# **Panel Discussion** Electronic Health Records (EHR): Benefits and Challenges for Data Quality

## ABSTRACT

The conversion from paper to electronic patient records (EPR) conveys many benefits for both hospital staff and patients, but also presents many challenges for accurately capturing data. As hospitals have implemented EPR to various degrees, they have faced complications in insuring that data accurately and consistently capture care processes and outcomes. Additionally, data must conform to the specifications of various reporting agencies. Although hospitals have similar data collection and reporting requirements (for example, most are faced with Joint Commission/Centers for Medicare and Medicaid Services core measure requirements), there are likely to be different approaches to overcoming these challenges. This panel will bring together representatives from hospitals of various sizes, organizational structures, and EPR applications, all of whom would be able to share benefits and challenges of EPR implementation as it pertains to data quality.

#### BIOGRAPHY

### Elisa Horbatuk

Data Manager, Decision Support Services Stony Brook University Medical Center

Elisa Horbatuk is a data manager in Stony Brook University Medical Center's Decision Support Services, responsible for data processing, submission, and analysis for a variety of public reporting databases, including the Joint Commission core measures, New York State cardiac registries, American College of Cardiology registries, and American



Heart Association's Get With The Guidelines Heart Failure registry. Additionally, she prepares a wide array of internal reports including scorecards (executive summary data), quality dashboards, and detailed analytic reports. Ms. Horbatuk has worked in healthcare research for three years and quality for eight years, including four years at New York State's Quality Improvement Organization and External Quality Review Organization.

### **Michael Nix**

Manager of the Clinical and Operations Measurement Group Fletcher Allen Health Care

Michael Nix is Manager of the Clinical and Operations Measurement Group of the James M. Jeffords Institute for Quality and Operational



Effectiveness at Fletcher Allen Health Care, Burlington Vermont. With an academic background in Industrial Management (University of Alabama) and Systems Management (University of Southern California) he has worked for thirty one years in healthcare including quantitative analysis, quality management, clinical operations analysis, consulting, material management as well as general hospital data collection and distribution. He has also taught a variety of business, management and finance courses at the college level for over 24 years and is currently a Graduate Faculty member as well as a part-time Adjunct instructor at Champlain College in Burlington Vermont teaching Financial and Economic Modeling in both their undergraduate and MBA programs.

## **David Harriman**

Director of the Center for Quality University of Chicago Medical Center (UCMC)

David Harriman is the Director of the Center for Quality at the University of Chicago Medical Center (UCMC). Before joining UCMC, he worked for the Chicago-based firm, Grenzebach Glier and Associates, where he developed data collection instruments and analyzed data returns for national benchmark studies of development



program structure, finance, and donor preference of non-profit organizations including the Association of American Medical Colleges, the American Hospital Association, the University of California System, and Mayo Clinic. After receiving his Masters degree in Social Service Administration from the University of Chicago, David joined the UCMC Center for Quality. He is an active member of the UCMC's EPIC Clinical Operations Sponsor Committee, focusing on enhancing the quality and usability of clinical data entered into the electronic medical record and developing reporting solutions that will assist clinicians delivering the highest quality medical care. David works closely with the Business Intelligence group within the institution's information systems department, helping to develop institutional standards for data governance and strategies for meeting Meaningful Use standards.

### Alein T. Chun

Manager of the Data Quality Measurement Unit Cedars-Sinai Health System

Alein T. Chun, Ph.D., M.S.P.H. is the Manager of the Data Quality Management Unit (DQMU) at Cedars-Sinai Health System. He is responsible for the day-to-day operation of the enterprise DQM function. He and his staff of four manage an assortment of activities related to both internal reporting and the release of clinical and



administrative data to outside organizations. Essential data quality control activities include creating standard operating procedures for managing high priority data elements, solving critical data problems, validating key data and reports, and assuring quality of data released to outside entities. DQMU also acts as facilitator and change agent in business process improvement across the data supply chain business units. Dr. Chun holds a Ph.D. in Health Services and a Master's degree in Public Health both from UCLA.

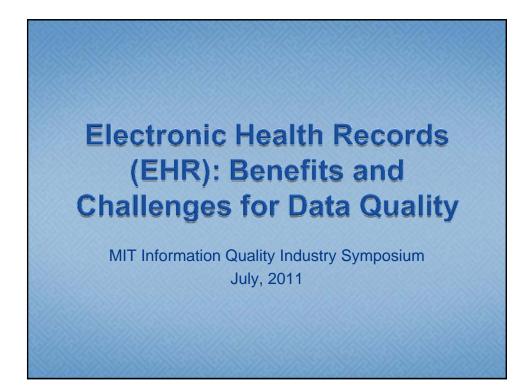
# Bruce N. Davidson

Director of Resource and Outcomes Management Cedars-Sinai Health System

Bruce N. Davidson, Ph.D., M.P.H. is Director of Resource and Outcomes Management for Cedars-Sinai Health System, a position he's held since 1996. He leads a department of 23 in the development and implementation of initiatives to promote cost-effective, high quality medical care. He is also an Adjunct Assistant Professor in the Health

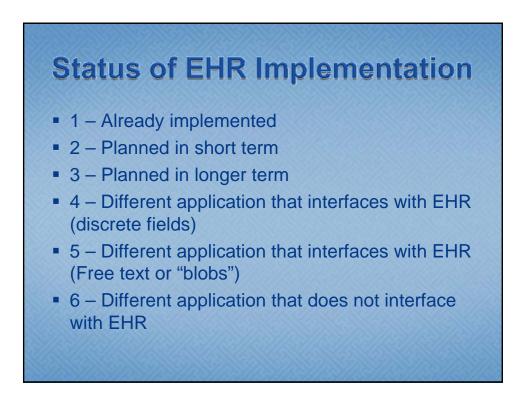


Services Department at the UCLA School of Public Health, teaching Quality Improvement and Informatics for the Executive Masters Program. Dr. Davidson has 30 years of hands-on experience in leading, supporting, and evaluating patient care process improvement initiatives, as well as the delivery of patient care services in both inpatient and outpatient settings. He has published in the areas of medical treatment effectiveness, decision-making in health care, and measurement for quality improvement, with a recent focus on information management. His PhD in Health Services Research and his Masters in Public Health are from UCLA and his Bachelors is from MIT.



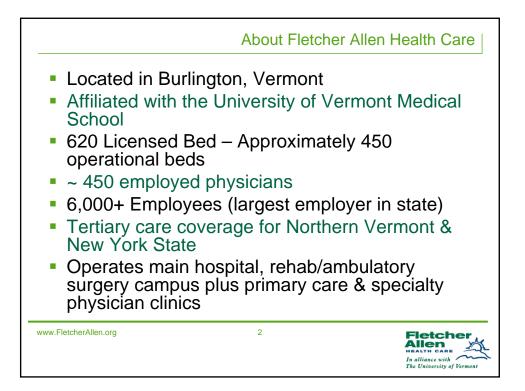


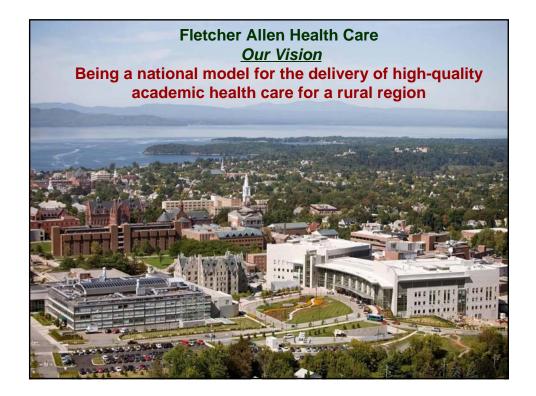


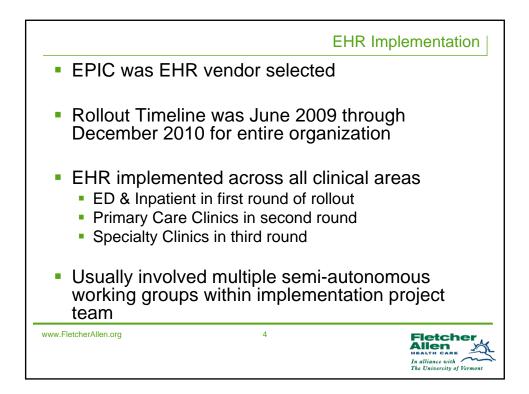


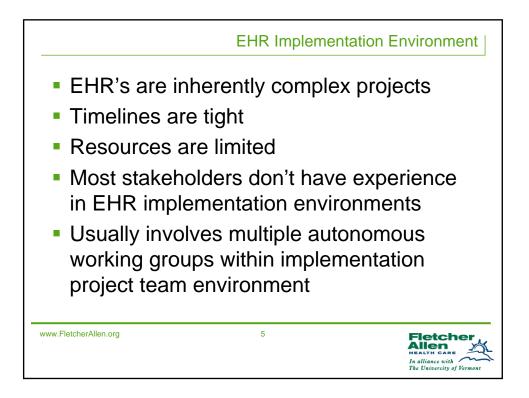
	Fletcher Allen In alliance with	CEDARS-SINAI MEDICAL CENTER.	STONY BROOK MON UNIVERSITY MEDICAL CENTER	MEDICAL CENTER
ED Documentation	The University of Vermont	1	1 & 2 (partial)	1
Nursing Documentation	1	1	1 & 2 (partial)	1
Lab Results/Flowsheets	1	1	4	1
Medication Administration	1	1	1	1
Medication Reconciliation	1	1 & 2 (partial)	1	1
Intraoperative Report	4	6	1	2
Operative Report	4	6	5	2 (5 now)
CPOE	1	2 (ED = 1)	1	1
Discharge Summary	1	5	5	2 (5 now)
Radiology Testing Results	4	5	5	1
Cath Lab/EP Lab Reports	4	6	5	4
MD Progress Notes	1	2 (CSMG = 1)	2	2
ICU Flowsheets	1	1	2	1
Anesthesiology Document.	4	3	2	3
Discharge Process	1	1 & 2 (partial)	2	1 & 2 (partial)
ICD-9 Coding	6	1	4	4

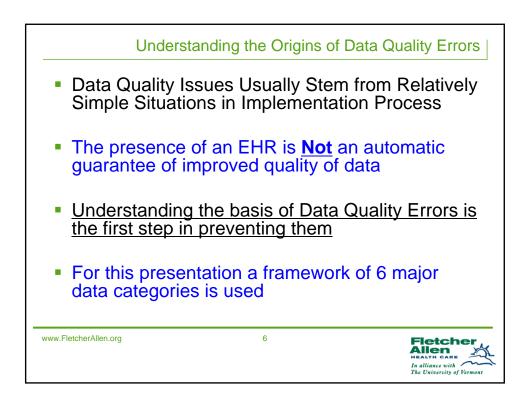


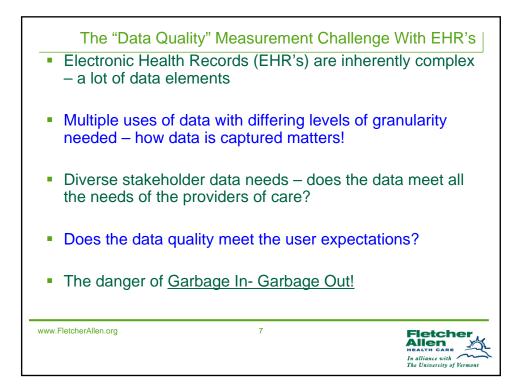




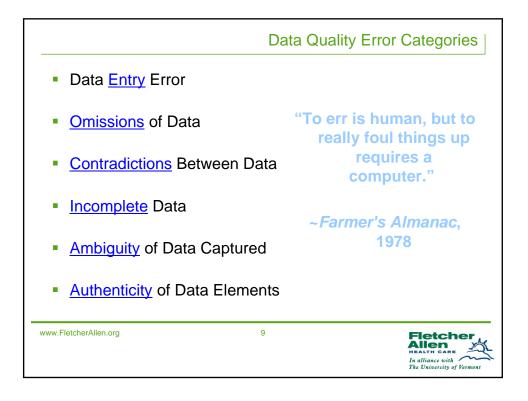


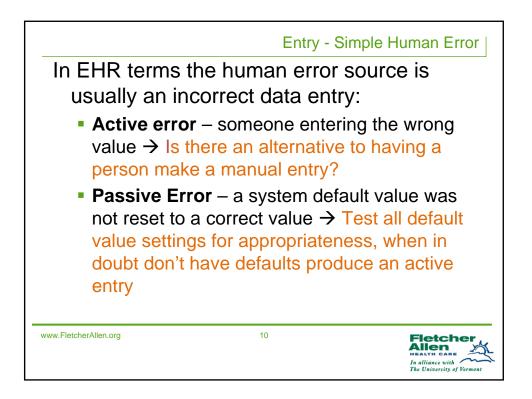


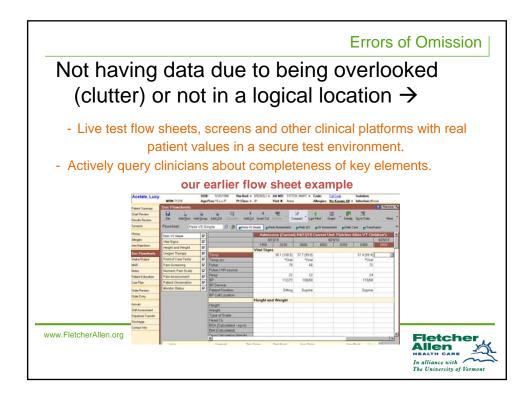


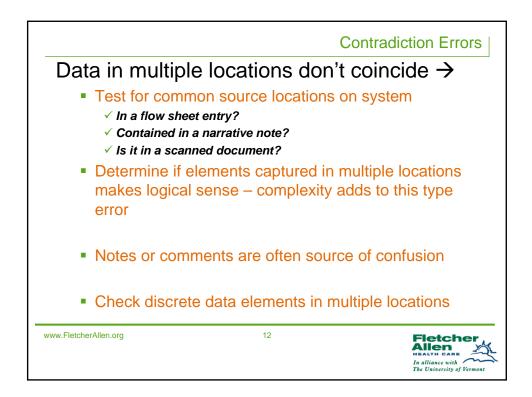


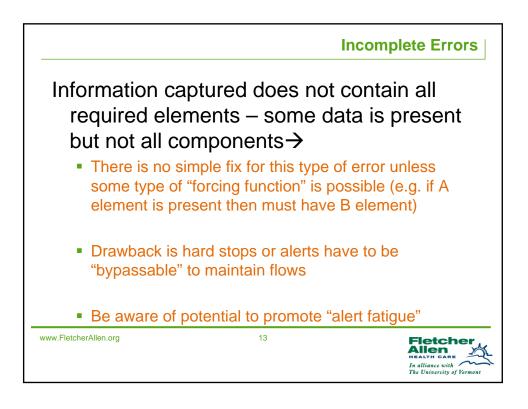
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History		_								
Allergies	Peds VS Simple	9			sion (Current 23/10	0 04/23/10 0		4/10	Allen VI Chi	4/29/10
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MAR	Pain Screening	되	Pulse		70	66			72	
Notes	Numeric Pain Scale	2	Pulse / HR source	-						
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Care Plan	Patient Observation	5	BP Device	-	Tierre	Todkoo			TTU/00	
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Order Entry			BP Cuff Location							
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Arrivals			Height							
Shift Assessment			Weight	_						
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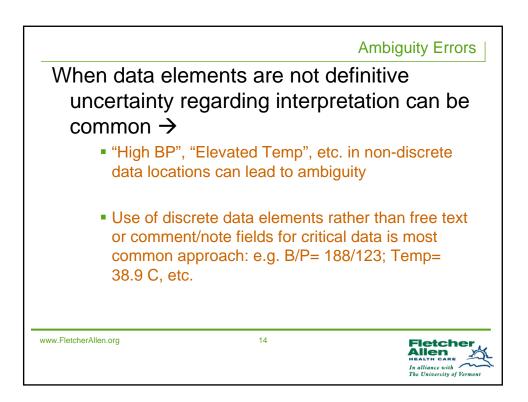


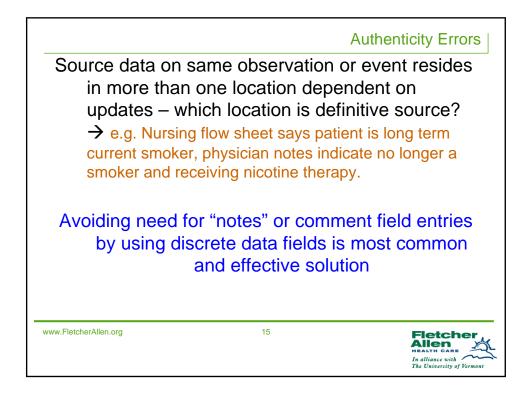


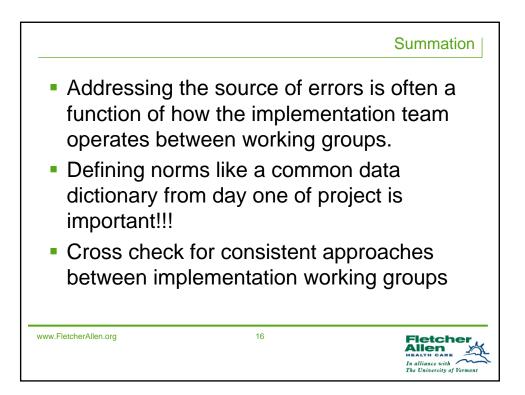


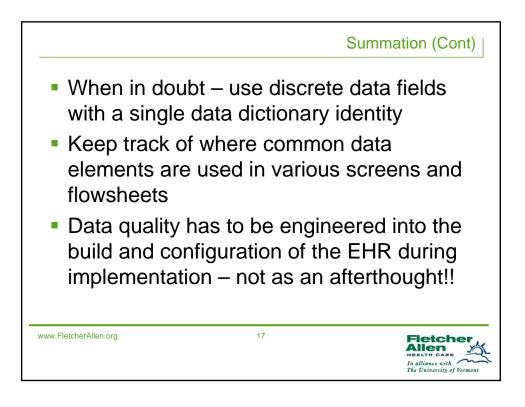


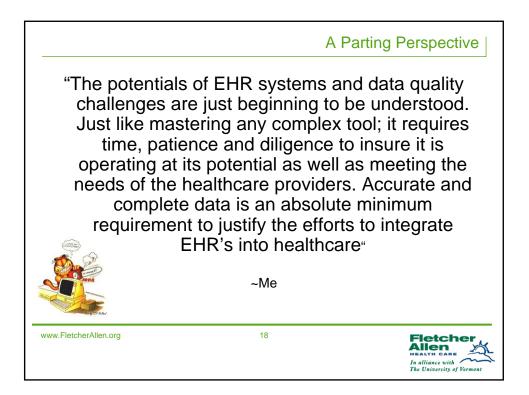




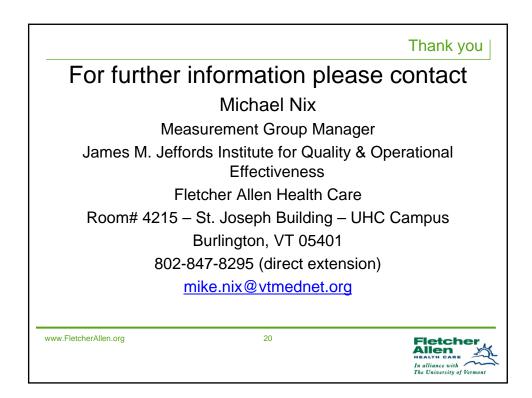


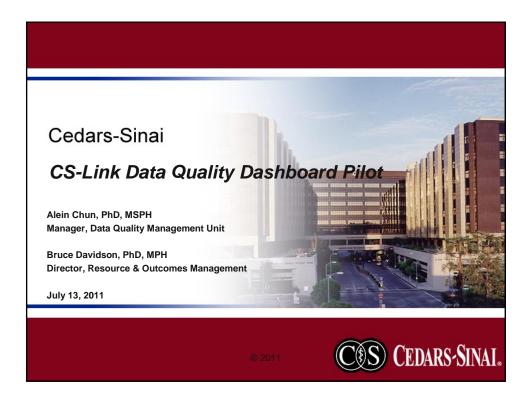






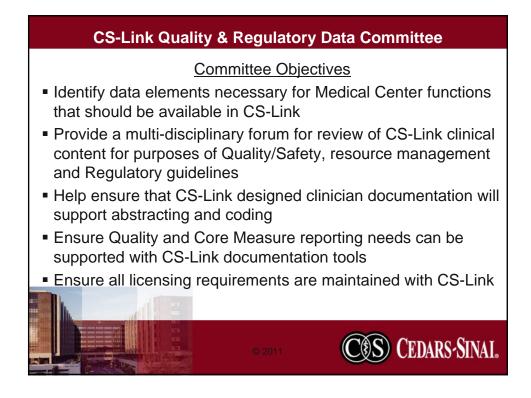


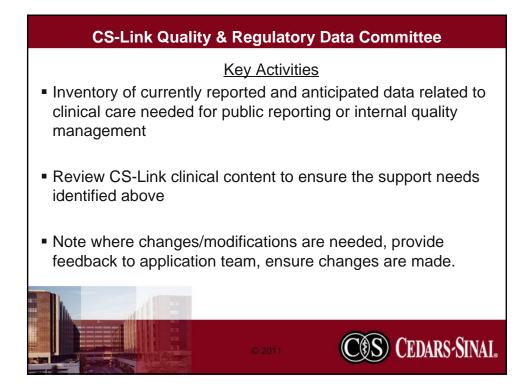


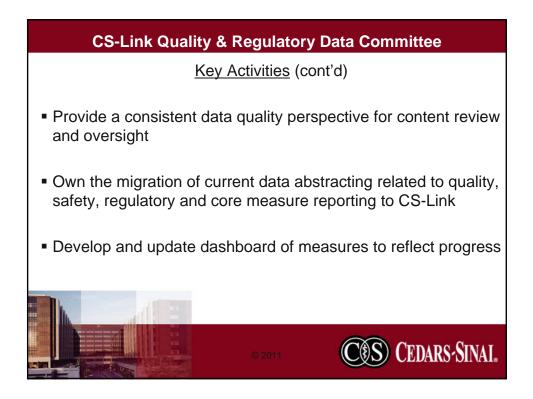


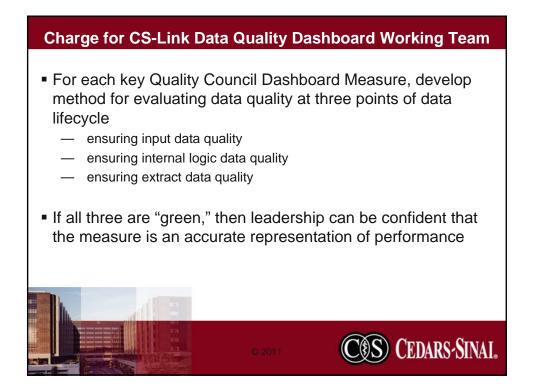
The Context						
Cedars-Sinai Medical Center						
<ul> <li>Academic Medical Center/Health System</li> <li>Largest Non-Profit Hospital in the Western US</li> </ul>						
958 Beds, 10,000 Employees, 2100 MDs						
<ul> <li>Basic Annual Statistics</li> </ul>						
— 57,000 inpatients						
— 565,000 outpatients						
— 82,000 ER visits						
— 7,000 deliveries						
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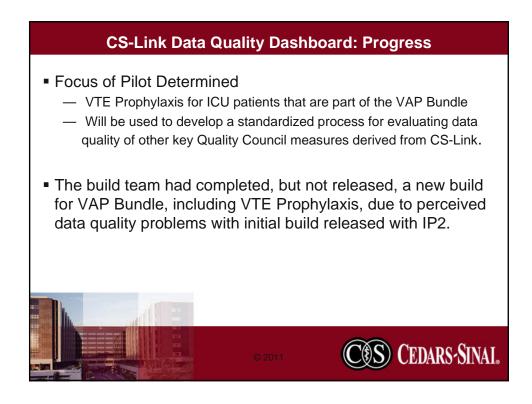


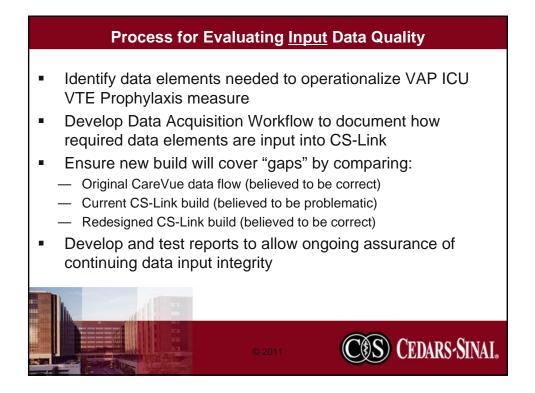


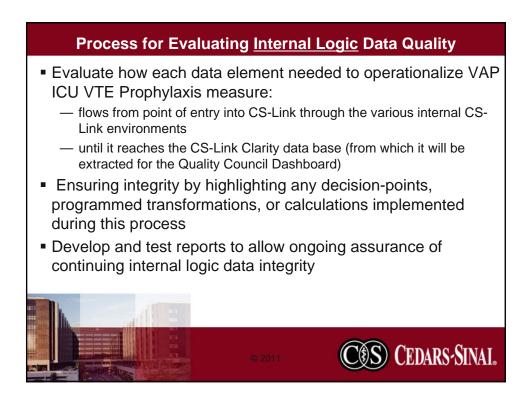


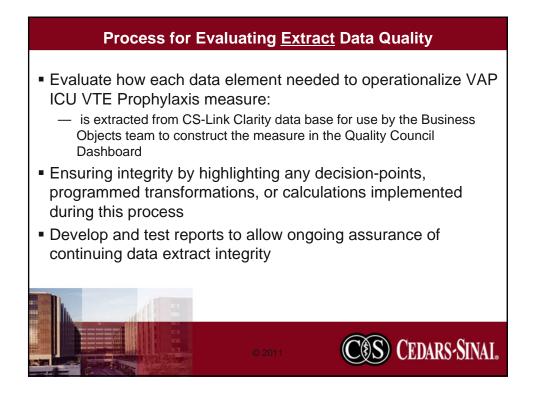


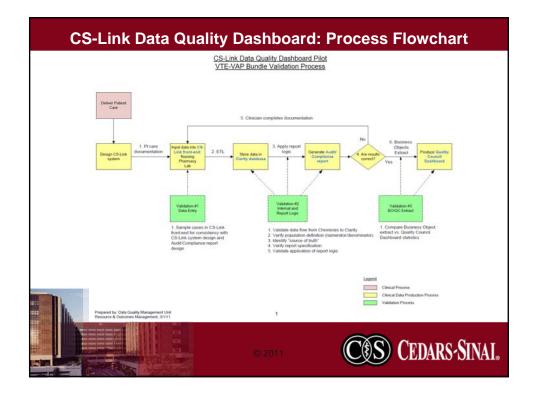




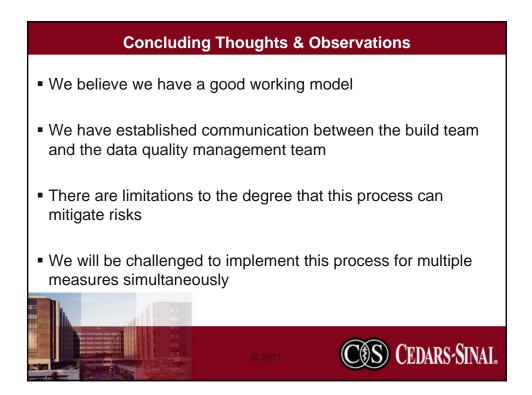




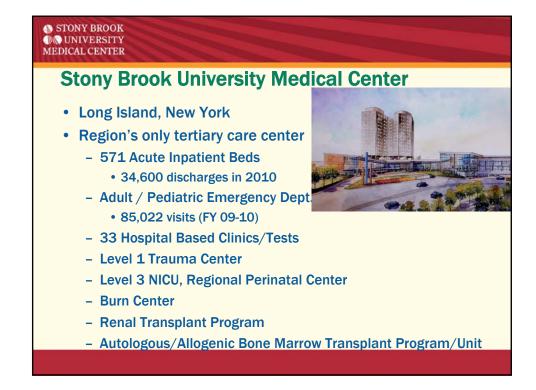


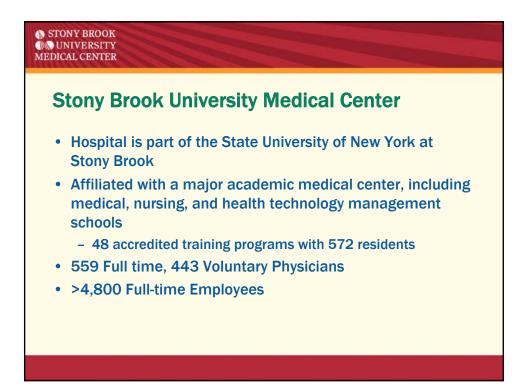


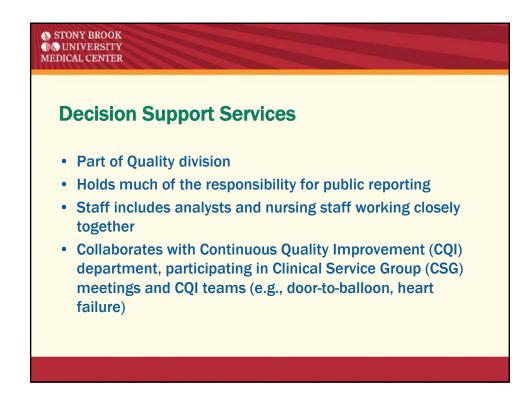
Level / Approach	Method	Risk Management Effectiveness*	Data Access Requirement	Currently Applied	
1. Sample-based	Spot check few cases	Low	Application, front-end	Yes	
2. Population-based	Aggregated, ad hoc query	Medium	Database, back-end	No	
3. Proactive monitoring	Rule-based, ongoing	High	Continuous; Database, back-end	No	
* Special Case: Report validation	Report specs verification & content validation	High	Report specs; Database, back-end	No (specs & spo check only)	
h	* Effectiveness is bas risk tolerance			Quality Management U les Management, 4/26/	

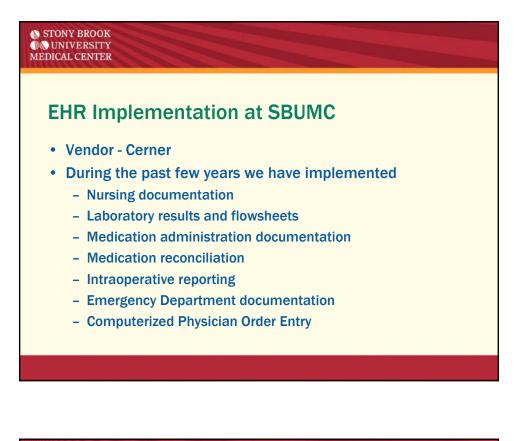


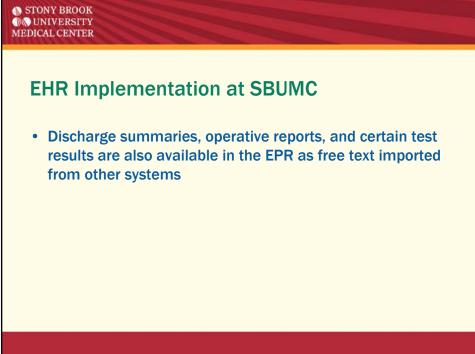


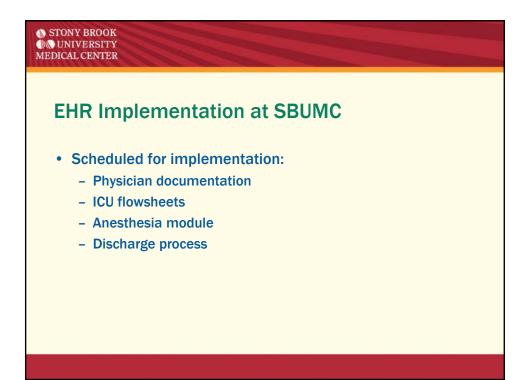


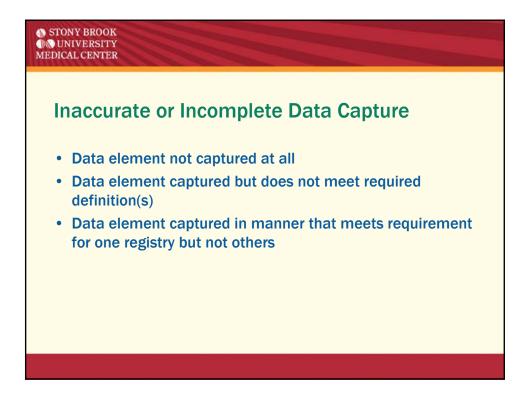


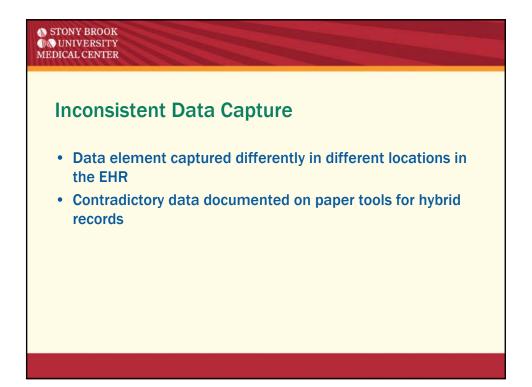


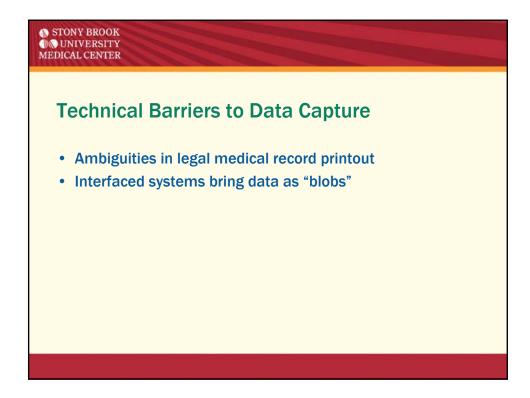


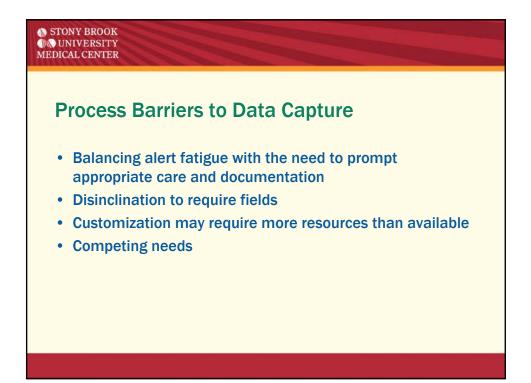


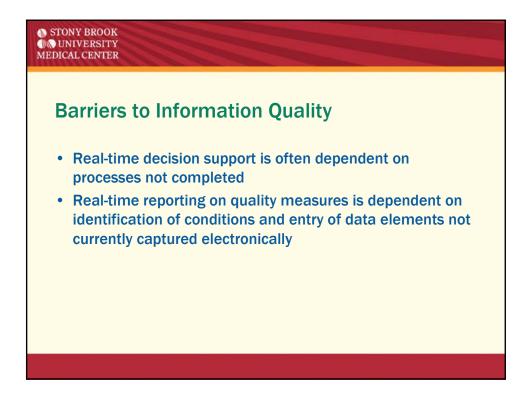










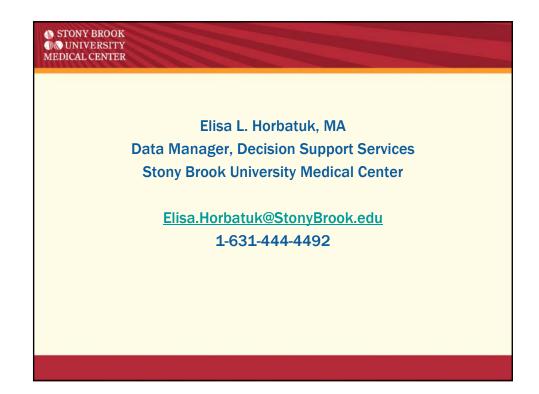


# Stony BROOK UNIVERSITY MEDICAL CENTER Strategies for Improving Data Capture/Integrity for EHR-Based Public Reporting Collaboration among technical, clinical, and quality staff Data element by data element review with abstractors Comparisons of screen view to printouts Preliminary research into alerts to avoid fatigue Extensive education of staff Continued implementation, minimization of non-electronic, non-discrete sources

# STONY BROOK

# Measuring Quality of EHR Public Reporting Data

- Data extracts from EHR compared with data manually abstracted
- Mismatch rates for measure sets overall as well as individual data elements
- For data elements with a mismatch rate greater than zero, identification of Cedars-Sinai data lifecycle point(s) resulting in mismatch:
  - Inputs: What data elements are simply not currently captured in the EHR?
  - Internal Logic: What data elements are captured differently electronically and on paper?
  - Extracts: What is the quality of our extraction?





# Electronic Medical Record Implementation

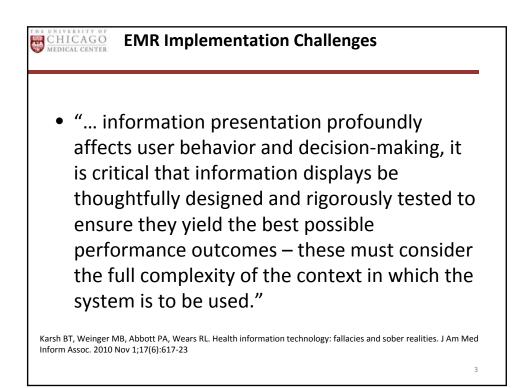
MIT IQ Symposium 2011

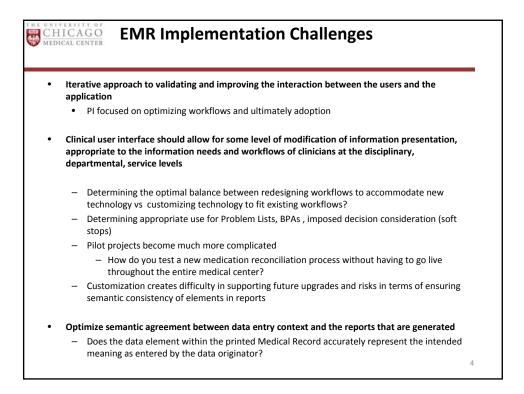
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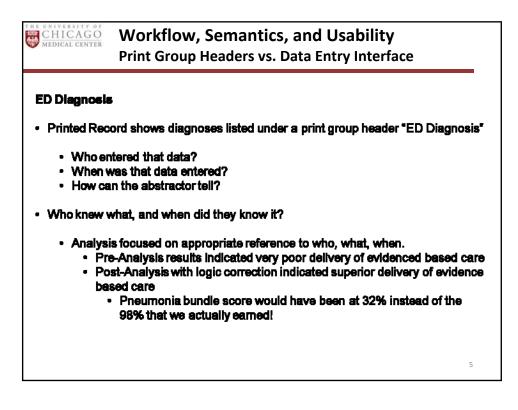
David Harriman, MA, Director, Center for Quality, University of Chicago Medical Center

Sameer Badlani, MD, Associate Chief Medical Information Officer, University of Chicago Medical Center

CHICAGO MEDICAL CENTER	he Un	iversity of Chicago Medical Center
		The University of Chicago Medical Center, an academic medical center based in Hyde Park on the campus of the University of Chicago, is a not-for-profit corporation which includes: • Bernard A. Mitchell Hospital, the primary adult patient care facility • Comer Children's Hospital, devoted to the medical needs of children
Average Beds in Service	532	Chicago Lying-in Hospital, a maternity and women's hospital
Admissions	22,692	<ul> <li>Duchossois Center for Advanced Medicine (DCAM), a state- of-the-art ambulatory-care facility with the full spectrum of</li> </ul>
Patient Days	68,336	preventive, diagnostic, and treatment functions
Deliveries	1,647	University of Chicago Pritzker School of Medicine, one of the nation's premier medical schools
Visits to the DCAM	384,759	<ul> <li>Our patient care system also includes physician offices in several Chicago locations, the suburbs, and northwestern Indiana and</li> </ul>
Emergency Visits	68,336	affiliations with several hospitals including LaRabida Children's Hospital (staffed by University of Chicago pediatricians), Mercy Hospital, Weiss Memorial Hospital and others.
		2







# Workflow, Semantics, and Usability Print Group Headers vs. Data Entry Interface

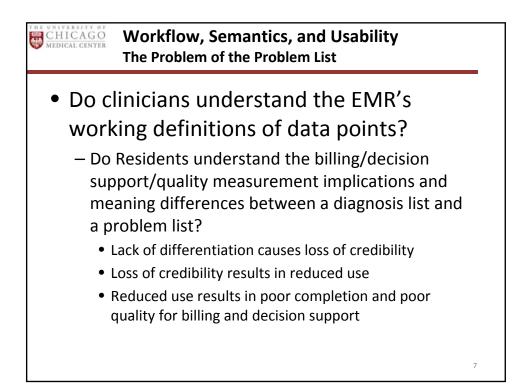
#### Heart Failure Education

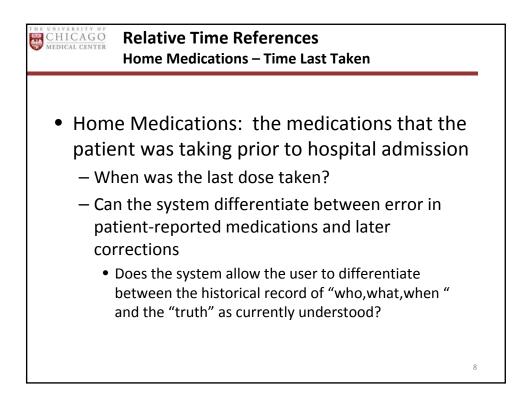
•Row detail description for heart failure education reads:

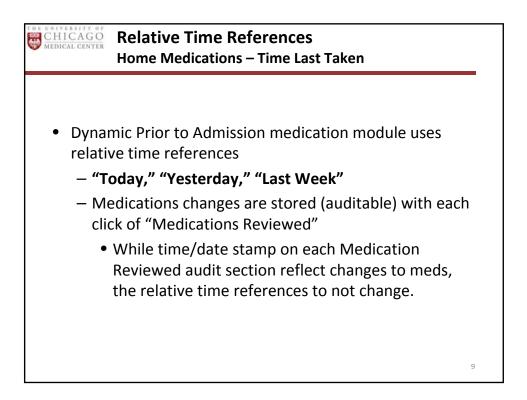
- Heart failure education and packet received which address activity, diet, worsening of symptoms, and weight monitoring.
- Indeed, HF education materials have been carefully designed to ensure that each element of education, including teach back, is addressed and assessed with the patient.
- Process of care measures require EXPLICIT confirmation that each of these elements are completed and that documentation in the printed medical record explicitly covers each.

•Printed flowsheet shows "Heart Failure Education" = "Yes"

- · Abstraction logic would fail each element of heart failure education
  - Pre-Analysis score would have been 0%!
  - Post-Analysis score was 96%!







Relative Time References Home Medications – Time Last Taken	_
<ul> <li>April 1 – RN Judy reviews meds and says patient last took aspirin "today"</li> </ul>	
<ul> <li>April 5 – RN Michelle reviews meds again – makes no adjustments (patient has been in-house continuously since last review)</li> </ul>	
<ul> <li>The April 5 review history would now show Aspirin - last dose taken "today."</li> </ul>	
<ul> <li>The problem is that when "today" was entered, the day happened to be April 1. Since the April 5 nurse kept the med as a prior to admission med, but didn't update the last taken field.</li> </ul>	
<ul> <li>THIS IS TRUE EVEN ACROSS DIFFERENT ENCOUNTERS!</li> <li>It would take a formal data audit to reveal this.</li> </ul>	10

