
OPEN SESSION

1. Convene Meeting
Richard Stevens, Chair
2. Roll Call
Teresa Artis Neal, Secretary
3. Statement of Ethics
4. Consent Agenda
 - I. Approval of January 28, 2021 Minutes (Regular Meeting) Attachment A
 - II. Ratification of Written Ballot dated March 9, 2021 Attachment B
5. Board of Trustees Chair's Remarks
Richard Stevens, Chair
6. Student Body President's Remarks
Reeves Moseley, Student Body President
7. Chancellor's Remarks and Fall Planning Update
Dr. Kevin Guskiewicz, Chancellor
8. Serve to Benefit Society – Carolina Next Update
*Anita Brown-Graham, Gladys Hall Coates Distinguished Professor of Public Law
and Government and Director, nclMPACT Initiative
Judith Cone, Vice Chancellor for Innovation, Entrepreneurship, & Economic
Development*
9. *Report of the Finance, Infrastructure & Audit Committee
Haywood Cochrane, Committee Chair
10. *Report of the University Affairs Committee
Chuck Duckett, Committee Chair
11. *Report of the External Relations Committee
Gene Davis, Committee Chair

CLOSED SESSION

12. *Report of the University Affairs Committee
Chuck Duckett, Committee Chair
13. *Report of the External Relations Committee
Gene Davis, Committee Chair

*Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session.

14. Legal Update
Charles Marshall, Vice Chancellor and General Counsel

OPEN SESSION

15. Report of University Affairs Committee
Chuck Duckett, Committee Chair
16. Adjournment
Richard Stevens, Chair

BOARD OF TRUSTEES MEETING
The University of North Carolina at Chapel Hill
January 28, 2021

The Board of Trustees met in regular session on Thursday, January 28, 2021 via zoom teleconference hosted in 105 South Building. Chair Stevens convened the meeting at 1:00 p.m.

WELCOME

Chair Stevens shared a few logistics to begin the meeting. He also indicated that due to recent amendments to the North Carolina General Statutes concerning virtual meetings by public bodies, all votes will be by roll call. Additionally, all chats, instant messages, texts, and other communications between members of the board regarding the transaction of the public business during the remote meeting are deemed a public record.

ROLL CALL

Trustee Artis Neal called the roll and the following members were present:

Teresa Artis Neal, Secretary	Kelly Matthews Hopkins
David L. Boliek, Jr.	Allie Ray McCullen (phone)
Jefferson W. Brown	Ralph W. Meekins, Sr.
G. Munroe Cobey	E. Reeves Moseley
Haywood D. Cochrane, Jr. (phone)	John P. Preyer
R. Gene Davis, Jr., Vice Chair	Richard Y. Stevens, Chair
Charles G. Duckett	

Trustee Artis Neal indicated that there was a quorum.

STATE GOVERNMENT ETHICS ACT

Chair Stevens read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA

The following items were presented for approval on the consent agenda:

- The minutes of the September 24, 2020 regular meeting
- Revised meeting dates for 2021

(ATTACHMENTS A-B)

Vice Chair Davis made a motion to approve the consent agenda. Trustee Cochrane seconded, and Secretary Artis Neal called the vote by roll call. The motion passed unanimously.

BOARD OF TRUSTEE CHAIR'S REMARKS

- Chair Stevens thanked everyone for joining the meeting today.
- Chair Stevens welcomed BOG liaison David Powers to the meeting and offered him remarks.
- The Chair thanked every member of the campus community for their hard work during this difficult time.
- Chair Stevens recognized researchers at the Gillings School of Global Public Health for

their work on the COVID vaccine. Additionally, Dr. Kizzy Corbett who is playing a critical role with the mRNA-1273 vaccine.

- The Chair thanked the Chancellor and his team for their continued efforts in this difficult time, especially as it relates to the budget.
- Chair Stevens congratulated the 25 winners of the 2021 University Teaching Awards.
- The Chair also congratulated Chris Bradford on his selection as the new president of the Morehead Cain Foundation. Also, to Andrew Lakis who will be the new executive director of the Robertson Scholars Leadership Program.
- The Chair thanked the staff for their efforts to make the meeting happen.
- Chair Stevens concluded his remarks by calling upon Trustee Moseley for his remarks.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.]

STUDENT BODY PRESIDENT'S REMARKS

- Trustee Moseley shared remarks on his administration's progress this year.
- Trustee Moseley shared updates from the Graduate and Professional Student Federation.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.]

CHANCELLOR'S REMARKS AND SPRING ROADMAP UPDATE

- Chancellor Guskiewicz began his remarks by sharing updates on three areas: COVID-19 planning, budget, and community impact.
- Chancellor Guskiewicz shared statistics on the COVID-19 testing program on campus and the status of the beginning of the spring semester.
- The Chancellor provided details on the recent budget announcement.
- The Chancellor then shared numerous updates from across campus.
- To conclude, Chancellor Guskiewicz introduced Amir Barzin and Amy Loftis to provide an update on the Carolina Together Testing Program.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.]

CAROLINA TOGETHER TESTING PROGRAM

Amir Barzin, Assistant Professor in the School of Medicine and the Medical Director of The Family Medicine Center at Chapel Hill and the UNC Urgent Care at The Family Medicine Center at Chapel Hill, and Amy Loftis, Medical Laboratory Supervisor in the Department of Global Health and Infectious Disease provided the board with an update on the Carolina Together Testing Program. Dr. Barzin and Dr. Loftis shared how the testing center became operational and how they were able to adapt for the spring semester.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Vice Chair Davis presented a review of the External Relations Committee meeting. There were no items for action in open session. Vice Chair Davis then shared the items presented for information:

- Communications update given by Joel Curran, Vice Chancellor for Communications
- Public Affairs update given by Clayton Somers, Vice Chancellor for Public Affairs and Secretary of the University

A full review of the committee meeting is in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE

Trustee Cochran presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for information:

- Internal Audit Report given by Dean Weber, Chief Audit Officer (ATTACHMENT C)
- Development report given by David Routh, Vice Chancellor for University Development
- Nathan Knuffman, Interim Vice Chancellor for Finance and Operations presented the following items:
 - Semi-Annual Lease Report (ATTACHMENT D)
 - Semi-Annual Capital Report (ATTACHMENT E)
 - Budget Update

A full review of the committee meeting is in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Trustee Duckett presented the report from the University Affairs Committee. There were no action items for this committee in open session. Trustee Duckett shared the items presented for information:

- Student Affairs update given by Amy Johnson, Vice Chancellor for Student Affairs
- Faculty update given by Mimi Chapman, Chair
- Employee Forum update given by Shayna Hill, Chair
- GPSF update given by Ryan Collins, President

A full review of the committee meeting is in the committee minutes in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Artis Neal, and seconded by Trustee Cochran, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), (6), (7), and (9). Secretary Artis Neal called the vote by roll call. The motion passed unanimously by roll call vote.

RECONVENE MEETING IN OPEN SESSION

Vice Chair Davis made a motion to return to open session. Trustee Cochran seconded, and Secretary Artis Neal called the vote by roll call. Trustee McCullen was absent for this vote. The motion passed unanimously.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS ITEMS

Trustee Duckett made a motion to approve the items. Trustee Cochran seconded, and Secretary Artis Neal called the vote by roll call. The motion passed unanimously.

Chair Stevens stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT F)

ADJOURNMENT

There being no further business to come before the Board, Chair Stevens called for a motion to adjourn. Trustee Cochran made the motion; Trustee Brown seconded, and Secretary Artis

Neal called the vote by roll call. The motion passed unanimously by roll call vote. Chair Stevens adjourned the meeting at 3:58 pm.

Clayton Somers, Assistant Secretary



Written Ballot
Board of Trustees
March 9, 2021

Chancellor Kevin Guskiewicz submits for your review and approval a memo concerning the terms of appointment and compensation for Mr. Nathan Knuffman as Vice Chancellor for Finance and Operations and Chief Financial Officer. This mail ballot will be approved as part of the consent agenda at the Full Board meeting on Thursday, March 25, 2021.

The undersigned votes as follows with respect to the recommendation proposed in the attached materials.

	Approve	Disapprove
Appointment and compensation for Mr. Nathan Knuffman as Vice Chancellor for Finance & Operations and Chief Financial Officer	<input type="checkbox"/>	<input type="checkbox"/>

Signature _____

Printed Name _____

Date _____

Please fax to TJ Scott at (919) 962-1647 or email at tj_scott@unc.edu

This ballot was approved by majority vote on March 10, 2021 by the following: Dave Boliek, Jeff Brown, Munroe Cobey, Gene Davis, Chuck Duckett, Kelly Hopkins, Allie Ray McCullen, Ralph Meekins, John Preyer, and Richard Stevens.



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

Trustees' Lapel Pin

BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill adopts a lapel pin for Trustees, the design of which conforms to requirements established by the University of North Carolina at Chapel Hill for official insignia.

**RESOLUTION OF APPRECIATION
VINCAS P. STEPONAITIS
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
BOARD OF TRUSTEES**

WHEREAS, Vincas P. Steponaitis provided outstanding leadership and keen vision to our University community, as Secretary of the Faculty from 2016 to 2021; and,

WHEREAS, Mr. Steponaitis gave invaluable advice and counsel to the University's administration, including its Board of Trustees, and faculty governance chairs; and,

WHEREAS, Mr. Steponaitis helped guide faculty governance through some of the University's most pressing challenges in its history including a new budget process through service on the University's Budget Committee, the shift to remote teaching for faculty during the pandemic, and the implementation of Carolina Next; and,

WHEREAS, Mr. Steponaitis provided exceptional leadership in facilitating and coordinating the work of the various bodies and committees of Faculty Council by overseeing elections and ensuring that its critical processes run effectively and timely; and,

WHEREAS, Mr. Steponaitis served ex officio on the Faculty Council represented the voice of the faculty on a number of committees to the General Faculty, including the Advisory, Faculty Executive, Agenda, Honorary Degrees, University Government, Commencement, and University Day committees; and,

WHEREAS, Mr. Steponaitis frequently was called on to draft resolutions for Faculty Council and served as parliamentarian at the Council's monthly meetings ensuring that meetings ran smoothly; and,

WHEREAS, Mr. Steponaitis convened and chaired the Nominating Committee of the faculty and conducted the annual elections of the General Faculty and the Faculty Council for five consecutive years, serving under two chancellors and with four chairs of the faculty; and,

WHEREAS, Mr. Steponaitis annually organized the honorary degrees and special awards process, soliciting nominations and maintaining files of all nominations and citations including composing and delivering citations for awardees at Commencement, University Day and special faculty awards; and,

WHEREAS, Mr. Steponaitis managed and effectively administered the Office of Faculty Governance which reports to the Executive Vice Chancellor and Provost; and,

WHEREAS, Mr. Steponaitis led efforts to prepare numerous Faculty Council agendas; maintained the meeting minutes and all related materials of all meetings of the Faculty Council and of the General Faculty, providing a wide array of support services to members of the Faculty Council and its committees; and,

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill expresses its profound gratitude to Vincas P. Steponaitis and offers its deepest appreciation for his thoughtful leadership, his unwavering commitment to the University and its faculty, and for his distinguished service.

SUBSTITUTE AMENDMENT TO TRUSTEES' REGULATION ON HONORARY DEGREES

The Board of Trustees is responsible for approving all honorary degrees and other honorary or memorial distinctions conferred by UNC-Chapel Hill, subject to such policies as may be established by the Board of Governors and the current *Trustees' Regulation on Honorary Degrees* originally adopted on November 18, 1972 and amended July 26, 1980, October 26, 1990, and March 21, 1997. The Board wishes to consider amending the Regulation as summarized below and fully stated in the attached Resolution:

- “3. ~~Initiation of nominations for honorary degrees or other honorary or memorial distinctions shall be the prerogative of the faculty, which is authorized to establish its own procedures for such initiation.~~ **A member of the faculty, staff, administration, student body, or Board of Trustees or the Chancellor or an alumna or alumnus of The University of North Carolina at Chapel Hill may make recommendations for honorary degrees or other honorary or memorial distinctions conferred by The University of North Carolina at Chapel Hill, which nominations shall be made in writing to the Chair of the Board of Trustees.**

4. ~~Only in exceptional circumstances, such as the celebration of an anniversary, shall honorary degrees be conferred on more than six persons in any one year and Distinguished Alumnus or Alumna Awards on more than five in any one year.~~ **A list of the names of people properly recommended for an honorary degree shall be maintained by the Chancellor of the University of North Carolina at Chapel Hill, and a name of a recommendee shall remain on said list for consideration by the Board of Trustees until the sooner of the awarding of an honorary degree to the recommendee, the death of the recommendee, or ten years from the date of receipt of the recommendation by the Chair of the Board of Trustees.**

5. **With the exception of Section 6 below,** in the event that an honorary degree or other honorary or memorial distinction is offered to a person who for any reason does not appear at **or participate in** the Commencement or other stated occasion at which the award is to be conferred, that award shall lapse; and any later consideration of that person for an honorary or memorial distinction shall be initiated *de novo*.

- 6. In the event that an honorary degree or other honorary distinction is offered to a living person who then dies prior to the Commencement or other stated occasion at which the award is to be conferred, that award shall nonetheless be awarded posthumously.**

7. ~~No person shall be eligible to be awarded an honorary degree by The University of North Carolina at Chapel Hill while that person is serving as a member of the Board of Trustees of The University of North Carolina at Chapel Hill, as a member of the Board of Governors of The University of North Carolina, or as a member of the faculty, staff, or administration of The University of North Carolina or of any one of its constituent institutions; and no such person shall be eligible for such an award earlier than at the second Commencement after the termination of any such relationship with The University of North Carolina and/or any one of its constituent institutions.”~~



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

Trustees' Regulation on Honorary Degrees

Resolution adopted by the Board of Trustees of The University of North Carolina at Chapel Hill, November 18, 1972, as amended July 26, 1980, October 26, 1990, March 21, 1997, and March 25, 2021.

BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill, in the exercise of its authority to approve "the names of all individuals on whom it is proposed that an honorary degree or other honorary or memorial distinction be conferred by the institution," will consider only such names as are proposed in accordance with the following specifications of procedure and policy:

1. Honorary degrees to be awarded by The University of North Carolina at Chapel Hill shall be Doctor of Laws (LL.D.), Doctor of Letters (Litt.D.), Doctor of Science (D.Sci.), and Doctor of Divinity (D.D.). Only in exceptional circumstances shall a more specialized honorary degree be conferred.
2. Honorary degrees and other honorary or memorial distinctions shall be conferred only on those deemed deserving of such awards by reason of eminent achievement in scholarship or in public affairs or in service to the University or the State or the nation through activities recognized as significant in the educational world.
3. A member of the faculty, staff, administration, student body, or Board of Trustees or the Chancellor or an alumna or alumnus of The University of North Carolina at Chapel Hill may make recommendations for honorary degrees or other honorary or memorial distinctions conferred by The University of North Carolina at Chapel Hill, which nominations shall be made in writing to the Chair of the Board of Trustees.
4. A list of the names of people properly recommended for an honorary degree shall be maintained by the Chancellor of the University of North Carolina at Chapel Hill, and a name of a recommendee shall remain on said list for consideration by the Board of Trustees until the sooner of the awarding of an honorary degree to the recommendee, the death of the recommendee, or ten years from the date of receipt of the recommendation by the Chair of the Board of Trustees.
5. With the exception of Section 6 below, in the event that an honorary degree or other honorary distinction is offered to a person who for any reason does not appear at or participate in the Commencement or other stated occasion at which the award is to be conferred, that award shall lapse; and any later consideration of that person for an honorary or memorial distinction shall be initiated *de novo*.
6. In the event that an honorary degree or other honorary distinction is offered to a living person who then dies prior to the Commencement or other stated occasion at which the award is to be conferred, that award shall nonetheless be awarded posthumously.
7. No person shall be eligible to be awarded an honorary degree by The University of North Carolina at Chapel Hill while that person is serving as a member of the Board of Trustees of The University of North Carolina at Chapel Hill, as a member of the Board of Governors of The University of North Carolina, or as a member of the faculty, staff, or administration of The University of North Carolina or of any one of its constituent institutions; and no such person shall be eligible for such an award earlier than at the second Commencement after the termination of any such relationship with The University of North Carolina and/or any one of its constituent institutions.

RESOLUTION OF APPRECIATION
REEVES MOSELEY
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
BOARD OF TRUSTEES

WHEREAS, Reeves Moseley served as President of the University’s student body during the 2020-2021 academic year, and spoke ardently and frankly on behalf of all his fellow students as a valued member of the University’s Board of Trustees; and,

WHEREAS, Mr. Moseley unfailingly focused on representing students across our University by identifying, uplifting, and supporting the voices of all Carolina students; and,

WHEREAS, Mr. Moseley’s personal commitment to increase diversity and advocacy for underrepresented communities and organizations helped advance a culture of belonging, kindness and respect for Carolina’s students; and,

WHEREAS, Mr. Moseley will be remembered as a student leader who listened to others, advocated for changes that impact student life in a positive way, and ensured under his leadership that Student Government was a platform students could trust to empower and uplift their voices; and,

WHEREAS, Mr. Moseley rose to the greatest leadership challenge faced by any recent President of the University’s student body by assisting University leadership as it worked tirelessly to continue Carolina’s mission of teaching, research and service in new ways as the community faced a new world brought about by the novel coronavirus; and,

WHEREAS, Mr. Moseley helped the University navigate the COVID-19 pandemic through his significant contributions as a Co-Chair of the Chancellor’s Campus and Community Advisory Committee which voiced concerns and raised suggestions of students on topics ranging from COVID-19 testing and mental health resources to academic requirements and the representation of marginalized communities who have been disproportionately impacted by the COVID-19 pandemic; and,

WHEREAS, Mr. Moseley served as a Buckley Public Service Scholar and is currently a Kenan Scholar in Business and Public Policy committing his years on campus to serving the campus community through the servant leadership and policy development; and,

WHEREAS, Mr. Moseley, as an undergraduate senator, introduced the University’s first “Mental Health Awareness Week” bill to promote healthy living on and around campus, ultimately informing the University’s decision to adopt Wellness Days as part of its response to the COVID-19 pandemic and the need for student wellness; and,

WHEREAS, Mr. Moseley demonstrated courage and selflessness in his “Who I Am” op-ed in the Daily Tar Heel, creating space for fellow students to be themselves and live their own truths during their time at Carolina and beyond; and,

WHEREAS, Mr. Moseley, during his service as a trustee, provided valuable counsel and input to the Board and always did so while displaying leadership, compassion and wit, and from his first meeting made it readily apparent why his fellow students elected him as President of the student body; and

NOW, THEREFORE, BE IT RESOLVED THAT the Board of Trustees of the University of North Carolina at Chapel Hill thanks and congratulates Reeves Moseley for his outstanding service as student body president and as a trustee and wishes him all the best as a soon-to-be Tar Heel alumnus.



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

Serve to Benefit Society

Carolina Next: Strategic Initiative 6

Judith Cone, Vice Chancellor for Innovation, Entrepreneurship and Economic Development

March 25, 2021 | innovate.unc.edu



INNOVATION, ENTREPRENEURSHIP
AND ECONOMIC DEVELOPMENT



Three Missions of UNC-Chapel Hill

TEACHING

- **Prepare** students with the ability to think creatively and entrepreneurially. Problem solve. Gain deep disciplinary knowledge.

RESEARCH

- **Discover** new knowledge, transmit and codify it.

SERVICE

- **Innovate** for the public good. Translate ideas and knowledge into practical benefit.

Recruit and retain world-class faculty, staff and students.

Innovate for the Public Good



Address COVID-19



Explore clean energy



Find treatments and cures



Protect natural resources



Provide clean water



Inspire through the arts



Feed the hungry



Prevent future outbreaks



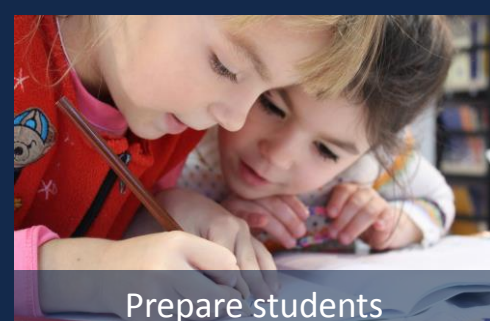
Provide internet for all



Grow our economy



Expand community healthcare



Prepare students

Serve to Benefit Society: Strategic Objectives



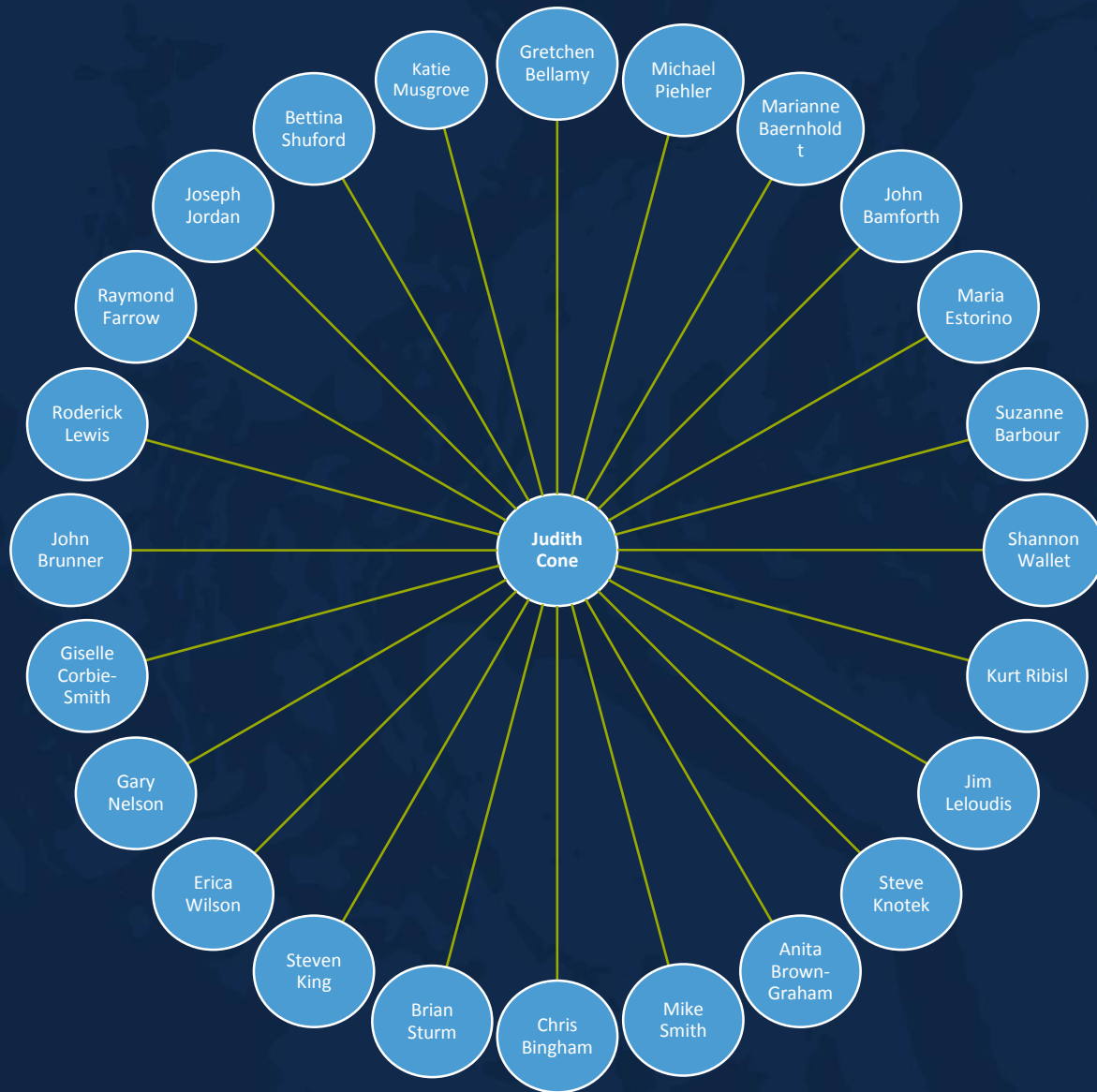
6.1 Engage with communities, including grassroots organizations and local governments



6.2 Achieve impact by providing platforms for faculty



6.3 Grow partnerships with businesses, nonprofits and government



Strategic Objective 6.1 Leads

Lynn Blanchard

Carolina Center for Public Service

Malinda Maynor-Lowery

Dept. of History, Center for the Study of the American South

Melissa Carrier

Innovate Carolina

Strategic Objective 6.2 Leads

Meg Zomorodi

School of Nursing

Michelle Bolas

Innovate Carolina

Todd BenDor

Dept. of City and Regional Planning

Strategic Objective 6.2 Leads

Bryant Moore

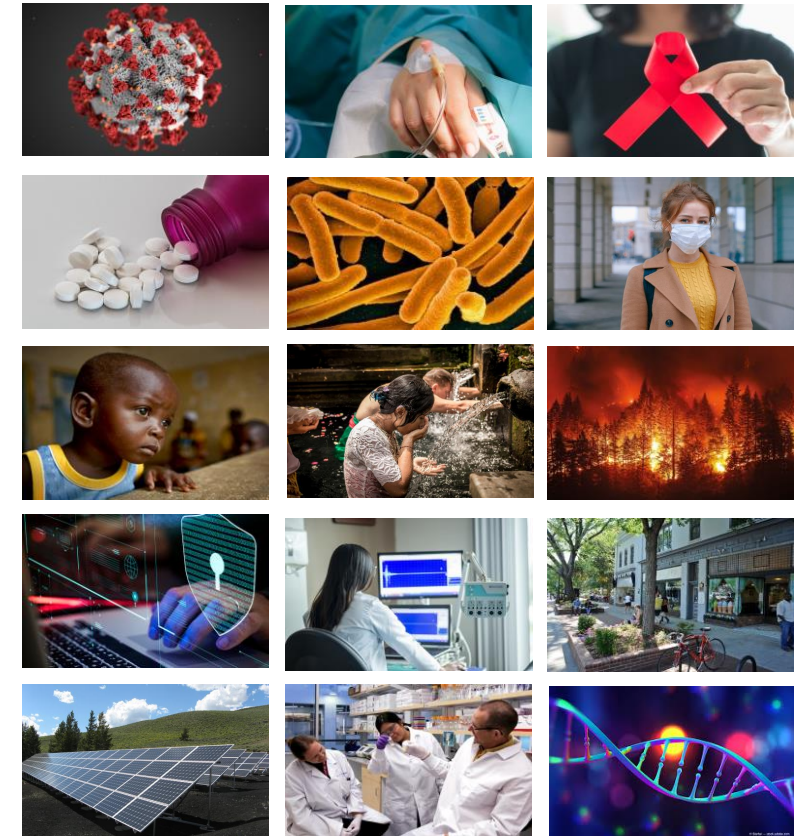
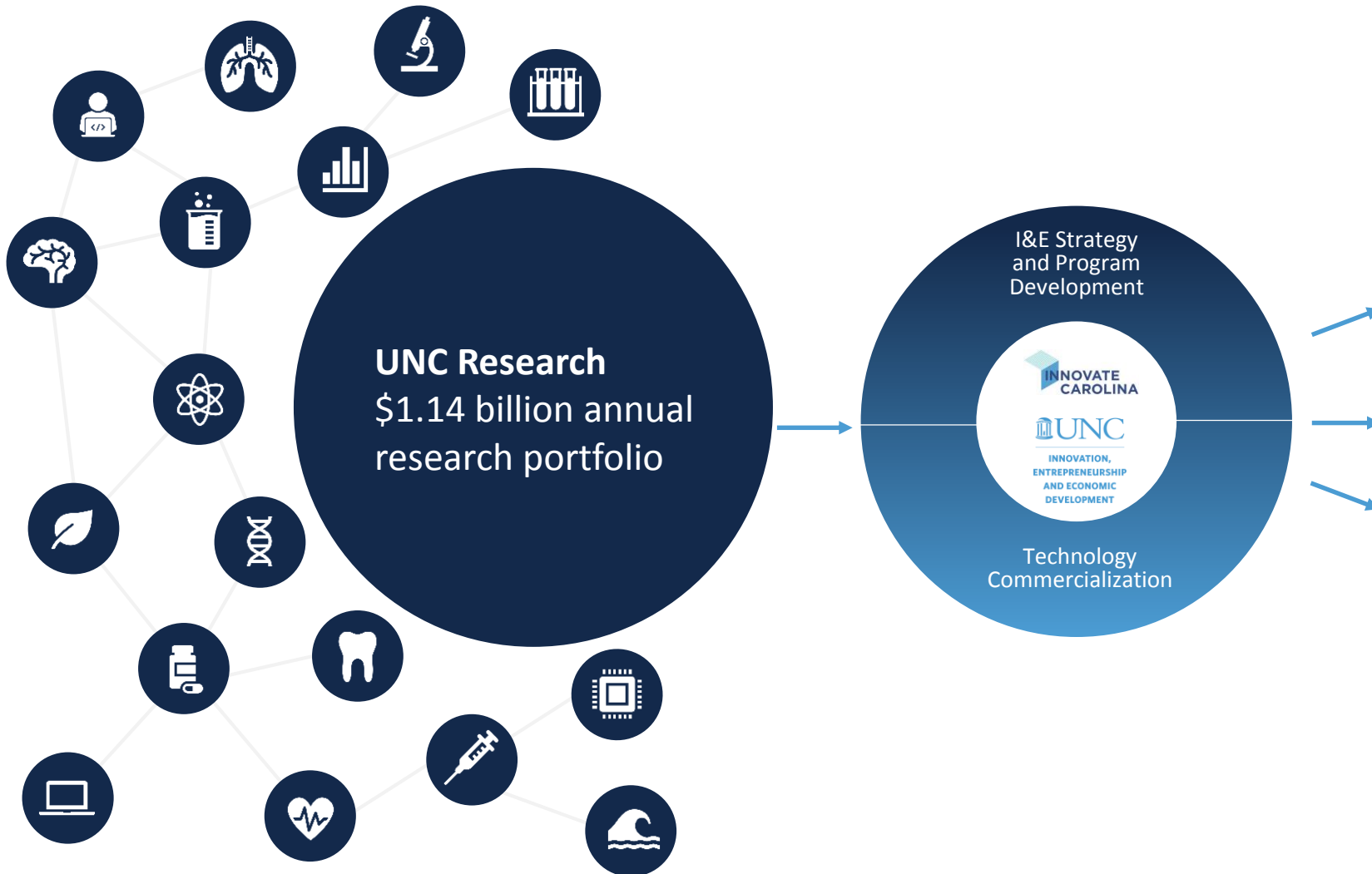
Innovate Carolina

Peg Carlson

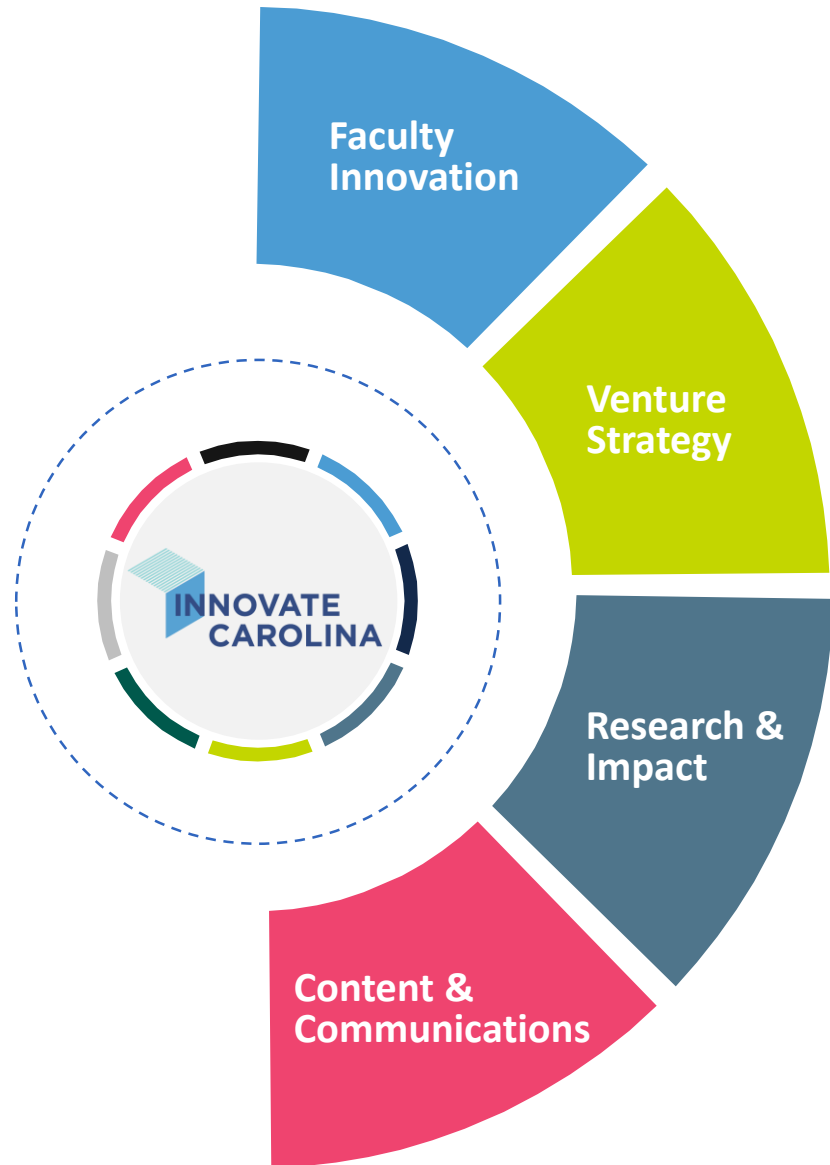
School of Government, Center for Public Leadership and Governance

UNC'S COMMITMENT TO INNOVATION – INNOVATE CAROLINA

Innovation: Bridging the Research-to-Market Gap



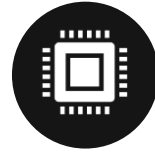
Innovation Disciplines



Innovation Services



Design Thinking



Patent Landscaping
& Market Research



Startup Accelerators
& Services



Impact Measurement
& Reporting



Investor Programs



Social Innovation
Services



Technology
Commercialization



Online Entrepreneurship
Advice



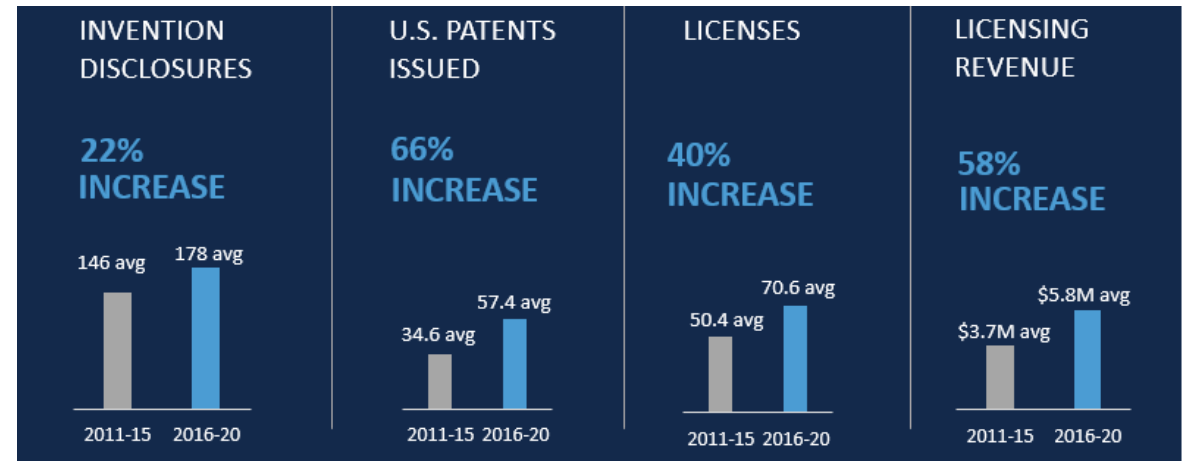
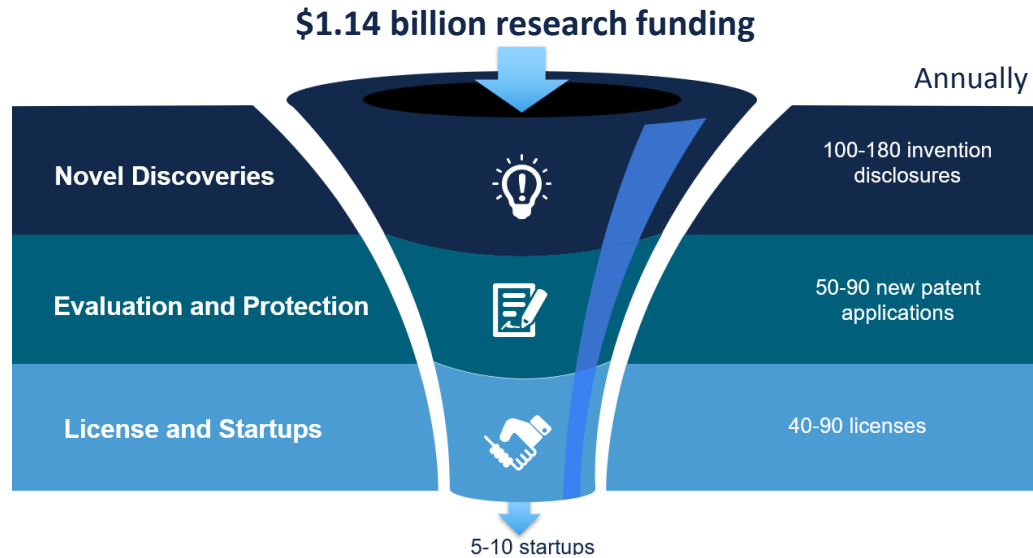
Student Innovation
Services



Faculty Innovation
Services

UNC'S COMMITMENT TO INNOVATION – INNOVATE CAROLINA

Technology Commercialization



Cancer therapies and treatments for patients undergoing chemotherapy (\$105M IPO – 2017)



Precision drug design that improves the therapeutic results for patients (\$49M IPO – 2018)



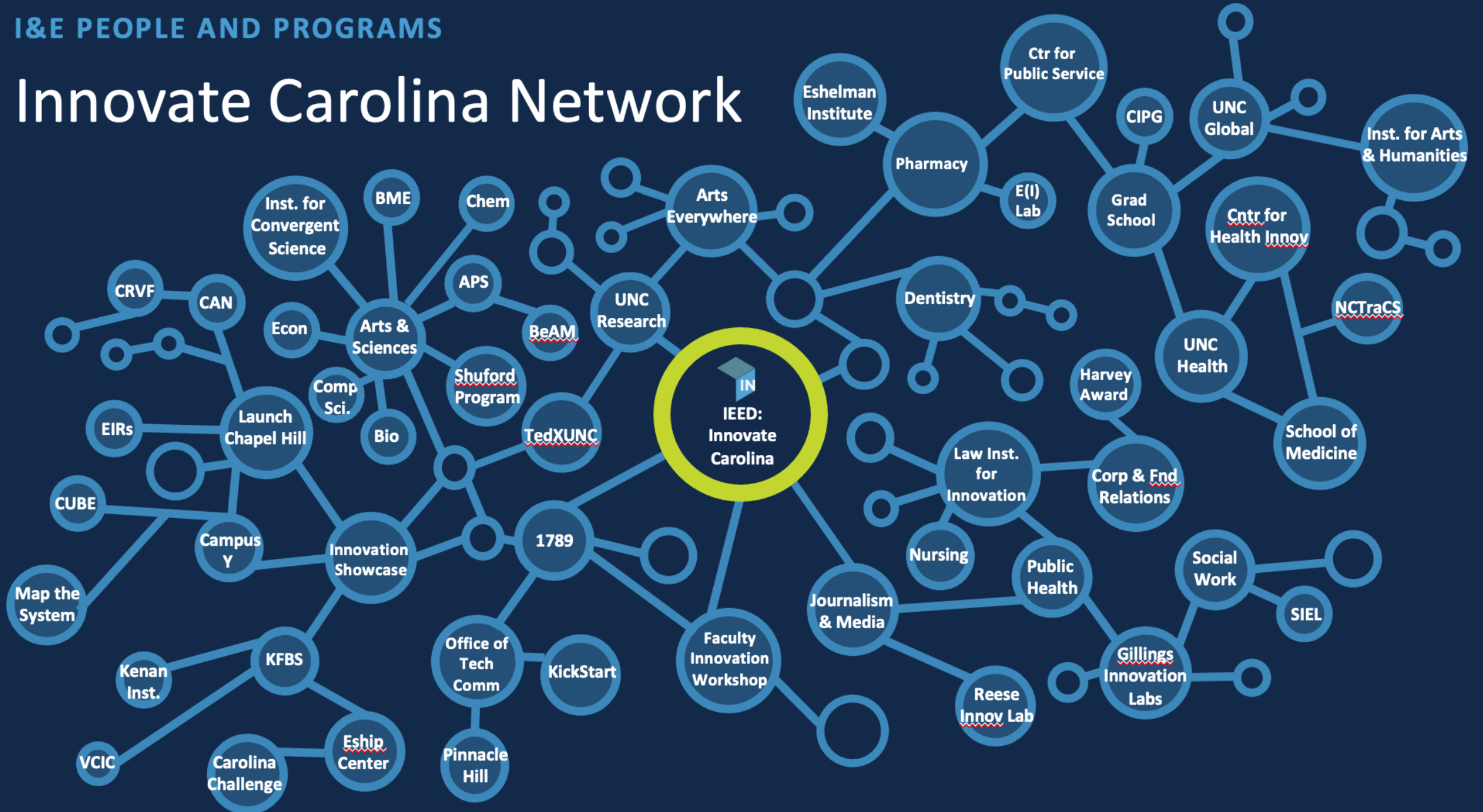
Gene therapies for CNS, neuromuscular and cardiovascular diseases (\$4B Bayer acquisition – 2020)



Small molecules that target disease-causing RNA (\$1B Roche partnership – 2021)

I&E PEOPLE AND PROGRAMS

Innovate Carolina Network





THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

[INNOVATE.UNC.EDU](https://innovate.unc.edu)



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

Carolina Across 100

A five-year collaborative working with the people of our state

Anita Brown-Graham

Gladys Hall Coates Distinguished Professor of Public Law and Government

Director, nclIMPACT Initiative

March 25, 2021

*What will you think of when you hear
Carolina Across 100?*



*The University **for** North Carolina focusing for
the next five years on collaborating with the
people of our state to respond to the greatest
post-COVID 19 opportunities and challenges in
each of its 100 counties.*

Why Now?



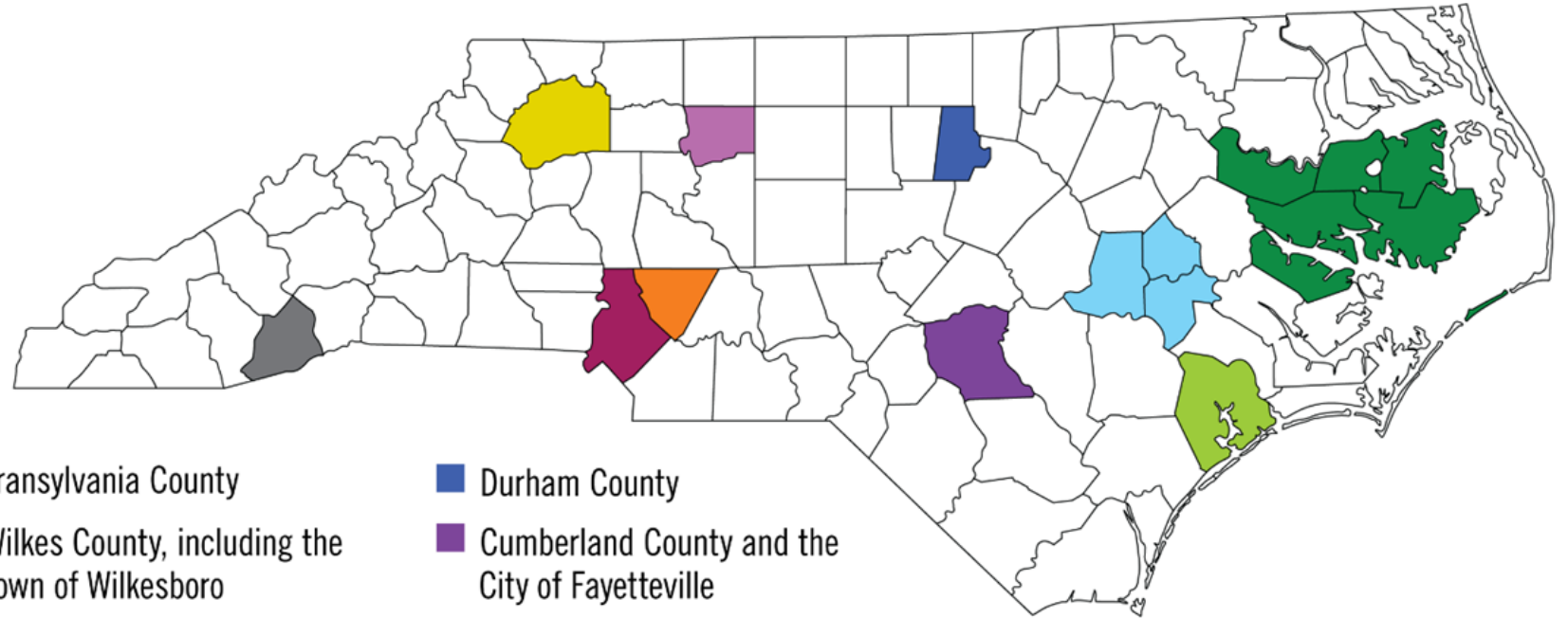
*We have always risen to the occasion when
our state has needed us most.*

How will we do this work?



With a focus on collaboratives that require community leaders from different sectors, geographic boundaries, and perspectives - all coming together to tackle complex challenges - with the support of interdisciplinary teams from Carolina.

The
ncIMPACT
Initiative's
Opioid
Response
project is
an example
of this kind
of work

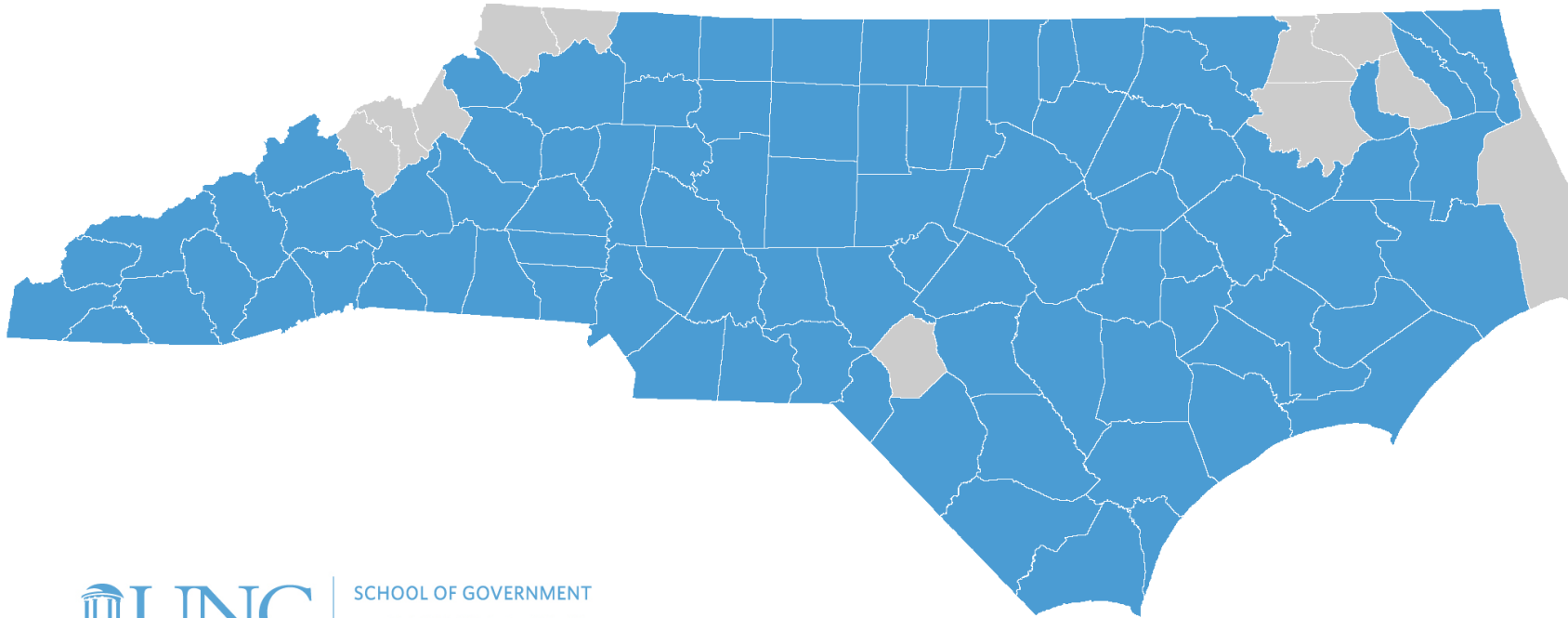


- Transylvania County
- Wilkes County, including the Town of Wilkesboro
- Mecklenburg County
- Cabarrus County
- Forsyth County, including the City of Winston-Salem and the Town of Kernersville

- Durham County
- Cumberland County and the City of Fayetteville
- Greene, Lenoir, and Wayne Counties, including the NC 8th Judicial District
- Onslow County, including the City of Jacksonville

- Beaufort, Hyde, Martin, Tyrell, and Washington Counties; Office of the District Attorney and Chief District Court Judge in the NC 2nd Judicial District; Human services and law enforcement agencies from all five counties

89 counties registered for our webinar about Local Educational Attainment Collaboratives



We know there are other community challenges ripe for this approach:

- Workforce development
- Economic mobility
- Social drivers of health

What will be different at the end of this initiative?



Our communities will be stronger, more resilient.

*Our campus - students, faculty & staff - will be
better.*

*We will continue to stand as the number one
public university in the nation.*



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

**RESOLUTION OF APPRECIATION
JUDITH CONE
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
BOARD OF TRUSTEES**

WHEREAS, Judith Cone joined the University in 2009 and in 2015 began her service as the University's first vice chancellor for innovation, entrepreneurship and economic development, and has provided leadership, service and commitment to the University and the state of North Carolina in this critical role; and,

WHEREAS, Ms. Cone distinguished herself as an invaluable leader, continuously seeking to strengthen an intentional culture of innovation and entrepreneurship on campus and in our communities; and,

WHEREAS, Ms. Cone created Innovate Carolina, a University-wide initiative for innovation and entrepreneurship where innovators thrive by developing new ideas to solve the most pressing problems in North Carolina and around the world; and,

WHEREAS, Ms. Cone implemented the first comprehensive innovation roadmap for Carolina, crafted jointly with the UNC Board of Trustees, senior leaders, alumni, faculty, staff, students and community members, which set the stage for the adoption of innovation as a key pillar in the University's strategic framework, The Blueprint for Next, and now its strategic plan, Carolina Next: Innovations for Public Good; and,

WHEREAS, Ms. Cone added KickStart Venture Services to Innovate Carolina and expanded it to guide and educate faculty as they navigate the complex world of commercializing intellectual property resulting from their research; and,

WHEREAS, Ms. Cone has been a mentor to student entrepreneurs, and under her team's management, the student innovation community *1789*, has expanded to more than 250 student members and has supported more than 260 student entrepreneurial teams and ventures; and,

WHEREAS, Ms. Cone combined several key initiatives, including technology transfer, into a unified, dedicated unit, the Office of Technology Commercialization, which she has successfully led and bolstered to translate research discoveries into commercial products and services that improve lives, strengthen the economy and generate revenue for the University; and,

WHEREAS, building on the relationship with Duke and NC State, Ms. Cone founded the Carolina Angel Network whose mission is to support the Carolina entrepreneurial community with an angel investing platform that leverages the power of our alumni network; and,

WHEREAS, Ms. Cone has built a strong foundation by developing a talented team that will continue to advance the initiatives and programs that she inspired at Carolina as innovation and entrepreneurship remains a top strategic priority for our University; and,

WHEREAS, Ms. Cone has been a tireless advocate for innovation at the University, a key adviser to the business community and a strategic counselor to boards and other universities seeking to learn from Carolina;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill expresses its sincere and profound gratitude to Judith Cone and offers its deepest appreciation for her innovative and inspired leadership, her unwavering commitment to the University and to the state of North Carolina. We thank her for her service and wish her the best in her well-deserved retirement from Carolina.