

Performance Monitoring and Capacity Planning

John Paul & Chris Hayes

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Performance Monitoring and Tuning in Simple Terms

- The goal of performance **monitoring** in the virtual world is to **determine the impediments** to the full utilization of the Core Four resources (CPU, Memory, Network I/O, Disk I/O)
 - > Understand the workload within a single virtual machine
 - > Understand the virtualization overhead with different mixes of workloads
 - > Understand the capacity of the underlying SAN and Network infrastructures, from both a cumulative as well as individual path perspective
 - Performance bottlenecks in the underlying storage and network infrastructure can affect the individual virtual machines, ESX host machines, or entire ESX farms
 - I/O and Network performance metrics may be challenging to monitor and may need special clients from the hardware vendors

Performance Monitoring and Tuning in Simple Terms

- The goal of performance **tuning** in the virtual world is to **remove the impediments** to the full utilization of the Core Four resources while minimizing the resources consumed for the virtualization overhead
 - > Resolve application and configuration issues within a guest machine
 - > Put complimentary workloads on the same host server
 - > Design and implement the needed bandwidth for SAN and Network with particular focus on the bottlenecks of each path
 - A solid understanding of the types of I/O used and corresponding I/O architecture for network storage is now a necessary skill for the virtualization team

Performance monitoring and tuning is a continual process!

Five Contexts of Virtualization

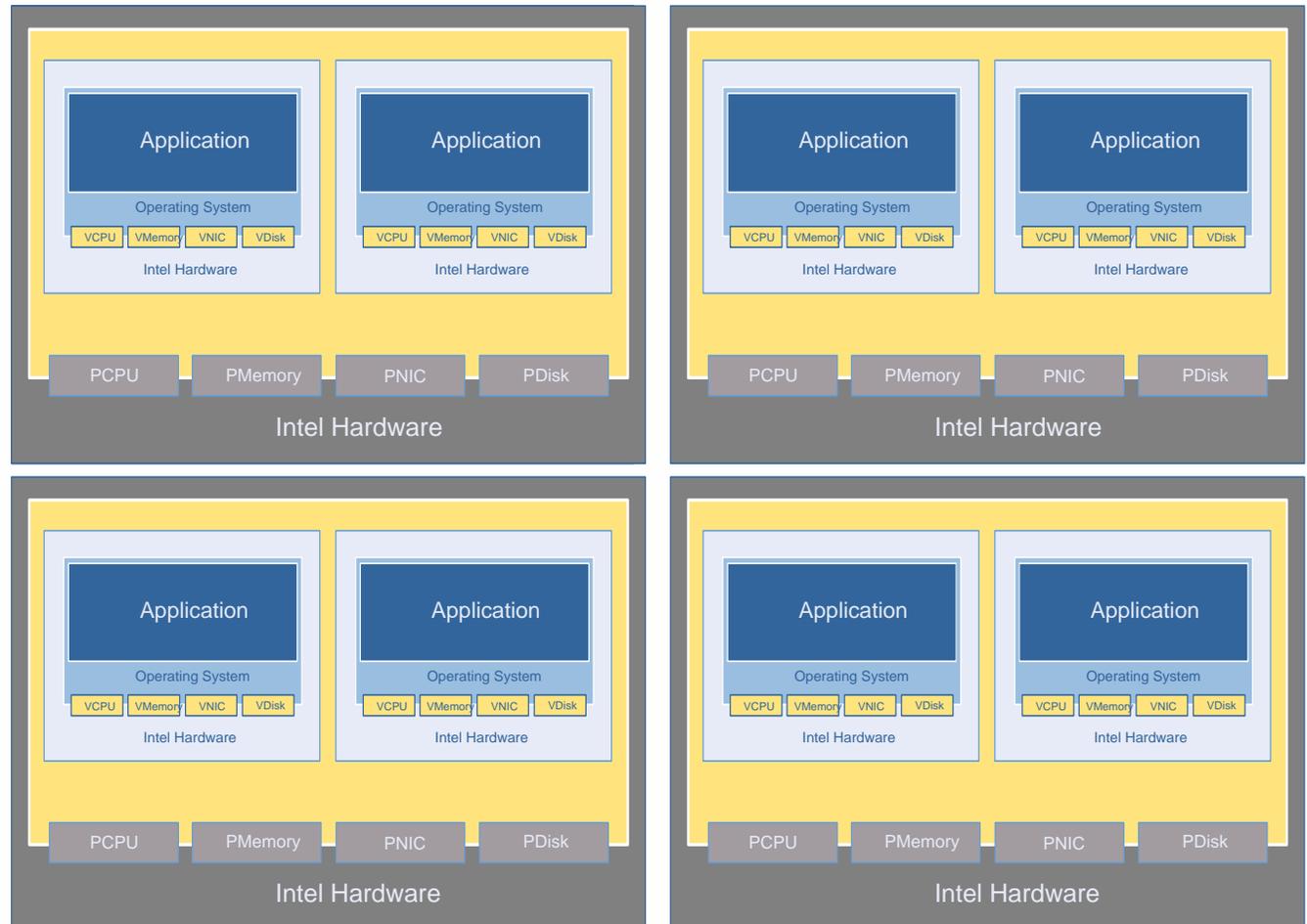
Physical Machine

Virtual Machine

ESX Host Machine

ESX Host Farm/Cluster

ESX Host Complex



Remember the virtual context

Establish the Basic Performance Analysis Approach

- **Identify** the virtual context of the reported performance problem
- **Monitor** the performance within that virtual context for an **overview**
 - Start with the overall health of the farm/complex, looking for atypical resource consumers (individual virtual machines)
 - Analyze those virtual machines
 - Identify processes using the largest amount of the Core Four resources
 - Apply a reasonability check on the resources consumed – “Is the amount of resources consumed characteristic of this particular application or task for the server processing tier?”
 - Look for repeat offenders!
- **Expand** the performance monitoring to each virtual context as needed
 - Are other workloads influencing the virtual context of this particular application and causing a shortage of a particular resource?
- **Drill down or up** if the higher level diagnostics cannot identify the problem
- **Remedy** the problem
 - Correct the application configuration
 - Adjust the resources assigned to the virtual context
 - Remove the infrastructure problem which is degrading this virtual context

Virtual Context: Physical Machine

Monitoring Tools: Perfmon (Report View), Task Manager

Physical server resources often hide performance problems caused by less than optimum application and operating system configurations

Establish a baseline for the Core Four resource consumption and the expected demands on the underlying storage and network infrastructure

CPU

- Average physical CPU utilization
- Peak physical CPU utilization
- CPU Time
- Processor Queue Length

Memory

- Memory Usage
- Peak Memory Usage
- Page Faults
- Page Fault Delta

Disk

- I/O Reads
- I/O Writes
- I/O Read Bytes
- I/O Write Bytes
- Split IO/Sec
- Disk Read Queue Length
- Disk Write Queue Length
- Average Disk Sector Transfer Time

Network

- Bytes Received/second
- Bytes Sent/Second
- Output queue length

Virtual Context: Physical Machine Tools - 1

Windows Task Manager

File Options View Help

Applications Processes Performance

Could be trouble areas when virtualized

Image Name	CPU	CPU Time	Mem Usage	Peak Mem Usage	Page Faults	PF Delta	I/O Reads	I/O Writes	I/O Read Bytes	I/O Write Bytes
TRIGGAG.exe	00	0:08:38	4,976 K	5,172 K	19,218,631	0	95	8	241,348	67
WinMgmt.exe	01	1:11:29	4,184 K	8,140 K	7,346,054	57	1,190	118,808	37,511,188	36,067,706
caiW2kOs.exe	00	0:08:22	8,356 K	9,020 K	5,246,485	0	17,526	133	61,980,590	12,938
System	00	1:05:45	248 K	1,260 K	4,196,283	0	21,424	296,583	10,270,548	217,517,198
igateway.exe	00	0:27:20	15,344 K	15,880 K	2,334,160	0	801,567	226,064	205,391,064	162,113,393
NTRtScan.exe	00	0:17:10	5,016 K	50,468 K	1,387,408	0	112,676	142,963	1,555,040,521	531,148,127
cqmghost.exe	00	2:09:44	6,068 K	6,236 K	1,360,178	0	5,832	25	1,518,336	1,231
psubhnd.exe	00	0:03:54	96,920 K	166,004 K	1,231,219	0	46,881	1,974	53,452,931	235,916
dsmcvc.exe	00	0:49:31	11,548 K	33,700 K	516,687	0	240,671	138,093	7,073,027,932	176,327,464
JSH.exe	00	0:02:09	46,564 K	263,272 K	449,028	0	3,951	603	322,424,400	70,861,054
SERVICES.EXE	00	0:15:15	216,080 K	217,504 K	338,670	0	4,324,942	4,165,230	298,876,779	2,473,294,345
psappsrv.exe	00	0:02:06	101,496 K	129,792 K	289,012	0	2,258,122	9,823	2,348,214,388	120,023,939
JSH.exe	00	0:01:52	3,676 K	16,372 K	263,775	0	4,434	494	248,836,920	97,334,419
Tmlisten.exe	00	0:01:38	7,560 K	8,888 K	238,021	0	28,488	2,861	594,649,336	267,064,883
JSH.exe	00	0:01:33	8,332 K	48,000 K	182,055	0	3,899	602	195,284,286	76,772,493
JSH.exe	00	0:01:29	3,628 K	14,020 K	158,802	0	3,887	927	219,475,240	94,940,773
JSH.exe	00	0:01:52	9,144 K	89,592 K	157,047	0	4,380	1,306	278,508,400	175,645,970
JSH.exe	00	0:01:31	3,624 K	15,644 K	134,467	0	3,172	534	156,360,493	76,799,281
JSH.exe	00	0:01:40	3,944 K	15,896 K	125,830	0	3,832	811	222,210,018	128,143,978

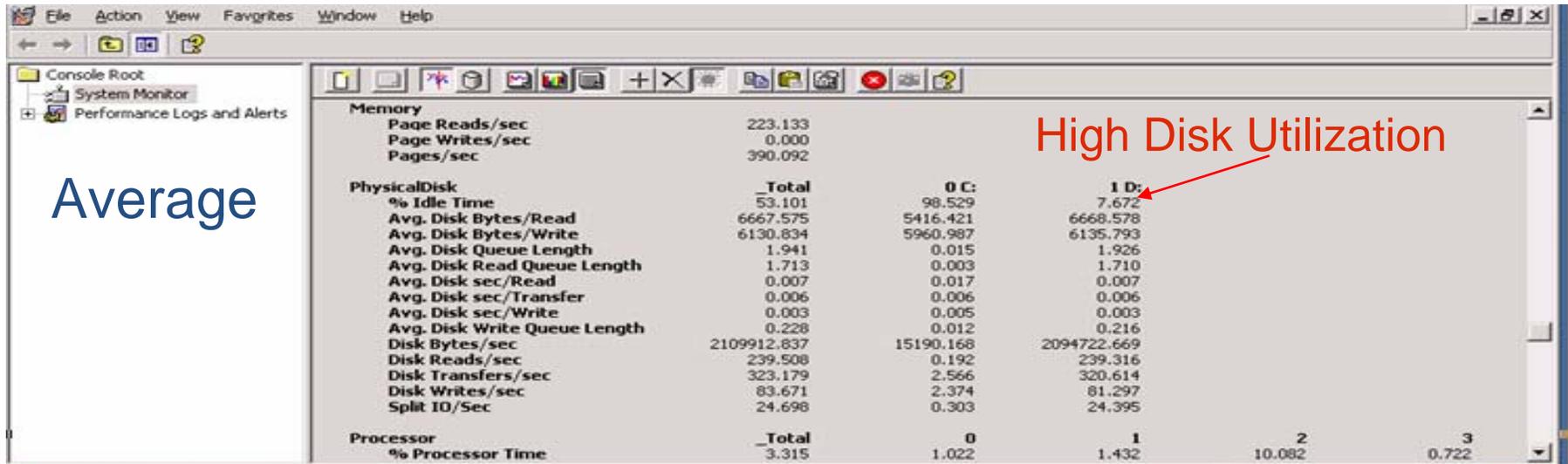
Show processes from all users

End Process

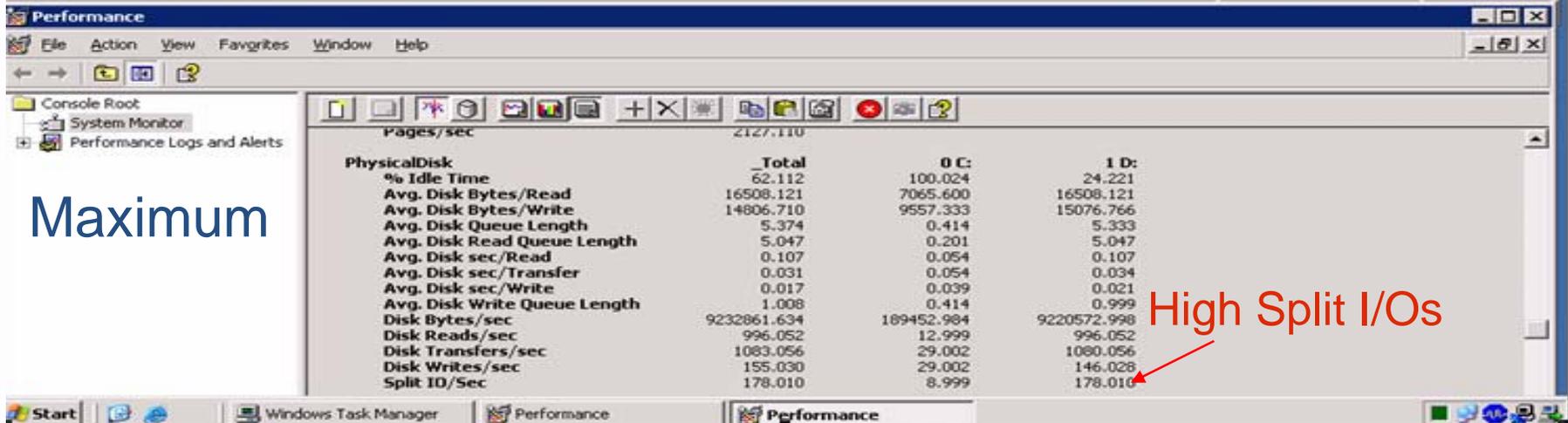
Processes: 165 CPU Usage: 2% Mem Usage: 2002828K / 7883512K

Virtual Context: Physical Machine Tools - 2

Average



Maximum



Virtual Context: ESX Host Farm/Cluster

Monitoring Tools: Virtual Center, Virtual Infrastructure Client, SAN/Network Monitors

Farm performance degradation could indicate underlying infrastructure problems in either the disk and/or network areas. Look for trends on a daily/weekly basis at this level.

VirtualCenter samples data at 1 minute intervals but averages results based upon the selected Display Period (day, week, month, year) so the longer the Display Period the longer the averaging period

CPU

- Average physical CPU utilization
- Peak physical CPU utilization

Memory

- Average Memory Usage
- Peak Memory Usage

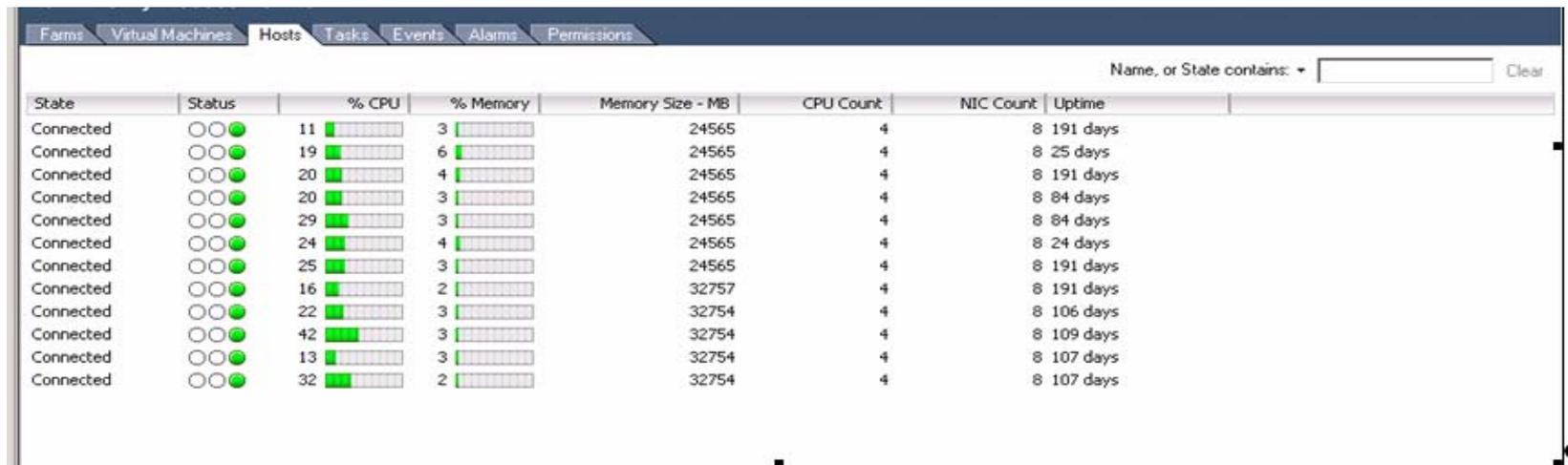
Disk

- I/O Reads
- I/O Writes
- I/O Read Bytes
- I/O Write Bytes
- Average Disk Sector Transfer Time
- SAN hot spots and disk utilization
- SAN cache hit ratio, based on I/O types

Network

- Bytes Received/second
- Bytes Sent/Second
- Network utilization

Virtual Context: ESX Host Farm/Cluster Tools - 1



The screenshot displays the vSphere Hosts management interface. At the top, there are tabs for Farms, Virtual Machines, Hosts, Tasks, Events, Alarms, and Permissions. Below the tabs is a search bar labeled "Name, or State contains:" with a "Clear" button. The main area contains a table with the following columns: State, Status, % CPU, % Memory, Memory Size - MB, CPU Count, NIC Count, and Uptime. The table lists 14 hosts, all in a "Connected" state. Each host row includes a status icon (two white circles and one green circle), a green progress bar for CPU usage, a green progress bar for memory usage, and numerical values for memory size, CPU count, NIC count, and uptime.

State	Status	% CPU	% Memory	Memory Size - MB	CPU Count	NIC Count	Uptime
Connected	○○●	11	3	24565	4	8	191 days
Connected	○○●	19	6	24565	4	8	25 days
Connected	○○●	20	4	24565	4	8	191 days
Connected	○○●	20	3	24565	4	8	84 days
Connected	○○●	29	3	24565	4	8	84 days
Connected	○○●	24	4	24565	4	8	24 days
Connected	○○●	25	3	24565	4	8	191 days
Connected	○○●	16	2	32757	4	8	191 days
Connected	○○●	22	3	32754	4	8	106 days
Connected	○○●	42	3	32754	3	8	109 days
Connected	○○●	13	3	32754	4	8	107 days
Connected	○○●	32	2	32754	4	8	107 days

Virtual Context: ESX Host Farm/Cluster Tools - 2

Virtual Context: ESX Host Machine

Monitoring Tools: ESXTop, VirtualCenter, Management Console, Virtual Infrastructure Client

Hosts and Guest Machines utilize a single active path for disk I/O. Use SAN monitoring tools to diagnose hot spots and LUN queuing

Metrics to Look At:

- CPU utilization and distribution
- **Physical CPU load average**
- Logical CPU utilization and distribution
- CPU Effective Use
- Memory Usage
- Disk Reads/second
- Disk Writes/second
- NIC MB transmit/second
- NIC MB write/second
- % Used CPU (high consuming VMs)
- **%Ready to Run**
- %System (should be less than 5% total)
- %Wait
- Allocated VM memory
- Active VM memory

Virtual Context: ESX Host Machine Tools - 1

ESXTop
3.0.x

```

root@ESX03:~
9:54:01am up 11 days, 23:42, 62 worlds; CPU load average: 0.14, 0.14, 0.14
PCPU(%): 9.84, 11.40 ; used total: 10.62
LCPU(%): 5.80, 4.04, 3.41, 7.99
CCPU(%): 2 us, 2 sy, 94 id, 2 wa ; cs/sec: 113
    
```

ID	GID	NAME	NMEM	%USED	%SYS	%OVLDP	%RUN	%WAIT
1	1	idle	4	178.83	0.00	0.00	3.22	0.00
2	2	system	5	0.01	0.00	0.00	0.00	500.00
6	6	console	1	5.28	0.08	0.02	5.53	29.80
7	7	helper	13	0.01	0.00	0.00	0.02	1300.00
8	8	drivers	7	0.00	0.00	0.00	0.01	700.00
9	9	vmotion	1	0.00	0.00	0.00	0.00	100.00
12	12	vmware-vmkauthd	1	0.00	0.00	0.00	0.00	100.00
13	13	Virtual Center	5	5.63	0.01	0.08	5.60	404.46
14	14	WIN2K3001	5	1.51	0.00	0.03	1.20	464.45
15	15	VMWARE_WIN2K3_t	5	3.28	0.00	0.04	1.96	445.71
16	16	WinXP_Template	5	1.33	0.00	0.04	1.32	446.64
17	17	WinXP001	5	2.19	0.00	0.06	1.86	435.51
18	18	WIN2K3002	5	1.83	0.00	0.03	1.43	467.92

ESXTop
2.5.x

```

12:40pm up 191 days, 15:25, 30 worlds, load average: 0.27, 0.22, 0.21, 0.17
PCPU: 22.17%, 29.56%, 29.56%, 18.47% : 24.94% used total
LCPU: 19.71%, 2.46%, 22.17%, 7.39%, 22.17%, 7.39%, 9.85%, 8.62%
MEM: 24770560 managed(KB), 18515968 free(KB) : 25.25% used total
    
```

VCPUID	WID	WTYPE	%USED	%READY	%SYS	%WAIT	EMIN	%EUSED	%MEM	SHRD	PRVT
302	302	vmn	45.57	3.39	0.04	49.26	22	45.57	27.00	115.65	396.35
136	136	idle	39.41	0.00	0.13	0.00		39.41	0.00	0.00	0.00
135	135	idle	39.41	0.00	0.06	0.00		39.41	0.00	0.00	0.00
134	134	idle	39.41	0.00	0.12	0.00		39.41	0.00	0.00	0.00
131	131	idle	39.41	0.00	0.12	0.00		39.41	0.00	0.00	0.00
133	133	idle	29.56	0.00	0.08	0.00		29.56	0.00	0.00	0.00
132	132	idle	29.56	0.00	0.10	0.00		29.56	0.00	0.00	0.00
130	130	idle	29.56	0.00	0.10	0.00		29.56	0.00	0.00	0.00
129	129	idle	29.56	0.00	0.12	0.00		29.56	0.00	0.00	0.00
383	383	vmn	17.24	1.23	0.00	83.75	22	17.24	12.00	30.39	737.61
209	209	vmn	8.62	0.62	0.02	88.67	44	8.62	16.00	364.11	659.89
232	232	vmn	6.47	0.42	0.00	88.67	22	6.47	4.00	329.25	694.75

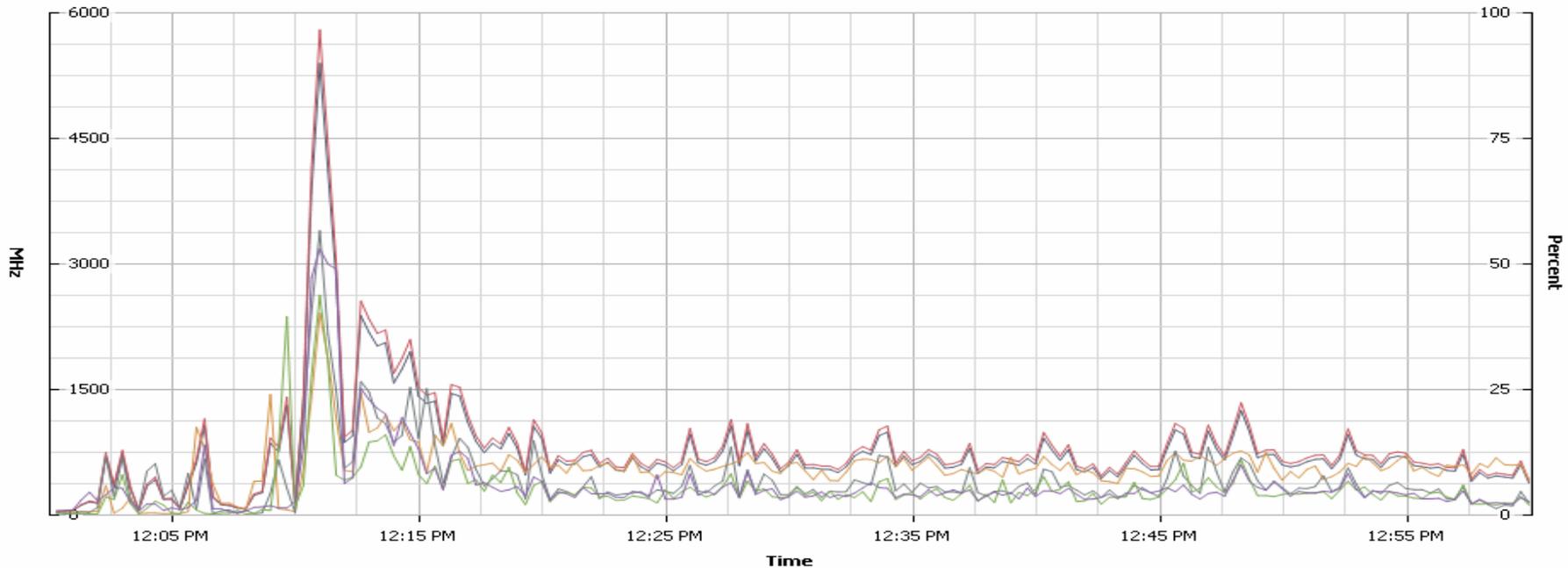
Virtual Context: ESX Host Machine Tools - 2

ESX03.ptsllocal.com VMware ESX Server, 3.0.1, 32039

Summary Virtual Machines Resource Allocation Performance Configuration Users & Groups Events Permissions

CPU/Real-time, 11/2/2006 12:00:03 PM - 11/2/2006 1:00:03 PM [Change Chart Options...](#)

Graph refreshes every 20 seconds



Performance Chart Legend

Key	Object	Measurement	Units	Latest	Maximum	Minimum	Average
■	ESX03.ptsllocal.c...	CPU Usage in MHz (Average/Rate)	MHz	372	5399	36	758.34
■	ESX03.ptsllocal.c...	CPU Usage (Average/Rate)	Percent	6.66	96.65	0.64	13.58
■	3	CPU Usage (Average/Rate)	Percent	6.85	40.13	0.09	9.23
■	2	CPU Usage (Average/Rate)	Percent	2.15	56.57	0.03	7.00
■	1	CPU Usage (Average/Rate)	Percent	1.8	43.69	0.02	5.05
■	0	CPU Usage (Average/Rate)	Percent	2.52	52.9	0.34	5.87

Virtual Context: Virtual Machine

**Monitoring Tools: Perfmon, Task Manager, Process Explorer
ESXTop, VirtualCenter, Management Console,
Virtual Infrastructure Client**

It is very important that you look at performance from within the Guest Machine AND at the ESX host level to get the “true” view of performance

The host machine resident tools are the same as the physical machine tools, except that some of the counters are not accurate.

Additional ESX host and Virtual Center tools are used to provide a complete picture of the virtual machine

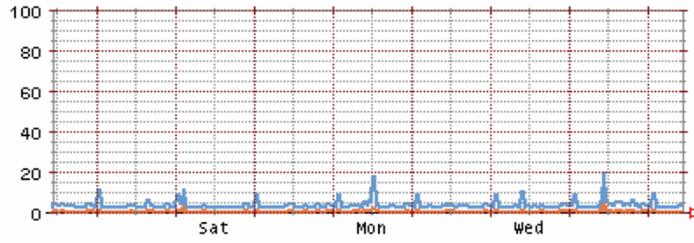
Metrics to Look At:

- Average physical CPU utilization
- Peak physical CPU utilization
- CPU Time
- Processor Queue Length
- Memory Usage
- Peak Memory Usage
- Page Faults
- Page Fault Delta
- I/O Reads
- I/O Writes
- I/O Read Bytes
- I/O Write Bytes
- Split IO/Sec
- Disk Read Queue Length
- Disk Write Queue Length
- Average Disk Sector Transfer Time
- % Used CPU
- %Ready to Run
- %Wait
- Allocated VM memory
- Active VM memory

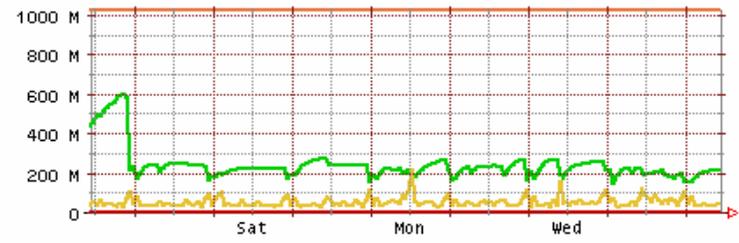
Virtual Context: Virtual Machine Tools - 1

Weekly

% CPU

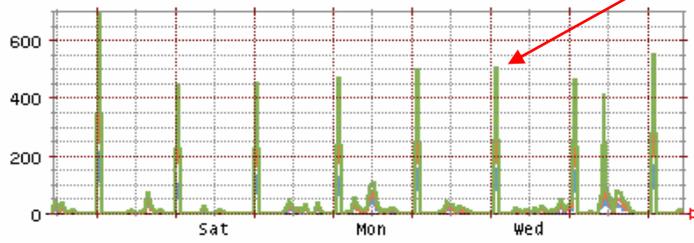


Memory

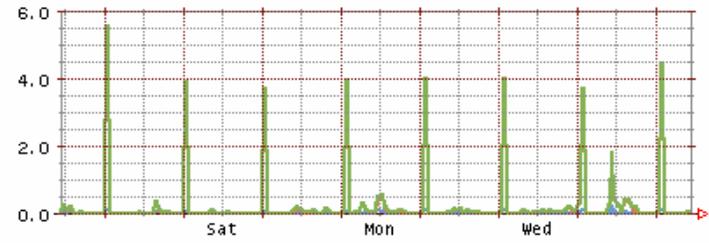


Network spikes should be investigated

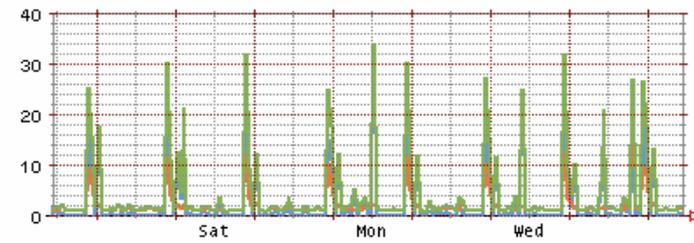
NIC 00-50-56-b2-6d-e0 pkts/s



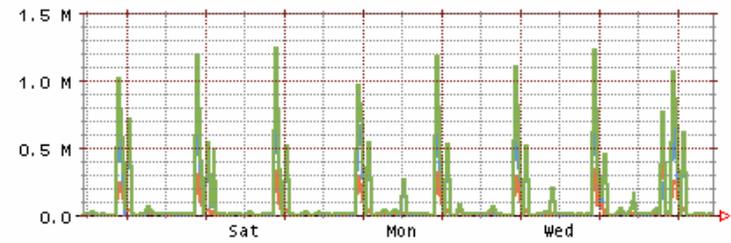
NIC 00-50-56-b2-6d-e0 Mb/s



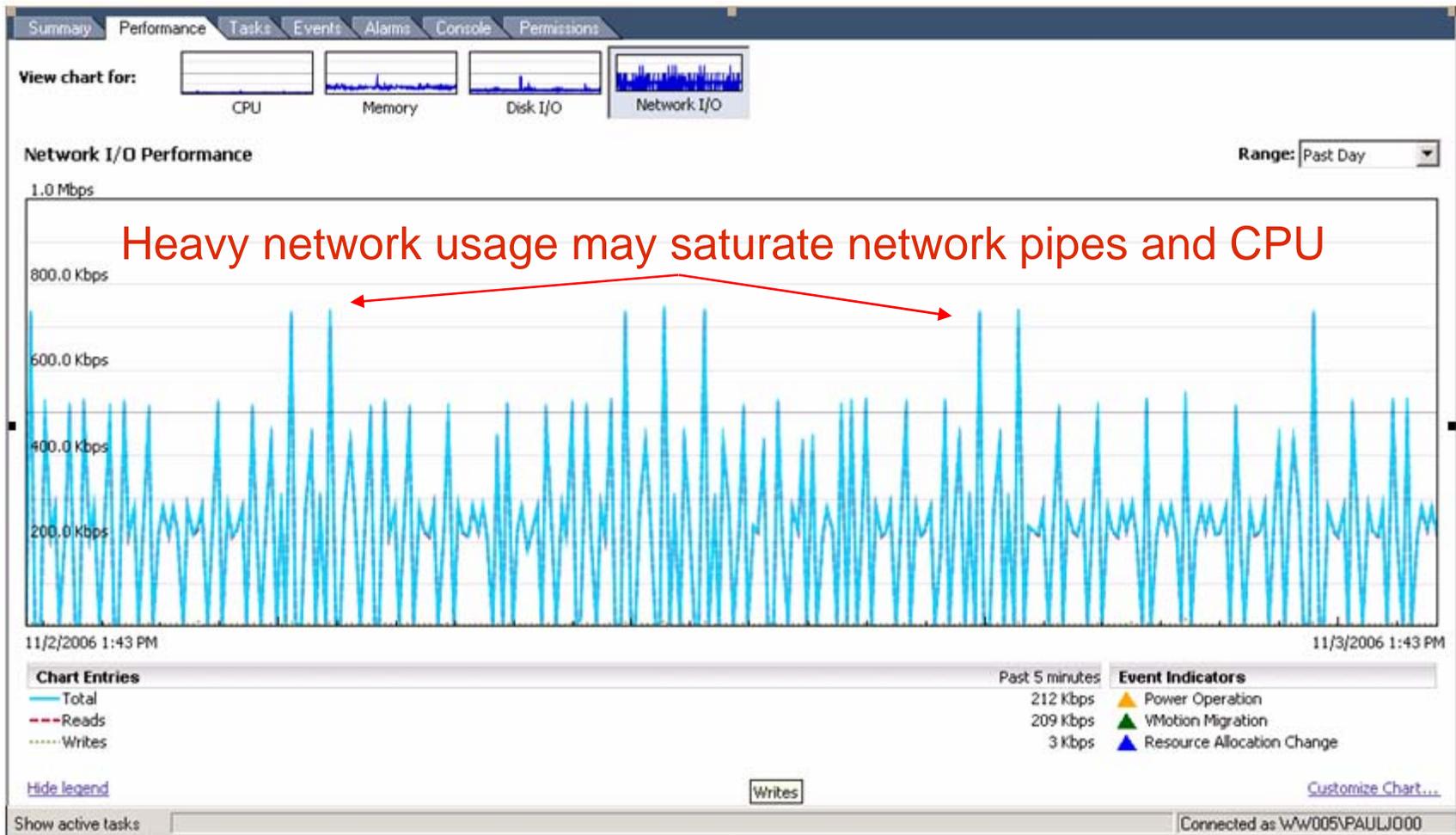
HBA vmhba1-3-21 I0/s



HBA vmhba1-3-21 B/s



Virtual Context: Virtual Machine Tools - 2



Performance “Warning Signs”

- Physical CPU
 - Sustained usage of >80%
 - Unbalanced usage across processors/hyper-threads over time
 - Processor queue length per CPU >10
- Memory
 - Total paging greater than 200-300 I/O per second
- I/O
 - Most common area for performance issues
 - >20ms average sec/transfer time for physical disk
 - >3 average queue length
 - Split I/O average >1% of total disk I/O
- Network (NIC)
 - Network queueing regularly occurring
- Network (LAN/WAN)
 - Network sniffer most effective at determining usage and bandwidth

Disk Subsystem Performance Overview

- Don't just consider capacity, consider adding more disks
 - For multi-threaded I/O intensive applications, more disks = more performance
 - Random read/write workloads usually require lots of disks to scale
 - For random write intensive environments:
 - RAID-10 about 50% greater throughput than RAID-5
 - Magnitude of gain depends upon % of write commands
 - 50% slower for RAID5 (67% reads 33% writes) - typical commercial workload
- RAID Ratio of performance for comparing RAID strategies:
 - $\% \text{Reads} * (\text{Physical Read Ops}) + \% \text{Writes} * (\text{Physical Write Ops})$
- RAID-10, RAID-1, RAID 0+1, RAID-1+0
 - Two physical disk writes per logical write request are required
 - $\text{I/O Performance} = \% \text{ Read} * (1) + \% \text{ Write} * (2)$
- RAID-5
 - Four physical disk I/O operations per logical random write request are required (two reads and two writes)
 - $\text{I/O Performance} = \% \text{ Read} * (1) + \% \text{ Write} * (4)$

When a Disk is not a Disk – SAN Considerations

- Local disk solutions typically involve an on-board or plug-in SCSI controller with a small amount of read/write cache
 - Data drives compete with system drives and paging
- SAN solutions can include network fabric, network switches, network adaptors, host bus adaptors, frame adaptors, front-end processors, microcode, a variety of bus structures, and GBs of cache
 - SAN performance analysis starts with the host machine
 - Start with disk busy, average sector transfer time, IOPS
 - At the SAN level, start with the “back end” physical disks, using SAN management tools
 - The bigger the performance problem the more likely it is in the back end disk area
 - Don't expect much more than 100 IOPS from a physical disk
 - Work your way upwards inside the SAN, working your way to the SAN fabric
 - Remember that the SAN has the similar challenges to ESX, which is competition for shared resources
 - Look for competition at the physical disk and LUN levels
 - Random reads, random writes, sequential reads, sequential writes may get homogenized in a SAN
 - I/O block sizes can be changed as the data is moved down the I/O path
 - Native SAN tools tend to measure at larger sampling intervals so results will be smoothed
 - Though individual components of a SAN or NAS have absolute throughput limits the aggregate SAN throughput limits are not the sum of its parts

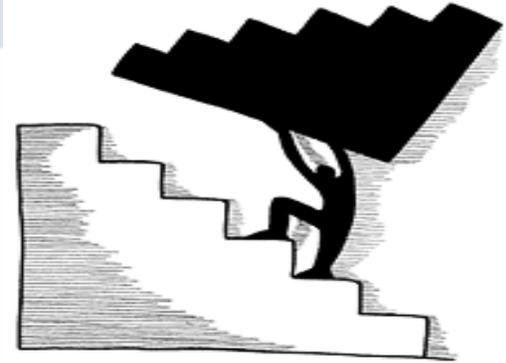
Capacity Planning Overview

■ Key steps for Capacity Planning

1. Identify standard Virtual Machine (guest) profile
2. Identify standard Host Server profile
3. Identify standard Storage Types and Sizing Metrics
4. Develop Critical Resource Thresholds
5. Understand Resource Replenishment Timeframes
6. Evaluate Demand, Current and Forecasted (where possible)
7. Establish Capacity Replenishment Triggers

■ Discussion Assumptions

- Enterprise class implementation\environment (Virtual Center VMotion, Redundancy, etc.)
- Supported ESX Standards (Hosts per Virtual Center, LUNs per Host, Shared LUNs, etc.)
- Network storage (rather than local disk)
- 4 Processing units per host (single core or multi core)
- Architect\Network Administrator Perspective
- Not a Cost Model or Chargeback Discussion!



Standard Virtual Machine Profile

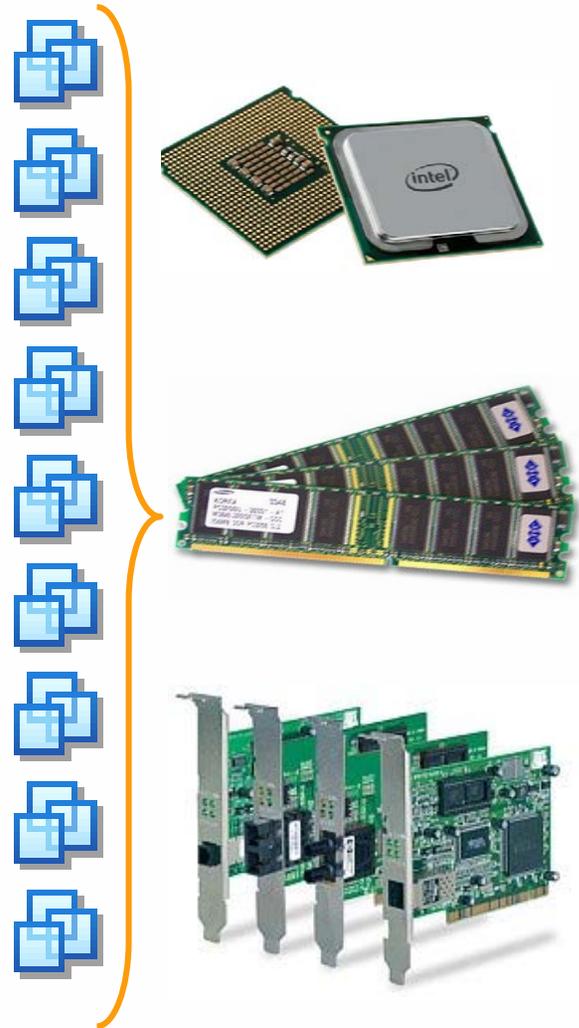
■ Virtual Machine Composition Elements

- CPUs\Processing Shares
- RAM
- Networking
- IO Requirements & Needs
- Total Image Size (all .vmdk files for per image)
- Deviations Complicate the plan!

■ VM Profile Example (hypothetical)

- 1 Proc, 1000 Processing shares
- 1024 RAM
- 1 NIC (1 guest network path standard)
- 1.0 MBps IO throughput
- 35 GB total image size
- Limit the Severity & Frequency of Deviations!

Develop a Baseline Standard!



Standard Host Server Profile

■ Host Server Composition Elements

- Processing Capability
- Memory Capability
- Networking Connectivity
- Storage Connectivity
- Build Configuration

■ Host Server Example (hypothetical)

- 4 Processing Units (single or multi-core)
- 24 GB RAM
- GB NICs: 1 GB VMotion, 1 GB Service Console, 2-6 GB dedicated to VM's (assuring redundancy & throughput)
- 2, 2GB HBA cards (or equivalent storage connectivity)
- Fast, Redundant storage (local) for ESX Host software



Develop a Baseline Standard!

Standard Storage Profile

■ Storage Considerations

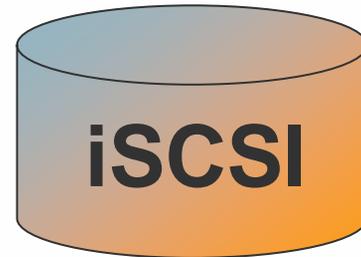
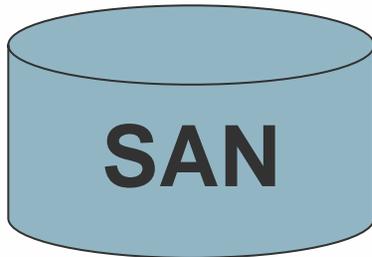
- > Storage Options: **ESX 2.5**--SAN; **ESX 3.0**--SAN, NAS, ISCSI, etc.
- > Manufacturer\Model\Class: Site-dependent, but *tiered* storage has benefits
- > VM I/O Requirements may predicate storage type (and *virtualization applicability*)
- > Sizing Standards impact *capacity*, *performance* and *manageability*

■ LUN Sizing Example (Hypothetical)

- > LUN Size: 280GB
- > VM Size: 35GB

Find your *Sweet Spot*!

Develop a Baseline Standard!



Capacity and Replenishment Planning

■ Key Capacity Planning and Replenishment Concepts Review

- Develop Accurate Profiles for VMs, Hosts and Storage
- Account for the Core 4 Resources: **Processing, Memory, Storage & Networking**
- Establish Critical Resource Thresholds (Platform and Organization)
- View the *Forest* AND the *Trees*: Plan with the Farm and VMs in mind!
- Anticipate Exceptions: Over-Consuming & \or Under-Performing Resources
- Evaluate & \or Forecast farm Demand (resource and new provisions)
- Develop Realistic Resource Replenishment Timeframes
- Incorporate Tolerances to Accommodate for Delays
- Establish Accurate, Useful Replenishment Triggers



Plan Capacity Replenishment Conservatively!

Replenishment Planning: Hosts

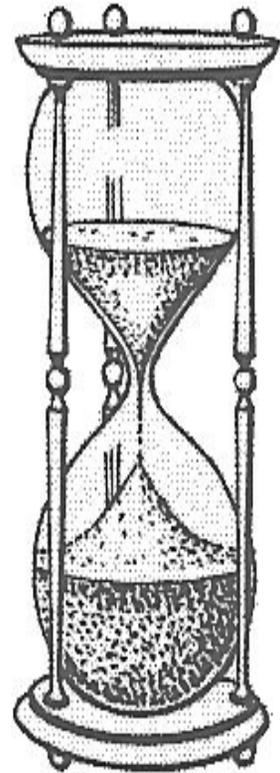
■ Critical Host Metrics

- Run Rate (VMs per processing unit)
- Avg. Processing allocation per Farm (Peak & Non-Peak)
- Avg. Memory allocation per Farm (Peak & Non-Peak)
- Exception Cases per VM\Host (Proc., RAM, NIC, etc.)
- Fulfillment Timeframes (Server, Proc., RAM, NIC, etc.)

■ Example Host Replenishment Thresholds (hypothetical)

- Run Rate= **>3 - 4 VMs per processing unit avg.*** (12-16\host)
- Avg. Processing allocation per Farm (Non-Peak) **@ 50-60%***
- Avg. Processing allocation per Farm (Peak) **@ 70-80%***
- Avg. Memory allocation per Farm (Non-Peak) **@ 65-70%***
- Avg. Memory allocation per Farm (Peak) **@ 75-80%***
- Exception Case Variables: Monitor Consumption\Utilization

* Values reflect tolerance for Platform Limits, Fulfillment Timeframes and Demand



Know Your Replenishment Timeframes!

Replenishment Planning: Storage

■ Critical Storage Metrics

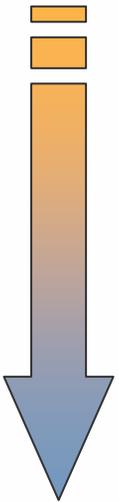
- Avg. Total utilization of available storage volumes
- Avg. Total utilization of storage infrastructure (frame, fabric & FA)
- Exception Cases per VM\LUN (Increased Size & I/O Requirements)
- Fulfillment Timeframes (Volumes and Devices)

■ Example Storage Replenishment Thresholds (hypothetical)

- Volume Allocation\Utilization @ **80% farm storage volume utl.***
- Storage Infrastructure Allocation\Utilization @ **60% infrastructure utl.***

* Values reflect tolerance for Platform Limits, Fulfillment Timeframes and Demand

Develop a Baseline Standard!



Replenishment Thresholds and Triggers Considerations

- Plot Critical Thresholds based on **Performance**, **Availability**, **Supportability**
 - CPU: VM Performance Degradation @ **82%** util.
 - Memory: VM Performance Degradation @ **75%** util. (avoid swapping!)
 - SAN: VM Performance Degradation @ **79-89%** util. of volumes and device.
 - Run Rate: weigh supportability and fiscal pressures
- Evaluate Replenishment Timeframes for...
 - Hosts
 - Memory
 - Storage

When?

How Much?

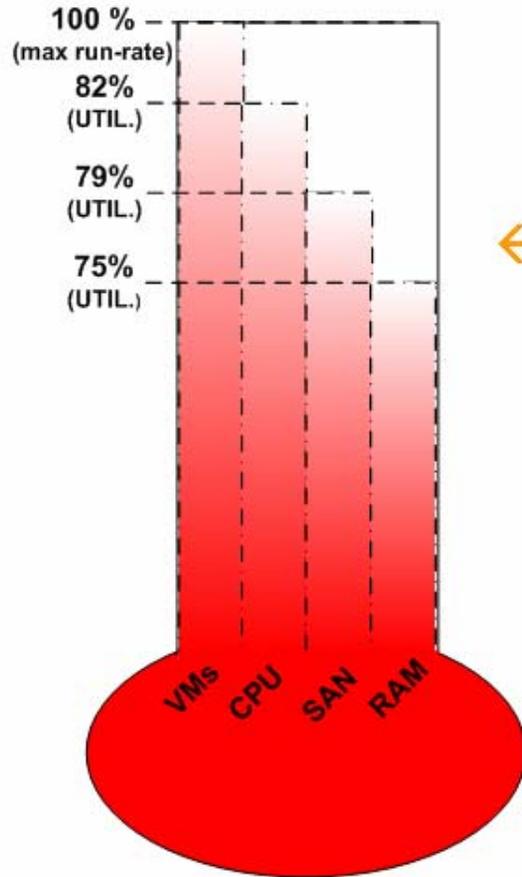
How Long?

Capacity Planning and The Replenishment Process

1. Determine Standard Profiles (VM, Host & Storage)
2. Understand Critical Thresholds (Platform and Organizational)
3. Evaluate Fulfillment Timeframes (Host, Memory, Storage, etc.)
4. Determine Demand: Current & Forecasted (*good luck!*)
5. Set Replenishment Triggers For Each Resource
6. Establish a Repeatable Capacity Evaluation and Replenishment Process

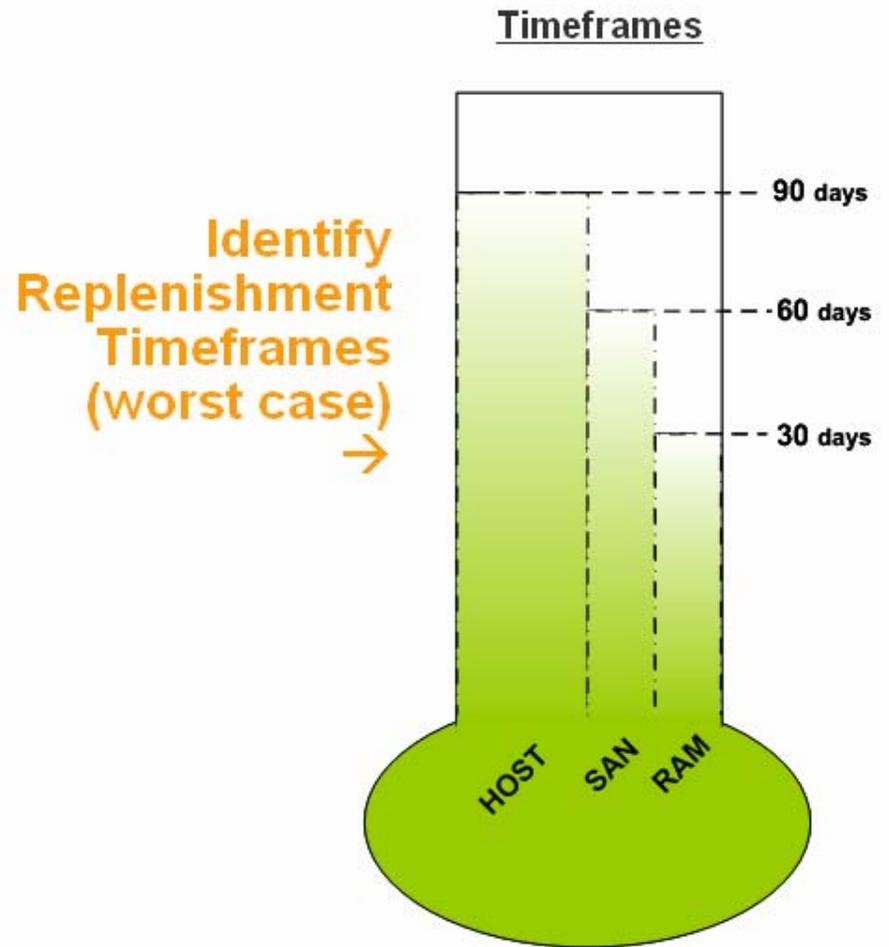
Capacity Planning and The Replenishment Process

Critical Thresholds



← **Understand Critical Thresholds
(Platform & Organizational)**

Capacity Planning and The Replenishment Process

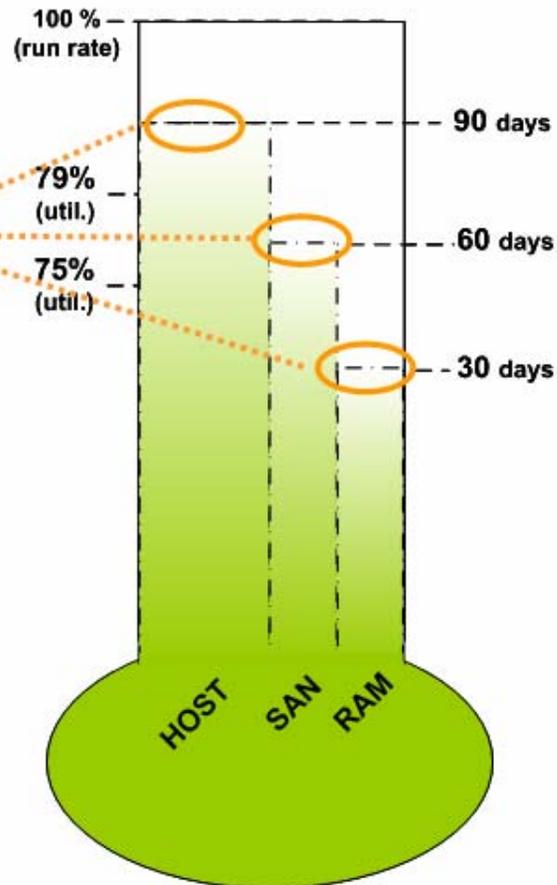


Capacity Planning and The Replenishment Process

Critical Thresholds

Timeframes

**Set
Replenishment
Triggers**



Capacity Planning: In The Eyes of the Beholder...



■ **Technical/Tactical vs. Financial:**

- How far do you push your thresholds?
- Is everyone committed to the Capacity Plan?

■ **Innovation & Rapid Adoption: opportunity for the CTO, challenge for the CFO**

- CTO: *If we build it and they come, great...Let's build more!*
- CFO: *Innovation is great, but will the budget support the growth?*

■ **Capacity Planning does not replace a technical roadmap**

- Technical Roadmaps provide strategic direction for the enterprise
- Capacity Plans assume that strategic direction has been established

■ **Capacity Plans and Chargeback Models live separate lives but cross paths**

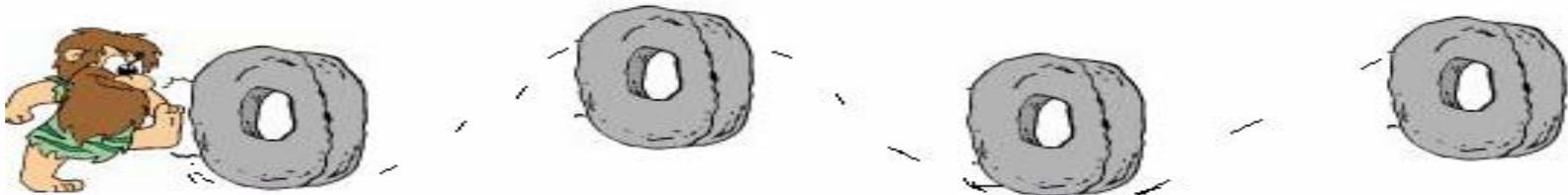
- *Capacity Plan says we need more...Do Chargeback metrics support replenishment?*
- *There's a new version available...time to update the Capacity Plan and Chargeback Model?*

■ **Budget Planning \neq Capacity Planning!**

- Budget Plans focus on \$\$; Capacity Plans focus on Profiles, Thresholds & Replenishment
- Budgets *typically* change quarterly/yearly; Capacity Plans *typically* change with versions

Lessons Learned...

- **Innovation Adrenaline...fight the urge:** Develop a capacity plan first!
- **Growth will happen faster than you think:** Expect the unexpected!
- **Virtualization density challenges conventional thinking:** Anticipate a learning curve for the hardware, networking and storage teams
- **Master the Cost Model:** Standardize the Cost Model before deploying VMs!
- **Set the Ground Rules from the Start:** Define usage, tools & permissions early!



More Lessons Learned...



- **Plan for Capacity rather than Reacting to Capacity:** Develop a thorough Capacity Plan before you need it, not when you need it!
- **Not Because You Can...Because You Should:** With the power of virtualization comes responsibility; plan your farm with the enterprise in mind
- **Know Your Load:** Evaluate applications before virtualizing...will it fit?
- **Virtualization Changes Business:** Ramp-up before the Tidal Wave
- **Get Everyone Involved:** Collaborate with reps from Hardware, Networking, Infrastructure, Development, Project Planning, Asset Mgmt., Venders, etc.

Performance Monitoring & Capacity Planning

John Paul – johnathan.paul@siemens.com

Chris Hayes – christopher.hayes@siemens.com

Session: ADC0199

Questions?



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