Estate & Campus Enterprises Attachment H 6. Property Acquisition by Lease – UNC Innovation Hub Gordon Merklein, Associate Vice Chancellor for Real Estate & Campus Enterprises Attachment I

**FOR INFORMATION ONLY** (No formal action is requested at this time)

## Budget, Finance, and Infrastructure Committee UNC-CH Board of Trustees

All Funds Budget Model March 23, 2022

























### FY23 Budget Development Schedule

October 4, 2021	Instructions for Developing FY22-23 Budget Submission sent to Campus Units
November 29, 2021	Major Campus Unit (MCU) FY22-23 Budget Submission Due
December 15, 2021	Compilation of MCU Budget Requests
January 5 to 28, 2022	Review and Discussion of Requests with Chancellor
February 4, 2022	Final Budget Decisions
February 25, 2022	Final Budget Documents Completed
March 24, 2022	BOT Reviews Budget (BOT Meeting)
May 25, 2022	BOG Reviews Budget (BOG Meeting)



#### System Office All Funds Budget Guidance

- 2-page narrative; templates; checklist
- Identify opportunities to repurpose existing funds to better align resources and strategic priorities
- Progress toward system-wide goals
- Progress toward institution-specific goals
- Improved efficiency
  - Eliminate duplicative, underperforming, or low priority programs
  - Streamline and consolidate programs, offices, and services
  - Reduce layers of management and administration
  - Consider areas with higher than average personnel growth over past 5 years (e.g., workforce study)



#### **Considerations**

- First publication of a prospective funding plan for UNC-Chapel Hill
- Starting point for resource allocations and top priorities
- Template format established by UNC System Office and UNC Board of Governors
- Next phases of All Funds Budget is likely to offer additional contextual information, including comparison to previous years and select performance data

2019 – 2020 Establish Common Template & Trust 2021 – 2023 Restore Fiscal Balance 2023 Forward
Invest for Future



#### **Budget Availability and Requests: FY23**

- Modest revenue available in FY23 due to <u>3 factors</u>:
  - 1. Effective budget management measures
  - 2. Enrollment increase (tuition funds)
  - 3. Growth in research (F&A funds)



- Units requested nearly \$173 M in new spending
- 3 themes guiding budget deliberations:
  - Invest in NC's Future
  - Support Carolina's Excellence
  - Fiscal Responsibility





### Overview of FY23 Proposed Budget

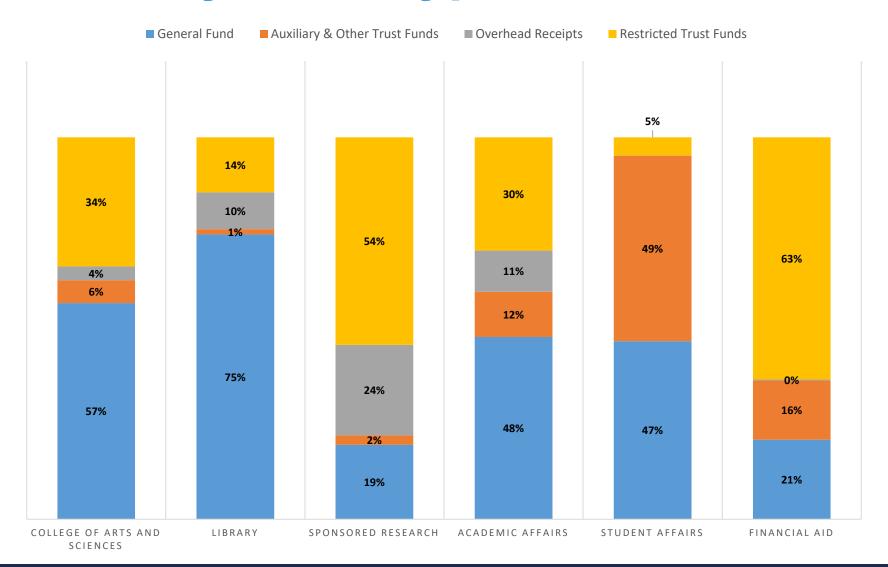
- Consolidated Budget All Funds and Units
- Overview of Revenues By Unit by Fund Source
- Overview of Expenditures By Unit By Category



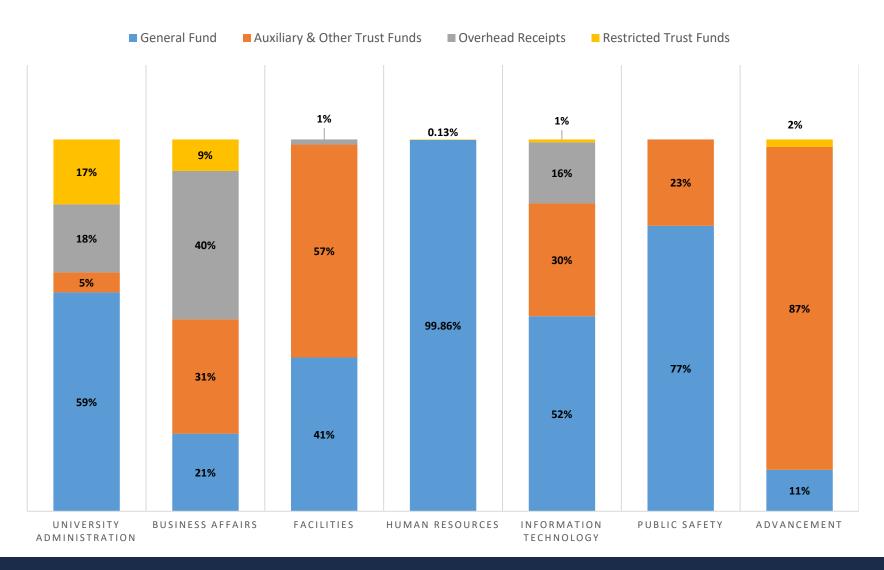
#### **UNC Chapel Hill: FY 2022-23 All-Funds Budget**

		(	General Fund	Au	ixiliary & Other Trust Funds	O	verhead Receipts	R	estricted Trust Funds	Total
Revenues	State Appropriations	\$	566,382,000	\$	-	\$	-	\$	-	\$ 566,382,000
	Tuition & Fees	\$	528,141,000	\$	105,173,000	\$	<del>-</del>	\$	1,000	\$ 633,315,000
	Sales & Services	\$	425,000	\$	453,794,000	\$	-	\$	11,256,000	\$ 465,475,000
	Patient Services	\$	-	\$	620,823,000	\$	-	\$	1,000	\$ 620,824,000
	Contracts & Grants	\$	-	\$	70,084,000	\$	231,212,000	\$	778,454,000	\$ 1,079,750,000
	Gifts & Investments	\$	-	\$	13,387,000	\$	-	\$	118,962,000	\$ 132,349,000
	Other Revenues	\$	10,800,000	\$	187,498,000	\$	-	\$	339,896,000	\$ 538,194,000
Revenues Total		\$	1,105,748,000	\$	1,450,759,000	\$	231,212,000	\$	1,248,570,000	\$ 4,036,289,000
Expenses	Salaries and Wages	\$	557,152,000	\$	595,918,000	\$	69,973,000	\$	421,508,000	\$ 1,644,551,000
	Staff Benefits	\$	171,626,000	\$	186,251,000	\$	24,131,000	\$	119,840,000	\$ 501,848,000
	Supplies, Materials, & Equipment	\$	47,154,000	\$	175,313,000	\$	44,694,000	\$	103,456,000	\$ 370,617,000
	Services	\$	115,687,000	\$	272,523,000	\$	11,299,000	\$	184,011,000	\$ 583,520,000
	Scholarships & Fellowships	\$	108,600,000	\$	64,975,000	\$	2,263,000	\$	318,508,000	\$ 494,346,000
	Debt Service	\$	-	\$	88,895,000	\$	25,754,000	\$	1,164,000	\$ 115,813,000
	Utilities	\$	75,903,000	\$	20,604,000	\$	188,000	\$	267,000	\$ 96,962,000
	Other Expenses	\$	18,533,000	\$	112,142,000	\$	22,792,000	\$	74,165,000	\$ 227,632,000
Expenses Total		\$	1,094,655,000	\$	1,516,621,000	\$	201,094,000	\$	1,222,919,000	\$ 4,035,289,000
Net Transfers		\$	(11,093,000)	\$	29,973,000	\$	(28,073,000)	\$	(25,429,000)	\$ (34,622,000)

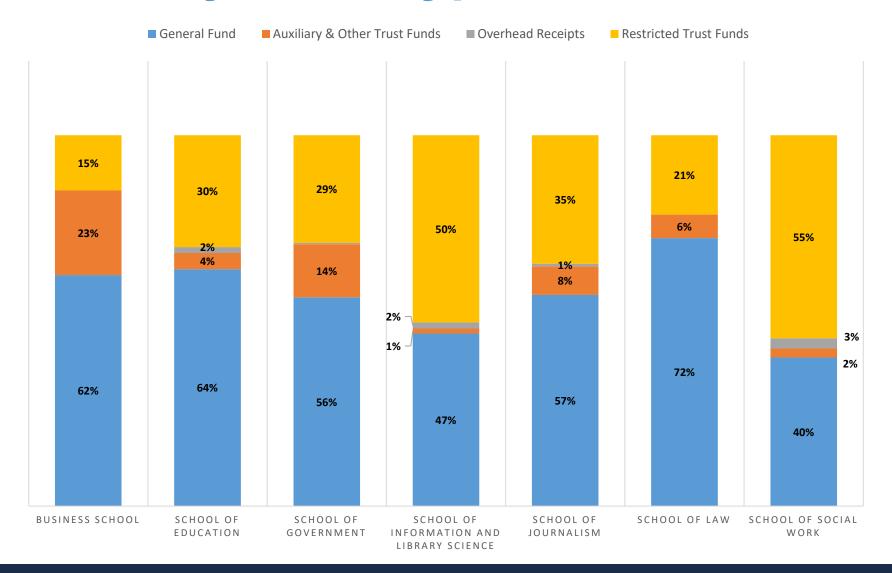




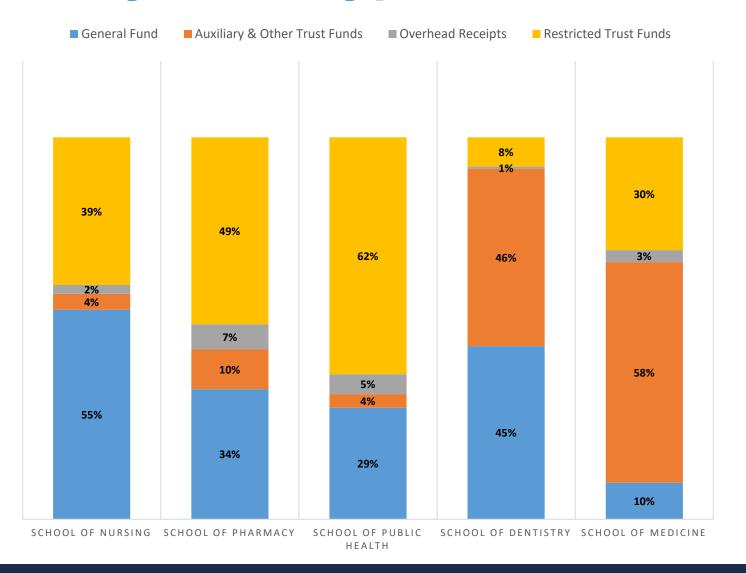








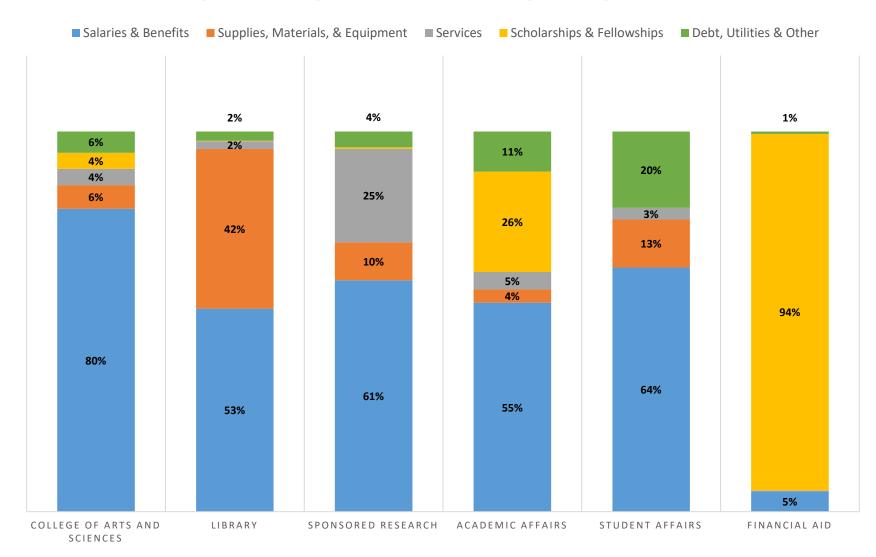




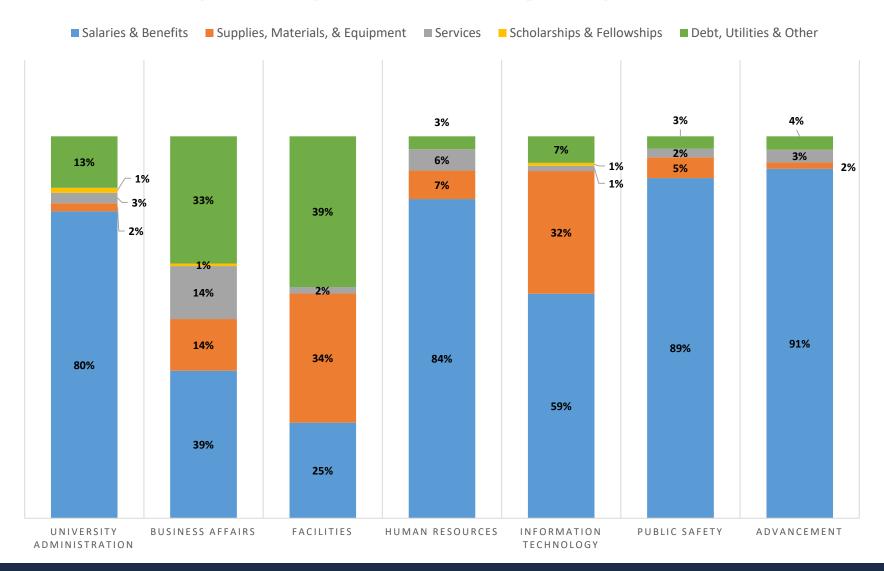




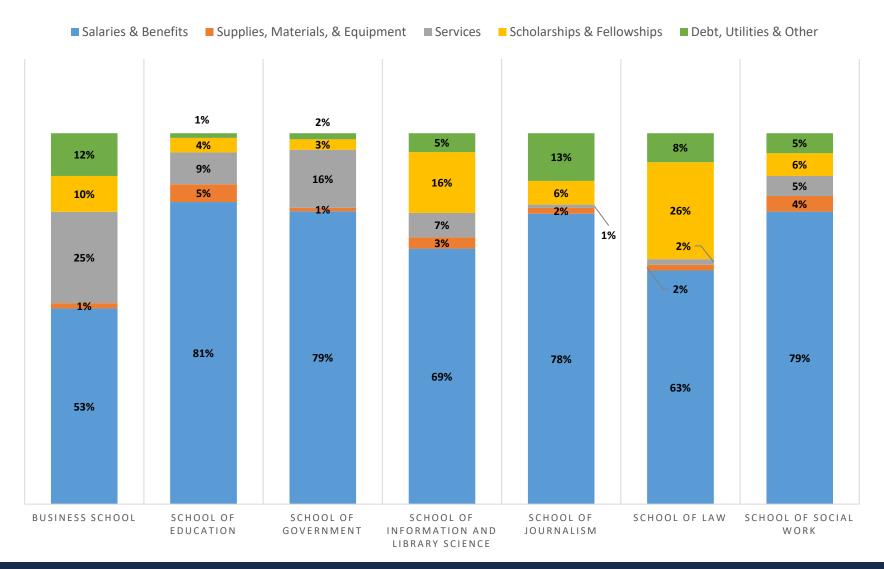




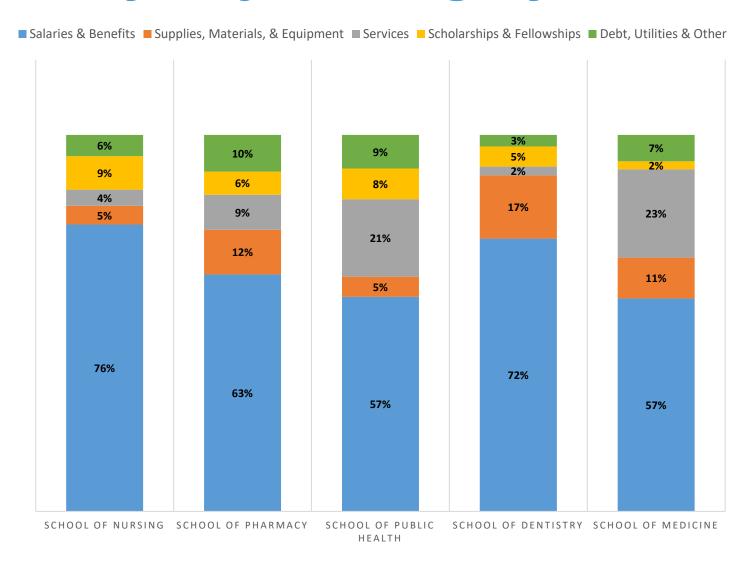




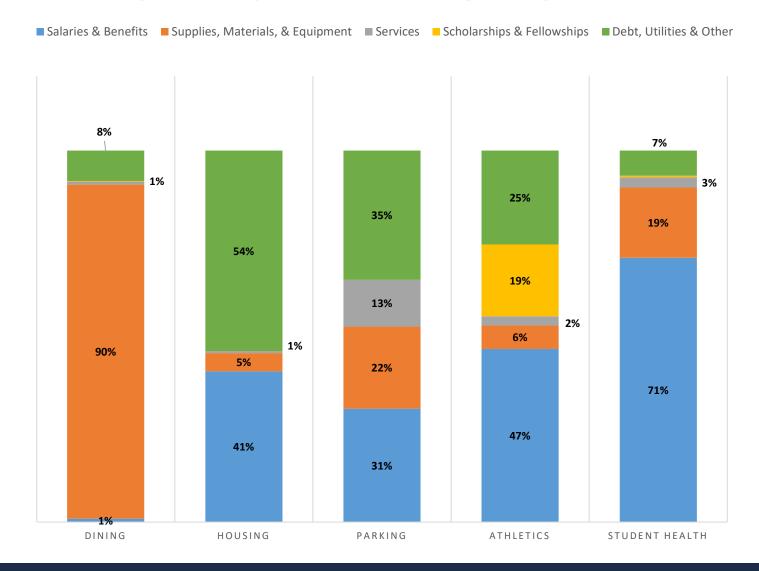














### Budget Themes FY23:

### Support Carolina's Excellence

- Attract and retain top employees fund salary adjustments needed to reflect market rates and address compression, pay equity, and hard-to-staff, high turnover positions
- Fund faculty and staff recruitment and retention
- Reserve F&A funds for start-up
- Strengthen graduate student funding
- Bolster risk management capacity and institutional excellence
- Implement Future of Work recommendations

### Budget Themes FY23:

## Invest in NC's Future

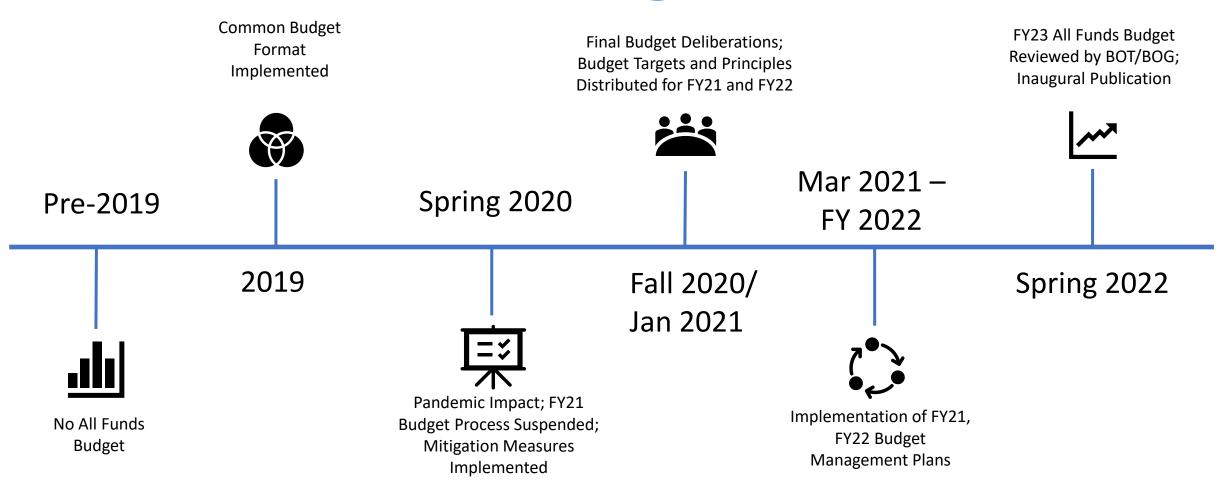
- Meeting the workforce needs of NC
  - Support current enrollment expansion in the College and new curriculum - IDEAS in Action
  - Fund enrollment/program expansions in data science, medical education, nursing, business, new MPP program, and online (Kitty Hawk)
- Economic development
  - Local (Porthole Alley project, innovation hub)
  - Regional (workforce development, Institute for Convergent Science)
  - State (expand enrollment)
- Innovation
  - Leverage all campus investments and university resources
- Research and clinical
  - Educate NC's health care workforce; bolster clinical and life science research
  - Invest in READDI/Eshelman Institute for Innovation
  - Support Collaboratory operating expenses

#### Budget Themes FY23:

# Fiscal Responsibility

- Commitment to sustainable budget
- Affordability reduction in mandatory fees
- Stewardship of state assets use of UNC-CH funds to address repair and renovation needs
- New tuition and appropriation allocation model
- Identify and redeploy savings through administrative efficiencies
  - Continuous reviews of spending
  - Benchmarks for administrative performance
  - Reduce senior administrative positions
  - Reorganizing and restructuring options

### **UNC-CH: Budget Timeline**





**Fiscally Balanced** 

**/** 

**Aligns Resources to Top Priorities** 



**Invests in North Carolina's Workforce Needs** 



**Advances State and Regional Economic Development** 



**Invests in Faculty and Staff Retention** 



**Bolsters Growing Research Enterprise** 



**Improves Budget Transparency** 



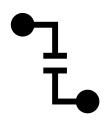
**Reserves Contingency Funds** 





#### **Next Steps and Priorities**

- Improve linkage between budget resources and performance
- Implement budget tool
- Bolster capacity to improve efficiency, increase program evaluation, and provide active fiscal management
- Strengthen fiscal governance







### Questions



#### UNC Chapel Hill FY 2022-23 All-Funds Budget

		General Fund	A	uxiliary & Other Trust Funds	O۱	verhead Receipts	ı	Restricted Trust Funds	Total
Revenues	State Appropriations	\$ 566,382,000	\$	-	\$	-	\$	-	\$ 566,382,000
	Tuition & Fees	\$ 528,141,000	\$	105,173,000	\$	-	\$	1,000	\$ 633,315,000
	Sales & Services	\$ 425,000	\$	453,794,000	\$	-	\$	11,256,000	\$ 465,475,000
	Patient Services	\$ -	\$	620,823,000	\$	-	\$	1,000	\$ 620,824,000
	Contracts & Grants	\$ -	\$	70,084,000	\$	231,212,000	\$	778,454,000	\$ 1,079,750,000
	Gifts & Investments	\$ -	\$	13,387,000	\$	-	\$	118,962,000	\$ 132,349,000
	Other Revenues	\$ 10,800,000	\$	187,498,000	\$	-	\$	339,896,000	\$ 538,194,000
Revenues Total		\$ 1,105,748,000	\$	1,450,759,000	\$	231,212,000	\$	1,248,570,000	\$ 4,036,289,000
,									,
Expenses	Salaries and Wages	\$ 557,152,000	\$	595,918,000	\$	69,973,000	\$	421,508,000	\$ 1,644,551,000
	Staff Benefits	\$ 171,626,000	\$	186,251,000	\$	24,131,000	\$	119,840,000	\$ 501,848,000
	Supplies, Materials, & Equipment	\$ 47,154,000	\$	175,313,000	\$	44,694,000	\$	103,456,000	\$ 370,617,000
	Services	\$ 115,687,000	\$	272,523,000	\$	11,299,000	\$	184,011,000	\$ 583,520,000
	Scholarships & Fellowships	\$ 108,600,000	\$	64,975,000	\$	2,263,000	\$	318,508,000	\$ 494,346,000
	Debt Service	\$ -	\$	88,895,000	\$	25,754,000	\$	1,164,000	\$ 115,813,000
	Utilities	\$ 75,903,000	\$	20,604,000	\$	188,000	\$	267,000	\$ 96,962,000
	Other Expenses	\$ 18,533,000	\$	112,142,000	\$	22,792,000	\$	74,165,000	\$ 227,632,000
Expenses Total		\$ 1,094,655,000	\$	1,516,621,000	\$	201,094,000	\$	1,222,919,000	\$ 4,035,289,000
		 _		_		_		_	
Net Transfers		\$ (11,093,000)	\$	29,973,000	\$	(28,073,000)	\$	(25,429,000)	\$ (34,622,000)

College of Arts a	nd Sciences		General Fund	,	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	193,349,000	\$	8,371,000	\$	-	\$	-	\$ 201,720,000
	Sales & Services	\$	25,000	\$	4,624,000	\$	-	\$	1,146,000	\$ 5,795,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	1,636,000	\$	12,250,000	\$	63,276,000	\$ 77,162,000
	Gifts & Investments	\$	-	\$	1,184,000	\$	-	\$	36,470,000	\$ 37,654,000
	Other Revenues	\$	-	\$	4,637,000	\$	-	\$	14,637,000	\$ 19,274,000
Revenues Total		\$	193,374,000	\$	20,452,000	\$	12,250,000	\$	115,529,000	\$ 341,605,000
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Expenses	Salaries and Wages	\$	147,571,000	\$	11,621,000		2,113,000		47,854,000	209,159,000
	Staff Benefits	Ş	42,884,000	\$	3,771,000	\$	745,000	Ş	11,360,000	\$ 58,760,000
	Supplies, Materials, & Equipment	\$	1,340,000	\$	3,096,000	\$	3,935,000	\$	12,570,000	\$ 20,941,000
	Services	\$	80,000	\$	1,274,000	\$	1,679,000	\$	11,305,000	\$ 14,338,000
	Scholarships & Fellowships	\$	667,000	\$	454,000	\$	227,000	\$	12,930,000	\$ 14,278,000
	Debt Service	\$	-	\$	-	\$	-	\$	556,000	\$ 556,000
	Utilities	\$	355,000	\$	354,000	\$	2,000	\$	4,000	\$ 715,000
	Other Expenses	\$	449,000	\$	5,970,000	\$	1,257,000	\$	9,824,000	\$ 17,500,000
Expenses Total		\$	193,346,000	\$	26,540,000	\$	9,958,000	\$	106,403,000	\$ 336,247,000
	Tuesdeferming	,		,	2.472.000	,		,	2.045.000	4 007 000
Transfers	Transfers In	<b>&gt;</b>	-	\$	2,172,000		-	\$	2,815,000	4,987,000
	Transfers Out	Ş	28,000	\$	1,304,000	\$	16,000	\$	19,339,000	\$ 20,687,000
Net Transfers		\$	(28,000)	\$	868,000	\$	(16,000)	\$	(16,524,000)	\$ (15,700,000)

Business School			General Fund	,	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	108,660,000	\$	34,194,000	\$	-	\$	-	\$	142,854,000
	Sales & Services	\$	1,000	\$	3,789,000	\$	-	\$	14,000	\$	3,804,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	527,000	\$	49,000	\$	898,000	\$	1,474,000
	Gifts & Investments	\$	-	\$	2,000	\$	-	\$	8,504,000	\$	8,506,000
	Other Revenues	\$	-	\$	1,254,000	\$	-	\$	16,516,000	\$	17,770,000
Revenues Total		\$	108,661,000	\$	39,766,000	\$	49,000	\$	25,932,000	\$	174,408,000
_		_		_		_		_			
Expenses	Salaries and Wages	\$	42,180,000	\$	17,593,000	- :	39,000	\$	13,681,000		73,493,000
	Staff Benefits	\$	9,103,000	\$	4,808,000	\$	10,000	\$	3,503,000	\$	17,424,000
	Supplies, Materials, & Equipment	\$	47,000	\$	1,783,000	\$	-	\$	646,000	\$	2,476,000
	Services	\$	39,583,000	\$	2,746,000	\$	-	\$	171,000	\$	42,500,000
	Scholarships & Fellowships	\$	6,484,000	\$	2,722,000	\$	-	\$	7,393,000	\$	16,599,000
	Debt Service	\$	-	\$	2,693,000	\$	-	\$	-	\$	2,693,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	1,264,000	\$	13,357,000	\$	-	\$	2,576,000	\$	17,197,000
Expenses Total		\$	98,661,000	\$	45,702,000	\$	49,000	\$	27,970,000	\$	172,382,000
		_			2 224 222			_	2 225 222	_	
Transfers	Transfers In	\$	-	\$	2,384,000		-	Ş	2,205,000		4,589,000
	Transfers Out	Ş	10,000,000	\$	244,000	\$	-	\$	6,696,000	\$	16,940,000
Net Transfers		\$	(10,000,000)	\$	2,140,000	\$	-	\$	(4,491,000)	\$	(12,351,000)

School of Educat	ion		General Fund	F	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	14,280,000	\$	133,000	\$	-	\$	-	\$	14,413,000
	Sales & Services	\$	-	\$	519,000	\$	-	\$	-	\$	519,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	352,000	\$	5,126,000	\$	5,478,000
	Gifts & Investments	\$	-	\$	3,000	\$	-	\$	1,107,000	\$	1,110,000
	Other Revenues	\$	-	\$	323,000	\$	-	\$	509,000	\$	832,000
Revenues Total		\$	14,280,000	\$	978,000	\$	352,000	\$	6,742,000	\$	22,352,000
<b>5</b>	Caladian and Managa	,	10 201 000		404.000			,	2 674 000		42.252.000
Expenses	Salaries and Wages	<b>&gt;</b>	10,201,000	\$	481,000		-	>	2,671,000		13,353,000
	Staff Benefits	Ş	3,142,000	\$	145,000		-	Ş	715,000	Ş	4,002,000
	Supplies, Materials, & Equipment	\$	736,000	\$	169,000	\$	37,000	\$	75,000	\$	1,017,000
	Services	\$	52,000	\$	2,000	\$	-	\$	1,769,000	\$	1,823,000
	Scholarships & Fellowships	\$	90,000	\$	38,000	\$	-	\$	715,000	\$	843,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	58,000	\$	34,000	\$	1,000	\$	172,000	\$	265,000
Expenses Total		\$	14,279,000	\$	869,000	\$	38,000	\$	6,117,000	\$	21,303,000
Transfers	Transfers In	¢	_	¢	5,000	¢	_	¢	27,000	ć	32,000
Transicis	Transfers Out	ċ	1,000	ċ	385,000	ċ	331,000	¢	424,000	Ś	1,141,000
Net Transfers	Hallsters Out	ç	(1,000)	ç	(380,000)	\$	(331,000)	\$	(397,000)	<u> </u>	(1,109,000)

School of Govern	nment		General Fund	F	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	14,641,000	\$	34,000	\$	-	\$	-	\$	14,675,000
	Sales & Services	\$	342,000	\$	3,257,000	\$	-	\$	2,000	\$	3,601,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	340,000	\$	86,000	\$	4,784,000	\$	5,210,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	960,000	\$	960,000
	Other Revenues	\$	-	\$	181,000	\$	-	\$	1,986,000	\$	2,167,000
Revenues Total		\$	14,983,000	\$	3,812,000	\$	86,000	\$	7,732,000	\$	26,613,000
Expenses	Salaries and Wages	ċ	9,783,000	Ś	2,785,000	ć	65,000	Ś	3,924,000	ė	16,557,000
Lxperises	Staff Benefits	ب خ	3,100,000	\$	724,000		20,000	\$	1,080,000		4,924,000
		ې ب			•		20,000	ڔ	, ,	Ş	
	Supplies, Materials, & Equipment	Ş ب	2,000	\$	51,000	\$	-	<b>ب</b>	200,000	\$	253,000
	Services	\$	1,565,000	\$	79,000	\$	-	Ş	2,611,000	\$	4,255,000
	Scholarships & Fellowships	\$	504,000	\$	-	\$	-	\$	260,000	\$	764,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	29,000	\$	245,000	\$	-	\$	178,000	\$	452,000
Expenses Total		\$	14,983,000	\$	3,884,000	\$	85,000	\$	8,253,000	\$	27,205,000
Transfers	Transfers In	Ś	_	Ś	161,000	\$	-	Ś	970,000	Ś	1,131,000
	Transfers Out	\$	-	\$	108,000	\$	_	\$	1,032,000	\$	1,140,000
Net Transfers		\$	-	\$	53,000	\$	-	\$	(62,000)		(9,000)

School of Inform	ation and Library Science		General Fund	A	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	6,114,000	\$	70,000	\$	-	\$	-	\$	6,184,000
	Sales & Services	\$	-	\$	36,000	\$	-	\$	-	\$	36,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	219,000	\$	5,403,000	\$	5,622,000
	Gifts & Investments	\$	-	\$	5,000	\$	-	\$	985,000	\$	990,000
	Other Revenues	\$	-	\$	63,000	\$	-	\$	241,000	\$	304,000
Revenues Total		\$	6,114,000	\$	174,000	\$	219,000	\$	6,629,000	\$	13,136,000
Evnancas	Calarias and Wages	۲.	4,333,000	Ś	107,000	,	20,000	Ś	2 522 000	ė	6 003 000
Expenses	Salaries and Wages	ç	, ,	•	•	- :	,		2,532,000		6,992,000
	Staff Benefits	>	1,312,000	\$	39,000	\$	11,000	\$	-,	\$	2,072,000
	Supplies, Materials, & Equipment	\$	139,000	\$	19,000	\$	119,000	\$	125,000	\$	402,000
	Services	\$	-	\$	-	\$	-	\$	867,000	\$	867,000
	Scholarships & Fellowships	\$	266,000	\$	4,000	\$	2,000	\$	1,882,000	\$	2,154,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	64,000	\$	24,000	\$	38,000	\$	547,000	\$	673,000
Expenses Total		\$	6,114,000	\$	193,000	\$	190,000	\$	6,663,000	\$	13,160,000
	Tour days to				20.000			,	420.000		440.000
Transfers	Transfers In	\$	-	\$	20,000	- :	-	\$	128,000		148,000
	Transfers Out	\$	-	\$	1,000	\$	-	\$	11,000	\$	12,000
Net Transfers		\$	-	\$	19,000	\$	-	\$	117,000	\$	136,000

School of Journa	lism		General Fund	Δ	uxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	8,444,000	\$	233,000	\$	-	\$	-	\$	8,677,000
	Sales & Services	\$	-	\$	228,000	\$	-	\$	-	\$	228,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	107,000	\$	-	\$	107,000
	Gifts & Investments	\$	-	\$	331,000	\$	-	\$	3,316,000	\$	3,647,000
	Other Revenues	\$	-	\$	349,000	\$	-	\$	1,818,000	\$	2,167,000
Revenues Total		\$	8,444,000	\$	1,141,000	\$	107,000	\$	5,134,000	\$	14,826,000
_		_		_		_		_			
Expenses	Salaries and Wages	\$	-, ,	\$	349,000	\$	74,000	\$	2,726,000		9,621,000
	Staff Benefits	Ş	1,887,000	\$	122,000	\$	26,000	Ş	,	Ş	2,866,000
	Supplies, Materials, & Equipment	\$	17,000	\$	124,000	\$	-	\$	105,000	\$	246,000
	Services	\$	-	\$	43,000	\$	-	\$	103,000	\$	146,000
	Scholarships & Fellowships	\$	30,000	\$	5,000	\$	-	\$	980,000	\$	1,015,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	38,000	\$	468,000	\$	7,000	\$	1,541,000	\$	2,054,000
Expenses Total		\$	8,444,000	\$	1,111,000	\$	107,000	\$	6,286,000	\$	15,948,000
Transfers	Transfers In	¢		¢	4,000	\$		¢	1,559,000	¢	1,563,000
1101131513	Transfers Out	ç		¢	51,000	\$		¢	1,511,000	Ġ	1,562,000
Net Transfers	Transiers out	\$	-	\$	(47,000)		-	\$	48,000	\$	1,000

School of Law			General Fund	F	Auxiliary & Other Trust Funds	٥١	verhead Receipts	ı	Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	22,373,000	\$	943,000	\$	-	\$	-	\$	23,316,000
	Sales & Services	\$	-	\$	481,000	\$	-	\$	-	\$	481,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$	-
	Gifts & Investments	\$	-	\$	-	\$	-	\$	1,818,000	\$	1,818,000
	Other Revenues	\$	-	\$	536,000	\$	-	\$	4,812,000	\$	5,348,000
Revenues Total		\$	22,373,000	\$	1,960,000	\$	-	\$	6,630,000	\$	30,963,000
Expenses	Salaries and Wages	Ś	13,764,000	Ś	838,000	Ś	_	Ś	1,885,000	Ś	16,487,000
	Staff Benefits	Ś	3,911,000	Ś	280,000		_	\$	522,000	Ś	4,713,000
	Supplies, Materials, & Equipment	\$	199,000	\$	147,000		-	\$	164,000	\$	510,000
	Services	\$	39,000	Ś	127,000		_	\$	350,000	Ś	516,000
	Scholarships & Fellowships	\$	4,015,000	\$	· -	\$	-	\$	4,782,000	\$	8,797,000
	Debt Service	\$	, , , <u>-</u>	\$	-	\$	-	\$	-	\$	, , , <u>.</u>
	Utilities	\$	-	\$	-	\$	-	\$	6,000	\$	6,000
	Other Expenses	\$	445,000	\$	762,000	\$	-	\$	1,412,000	\$	2,619,000
Expenses Total	,	\$	22,373,000	\$	2,154,000	\$	-	\$	9,121,000	\$	33,648,000
Transfers	Transfers In	\$	_	\$	-	\$	-	\$	362,000	\$	362,000
	Transfers Out	\$	-	\$	2,000	\$	-	\$	9,000	\$	11,000
Net Transfers		\$	-	\$	(2,000)	\$	-	\$	353,000	\$	351,000

School of Nursing	g		General Fund	A	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	16,060,000	\$	703,000	\$	-	\$	-	\$	16,763,000
	Sales & Services	\$	-	\$	334,000	\$	-	\$	265,000	\$	599,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	672,000	\$	8,841,000	\$	9,513,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	822,000	\$	822,000
	Other Revenues	\$	-	\$	185,000	\$	-	\$	1,393,000	\$	1,578,000
Revenues Total		\$	16,060,000	\$	1,222,000	\$	672,000	\$	11,321,000	\$	29,275,000
Expenses	Salaries and Wages	ċ	12,018,000	Ś	670,000	ć	133,000	Ś	4,189,000	ė	17,010,000
Expenses	Staff Benefits	ې خ		\$	234,000	\$	36,000	\$		\$	
		ç	3,601,000 319,000	۶ \$	•	\$	230,000	\$	1,190,000 646,000	•	5,061,000
	Supplies, Materials, & Equipment	<b>ب</b>	•	•	244,000	•	•	Τ.	,	\$	1,439,000
	Services	\$ \$	15,000	\$	76,000		9,000	\$	1,146,000	\$	1,246,000
	Scholarships & Fellowships	\$	16,000	\$	89,000	\$	-	\$	2,469,000	\$	2,574,000
	Debt Service	Ş	-	\$	-	\$	162,000	\$	569,000	\$	731,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	91,000	\$	48,000	\$	102,000	\$	662,000	\$	903,000
Expenses Total		\$	16,060,000	\$	1,361,000	\$	672,000	\$	10,871,000	\$	28,964,000
Transfers	Transfers In	\$	_	\$	191,000	\$	_	\$	58,000	\$	249,000
	Transfers Out	\$	-	\$	13,000	\$	-	\$	52,000	\$	65,000
Net Transfers		\$	-	\$	178,000	\$	-	\$	6,000	\$	184,000

School of Pharm	асу		General Fund	F	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	22,552,000	\$	533,000	\$	-	\$	1,000	\$	23,086,000
	Sales & Services	\$	-	\$	1,896,000	\$	-	\$	366,000	\$	2,262,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	3,351,000	\$	4,375,000	\$	26,698,000	\$	34,424,000
	Gifts & Investments	\$	-	\$	132,000	\$	-	\$	3,115,000	\$	3,247,000
	Other Revenues	\$	-	\$	962,000	\$	-	\$	2,248,000	\$	3,210,000
Revenues Total		\$	22,552,000	\$	6,874,000	\$	4,375,000	\$	32,428,000	\$	66,229,000
Expenses	Salaries and Wages	\$	13,633,000	Ś	4,217,000	Ś	756,000	Ś	20,627,000	Ś	39,233,000
	Staff Benefits	Ś	4,346,000	Ś	1,094,000		251,000	Ś	5,189,000	Ś	10,880,000
	Supplies, Materials, & Equipment	Ś	921,000	\$	431,000	Ś	1,015,000	\$	7,076,000	\$	9,443,000
	Services	\$	933,000	\$	198,000	\$	59,000	\$	6,219,000	\$	7,409,000
	Scholarships & Fellowships	\$	1,252,000	\$	191,000	\$	83,000	\$	3,385,000	\$	4,911,000
	Debt Service	\$	, , , <u>-</u>	\$	· -	\$	597,000	\$	-	\$	597,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	· -
	Other Expenses	\$	1,465,000	\$	556,000	\$	324,000	\$	4,795,000	\$	7,140,000
Expenses Total	·	\$	22,550,000	\$	6,687,000	\$	3,085,000	\$	47,291,000	\$	79,613,000
Transfers	Transfers In	¢	_	\$	1,074,000	Ś	_	ć	16,354,000	Ś	17,428,000
1101131513	Transfers Out	ç	2,000	¢	938,000	\$	59,000	¢	119,000	\$	1,118,000
Net Transfers	Hansiels Out	<del>ب</del> \$	(2,000)	\$	136,000	\$	(59,000)	\$	16,235,000	\$	16,310,000

School of Public Health			General Fund		Auxiliary & Other Trust Funds		Overhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	47,582,000	\$	413,000	\$	-	\$	-	\$	47,995,000
	Sales & Services	\$	-	\$	2,049,000	\$	-	\$	64,000	\$	2,113,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	8,431,000	\$	89,369,000	\$	97,800,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	2,297,000	\$	2,297,000
	Other Revenues	\$	-	\$	3,356,000	\$	-	\$	9,375,000	\$	12,731,000
Revenues Total		\$	47,582,000	\$	5,818,000	\$	8,431,000	\$	101,105,000	\$	162,936,000
Expenses	Salarias and Wages	Ļ	27,866,000	Ś	2,864,000	Ś	3,749,000	Ś	36,263,000	Ļ	70,742,000
	Salaries and Wages Staff Benefits	ې خ		\$	868,000	۶ \$	, ,	ڔ		۶ \$	
		, ,	7,999,000	-	•	Τ.	1,139,000	ç	10,808,000	Τ.	20,814,000
	Supplies, Materials, & Equipment	\$ _	15,000	\$	336,000	\$	649,000	\$	7,651,000	\$	8,651,000
	Services	\$	7,731,000	\$	-	\$	171,000	\$	25,101,000	\$	33,003,000
	Scholarships & Fellowships	\$	2,048,000	\$	628,000	\$	250,000	\$	10,197,000	\$	13,123,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	13,000	\$	-	\$	13,000
	Other Expenses	\$	1,923,000	\$	650,000	\$	3,905,000	\$	7,844,000	\$	14,322,000
Expenses Total		\$	47,582,000	\$	5,346,000	\$	9,876,000	\$	97,864,000	\$	160,668,000
Transfers	Transfers In	Ś	_	Ś	522,000	\$	_	Ś	15,000	Ś	537,000
	Transfers Out	Ś	-	Ś	-	Ś	_	Ś	1,796,000	Ś	1,796,000
Net Transfers		\$	-	\$	522,000	\$	-	\$	(1,781,000)	-	(1,259,000)

School of Social	Work		General Fund	A	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	8,249,000	\$	214,000	\$	-	\$	-	\$	8,463,000
	Sales & Services	\$	1,000	\$	108,000	\$	-	\$	1,000	\$	110,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	568,000	\$	9,742,000	\$	10,310,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	784,000	\$	784,000
	Other Revenues	\$	-	\$	180,000	\$	-	\$	741,000	\$	921,000
Revenues Total		\$	8,250,000	\$	502,000	\$	568,000	\$	11,268,000	\$	20,588,000
Expenses	Salaries and Wages	¢	5,895,000	Ś	659,000	¢	41,000	Ś	6,232,000	¢	12,827,000
LAPCHISCS	Staff Benefits	¢	1,918,000	Ś	227,000	\$	11,000	\$	2,103,000	Ś	4,259,000
	Supplies, Materials, & Equipment	¢	53,000	\$	41,000	\$	674,000	\$	145,000	Ś	913,000
	Services	ċ	30,000	\$	15,000	\$	2,000	\$	1,119,000	Ś	1,166,000
	Scholarships & Fellowships	ċ	262,000	\$	13,000	ċ	7,000	\$	1,061,000	Ś	1,330,000
	Debt Service	ç	202,000	¢		ç	7,000	¢	1,001,000	Ġ	1,330,000
	Utilities	ċ		¢		ċ		ç	_	ċ	
	Other Expenses	ç	92,000	\$	80,000	ç	8,000	¢	990,000	Ś	1,170,000
Expenses Total	Other Expenses	\$	8,250,000	\$	1,022,000	\$	743,000	\$	11,650,000	\$	21,665,000
Transfers	Transfers In	\$	-	\$	90,000	\$	-	\$	111,000	\$	201,000
	Transfers Out	\$	-	\$	48,000	\$	-	\$	99,000	\$	147,000
Net Transfers		\$	-	\$	42,000	\$	-	\$	12,000	\$	54,000

School of Dentis	chool of Dentistry evenues State Appropriation, Tuition, & Fees		General Fund	Trust Funds		Overhead Receipts		Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	30,062,000	\$	2,984,000	\$	-	\$ -	\$ 33,046,000
	Sales & Services	\$	-	\$	2,916,000	\$	-	\$ 2,000	\$ 2,918,000
	Patient Services	\$	-	\$	21,306,000	\$	-	\$ -	\$ 21,306,000
	Contracts & Grants	\$	-	\$	1,514,000	\$	363,000	\$ 3,068,000	\$ 4,945,000
	Gifts & Investments	\$	-	\$	16,000	\$	-	\$ 981,000	\$ 997,000
	Other Revenues	\$	-	\$	2,092,000	\$	-	\$ 1,036,000	\$ 3,128,000
Revenues Total		\$	30,062,000	\$	30,828,000	\$	363,000	\$ 5,087,000	\$ 66,340,000
Expenses	Salaries and Wages	\$	20,568,000	\$	14,842,000	\$	484,000	\$ 2,381,000	\$ 38,275,000
	Staff Benefits	\$	6,114,000	\$	5,154,000	\$	146,000	\$ 710,000	\$ 12,124,000
	Supplies, Materials, & Equipment	\$	451,000	\$	10,646,000	\$	199,000	\$ 375,000	\$ 11,671,000
	Services	\$	107,000	\$	1,232,000	\$	17,000	\$ 265,000	\$ 1,621,000
	Scholarships & Fellowships	\$	2,540,000	\$	78,000	\$	16,000	\$ 1,081,000	\$ 3,715,000
	Debt Service	\$	-	\$	-	\$	-	\$ -	\$ -
	Utilities	\$	-	\$	-	\$	-	\$ -	\$ -
	Other Expenses	\$	281,000	\$	1,386,000	\$	182,000	\$ 272,000	\$ 2,121,000
Expenses Total		\$	30,061,000	\$	33,338,000	\$	1,044,000	\$ 5,084,000	\$ 69,527,000
Transfers	Transfers In	\$	-	\$	1,909,000	\$	-	\$ 104,000	\$ 2,013,000
	Transfers Out	\$	1,000	\$	2,201,000	\$	1,000	\$ 102,000	\$ 2,305,000
Net Transfers	·	\$	(1,000)	\$	(292,000)	\$	(1,000)	\$ 2,000	\$ (292,000)

School of Medici	ine	General Fund		Auxiliary & Other Trust Funds		verhead Receipts	Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$ 158,805,000	\$	1,381,000	\$	-	\$ -	\$ 160,186,000
	Sales & Services	\$ -	\$	199,411,000	\$	-	\$ 366,000	\$ 199,777,000
	Patient Services	\$ -	\$	599,517,000	\$	-	\$ 1,000	\$ 599,518,000
	Contracts & Grants	\$ -	\$	5,244,000	\$	52,409,000	\$ 440,576,000	\$ 498,229,000
	Gifts & Investments	\$ -	\$	5,919,000	\$	-	\$ 15,693,000	\$ 21,612,000
	Other Revenues	\$ -	\$	152,823,000	\$	-	\$ 36,385,000	\$ 189,208,000
Revenues Total		\$ 158,805,000	\$	964,295,000	\$	52,409,000	\$ 493,021,000	\$ 1,668,530,000
-								
Expenses	Salaries and Wages	\$ 68,861,000	\$	438,702,000	\$	21,406,000	\$ 208,047,000	\$ 737,016,000
	Staff Benefits	\$ 19,755,000	\$	135,198,000	\$	6,828,000	\$ 61,357,000	\$ 223,138,000
	Supplies, Materials, & Equipment	\$ 1,040,000	\$	112,130,000	\$	10,712,000	\$ 60,498,000	\$ 184,380,000
	Services	\$ 63,408,000	\$	248,583,000	\$	2,116,000	\$ 83,710,000	\$ 397,817,000
	Scholarships & Fellowships	\$ 5,005,000	\$	3,891,000	\$	1,372,000	\$ 25,630,000	\$ 35,898,000
	Debt Service	\$ -	\$	23,500,000	\$	1,807,000	\$ -	\$ 25,307,000
	Utilities	\$ -	\$	384,000	\$	172,000	\$ 124,000	\$ 680,000
	Other Expenses	\$ 735,000	\$	50,361,000	\$	7,553,000	\$ 34,444,000	\$ 93,093,000
Expenses Total		\$ 158,804,000	\$	1,012,749,000	\$	51,966,000	\$ 473,810,000	\$ 1,697,329,000
Transfers	Transfers In	\$ -	\$	40,855,000	\$	-	\$ 6,683,000	\$ 47,538,000
	Transfers Out	\$ 1,000	\$	37,080,000	\$	388,000	\$ 18,296,000	\$ 55,765,000
Net Transfers		\$ (1,000)	\$	3,775,000	\$	(388,000)	\$ (11,613,000)	\$ (8,227,000)

Academic Affairs		General Fund	P	Auxiliary & Other Trust Funds	0	verhead Receipts	Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$ 57,116,000	\$	2,726,000	\$	-	\$ -	\$ 59,842,000
	Sales & Services	\$ 423,000	\$	9,162,000	\$	-	\$ 8,878,000	\$ 18,463,000
	Patient Services	\$ -	\$	-	\$	-	\$ -	\$ -
	Contracts & Grants	\$ -	\$	571,000	\$	13,019,000	\$ 6,464,000	\$ 20,054,000
	Gifts & Investments	\$ -	\$	1,551,000	\$	-	\$ 12,904,000	\$ 14,455,000
	Other Revenues	\$ -	\$	284,000	\$	-	\$ 7,490,000	\$ 7,774,000
Revenues Total		\$ 57,539,000	\$	14,294,000	\$	13,019,000	\$ 35,736,000	\$ 120,588,000
Expenses	Salaries and Wages	\$ 25,688,000	\$	5,314,000	\$	7,738,000	\$ 10,358,000	\$ 49,098,000
	Staff Benefits	\$ 7,545,000	\$	1,674,000	\$	2,504,000	\$ 2,530,000	\$ 14,253,000
	Supplies, Materials, & Equipment	\$ 754,000	\$	1,123,000	\$	340,000	\$ 1,818,000	\$ 4,035,000
	Services	\$ 870,000	\$	348,000	\$	1,155,000	\$ 2,880,000	\$ 5,253,000
	Scholarships & Fellowships	\$ 20,215,000	\$	2,183,000	\$	-	\$ 8,072,000	\$ 30,470,000
	Debt Service	\$ -	\$	-	\$	282,000	\$ -	\$ 282,000
	Utilities	\$ -	\$	28,000	\$	-	\$ -	\$ 28,000
	Other Expenses	\$ 2,465,000	\$	2,654,000	\$	1,757,000	\$ 4,950,000	\$ 11,826,000
Expenses Total		\$ 57,537,000	\$	13,324,000	\$	13,776,000	\$ 30,608,000	\$ 115,245,000
Transfers	Transfers In	\$ -	\$	7,466,000	\$	-	\$ 7,904,000	\$ 15,370,000
	Transfers Out	\$ 2,000	\$	1,309,000	\$	26,000	\$ 8,132,000	\$ 9,469,000
Net Transfers		\$ (2,000)	\$	6,157,000	\$	(26,000)	\$ (228,000)	\$ 5,901,000

Student Affairs		General Fund	A	Auxiliary & Other Trust Funds	0	verhead Receipts	Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$ 8,714,000	\$	8,453,000	\$	-	\$ -	\$ 17,167,000
	Sales & Services	\$ -	\$	370,000	\$	-	\$ -	\$ 370,000
	Patient Services	\$ -	\$	-	\$	-	\$ -	\$ -
	Contracts & Grants	\$ -	\$	129,000	\$	7,000	\$ 94,000	\$ 230,000
	Gifts & Investments	\$ -	\$	103,000	\$	-	\$ 527,000	\$ 630,000
	Other Revenues	\$ -	\$	20,000	\$	-	\$ 267,000	\$ 287,000
Revenues Total		\$ 8,714,000	\$	9,075,000	\$	7,000	\$ 888,000	\$ 18,684,000
Expenses	Salaries and Wages	\$ 5,480,000	\$	4,604,000	\$	-	\$ 159,000	\$ 10,243,000
	Staff Benefits	\$ 1,848,000	\$	1,652,000	\$	-	\$ 74,000	\$ 3,574,000
	Supplies, Materials, & Equipment	\$ 183,000	\$	2,450,000	\$	7,000	\$ 76,000	\$ 2,716,000
	Services	\$ 380,000	\$	238,000	\$	-	\$ 42,000	\$ 660,000
	Scholarships & Fellowships	\$ -	\$	-	\$	-	\$ -	\$ -
	Debt Service	\$ -	\$	-	\$	-	\$ -	\$ -
	Utilities	\$ -	\$	630,000	\$	-	\$ -	\$ 630,000
	Other Expenses	\$ 751,000	\$	2,526,000	\$	-	\$ 416,000	\$ 3,693,000
Expenses Total		\$ 8,642,000	\$	12,100,000	\$	7,000	\$ 767,000	\$ 21,516,000
	·	·		·		·		·
Transfers	Transfers In	\$ -	\$	911,000	\$	-	\$ -	\$ 911,000
	Transfers Out	\$ 72,000	\$	243,000	\$	-	\$ 65,000	\$ 380,000
Net Transfers		\$ (72,000)	\$	668,000	\$	-	\$ (65,000)	\$ 531,000

Financial Aid		General Fund	Δ	Auxiliary & Other Trust Funds	0	verhead Receipts	Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$ 73,231,000	\$	4,101,000	\$	-	\$ -	\$ 77,332,000
	Sales & Services	\$ -	\$	-	\$	-	\$ -	\$ -
	Patient Services	\$ -	\$	-	\$	-	\$ -	\$ -
	Contracts & Grants	\$ -	\$	51,091,000	\$	924,000	\$ 2,909,000	\$ 54,924,000
	Gifts & Investments	\$ -	\$	23,000	\$	-	\$ 11,986,000	\$ 12,009,000
	Other Revenues	\$ 648,000	\$	-	\$	-	\$ 210,149,000	\$ 210,797,000
Revenues Total		\$ 73,879,000	\$	55,215,000	\$	924,000	\$ 225,044,000	\$ 355,062,000
Expenses	Salaries and Wages	\$ 6,707,000	\$	2,394,000	\$	431,000	\$ 5,984,000	\$ 15,516,000
	Staff Benefits	\$ 2,258,000	\$	711,000	\$	216,000	\$ 573,000	\$ 3,758,000
	Supplies, Materials, & Equipment	\$ 15,000	\$	43,000	\$	100,000	\$ 88,000	\$ 246,000
	Services	\$ 206,000	\$	161,000	\$	8,000	\$ 110,000	\$ 485,000
	Scholarships & Fellowships	\$ 64,065,000	\$	52,431,000	\$	52,000	\$ 218,303,000	\$ 334,851,000
	Debt Service	\$ -	\$	-	\$	-	\$ -	\$ -
	Utilities	\$ -	\$	-	\$	-	\$ -	\$ -
	Other Expenses	\$ 248,000	\$	1,186,000	\$	122,000	\$ 659,000	\$ 2,215,000
Expenses Total		\$ 73,499,000	\$	56,926,000	\$	929,000	\$ 225,717,000	\$ 357,071,000
Transfers	Transfers In	\$ -	\$	4,330,000	\$	-	\$ 4,736,000	\$ 9,066,000
	Transfers Out	\$ 380,000	\$	140,000	\$	12,000	\$ 2,092,000	\$ 2,624,000
Net Transfers		\$ (380,000)	\$	4,190,000	\$	(12,000)	\$ 2,644,000	\$ 6,442,000

Library		General Fund	A	Auxiliary & Other Trust Funds	0	verhead Receipts	Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$ 35,817,000	\$	-	\$	-	\$ -	\$ 35,817,000
	Sales & Services	\$ 4,000	\$	34,000	\$	-	\$ -	\$ 38,000
	Patient Services	\$ -	\$	-	\$	-	\$ -	\$ -
	Contracts & Grants	\$ -	\$	-	\$	4,613,000	\$ 1,441,000	\$ 6,054,000
	Gifts & Investments	\$ -	\$	90,000	\$	-	\$ 4,750,000	\$ 4,840,000
	Other Revenues	\$ -	\$	548,000	\$	-	\$ 733,000	\$ 1,281,000
Revenues Total		\$ 35,821,000	\$	672,000	\$	4,613,000	\$ 6,924,000	\$ 48,030,000
Expenses	Salaries and Wages	\$ 18,993,000	\$	399,000	\$	-	\$ 1,381,000	\$ 20,773,000
	Staff Benefits	\$ 7,082,000	\$	149,000	\$	-	\$ 515,000	\$ 7,746,000
	Supplies, Materials, & Equipment	\$ 9,105,000	\$	1,207,000	\$	4,521,000	\$ 7,583,000	\$ 22,416,000
	Services	\$ 209,000	\$	275,000	\$	16,000	\$ 588,000	\$ 1,088,000
	Scholarships & Fellowships	\$ 20,000	\$	-	\$	-	\$ 51,000	\$ 71,000
	Debt Service	\$ -	\$	-	\$	-	\$ -	\$ -
	Utilities	\$ -	\$	-	\$	-	\$ -	\$ -
	Other Expenses	\$ 386,000	\$	335,000	\$	71,000	\$ 510,000	\$ 1,302,000
Expenses Total		\$ 35,795,000	\$	2,365,000	\$	4,608,000	\$ 10,628,000	\$ 53,396,000
Transfers	Transfers In	\$ -	\$	256,000	\$	-	\$ 775,000	\$ 1,031,000
	Transfers Out	\$ 26,000	\$	8,000	\$	5,000	\$ 981,000	\$ 1,020,000
Net Transfers		\$ (26,000)	\$	248,000	\$	(5,000)	\$ (206,000)	\$ 11,000

Sponsored Resea	arch	General Fund	Auxiliary & Other Trust Funds		O۱	verhead Receipts	Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$ 28,999,000	\$	86,000	\$	-	\$ -	\$ 29,085,000
	Sales & Services	\$ 11,236,000	\$	4,560,000	\$	-	\$ 90,000	\$ 15,886,000
	Patient Services	\$ -	\$	-	\$	-	\$ -	\$ -
	Contracts & Grants	\$ -	\$	311,000	\$	49,040,000	\$ 109,380,000	\$ 158,731,000
	Gifts & Investments	\$ -	\$	120,000	\$	-	\$ 2,594,000	\$ 2,714,000
	Other Revenues	\$ -	\$	14,000	\$	-	\$ 190,000	\$ 204,000
Revenues Total		\$ 40,235,000	\$	5,091,000	\$	49,040,000	\$ 112,254,000	\$ 206,620,000
Expenses	Salaries and Wages	\$ 19,193,000	\$	2,713,000	\$	24,419,000	\$ 44,562,000	\$ 90,887,000
	Staff Benefits	\$ 6,702,000	\$	841,000	\$	8,859,000	\$ 13,883,000	\$ 30,285,000
	Supplies, Materials, & Equipment	\$ 9,644,000	\$	598,000	\$	8,977,000	\$ 657,000	\$ 19,876,000
	Services	\$ 770,000	\$	564,000	\$	1,534,000	\$ 46,087,000	\$ 48,955,000
	Scholarships & Fellowships	\$ 51,000	\$	41,000	\$	254,000	\$ 410,000	\$ 756,000
	Debt Service	\$ -	\$	-	\$	-	\$ -	\$ -
	Utilities	\$ 973,000	\$	10,000	\$	-	\$ -	\$ 983,000
	Other Expenses	\$ 2,901,000	\$	332,000	\$	3,227,000	\$ 861,000	\$ 7,321,000
Expenses Total		\$ 40,234,000	\$	5,099,000	\$	47,270,000	\$ 106,460,000	\$ 199,063,000
Transfers	Transfers In	\$ -	\$	2,717,000	\$	-	\$ 64,000	\$ 2,781,000
	Transfers Out	\$ 1,000	\$	851,000	\$	201,000	\$ 123,000	\$ 1,176,000
Net Transfers	·	\$ (1,000)	\$	1,866,000	\$	(201,000)	\$ (59,000)	\$ 1,605,000

University Admir	nistration	General Fund	A	Trust Funds		verhead Receipts	Restricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$ 21,782,000	\$	-	\$	-	\$ -	\$ 21,782,000
	Sales & Services	\$ -	\$	1,710,000	\$	-	\$ -	\$ 1,710,000
	Patient Services	\$ -	\$	-	\$	-	\$ -	\$ -
	Contracts & Grants	\$ -	\$	194,000	\$	6,767,000	\$ 282,000	\$ 7,243,000
	Gifts & Investments	\$ -	\$	1,000	\$	-	\$ 138,000	\$ 139,000
	Other Revenues	\$ -	\$	86,000	\$	-	\$ 6,050,000	\$ 6,136,000
Revenues Total		\$ 21,782,000	\$	1,991,000	\$	6,767,000	\$ 6,470,000	\$ 37,010,000
Expenses	Salaries and Wages	\$ 14,555,000	\$	1,622,000	\$	3,693,000	\$ 5,280,000	\$ 25,150,000
	Staff Benefits	\$ 4,892,000	\$	604,000	\$	1,302,000	\$ 1,752,000	\$ 8,550,000
	Supplies, Materials, & Equipment	\$ 627,000	\$	79,000	\$	176,000	\$ 14,000	\$ 896,000
	Services	\$ 49,000	\$	261,000	\$	805,000	\$ 26,000	\$ 1,141,000
	Scholarships & Fellowships	\$ 545,000	\$	-	\$	-	\$ -	\$ 545,000
	Debt Service	\$ -	\$	-	\$	-	\$ -	\$ -
	Utilities	\$ -	\$	59,000	\$	-	\$ -	\$ 59,000
	Other Expenses	\$ 1,113,000	\$	3,460,000	\$	784,000	\$ 226,000	\$ 5,583,000
Expenses Total		\$ 21,781,000	\$	6,085,000	\$	6,760,000	\$ 7,298,000	\$ 41,924,000
Transfers	Transfers In	\$ -	\$	4,377,000	\$	-	\$ 7,286,000	\$ 11,663,000
	Transfers Out	\$ 1,000	\$	26,000	\$	7,000	\$ 6,781,000	\$ 6,815,000
Net Transfers	·	\$ (1,000)	\$	4,351,000	\$	(7,000)	\$ 505,000	\$ 4,848,000

<b>Business Affairs</b>			General Fund	Å	Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	20,653,000	\$	9,956,000	\$	-	\$	-	\$	30,609,000
	Sales & Services	\$	19,000	\$	30,026,000	\$	-	\$	1,740,000	\$	31,785,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	5,098,000	\$	58,929,000	\$	-	\$	64,027,000
	Gifts & Investments	\$	-	\$	225,000	\$	-	\$	7,950,000	\$	8,175,000
	Other Revenues	\$	10,152,000	\$	190,000	\$	-	\$	2,880,000	\$	13,222,000
Revenues Total		\$	30,824,000	\$	45,495,000	\$	58,929,000	\$	12,570,000	\$	147,818,000
Firmanaaa	Calarias and Wassa	,	12 207 000	۲.	12 260 000	,	4 124 000	,	041 000	,	24 720 000
Expenses	Salaries and Wages	\$	13,387,000	\$	13,268,000	- :	4,124,000		941,000		31,720,000
	Staff Benefits	\$	4,771,000	\$	6,673,000	\$	1,498,000	\$	387,000	\$	13,329,000
	Supplies, Materials, & Equipment	\$	9,071,000	\$	3,660,000	\$	87,000	\$	2,983,000	\$	15,801,000
	Services	\$	447,000	\$	12,943,000	\$	2,674,000	\$	74,000	\$	16,138,000
	Scholarships & Fellowships	\$	542,000	\$	2,000	\$	-	\$	241,000	\$	785,000
	Debt Service	\$	-	\$	8,019,000	\$	22,906,000	\$	-	\$	30,925,000
	Utilities	\$	95,000	\$	3,055,000	\$	1,000	\$	134,000	\$	3,285,000
	Other Expenses	\$	1,935,000	\$	1,507,000	\$	609,000	\$	595,000	\$	4,646,000
Expenses Total		\$	30,248,000	\$	49,127,000	\$	31,899,000	\$	5,355,000	\$	116,629,000
	Toronton la	,	111 000	,	20 270 500	,		,	520,000		24 020 500
Transfers	Transfers In	<b>&gt;</b>	111,000	\$	20,279,500	\$	-	\$	639,000		21,029,500
	Transfers Out	Ş	687,000	\$	3,004,500	\$	27,026,000	\$	9,868,000	\$	40,585,500
Net Transfers		\$	(576,000)	\$	17,275,000	\$	(27,026,000)	\$	(9,229,000)	\$	(19,556,000)

Facilities			General Fund	F	Auxiliary & Other Trust Funds	0	verhead Receipts	ı	Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	126,034,000	\$	-	\$	-	\$	-	\$	126,034,000
	Sales & Services	\$	1,000	\$	174,682,000	\$	-	\$	-	\$	174,683,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	4,176,000	\$	-	\$	4,176,000
	Gifts & Investments	\$	-	\$	3,000	\$	-	\$	-	\$	3,000
	Other Revenues	\$	-	\$	10,000	\$	-	\$	-	\$	10,000
Revenues Total		\$	126,035,000	\$	174,695,000	\$	4,176,000	\$	-	\$	304,906,000
Expenses	Salaries and Wages	\$	31,772,000	Ś	20,848,000	Ś	688,000	Ś	_	Ś	53,308,000
	Staff Benefits	Ś	12,811,000	Ś	8,712,000	Ś	529,000	Ś	_	Ś	22,052,000
	Supplies, Materials, & Equipment	Ś	4,670,000	Ś	95,014,000	Ś	2,409,000	Ś	_	Ś	102,093,000
	Services	Ś		Ś	3,639,000	Ś	536,000	Ś	_	Ś	5,078,000
	Scholarships & Fellowships	Ś	-	\$	-	Ś	-	\$	_	Ś	-
	Debt Service	Ś	_	\$	27,061,000	Ś	_	\$	_	Ś	27,061,000
	Utilities	Ś	75,281,000	Ś	14,754,000	Ś	_	Ś	_	Ś	90,035,000
	Other Expenses	\$	598,000	\$	1,224,000	\$	15,000	\$	-	\$	1,837,000
Expenses Total	,	\$	126,035,000	\$	171,252,000	\$	4,177,000	\$	-	\$	301,464,000
Transfers	Transfers In	\$	_	Ś	6,760,000	\$	_	Ś	_	Ś	6,760,000
	Transfers Out	\$	_	\$	9,621,000	\$	-	\$	-	\$	9,621,000
Net Transfers		\$	-	\$	(2,861,000)	\$	-	\$	-	\$	(2,861,000)

Human Resource	es	(	General Fund	F	Auxiliary & Other Trust Funds	Ove	erhead Receipts	R	lestricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	15,180,000	\$	1,000	\$	-	\$	-	\$	15,181,000
	Sales & Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$	-
	Gifts & Investments	\$	-	\$	1,000	\$	-	\$	-	\$	1,000
	Other Revenues	\$	-	\$	-	\$	_	\$	20,000	\$	20,000
Revenues Total		\$	15,180,000	\$	2,000	\$	-	\$	20,000	\$	15,202,000
Expenses	Salaries and Wages	\$	9,622,000	Ś	1,590,000	\$	_	\$	_	¢	11,212,000
Expenses	Staff Benefits	¢		\$	875,000	\$	_	¢	2,000	Ġ	4,296,000
	Supplies, Materials, & Equipment	¢	1,165,000	\$	218,000	\$	_	¢	2,000	Ś	1,385,000
	Services	¢	444,000	\$	575,000	\$	_	¢	11,000	Ś	1,030,000
	Scholarships & Fellowships	Ś	-	Ś	-	Ś	_	Ś	-	Ś	-
	Debt Service	Ś	_	Ś	_	Ś	_	Ś	_	Ś	-
	Utilities	\$	_	\$	_	Ś	_	Ś	_	Ś	_
	Other Expenses	\$	530,000	\$	95,000	\$	-	\$	2,000	\$	627,000
Expenses Total	·	\$	15,180,000	\$	3,353,000	\$	-	\$	17,000	\$	18,550,000
Transfers	Transfers In	Ś	_	\$	3,638,000	\$	-	Ś	_	Ś	3,638,000
1101131613	Transfers Out	\$	-	\$	-	\$	_	\$	-	\$	-
Net Transfers		\$	-	\$	3,638,000	\$	-	\$	-	\$	3,638,000

Information Technology		General Fund		Auxiliary & Other Trust Funds	0	verhead Receipts		Restricted Trust Funds	Total	
Revenues	State Appropriation, Tuition, & Fees	\$ 44,060,000	\$	6,611,000	\$	-	\$	-	\$ 50,671,000	
	Sales & Services	\$ 152,000	\$	18,939,000	\$	-	\$	1,000	\$ 19,092,000	
	Patient Services	\$ -	\$	-	\$	-	\$	-	\$ -	
	Contracts & Grants	\$ -	\$	-	\$	13,856,000	\$	-	\$ 13,856,000	
	Gifts & Investments	\$ -	\$	6,000	\$	-	\$	1,000	\$ 7,000	
	Other Revenues	\$ -	\$	-	\$	-	\$	670,000	\$ 670,000	
Revenues Total		\$ 44,212,000	\$	25,556,000	\$	13,856,000	\$	672,000	\$ 84,296,000	
Expenses	Salaries and Wages	\$ 26,907,000	\$	7,847,000	\$	-	\$	-	\$ 34,754,000	
	Staff Benefits	\$ 10,047,000	\$	3,181,000	\$	-	\$	-	\$ 13,228,000	
	Supplies, Materials, & Equipment	\$ 6,393,000	\$	9,335,000	\$	10,507,000	\$	-	\$ 26,235,000	
	Services	\$ 349,000	\$	262,000	\$	518,000	\$	-	\$ 1,129,000	
	Scholarships & Fellowships	\$ 4,000	\$	614,000	\$	-	\$	-	\$ 618,000	
	Debt Service	\$ -	\$	-	\$	-	\$	-	\$ -	
	Utilities	\$ -	\$	3,000	\$	-	\$	-	\$ 3,000	
	Other Expenses	\$ 510,000	\$	1,621,000	\$	2,830,000	\$	705,000	\$ 5,666,000	
Expenses Total		\$ 44,210,000	\$	22,863,000	\$	13,855,000	\$	705,000	\$ 81,633,000	
							_			
Transfers	Transfers In	\$ -	\$	213,000		-	\$	1,000	\$ 214,000	
	Transfers Out	\$ 2,000	\$	811,000	\$	1,000	\$	-	\$ 814,000	
Net Transfers		\$ (2,000)	\$	(598,000)	\$	(1,000)	\$	1,000	\$ (600,000)	

Public Safety			General Fund	A	Auxiliary & Other Trust Funds	Ov	verhead Receipts	R	estricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	8,941,000	\$	-	\$	-	\$	- (	\$	8,941,000
	Sales & Services	\$	-	\$	2,707,000	\$	-	\$	- 5	\$	2,707,000
	Patient Services	\$	-	\$	-	\$	-	\$	- 5	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	- 5	\$	-
	Gifts & Investments	\$	-	\$	-	\$	-	\$	- 5	\$	-
	Other Revenues	\$	-	\$	-	\$	-	\$	- 5	\$	-
Revenues Total		\$	8,941,000	\$	2,707,000	\$	-	\$	- ;	\$	11,648,000
Expenses	Salaries and Wages	\$	5,721,000	\$	1,853,000	\$	-	\$	- 5	ŝ	7,574,000
·	Staff Benefits	\$	2,201,000	\$	542,000	\$	-	\$	- 9	\$	2,743,000
	Supplies, Materials, & Equipment	\$	632,000	\$	2,000	\$	-	\$	- 9	\$	634,000
	Services	\$	30,000	\$	233,000	\$	_	\$	- 9	5	263,000
	Scholarships & Fellowships	Ś	-	\$	-	\$	_	\$	- 9	; \$	-
	Debt Service	\$	_	\$	-	\$	_	\$	- 5	\$	-
	Utilities	\$	_	\$	_	\$	_	\$	- 9	5	_
	Other Expenses	\$	357,000	\$	13,000	\$	-	\$	- 5	\$	370,000
Expenses Total	,	\$	8,941,000	\$	2,643,000	\$	-	\$	- (	\$	11,584,000
Transfers	Transfers In	\$	_	Ś	250,000	\$	_	Ś	- 9	Ś	250,000
	Transfers Out	\$	-	\$	-	\$	-	\$	- 9	\$	-
Net Transfers		\$	-	\$	250,000	\$	-	\$	- ;	\$	250,000

Advancement		General Fund	l	Auxiliary & Other Trust Funds	0	verhead Receipts	ı	Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$ 2,674,000	\$	-	\$	-	\$	-	\$	2,674,000
	Sales & Services	\$ -	\$	126,000	\$	-	\$	-	\$	126,000
	Patient Services	\$ -	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$ -	\$	78,000	\$	-	\$	78,000	\$	156,000
	Gifts & Investments	\$ -	\$	1,597,000	\$	-	\$	388,000	\$	1,985,000
	Other Revenues	\$ -	\$	19,006,000	\$	-	\$	25,000	\$	19,031,000
Revenues Total		\$ 2,674,000	\$	20,807,000	\$	-	\$	491,000	\$	23,972,000
Expenses	Salaries and Wages	\$ 1,746,000	\$	13,536,000	\$	-	\$	-	\$	15,282,000
·	Staff Benefits	\$ 	\$	4,634,000	\$	-	\$	86,000	\$	5,472,000
	Supplies, Materials, & Equipment	\$ 112,000	\$	256,000	\$	-	\$	9,000	\$	377,000
	Services	\$ 64,000	\$	689,000	\$	-	\$	-	\$	753,000
	Scholarships & Fellowships	\$ · -	\$	-	\$	-	\$	-	\$	
	Debt Service	\$ -	\$	254,000	\$	-	\$	-	\$	254,000
	Utilities	\$ _	\$	-	\$	-	\$	-	\$	
	Other Expenses	\$ -	\$	411,000	\$	-	\$	134,000	\$	545,000
Expenses Total		\$ 2,674,000	\$	19,780,000	\$	-	\$	229,000	\$	22,683,000
Transfers	Transfers In	\$ _	Ś	8,340,000	\$	_	Ś	325,000	Ś	8,665,000
	Transfers Out	\$ -	\$	5,463,000	\$	-	\$	•	\$	6,340,000
Net Transfers		\$ -	\$	2,877,000	\$	-	\$	(552,000)	\$	2,325,000

Dining		General Fund		Α	uxiliary & Other	0.4	erhead Receipts	Restri	cted Trust		Total
Dining		GE	eneral runu		Trust Funds	ΟV	errieau Receipts	F	unds		IUlai
Beginning Fund E	Balance	\$	-	\$	4,987,000	\$	-	\$	-	\$	4,987,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	2,541,000	\$	-	\$	-	\$	2,541,000
	Sales & Services	\$	-	\$	43,505,000	\$	-	\$	-	\$	43,505,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$	-
	Gifts & Investments	\$	-	\$	12,000	\$	-	\$	-	\$	12,000
	Other Revenues	\$	-	\$	21,000	\$	-	\$	-	\$	21,000
Revenues Total		\$	-	\$	46,079,000	\$	-	\$	-	\$	46,079,000
_	Caladanand Menan			,	270.000			<u>,</u>			270.000
Expenses	Salaries and Wages	<b>&gt;</b>	-	\$	270,000		-	<b>&gt;</b>	-	Þ	270,000
	Staff Benefits	\$	-	\$	132,000		-	\$	-	Ş	132,000
	Supplies, Materials, & Equipment	\$	-	Ş	39,884,000		-	\$	-	\$	39,884,000
	Services	\$	-	\$	364,000	\$	-	\$	-	\$	364,000
	Scholarships & Fellowships	\$	-	\$	69,000	\$	-	\$	-	\$	69,000
	Debt Service	\$	-	\$	3,004,000	\$	-	\$	-	\$	3,004,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	-	\$	636,000	\$	-	\$	-	\$	636,000
Expenses Total		\$	-	\$	44,359,000	\$	-	\$	-	\$	44,359,000
Transfers	Transfers In	Ś	_	Ś	_	\$	_	Ś	_	Ś	_
Transiers	Transfers Out	ς	_	ς	1,435,000	ς	_	\$	_	Ś	1,435,000
Net Transfers	Transiers out	\$	-	\$	(1,435,000)	_	-	\$	-	\$	(1,435,000)
					5.070.000			4			
Ending Fund Bala	ance	<b>&gt;</b>	-	\$	5,272,000	\$	-	\$	<u> </u>	\$	5,272,000

Housing		Gen	ieral Fund	А	uxiliary & Other Trust Funds	Ov	verhead Receipts	R	estricted Trust Funds	Total
Beginning Fund B	Balance	\$	-	\$	24,080,000	\$	-	\$	24,000	\$ 24,104,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	-	\$	-	\$	-	\$ -
	Sales & Services	\$	-	\$	62,665,000	\$	-	\$	-	\$ 62,665,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$ -
	Gifts & Investments	\$	-	\$	31,000	\$	-	\$	2,000	\$ 33,000
	Other Revenues	\$	-	\$	1,000	\$	-	\$	-	\$ 1,000
Revenues Total		\$	-	\$	62,697,000	\$	-	\$	2,000	\$ 62,699,000
Expenses	Salaries and Wages	\$	-	\$	17,969,000	\$	-	\$	-	\$ 17,969,000
	Staff Benefits	\$	-	\$	5,481,000	\$	-	\$	1,000	\$ 5,482,000
	Supplies, Materials, & Equipment	\$	-	\$	2,831,000	\$	-	\$	-	\$ 2,831,000
	Services	\$	-	\$	330,000	\$	-	\$	-	\$ 330,000
	Scholarships & Fellowships	\$	_	\$	-	\$	-	\$	-	\$ -
	Debt Service	\$	_	\$	16,864,000	\$	-	\$	-	\$ 16,864,000
	Utilities	\$	_	\$	10,869,000	\$	-	\$	-	\$ 10,869,000
	Other Expenses	\$	-	\$	3,458,000	\$	-	\$	-	\$ 3,458,000
Expenses Total	·	\$	-	\$	57,802,000	\$	-	\$	1,000	\$ 57,803,000
Transfers	Transfers In	\$	-	\$	3,000	\$	-	\$	-	\$ 3,000
	Transfers Out	\$	-	\$	2,431,000	\$	-	\$	-	\$ 2,431,000
Net Transfers		\$	-	\$	(2,428,000)	\$	-	\$		\$ (2,428,000)
<b>Ending Fund Bala</b>	ince	\$	-	\$	26,547,000	\$	-	\$	25,000	\$ 26,572,000

Parking		General Fund		Au	xiliary & Other	0,40	rhead Receipts	Restricted	Trust		Total
Parking		Gene	iai ruiiu		Trust Funds	OVE	rrieau Receipts	Fund	s		Total
Beginning Fund E	Balance	\$	-	\$	19,449,000	\$	-	\$	-	\$	19,449,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	1,346,000	\$	-	\$	-	\$	1,346,000
	Sales & Services	\$	-	\$	22,140,000	\$	-	\$	-	\$	22,140,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$	-
	Gifts & Investments	\$	-	\$	32,000	\$	-	\$	-	\$	32,000
	Other Revenues	\$	-	\$	-	\$	-	\$	-	\$	-
Revenues Total		\$	-	\$	23,518,000	\$	-	\$	-	\$	23,518,000
Expenses	Salaries and Wages	\$	-	\$	5,691,000	\$	-	\$	-	\$	5,691,000
	Staff Benefits	\$	-	\$	2,709,000	\$	-	\$	-	\$	2,709,000
	Supplies, Materials, & Equipment	\$	-	\$	6,080,000	\$	-	\$	-	\$	6,080,000
	Services	\$	-	\$	3,460,000	\$	-	\$	-	\$	3,460,000
	Scholarships & Fellowships	\$	-	\$	-	\$	-	\$	-	\$	-
	Debt Service	\$	-	\$	7,500,000	\$	-	\$	-	\$	7,500,000
	Utilities	\$	-	\$	1,078,000	\$	-	\$	-	\$	1,078,000
	Other Expenses	\$	-	\$	996,000	\$	-	\$	-	\$	996,000
Expenses Total		\$	-	\$	27,514,000	\$	-	\$	-	\$	27,514,000
Transfers	Transfers In	ć		¢	7,247,000	ċ		¢	_	¢	7,247,000
rransiers		ې د	-	خ ب			-	÷	-	٠	
Not Transfer	Transfers Out	ç		ċ	12,590,000	\$	-	ċ		ċ	12,590,000
Net Transfers		Ų		Ş	(5,343,000)	ş		<del>ې</del>		Ģ	(5,343,000)
Ending Fund Bala	ance	\$	-	\$	10,110,000	\$	-	\$	-	\$	10,110,000

Athletics		Gener	al Fund	Αι	uxiliary & Other Trust Funds	Ove	erhead Receipts	Restricted Trust Funds		Total
Beginning Fund E	Balance	\$	-	\$	5,582,000	\$	-	\$	3,110,000	\$ 8,692,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	7,770,000	\$	-	\$	-	\$ 7,770,000
	Sales & Services	\$	-	\$	83,014,000	\$	-	\$	-	\$ 83,014,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$ -
	Gifts & Investments	\$	-	\$	2,000,000	\$	-	\$	814,000	\$ 2,814,000
	Other Revenues	\$	-	\$	-	\$	-	\$	19,785,000	\$ 19,785,000
Revenues Total		\$	-	\$	92,784,000	\$	-	\$	20,599,000	\$ 113,383,000
Expenses	Salaries and Wages	\$	-	\$	37,782,000	\$	-	\$	410,000	\$ 38,192,000
	Staff Benefits	\$	-	\$	10,290,000	\$	-	\$	124,000	\$ 10,414,000
	Supplies, Materials, & Equipment	\$	-	\$	6,511,000	\$	-	\$	106,000	\$ 6,617,000
	Services	\$	-	\$	2,567,000	\$	-	\$	-	\$ 2,567,000
	Scholarships & Fellowships	\$	-	\$	1,507,000	\$	-	\$	18,667,000	\$ 20,174,000
	Debt Service	\$	-	\$	-	\$	-	\$	39,000	\$ 39,000
	Utilities	\$	-	\$	4,642,000	\$	-	\$	-	\$ 4,642,000
	Other Expenses	\$	-	\$	21,686,000	\$	-	\$	2,000	\$ 21,688,000
Expenses Total	·	\$	-	\$	84,985,000	\$	-	\$	19,348,000	\$ 104,333,000
Transfers	Transfers In	\$	_	\$	83,000	\$	-	\$	-	\$ 83,000
	Transfers Out	\$	-	\$	6,416,000	\$	-	\$	83,000	\$ 6,499,000
Net Transfers		\$	-	\$	(6,333,000)	\$	-	\$	(83,000)	\$ (6,416,000)
Ending Fund Bala	ance	\$	-	\$	7,048,000	\$	-	\$	4,278,000	\$ 11,326,000

Student Health		,	General Fund		Auxiliary & Other		Overhead Receipts		Restricted Trust		Total
Student nearth		,	selleral rullu		Trust Funds	U	verneau keceipis	Funds			IUlai
Beginning Fund E	Balance	\$	-	\$	29,096,000	\$	-	\$	1,020,000	\$	30,116,000
Revenues	State Appropriation, Tuition, & Fees	\$	151,000	\$	11,377,000	\$	-	\$	-	\$	11,528,000
	Sales & Services	\$	-	\$	9,389,000	\$	-	\$	-	\$	9,389,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	25,000	\$	25,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	56,000	\$	56,000
	Other Revenues	\$	-	\$	377,000	\$	-	\$	(60,000)	\$	317,000
Revenues Total		\$	151,000	\$	21,143,000	\$	-	\$	21,000	\$	21,315,000
Expenses	Salaries and Wages	\$	113,000	\$	12,971,000	\$	-	\$	52,000	\$	13,136,000
	Staff Benefits	\$	37,000	\$	4,747,000	\$	-	\$	5,000	\$	4,789,000
	Supplies, Materials, & Equipment	\$	1,000	\$	4,770,000	\$	-	\$	-	\$	4,771,000
	Services	\$	-	\$	689,000	\$	-	\$	-	\$	689,000
	Scholarships & Fellowships	\$	-	\$	114,000	\$	-	\$	-	\$	114,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	· <u>-</u>
	Utilities	\$	-	\$	351,000	\$	-	\$	-	\$	351,000
	Other Expenses	\$	-	\$	1,329,000	\$	-	\$	25,000	\$	1,354,000
Expenses Total		\$	151,000	\$	24,971,000	\$	-	\$	82,000	\$	25,204,000
	Torrido de la	۲ -			2.745.000					_	2 745 000
Transfers	Transfers In	<b>&gt;</b>	-	\$ _	2,745,000	\$	-	\$ _	-	<b>&gt;</b>	2,745,000
	Transfers Out	\$	-	\$	2,306,000	Ş	-	\$	62,000	\$	2,368,000
Net Transfers		\$	-	Ş	439,000	\$	-	\$	(62,000)	Ş	377,000
Ending Fund Bala	ance	\$	-	\$	25,707,000	\$	-	\$	897,000	\$	26,604,000

Internal Billing E	limination	C	General Fund	F	Auxiliary & Other Trust Funds	O۱	verhead Receipts	ı	Restricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees									\$	-
	Sales & Services	\$	(11,779,000)	\$	(228,883,000)	\$	-	\$	(1,679,000)	\$	(242,341,000)
	Patient Services									\$	-
	Contracts & Grants									\$	-
	Gifts & Investments									\$	-
	Other Revenues									\$	-
Revenues Total		\$	(11,779,000)	\$	(228,883,000)	\$	-	\$	(1,679,000)	\$	(242,341,000)
Expenses	Salaries and Wages	\$	(5,877,000)	\$	(50,481,000)			\$	(631,000)	\$	(56,989,000)
	Staff Benefits	\$	(1,811,000)	\$	(20,020,000)			\$	(170,000)	\$	(22,001,000)
	Supplies, Materials, & Equipment	\$	(497,000)	\$	(127,965,000)			\$	(156,000)	\$	(128,618,000)
	Services	\$	(2,577,000)	\$	(9,450,000)			\$	(543,000)	\$	(12,570,000)
	Scholarships & Fellowships	\$	(21,000)	\$	(86,000)			\$	(1,000)	\$	(108,000)
	Debt Service									\$	-
	Utilities	\$	(801,000)	\$	(15,613,000)			\$	(1,000)	\$	(16,415,000)
	Other Expenses	\$	(195,000)	\$	(5,268,000)			\$	(177,000)	\$	(5,640,000)
Expenses Total	·	\$	(11,779,000)	\$	(228,883,000)	\$	-	\$	(1,679,000)	\$	(242,341,000)
Transfers	Transfers In									Ś	-
	Transfers Out									, \$	-
Net Transfers		\$	-	\$	-	\$	-	\$	-	\$	-

# FOR ADVANCE PLANNING SPENDING AUTHORITY – FIRE ALARM REPLACEMENT IN DENTAL SCIENCES COMPLEX (BRAUER, FIRST DENTAL, TARRSON, KOURY ORAL SCIENCES)

The Dental Sciences Complex (Brauer, First Dental, Tarrson, and Koury Oral Sciences Buildings) each have obsolete fire alarm systems. None of the system components are currently available and the systems are approaching end of life. The state budget passed in November 2021 appropriated funds for the replacement of the Brauer fire alarm system. The replacement of the Brauer system will trigger upgrades to other Dental Sciences buildings due to their interconnection.

This request is to provide advance planning for the phased replacement of the entire fire alarm system in each of the four buildings. This will be a very challenging project that will require careful planning and coordination with building occupants to minimize downtimes related to the system replacement.

The project budget for advance planning is \$270,000 and will be funded by Finance and Administrative funds.

### **RECOMMENDED ACTION:**

A motion to approve for advance planning spending authority.

### FOR ADVANCE PLANNING SPENDING AUTHORITY – BAITY LAB RENOVATION

The Baity Lab renovation will create a space in which to carry out the PFAS ionic fluorogel research that was specifically funded in the most recent state budget, a groundbreaking project that seeks to remove PFAS compounds (e.g. GenX) from potable water sources at the scale of municipal or regional treatment. The renovation will abate hazardous materials and upgrade mechanical, electrical, plumbing and fire protection systems to meet the requirements of this type of research.

The project budget for advance planning is \$500,000 and will be funded by state appropriated funds for NC Collaboratory.

### **RECOMMENDED ACTION:**

A motion to approve for advance planning spending authority.

### **DESIGNER SELECTION – PHILLIPS HALL HVAC RENOVATION**

This project scope of work includes the design for the replacement of central mechanical systems within portions of the 148,064 GSF Phillips Hall on Central Campus. The heavily utilized building contains classroom, laboratory and office space for the departments of Physics and Astronomy, Mathematics, and Biomedical Engineering within the College of Arts and Sciences. Associated work may include new finishes as well as ceiling and lighting systems replacement in affected areas. Careful attention to project phasing and implementation will be required to limit disruptions to building occupants.

The overall budget is anticipated to be approximately \$6,000,000 and will be funded from state appropriations for repair and renovation.

The project was advertised on January 28, 2022. Nine (9) proposals were received. Three (3) firms were interviewed on March 7, 2022. No members of the Board of Trustees participated in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. XXX	XXX, XX
2. XXX	XXX, XX
3. XXX	XXX, XX

The firms were selected for their past performance on similar projects, strength of their HUB partnerships and experience with campus projects and the State Construction Office.

\*\*\*\*\*

### **RECOMMENDED ACTION:**

A motion to approve the three firms in the following priority order:

1.	XXX	XXX, XX
2.	XXX	XXX, XX
3.	XXX	XXX, XX

### DESIGNER SELECTION – WILSON LIBRARY INFRASTRUCTURE UPGRADES

This project scope of work includes the design of infrastructure upgrades to the Louis Round Wilson Special Collections Library (Wilson Library). Wilson Library is a 317,529 GSF building originally constructed in 1929, with subsequent additions in 1953 and 1977. The 2021-23 state budget appropriated funding for the creation of a code compliant means of egress upgrade and the replacement of air handling units 1, 2, and 3. The total appropriation for these scope items is \$20,300,000. It is the intent of the University to also replace and install additional air handling unit 7 as well as install new fire suppression and alarm systems as part of the project. This additional scope is pending UNC Board of Governors approval and will add approximately \$9.5 million to the project budget.

The overall budget is anticipated to be approximately \$29,800,000 and will be funded from state appropriations for repair and renovation.

The project was advertised on January 31, 2022. Four (4) proposals were received. Three (3) firms were interviewed on March 7, 2022. No members of the Board of Trustees participated in the interviews. The committee recommended the selection of the three firms in the following priority order:

1.	XXX	XXX, XX
2.	XXX	XXX, XX
3.	XXX	XXX, XX

The firms were selected for their past performance on similar projects, strength of their HUB partnerships and experience with campus projects and the State Construction Office.

### **RECOMMENDED ACTION:**

A motion to approve the three firms in the following priority order:

1. XXX	XXX, XX
2. XXX	XXX, XX
3. XXX	XXX. XX

# FOR SITE APPROVAL – FINLEY GOLF RENOVATION PHASE II – NEW TEAM BUILDING

This scope of this project includes the reconfiguration of Finley Golf Course Drive to improve the circulation pattern around the entrance to the clubhouse, and a new varsity team building. The building includes locker rooms for both the men's and women's teams, training room, equipment room, players' lounge, study areas, coaches' offices, and player meeting rooms.

The total project budget for the team building is being developed and will be funded from gifts raised by the Educational Foundation.

### **RECOMMENDED ACTION:**

A motion to approve the site.

# FOR SITE APPROVAL – CONE-KENFIELD TENNIS CENTER RENOVATION PHASE II – NEW TEAM BUILDING

The project at Cone-Kenfield Tennis Center will create a new team building adjacent to the current indoor facility and renovate the existing building. The program includes new locker rooms for both the men's and women's teams and coaching staff offices to replace the equivalent spaces in the indoor tennis facility and add new training spaces and hospitality areas.

The total project budget for the team building is being developed and will be funded from gifts raised by the Educational Foundation.

### **RECOMMENDED ACTION:**

A motion to approve the site.

### **PROPERTY ACQUISITION - NUTRITION RESEARCH INSTITUTE**

On January 31, 2019, the Board of Trustees granted approval for the purchase of 102 Cedar Avenue, Kannapolis, NC for the purpose of providing temporary housing for graduate students and post-doctoral trainees at the Nutrition Research Institute (NRI). Due to changes in ownership of the property and the COVID-19 pandemic the close of the sale has been delayed. In the interim, the value of the property has increased beyond the previously BOT approved limit of \$125,000. The new owner is now willing to sell for \$186,000 and the new value includes necessary improvements to meet state requirements for occupancy.

Funding for the purchase is provided by a grant of \$125,000 from the Cannon Foundation with the balance from NRI facility reserves.

The identified home is located approximately one-half mile from the NC Research Campus, on a route easily traversed by foot. The home is sited on .20 acres and is a 2-bedroom, 1-bath house that will be converted to a 2-bedroom, 2-bath house with the provided grant funds. The current property owner, Gerald C. Loftis, Jr., GCL Development, LLC, purchased the property from Atlantic American Properties and has agreed to renovate the home prior to purchase per design plans approved by UNC-CH and the State Construction Office. The State Construction Office conducted FCAP reports on the home detailing needed repairs and will monitor the renovation work in cooperation with county inspectors and UNC-CH's Engineering Services Division.

The NRI currently owns five houses and leases these to students and researchers and these units consistently remain occupied as there are very few housing options available to students and researchers. All UNC-CH NRI graduate students are required to spend significant blocks of time in Kannapolis to learn lab techniques, and most second-year graduate students must move to Kannapolis to work with their mentor for advanced training and dissertation work

### **RECOMMENDED ACTION:**

A motion to recommend approval for purchase of a residence Gerald C. Loftis, Jr., GCL Development, LLC, located at 102 Cedar Street, Kannapolis, NC for an amount not to exceed \$186,000, plus closing costs estimated at \$3,000. Sale is contingent upon the owner renovating the home to agreed upon design plans and UNC-CH Facilities Services and State Construction Office sign-off on the renovation work.

### PROPERTY ACQUISITION BY LEASE – UNC INNOVATION HUB

This request is to acquire approximately 24,500 square feet of rentable office space from Grubb Properties d/b/a Franklin Office Chapel Hill, LLC at 136 East Rosemary Street, Chapel Hill. This space will be occupied by the Innovation Hub to be operated by the University's Office of Innovate Carolina. This newly developed co-working space will co-locate the University's innovation and entrepreneurship programming and services with co-working space that startups and established companies can lease to work closely with Carolina's students, faculty and researchers and to provide opportunities for the commercialization of University intellectual property. The space is located within walking distance to campus and is ADA accessible.

The terms of the lease are as follows:

Term: 10 years

Free Rent: 5 months (\$404,249)

Options: none

Tenant Improvement Allowance: \$110 per rentable square feet (\$2,701,820)

SF: 24,562 rentable sf.

Rate: \$970,199/annually or \$39.50 psf
Operating Expenses: Included in the base year of the rent

Occupancy: Approximately 9 months from signed lease

### **RECOMMENDED ACTION:**

A motion to approve the acquisition of office space by lease at 136 E. Rosemary Street, Chapel Hill, North Carolina on terms described above.

# Board of Trustees Budget, Finance, and Infrastructure Committee

**Capital Improvement Projects** 

Facilities Services, March 2022

























# FIRE ALARM REPLACEMENT IN DENTAL SCIENCES COMPLEX





# **BAITY LAB RENOVATION**



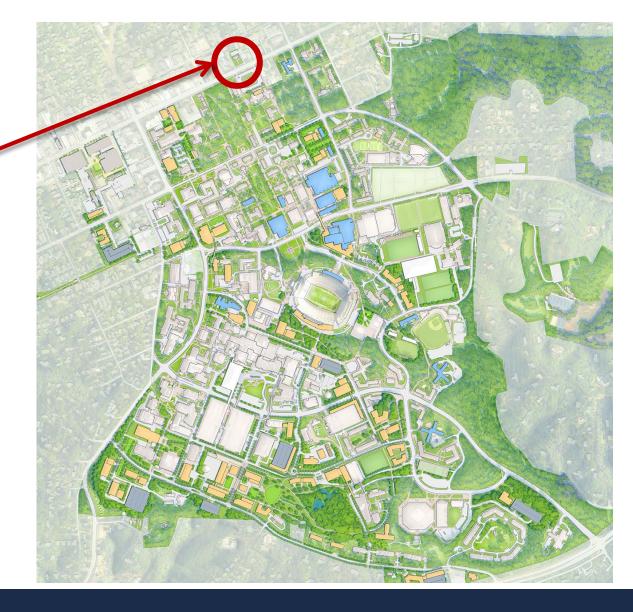


# **COATES HALL RENEWAL**



2019 **CAMPUS MASTER** PLAN



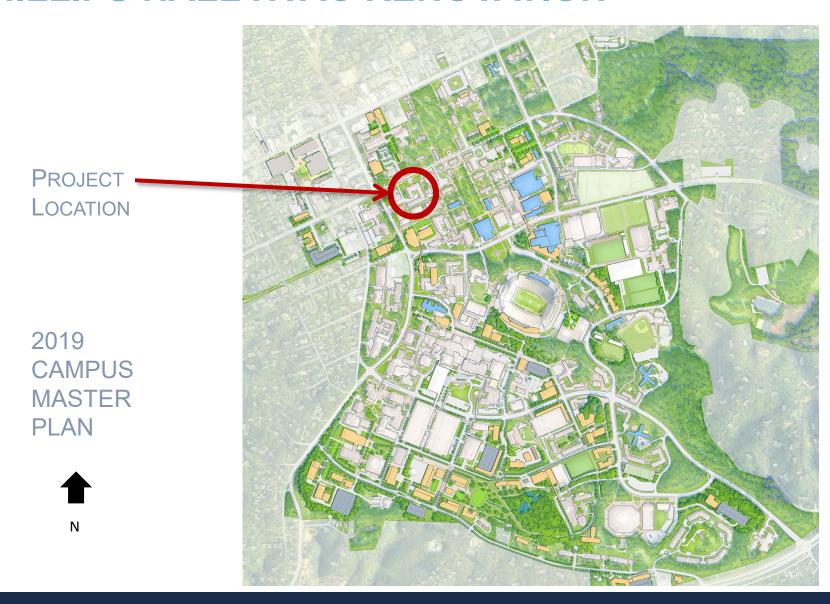


# **COATES HALL RENEWAL**

**PROJECT** LOCATION

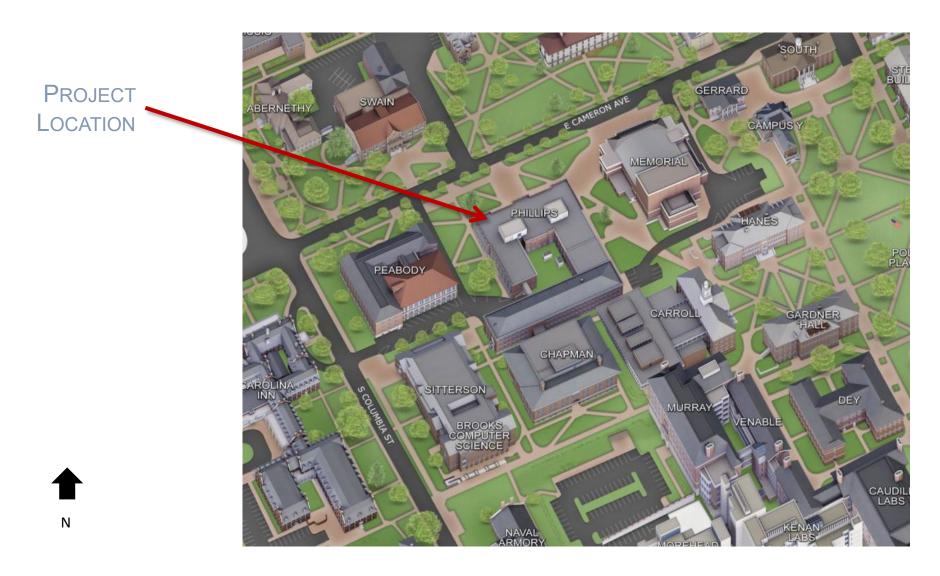


# PHILLIPS HALL HVAC RENOVATION





# PHILLIPS HALL HVAC RENOVATION





# WILSON LIBRARY INFRASTRUCTURE UPGRADES



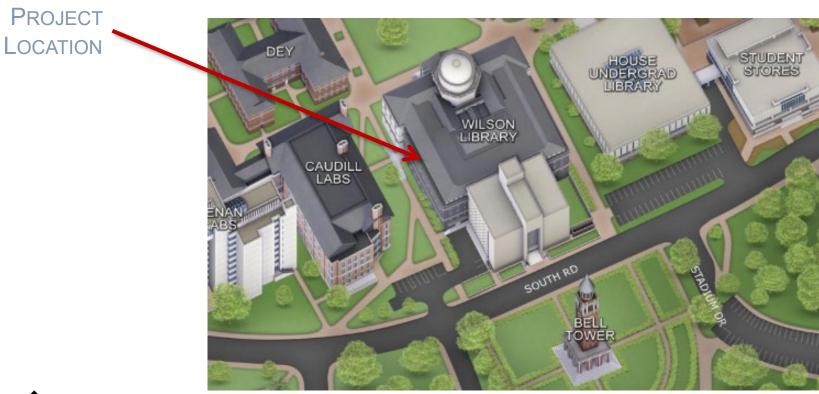
2019 **CAMPUS MASTER PLAN** 







# WILSON LIBRARY INFRASTRUCTURE UPGRADES







# FINLEY GOLF RENOVATION PHASE II – NEW TEAM BUILDING







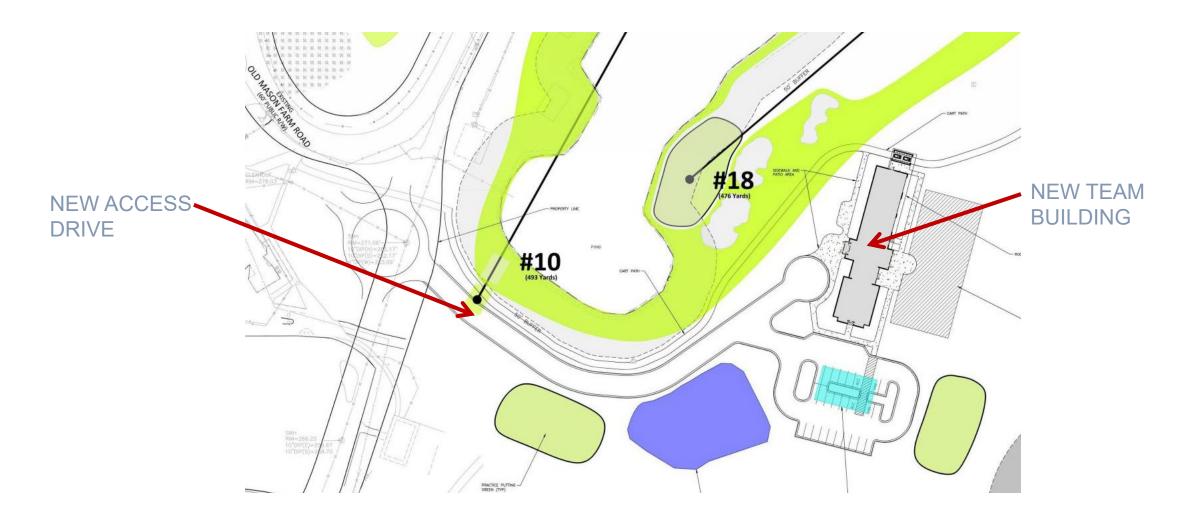
# FINLEY GOLF RENOVATION PHASE II – NEW TEAM BUILDING

PHASE II TEAM BUILDING LOCATION **NEW SHORT COURSE** PRACTICE AREA



RECONFIGURED #4 -

# FINLEY GOLF RENOVATION PHASE II – NEW TEAM BUILDING





# FINLEY GOLF RENOVATION PHASE II - NEW TEAM BUILDING



PERSPECTIVE VIEW OF NEW TEAM BUILDING ENTRY











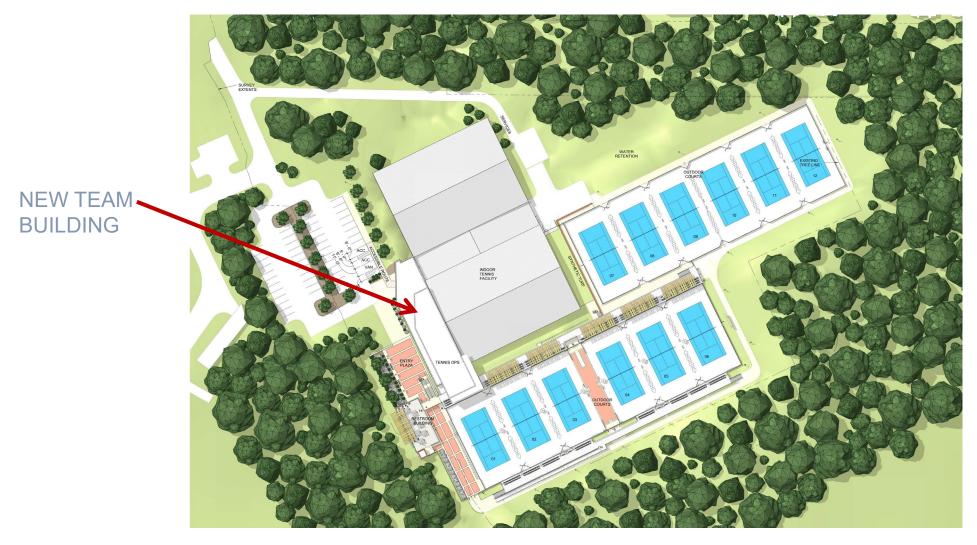
**EXISTING SITE PLAN** 





PHASE 1 SITE PLAN





PHASE 2 SITE PLAN





**AERIAL VIEW** 

