

# Optimizing Water Revenues with Advanced Metering Infrastructure



# Kevin Barnes Sr. Solution Specialist

### **CA-NV AWWA Section**

- Co-Chair of Awards Committee
- Secretary Engineering Division Committee
- Secretary of Small Utilities Committee

Email: <a href="mailto:kevin.barnes1@ferguson.com">kevin.barnes1@ferguson.com</a>

## **UTILITY CONCERNS**



#### Value beyond the meter read...

## Value Partnership Performance

#### **PROVEN PRODUCTS + STRONG PARTNERS + AVOIDING COMMON CONCERNS**



#### **20-YEAR RETURN ON YOUR INVESTMENT**

## **TECHNOLOGY EVOLUTION**



» Manual meter reading



- » 1-way communication
   » Meter to cash
- centric



- » 1-way communication
- » Meter to cash centric
- » Interval data for basic analytics



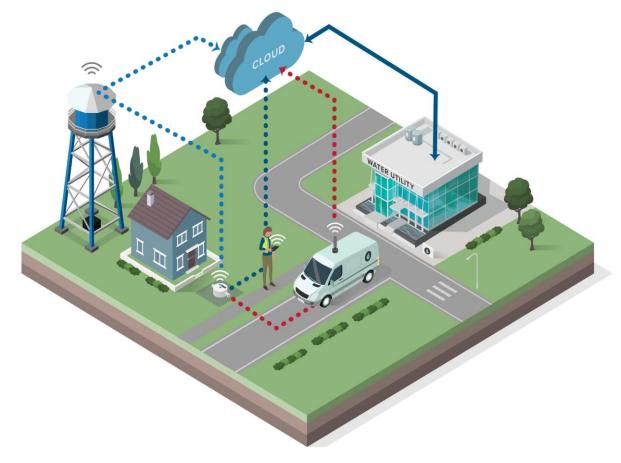
- » 2-way communication
- » More detailed Interval data and meter events, alarms for advanced analytics and customer presentment
- » Begin to leverage network for more than billing

#### **ACTIVE NETWORK**



- » 2-way communications
- » Adaptive communications
- » Standards-based, multi-purpose network
- True interoperability, partner ecosystem
- » SaaS and managed services
- Analysis and action at the edge

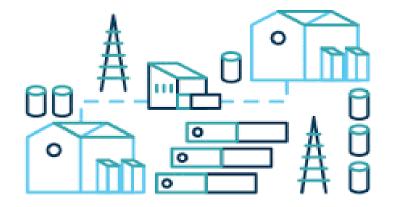




## WHAT IS NEEDED TO MOVE TO AMI

- DATA!
- INFRANSTRUCTURE!
- ASSETS
- STRONG PARTNERS





## **DOES IT ALL NEED TO FIT IN 1 BOX??**

- Density
- Topography
- Functionality
- Hybrid
- Commercial vs Residential



# PROCESS IMPROVEMENT

## MARKET DRIVERS

#### **OPERATIONAL EFFICIENCY**

- » Optimized & efficient meter reading
- » Prioritize workload
- » Eliminate truck rolls
- » Remote disconnect





#### **REVENUE PROTECTION**

- » Deter water theft
- » Tamper & advanced meter alerts
- » Event/tamper analysis
- » Advanced reporting
- » Identify, prioritize & take action

#### WATER EFFICIENCY

- » Enhanced distribution leak detection
- » Reduce non-revenue water
- » Additional sensing options
- » Robust data analytics

Price & Value



Partnership

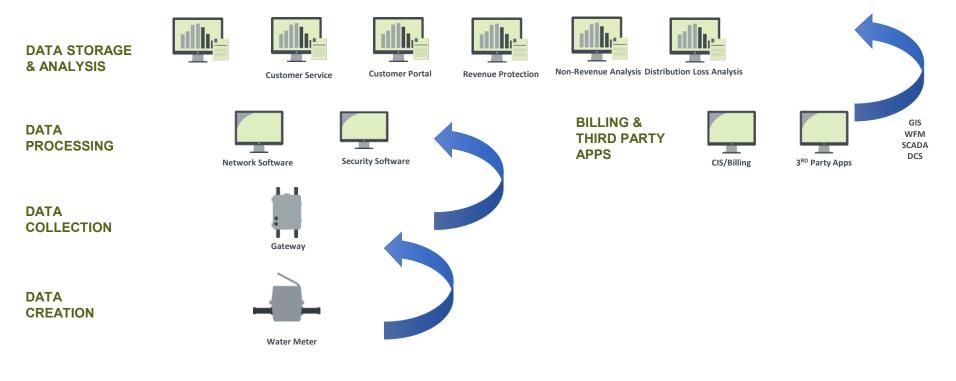


#### CUSTOMER ENGAGEMENT

- » Customer service app
- » Consumption comparisons
- » Customer engagement web portal
- » Customer leak alerts

#### Performance

## ADVANCED METERING INFRASTRUCTURE





#### THE PITS- KNOW WHATS IN THE FIELD

## PIT IS TOO DEEP PIT IS FLOODED





#### **UNKNOWN CABLES**



### Customer Service – No use on an active account???

#### Typical Findings – customer "adjustments" have been made





Price & Value Partnership Performance

## **REDUCING NON-REVENUE WATER LOSS (NRW)**

#### ADVANCED LEAK DETECTION THROUGH ANALYTICS

- METERED LEAK REPORTS
- NO USAGE ON ACTIVE
- USAGE ON INACTIVE
- THEFT DETECTION
  - TAMPERS
  - REVERSE FLOWS

## **PROACTIVE DATA MANAGEMENT**

#### AMI has changed perspective and results

- Advanced Leak Detection using hourly data
- Adjustable leak threshold by meter size, by flow volume, by duration
- Estimated reads all but eliminated
- Opt-outs read quarterly



Price & Value Partnership

Performance

#### **DISTRICT METERING**



# **AT THE METER**

Price & Value

Partnership

Performance

## **TECHNOLOGY EVOLUTION**

Started With E-Coder<sup>®</sup> Solid State Register



- Guaranteed accuracy
- Leak detection
- Reverse flow indication
- Tamper detection
- Rate of flow (visual)
- High resolution
- Guaranteed accuracy
- Leak detection
- Reverse flow indication
- Tamper detection
- Rate of flow (visual)
- High resolution reading

#### Combined Into Solid State Register With Integrated Radio

Then Radio Meter Interface Unit



- High power
- 20-year battery
- Rugged
- No programming needed
- No wires
- Easy to install
- Data Logging
- High power
- 20-year battery
- Rugged
- No programming needed

## **TECHNOLOGY EVOLUTION**

#### Price & Value

#### Partnership



## All-in-One Technology

#### Reduce Training Time with Easy-to-Install Products

- R900 simplifies the installation process
  - No programming required for register types
  - · No programming to activate feature set
  - No programming to "change modes" for AMI







- E-Coder®)R900i<sup>™</sup> is intuitive
  - No wiring
  - Easy to read Large LCD
  - No programming required E-Coder flags
  - Industry best accuracy
- 100 mW AMR signal every 14 seconds
- 1W AMI signal every 7.5 minutes

#### Value

## Partnership

#### Performance

Technical Obsolesce

Forward – Backward Never Obsolete

#### **Technology Progression**

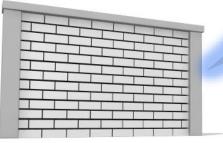
Utilities May Need to Migrate From AMR to AMI or Combine New Technology in Difficult Service Areas



**NEVER a Brick Wall** 

**Remove Typical Barriers:** 

- Obsolete Equipment
- Incompatible Software
- Costly Forced Upgrades
- Stranded Investments
- Hidden Costs (Install, RFP)



Meter Radio Forward...Backward Never Stranded

# **ABOVE THE SYSTEM**

Price & Value

Partnership

Performance

#### GATEWAY

#### **13" x 9" x 7"** Minimal Visual Blight – Easy Installation CURRENT TECHNOLOGY BACKHAUL



Price & Value

Partnership

Performance

# WHAT WILL TOMORROW BRING??



# THERE IS A SOLUTION!



## There's a solution: Managed Services

OUTSOURCING NETWORK OPERATIONS & DAY-TO-DAY BUSINESS FUNCTIONS

- To improve operational efficiency
- To reduce operational costs
- To mitigate technology obsolescence
- To meet regulatory compliance

#### NaaS BENEFITS

"Focus on the Business of Water" Leverage Network-as-a-Service (NaaS)

Eliminate infrastructure concerns and the burden of managing collection devices associated with AMI deployment





#### Value Partnership Performance

- Preserve Your Existing Investment in (x)+ Neptune Meters
- Preserve Your Current Installation, Handhelds and Your Software
- Integrated Radio Proven, Wireless, Hassle-Free
- Error-Free Without Meter or Endpoint Programming...Ever
- Fixed and Mobile Always On, Always Ready, Built-In Redundancy
- The End of Warranty Gimmicks
- Made in USA
- One Vendor to Streamline Installation Process and Future Maintenance
- In House Software and Installation Team of Neptune Experts
- Local FERGUSON Technical Support Without Training Fees

# Water Meter Upgrade Project

#### Advanced Meter Infrastructure (AMI) Project



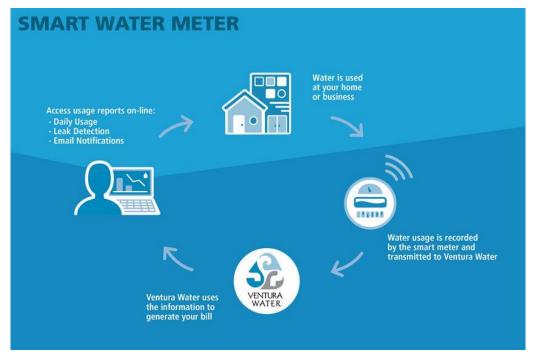
**VISION** Innovative leader enhancing the vitality of Ventura

Craig Jones – PIO, Management Analyst II General Manager's Office

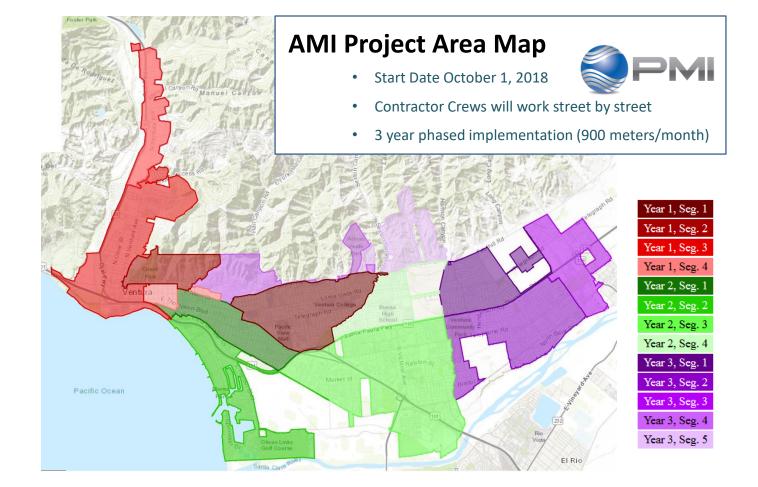
#### **AMI = Advanced Metering Infrastructure**

#### Sustainable Water Management Technology.

VENTURA WATER.



**Provides Automated Meter Reads** 















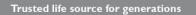
Courtesy knock on the door (Customers do not have to be home!)

Water will be off about **30 minutes.** 



/ENTUR/ WATER

When done, a door hanger will provide **key information** 



#### **METER UPGRADE CONTRACTOR**



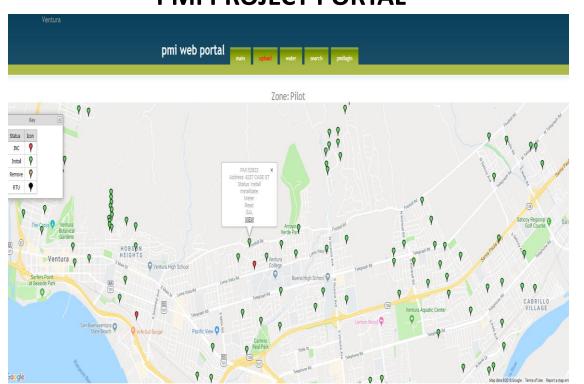
# Contractor staff is identified by uniform shirts and ID badges

VENTUR/ WATER 12

# PMI PROJECT PORTAL

San Strait

VENTURA WATER.

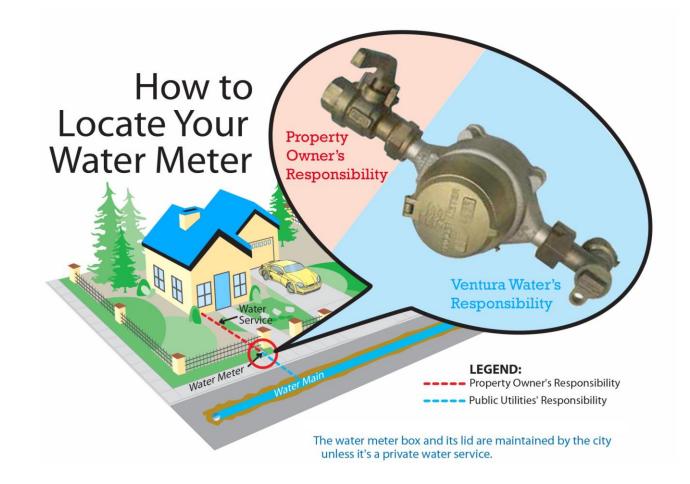


# VENTURA WATER

#### **PMI PROJECT PORTAL**

Account Information PMI Number: 52822 Contemportation Doctorion Code: 002046500000304640001 Name: DAY M WOLF Phone 1: 8056441879	Account Number: 30464300 Customer Code: 304641500 Address: 4237 CASE ST Phone2:	Account Type: wrr Zone: Plot Job Type: Status: Install	CURIC
Meter Information Meter: 26806 Size: 3/4-nch Location: Appointment Information	Transmitter: Install Type: WTR	Last Read: 5421 Last Reading Date:	
Scheduled Date: Scheduled Time:			
Install Information Install Date: 10/2/2018 ♥ Outside Read: 0	Out Read: 5431 😥 High Flow Read: Meter: 54411684	Old Meter: 36806 Low Flow Read: Transmitter: 1550930168	
Meter Adapter: N Install Notes: Latitude: 34.28193763 City RTU Note:	New Valve: Longitude: -119.23918347	New Coupling: Installed By: Steve M.	





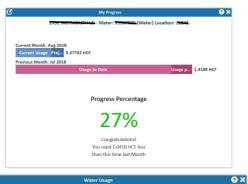
# **NEW METER ADVANTAGES**

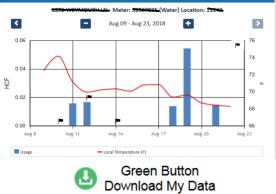
- ✓ Access to your water usage data
- ✓ Manage water usage
- ✓ View hourly water consumption
- ✓ Customize alert settings
- ✓ Spot and Stop leaks



## HOME CONNECT – ONLINE WATER USE TRACKER

- ✓ Login/Create My Ventura Water Account
- ✓ Select HomeConnect
- ✓ View Account Info and link additional accounts
- ✓ REPORTS
  - Meter Usage Charts
- ✓ NOTIFICATIONS
  - Receive Threshold Notifications by e-mail
  - Opt in to receive Leak Detection Notifications





### **NEW METER BENEFITS**

- ✓ More Modernized Metering System
- ✓ Reduction of Water Loss
- ✓ Reduced Greenhouse Emissions
- ✓ Best Practice in the Utility Industry





#### PROJECT INFORMATION www.venturawater.net

Smart Meters   Ventura, C ×								
← → C a Secure   https://www.cityofventura.ca.gov/1111/Smart-Meters							९ ☆ :	
Create an Account - Increase your productivity, customize your experience, and engage in information you care about.						Sign In 🗳		
		0	00	🖆 Share 🇯	Site Tools Se	earch	٩	
J WATER.	BILLING	COMMU	INITY	ABOUT YOU	R WATER	SEF	RVICES	
SMART WATER METER Create an account for Home Connect, the online								
Access stage reports on line: - Subly Stage - Lead Detection - Gall Medication	water use tracker.							
Munder Rather and Beneficial by the State of	inder sage nincode inder sage nincode inderningel in vorum Robe							
Potable Reuse	Home > Government > Departments > Ventura Water > Services > Capital Improvement Projects > Smart Meters							
Smart Meters	Smart Meters							
State Water Interconnection	Also know as Advanced Metering Infrastructure (AMI) Smart Meters provide meter data between your meter and Ventura Water, that data is then used for billing and shared back to you through an online portal (Home Connect). The new smart meter system will replace your current water meter.							
	Project How it Benefits Works	What to Expect	Installation Map	About the Contractor	Security	FAQ's	More Info	

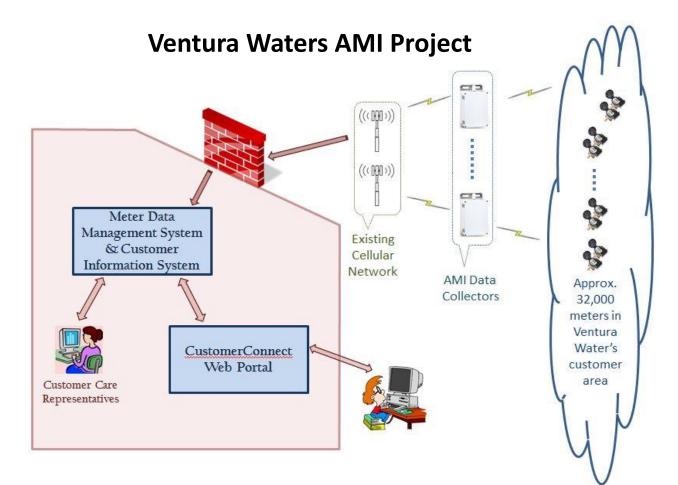




#### **AMI Benefits Matrix**

VENTURA WATER.

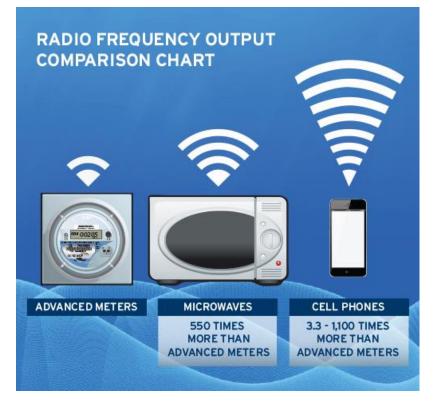
<ul> <li>CONSUMERS</li> <li>1. Cost Savings Resulting from efficient water use.</li> <li>2. Increased consumer choice and control through a web portal.</li> <li>3. More transparent information and control for consumers</li> <li>4. Ever ask why your water bill is so high? Hourly data available for customers to identify water wasting activities or leaks!</li> <li>5. Monthly billing instead of bi-monthly.</li> </ul>	<ul> <li>ENVIRONMENT</li> <li>1. Reduced need for meter reader to drive around town burning fossil fuels.</li> <li>2. Reduced carbon footprint and other pollutants.</li> <li>3. Conservation of water resources through better control of water by the customer and Ventura Water. (as of 2/21/2017 Ventura is still in a Severe drought).</li> </ul>
<ul> <li>VENTURA WATER</li> <li>1. Reduced Cost Due to increased efficiencies in delivering water and reduction in manpower to read meters.</li> <li>2. Improved reliability with leak detection anti tampering.</li> <li>3.Increased customer satisfaction due to cost savings and self-control</li> <li>4. Accurate meter readings - most meters in Ventura are already at or beyond their life and likely not to be reading accurately</li> </ul>	<ul> <li>ECONOMY</li> <li>1. Creates new market for goods and services (i.e., technical and engineering)</li> <li>2. Up-skilling workforce to be prepared for new jobs</li> <li>3. Less wasted water with faster identification of leaks and/or tampering.</li> <li>4. Proficiency in meter reading - long term savings for customers.</li> <li>5. Reduced worker compensation claims</li> </ul>



VENTURA WATER.

#### **Health Concerns of AMI**

VENTURA WATER.





VENTUR WATER

AMI Meter RF transmissions only contain the Reading, error codes, and Meter ID.

AMI Meter RF transmission utilizes technology making interception impossible.

Ventura Water customer's personal information never leaves the safety of the servers



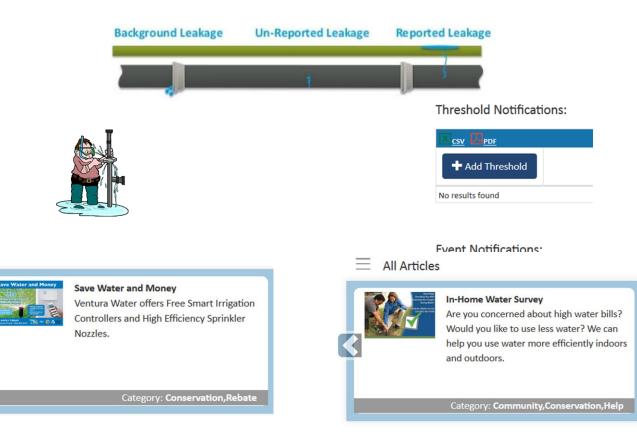
#### Privacy

The City of Ventura and Ventura Water takes data security very seriously. Ventura's Policy for protection Personal Identifying Information.

- Personal Identifying Information is protected by the California Public Records Act.
- Personal Identifying Information is *not present* <u>outside of the servers</u> either at the AMI meters or the AMI Data Collectors.
- The city of Ventura has two relevant policies on protection of Personal Identifying Information located inside the city's firewalls (on the city's servers):
  - City Administrative Policy and Procedure No. 20.4 Information Technology Security Policy
  - Customer Identity Theft Prevention Program Resolution and Administrative Report No. 2009-017.
- The data collected by the AMI system <u>will not</u> be used for water use enforcement.

<u>For example</u>: if data indicates that a customer may be watering their lawn during prohibited hours in the middle of the day, it is not enough to warrant enforcement action. Other evidence such as pictures or complaints from neighbors will still be required.







Investing In America



### **Discussion Topics**

#### **Holman Capital Corporation**

#### **Cash Financing Vs. Design Build Finance**

#### **Guidance Line and Master Agreements**

#### **Transaction Management**



### **MAXIMUM FLEXIBILITY**



### **Direct Lending**



### **Private Equity**



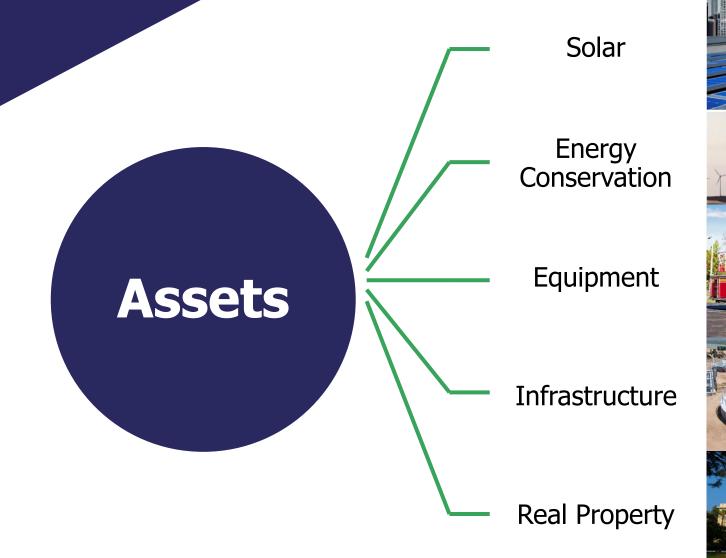
#### **Solve Complex Issues**

- Identify Critical Issues Facing America
- Development Solutions to Improve the Quality in America

#### **Capital & Ideas**

• Provide Capital and Ideas to Governments, Educational Institutions and Health Systems

# **Assets Financed**



# DIRECT LENDING ADVANTAGES

### **Public Bond**

- Multiple Investors
- May Require Voter Approval
- Larger Financings
- Less Payment Flexibility
- Higher Transactional Fees
- Lower Rates
- Financing Terms up to 30 Years
- Transaction Priced on Sale Date
- Longer Funding Cycle

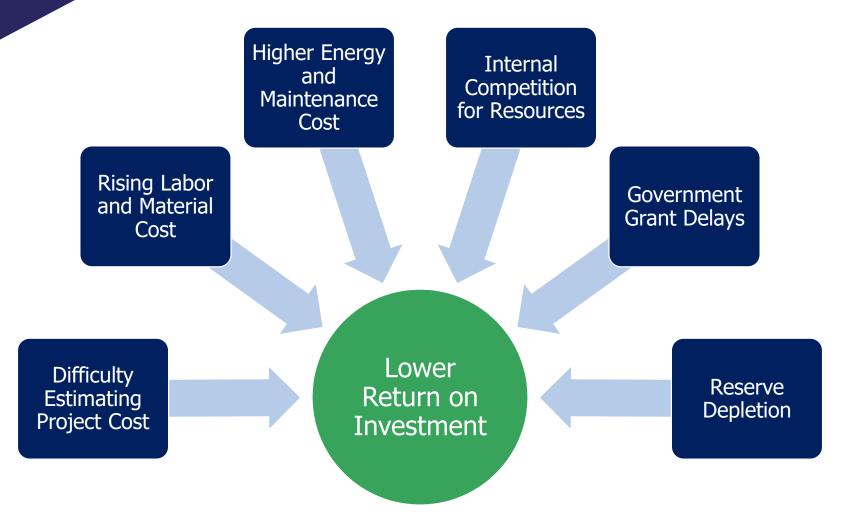
### **Direct Lending**

- Single Investor
- No Voter Approval
- Small and Medium Financings
- Payment Flexibility
- Minimal Transaction Fees
- Competitive Rates
- Financing Terms up to 30 Years
- Rate Locks
- Quick Funding



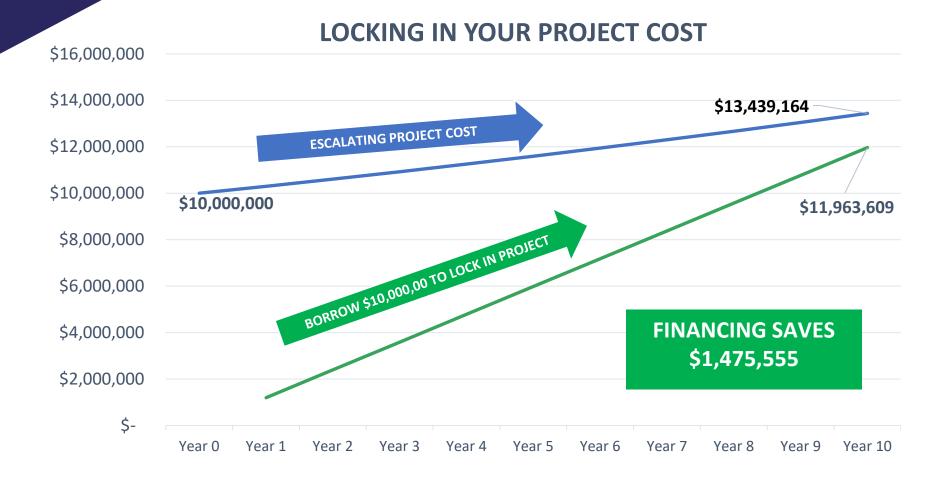
# CASH FINANCING Vs DESIGN BUILD FINANCE

### **CASH FUNDING**



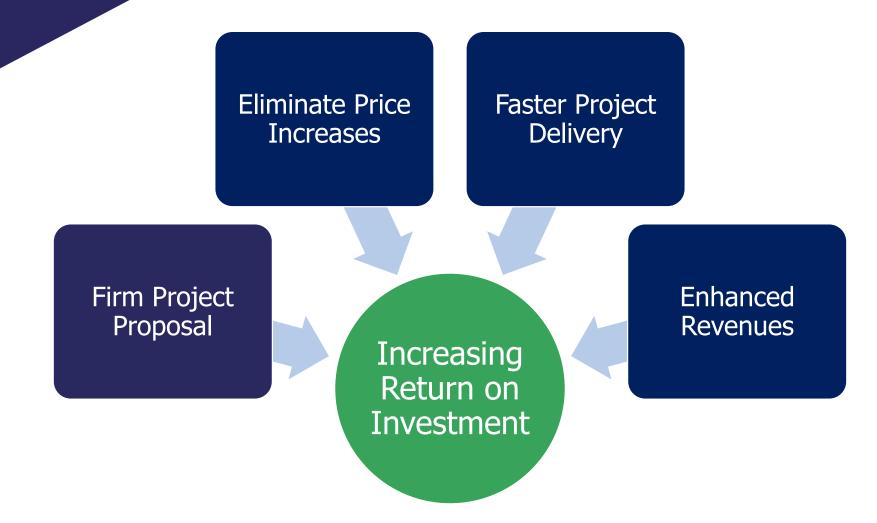


### **COST OF WAITING**





# **DESIGN BUILD FINANCE**





# Guidance Line of Credit & Master Financing Agreements Simplifying Your Capital Project Financings



## **GUIDANCE LINE OF CREDIT**

# Pre-approved Credit Facility

# **Fund Fixed Assets**

# 12 – 24 Month Renewals



## PUBLIC SECTOR MASTER AGREEMENTS

### **MASTER LEASE PURCHASE AGREEMENT**

- General Fund Obligation
- Secured by the Collateral

### **MASTER INSTALLMENT PURCHASE AGREEMENT**

- Enterprise Fund Obligation
- Debt Service Coverage Ratio

# MASTER FINANCING AGREEMENT

#### Terms and Conditions

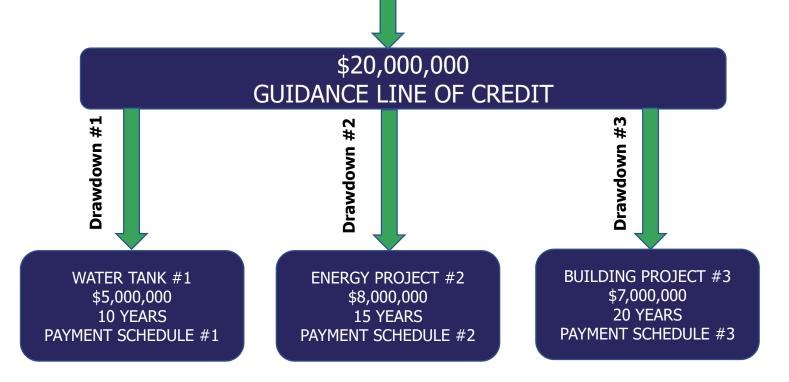
- Collateral/Security Interest
- Maintenance
- Insurance
- Default Provisions

#### Facilitate Multiple Separate Transactions

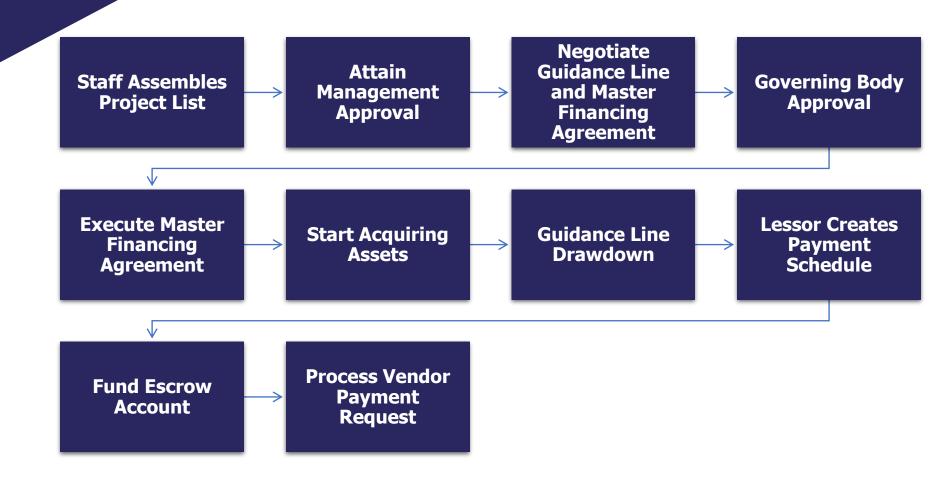
- Separate Payment Schedules
- Financing Amount
- Interest Rate
- Term

## MASTER FINANCING AGREEMENT

#### MASTER FINANCING AGREEMENT



### **DECISION FLOW CHART**

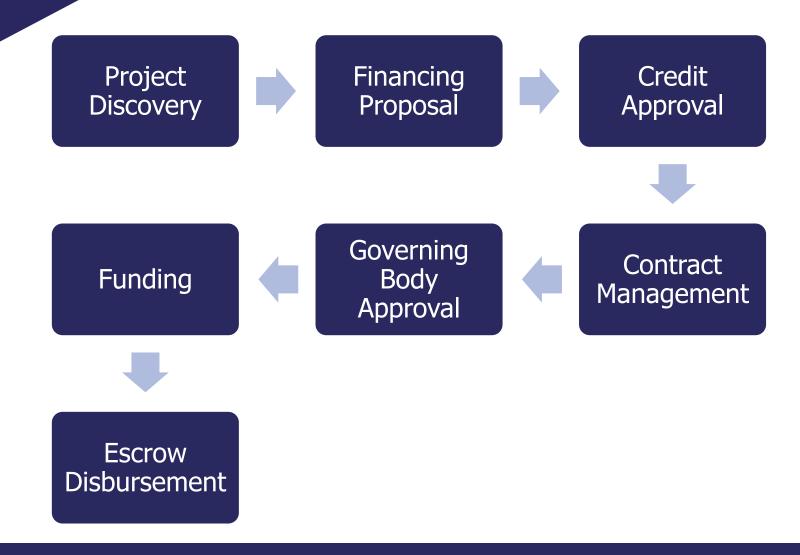


### WHY MASTER FINANCING AGREEMENTS

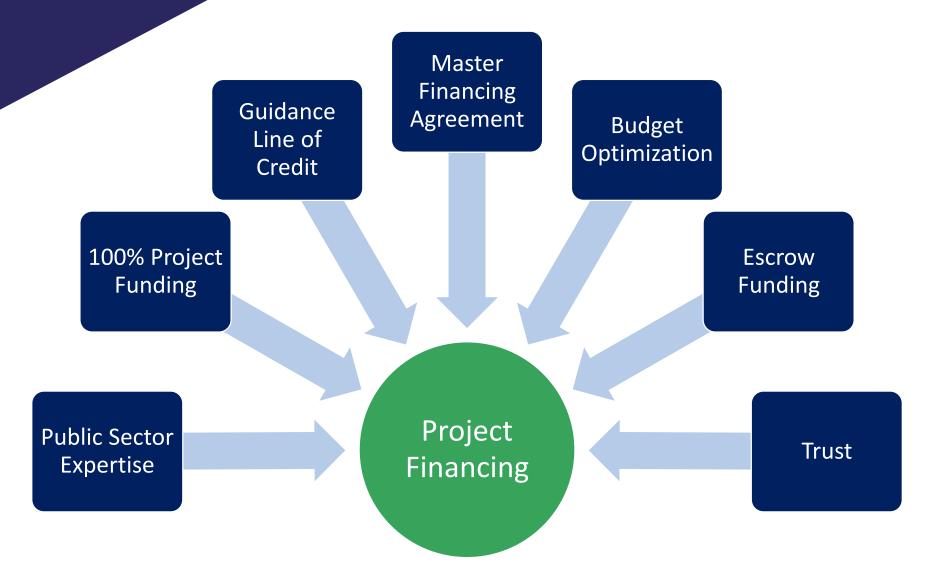




### **Transaction Process Management**



# **DIRECT LENDER**





### **CLIENT RESOURCES**



### **White Papers**

#### **Products Sheets**

#### **One-on-One Consultation**



# QUESTIONS & ANSWERS

### Lance Holman President & CEO

949-981-0237 Lance.Holman@HolmanCapital.com