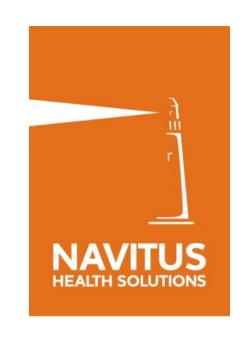
## Pharmacy Benefit Management in Oncology

October 28th, 2015

Business Health Care Group
Protecting the Future of Oncology Care:
A Community Conversation

Brent Eberle RPh MBA Chief Pharmacy Officer, Navitus Health Solutions General Manager, Lumicera Health Services



## **AGENDA**

- Setting the Stage
- Formulary and Utilization Management Strategies
- Plan and Benefit Design
- Role of the Specialty Pharmacy



## NAVITUS HEALTH SOLUTIONS

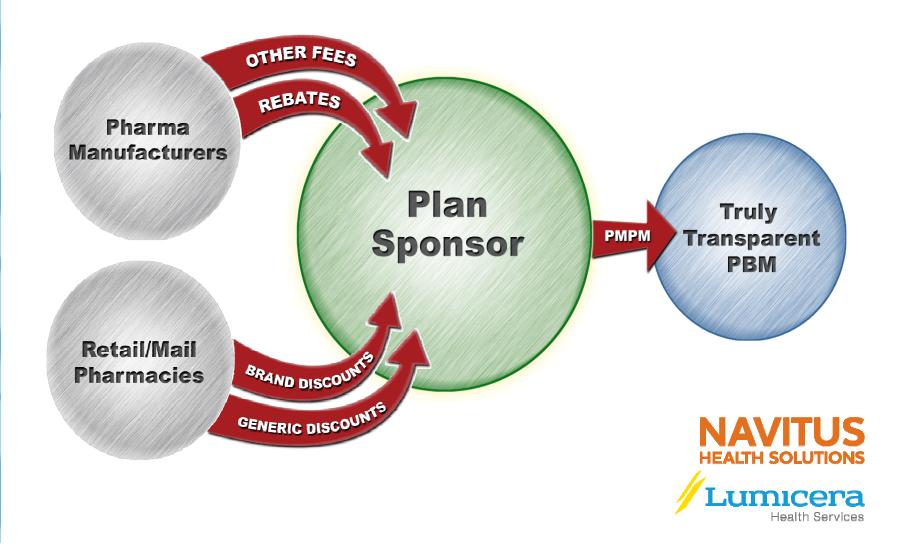
Navitus is a national, full-service pharmacy benefit manager (PBM) committed to providing superior customer service, ensuring regulatory compliance, improving member health and lowering drug costs in a manner that instills trust and confidence.

- Founded in 2003
- Owned by SSM Health
- Commitment to service excellence and evidence-based care
- Over 4.5 million members and growing
- 100% Pass-Through, Transparent Model
- Lowest-Net-Cost Strategy
- Managed Care Roots
- Madison & Appleton, WI; Austin, TX; Phoenix, AZ





## NAVITUS PBM PASS-THROUGH BUSINESS MODEL



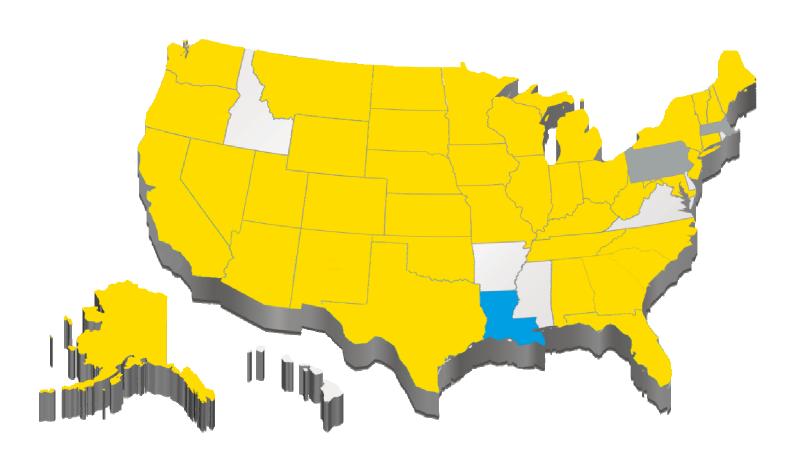
## LUMICERA HEALTH SERVICES

- Fully-owned subsidiary of Navitus located in Madison, WI
- Offers innovative specialty pharmacy solutions
- Functions as a stand-alone specialty pharmacy
- Adheres to Navitus' core principals of transparency and stewardship
- Employs the same high-touch, high-quality patient care currently experienced with Navitus
- Cost-Plus Business Model





## LUMICERA LICENSING MAP







## **DEFINING SPECIALTY**

Injectable or oral, selfadministered or administered by a health care provider

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kalydeco

(ivacaftor) tabl

Complex to manufacture, requiring special handling and administration; limited distribution channels

Method of Administration

Nature of the

Disease

Drug Cost

Significantly higher cost than traditional medications

60 tablets

Taken by a relatively small share of the population who have complex conditions

Requires ongoing clinical support

Biological / Biotechnology





# SMALL MOLECULE VS. BIOLOGIC

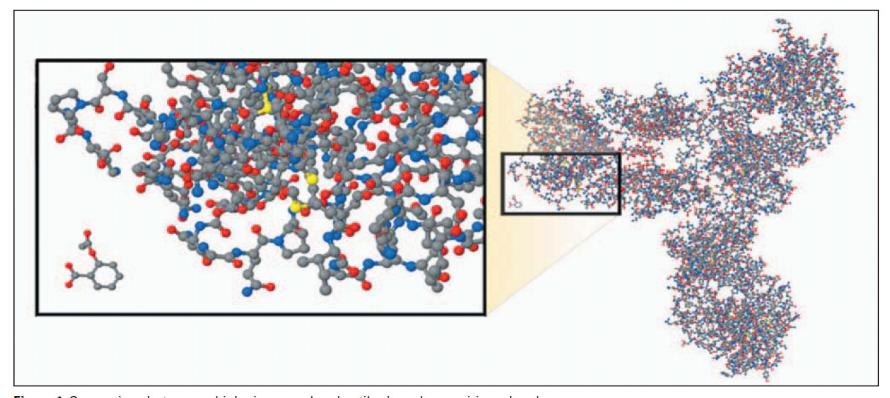
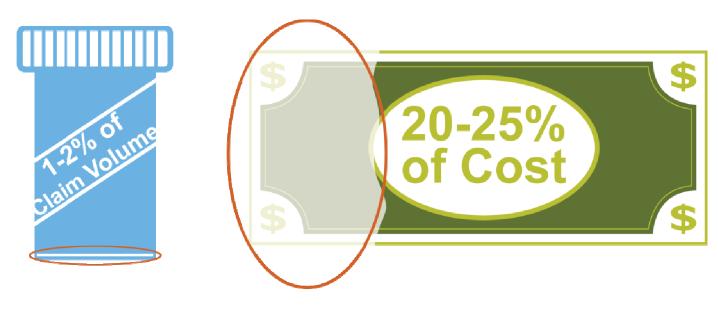


Figure 1. Comparison between a biologic monoclonal antibody and an aspirin molecule
An approximately 800-fold difference in size necessitates magnifying the boxed area to clearly identify the aspirin molecule on the lower left. The antibody structure was taken from the RCSB Protein Data Bank and has the identifier 1HZH.



## NAVITUS SPECIALTY TRENDS

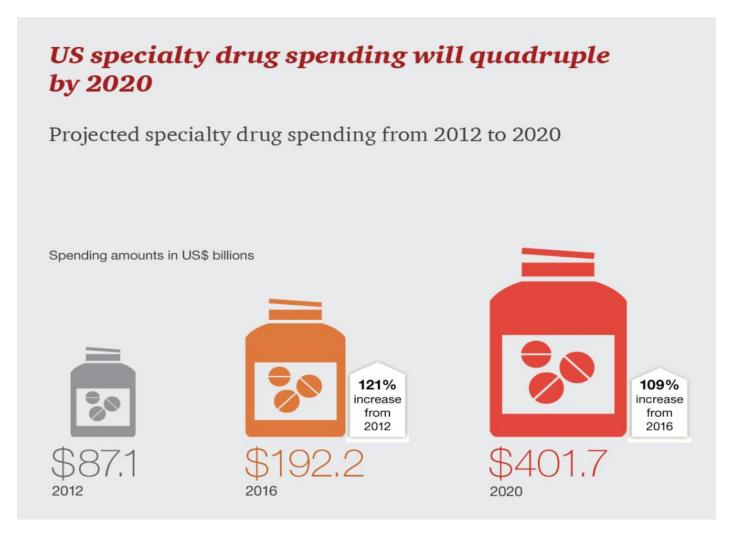
Current state – specialty products represent<sup>1</sup>:



- Significant shift from traditional brand to specialty products
- Utilization and costs have continued to increase

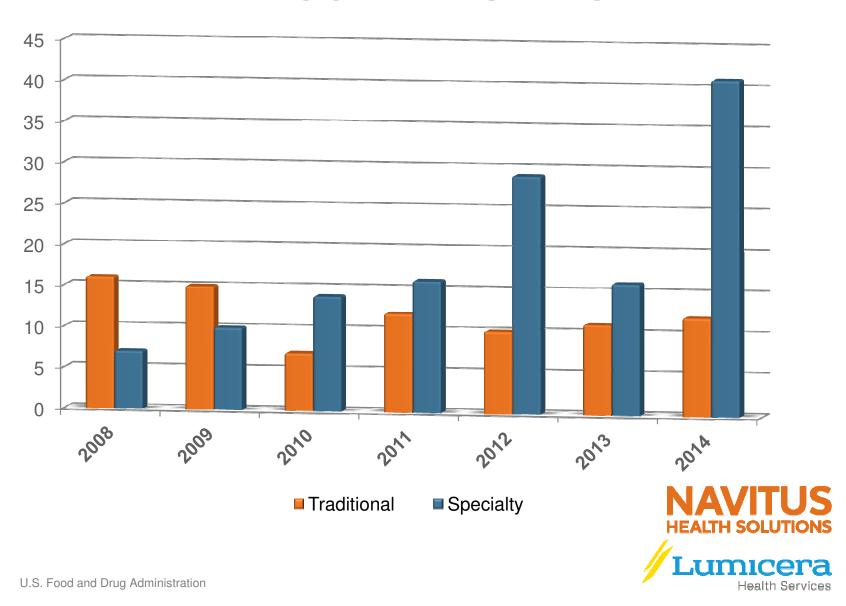


# INDUSTRY PERSPECTIVE ON SPECIALTY DRUG SPEND



Adapted from 2014 PricewaterhouseCoopers LLP. http://www.pwc.com/us/en/health-industries/behind-the-numbers/

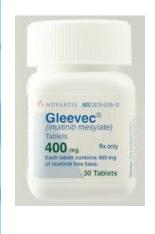
## FDA NEW DRUG APPROVALS

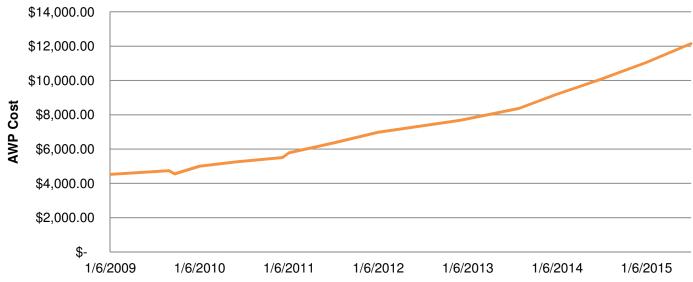


## THEN AND NOW

### The Rising Cost of Specialty Drugs

## Gleevec 400mg Tablets (Average AWP per #30 pills)

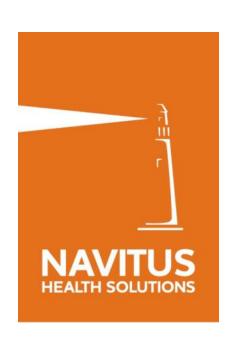




- Price increased 2.7 times over last 7 years
- Average Annual price increase of 24%
- Generic expected 1Q 2016



Formulary and Utilization Management



## UTILIZATION MANAGEMENT TOOLKIT



## **UM TOOLS**

## Formulary and Rebate Management

- Identification of products that provide the best value
- Manufacturer rebates used to offset costs
- Tiering of products based value and plan / benefit design

## Prior Authorization / Step Therapy / Quantity Limits

- Used to ensure use is consistent with FDA approved labeling and recognized national treatment guidelines
- Encourages the use of lower cost agents when appropriate
- Limits quantities to optimize dosing regimen

## Reports

- First Fill Trigger Reports
- Outlier claims
- Fraud / Waste and Abuse



## UM TOOLS CONT.

## Drug Therapy Management

- Use of Clinical Pathways (PA Process / Specialty Pharmacy)
  - Patient Education
  - Side Effect Management
- Partial Fill Programs
- Retrospective Drug Utilization Review
- Adherence Reporting

## Pharmacy Network Management

- Preferred Specialty Pharmacies

## Plan / Benefit Design

- Copays / Max Out of Pocket / Deductibles / etc.
- Closed / Limited Pharmacy Networks
- ACA and other regulatory limitations



## **CLINICAL PROGRAM OVERVIEW**

ER SAFE

#### **Education**

**Drug Interaction Web Tool Drug Recalls** Clinical Info Website

#### **Point-of-Service Edits**

Extensive CDUR Edits, including: Acetaminophen High Dose Morphine Equivalent Dose Opioid Overutilization Edit

#### **Programs**

Asthma Management Morphine Equivalent Dose Case Management Pharmacist On-site Consulting Pharmacoadherence **RDUR Safety Program Suite** Vaccine Program

#### **Reports**

**HEDIS** Reports

#### **Education**

Clinical Newsletter

#### **Formulary Management Tools**

Electronic PA Formulary Optimization **Prior Authorization Quantity Limits** 

#### **Programs**

MTM

Navi-Gate Star Ratings Navitus SpecialtyRx Pharmacy Care Incentives (PCI) Value-Based Design

#### Utilization **Management Tools**

High Cost Claims Review Medical Pharmacy Data Integration

#### **Formulary Management Tools**

Generic Copay Waiver **OTC** Alternatives **Step Therapy** Strategic Benefit Plan Designs Trend Report

#### **Point-of-Service Edits**

Package Size Multiplier Edit Point-of-Service Tablet Splitting Refill Too Soon Edit

#### **Programs**

Prescriber Insights (PDUR) **RDUR Cost Program Suite** Specialty Split-Fill

#### **Industry Relations & Contracting**

Rebate Mgmt

DRUG TREN



## ONCOLOGY DRUG A

Criteria	Υ	N
Were study results published?		
Were study results peer reviewed?		
Was comparison to placebo when other treatments are possible?		
Was it compared to active comparator?	X	
If yes, was the comparator appropriate (i.e. standard of care)?		
Was QOL assessed?		X
Was an appropriate tool used to assess QOL?		X
Were OS available?		X
Were PFS data available?		
If OS data were not available did PFS correlate with an improvement in OS?		



## ONCOLOGY DRUG A

Criteria		N
Was the drug statistically significantly better than:		
placebo?	NA	
active comparator in primary endpoint?	X	
active comparator in secondary endpoint?		X
Was there a clinically meaningful benefit to the patient?		
If non-inferior to the comparator are there benefits in:		
cost of drug?		?
reduced medical costs?		?
reduction of AEs?		X
improved QOL?		?

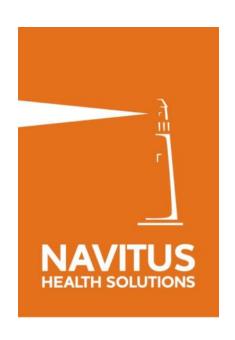


## ONCOLOGY DRUG A

Criteria	Y	N
Are clinically acceptable formulary options available?	X	
Is there a therapeutic advantage of the new drug over available standard of care?	X	
Does Pharma adequately justify the increase in cost of the new drug?		?
Other metrics	NA	
Complete hematological response	NA	
Major cytogenic response	NA	



Benefit and Plan Design

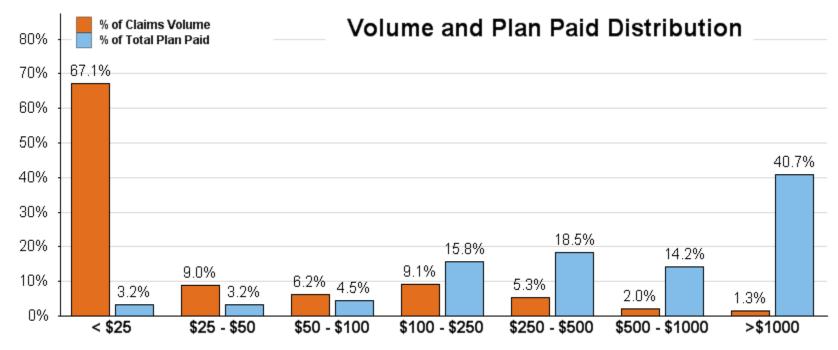


## Drug Utilization Review Average Script Cost vs. Script Volume

#### **Observations:**

- In 2015-Q1/Q2, 67.1% of the claims volume had a Plain Paid amount of <\$25.
- Only 1.3% of claims (15,144 claims) have a Plan Paid amount of >\$1000, which accounted for 40.7% of Total Plan Paid.

Plan Paid Amount	Total Scripts	Total Plan Paid
< \$25	760,580	\$3,538,459
\$25 - \$50	101,451	\$3,577,217
\$50 - \$100	70,044	\$5,041,402
\$100 - \$250	103,168	\$17,659,920
\$250 - \$500	59,562	\$20,705,565
\$500 - \$1000	23,034	\$15,864,910
>\$1000	15,144	\$45,647,646



Plan Paid per Prescription

Current Period: 1/1/2015-6/30/2015

### PLAN DESIGN TRENDS

- Increasing Member Out-of-Pocket costs
  - Multiple Formulary Tiers
  - Specialty Tiers
  - Co-insurance and Max-Out-of-Pocket
  - Growth in High Deductible Health Plans
  - WI Oral Chemotherapy Parity Legislation
- Narrow or Limited Specialty Pharmacy Networks
  - Mandating use of a preferred specialty pharmacy
  - Limited Distribution Drugs (LDD)
- Key Statistics from EMD Serono Specialty Digest
  - 84% of surveyed plans have high-deductible benefits
  - 59% of surveyed plans have dedicated tiers for specialty products
  - Dollar Copay for Specialty Ranged from \$45-\$250 (mean \$102)



Health Services

## MANUFACTURER COPAY ASSISTANCE



### **EXAMPLE**

#### **Oncology Drug A**

Cost: \$5,000 / month

Benefit: HDHP - \$5,000

\$100 per Rx after deductible

Pharmacy Sends Claim to Patients PBM

Pharmacy Sends Claim to Manufacturer Program

1st Claim
Patient Pay:
\$5,000
Plan Pay:
\$0

2nd Claim
Patient Pay:
\$100
Plan Pay:
\$4,900

3rd Claim
Patient Pay:
\$100
Plan Pay:
\$4,900

1st Claim
Patient Pay:
\$25
Manf. Pay:
\$4,975

2nd Claim
Patient Pay:
\$25
Manf. Pay:
\$75

3rd Claim
Patient Pay:
\$25
Plan Pay:
\$75

#### **Summary (3 Claims)**

PBM Patient Pay: \$5,200

Actual Patient Pay: \$75 Manf. Pay: \$5,125 Plan Pay: \$9,800

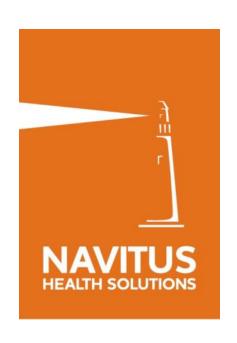


# DIFFERENT TYPES OF MANUFACTURER PROGRAMS

- Direct Manufacturer Program
  - Eligibility Varies
  - Copays Varies
  - Maximum Benefit Varies
- Other Copay Programs
  - Non-Profit Foundations
- Pre-paid debt cards



Specialty Pharmacy Management



## RETAIL VS. SPECIALTY

	RETAIL	SPECIALTY
Access to Product	Trend is moving specialty products AWAY from Retail to a more controlled environment with better services, patient care, and ROI	Must have "SP" service capabilities before access to product is granted
Clinical Program Benefits	Standard Adjudication, modest medical billing	Full Benefits Review including, pharmacy, medical, nursing, mail, specialty
Clinical Reporting	Rx dispensing systems typically do not allow electronic data capture in a reportable fashion	Rx Dispensing systems designed to capture data by product, by Payor, by Physician, by national guideline
CoPay Assistance	Utilizes copay cards	Uses cards, but often is connected electronically to 501c3 organizations/ foundations and manufacturer programs
Geographic Footprint	Usually Local/Regional	National: Licensure in all States Required
National Delivery	Local pick up, occasional courier	95%+ are via mail/FedEx/Courier to all Licensed States
Manufacturer Service Fees / Rebates / Discounts	Limited, if any availability	These fees are approaching 60% of gross margin for Specialty Pharmacies

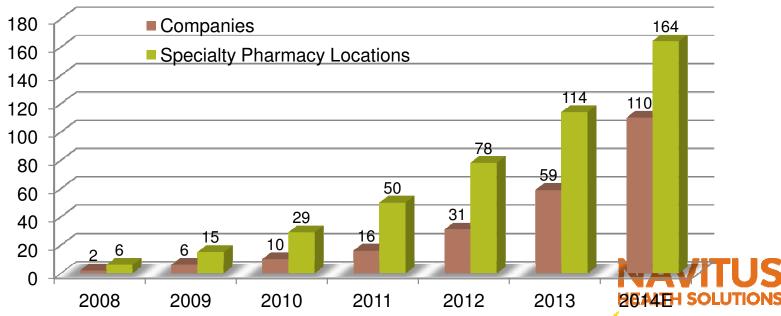


Health Services

## WHAT IS A SPECIALTY PHARMACY?

- Any pharmacy can claim to be a specialty pharmacy
- URAC accreditation
  - Payers are increasing demand for accredited specialty pharmacies

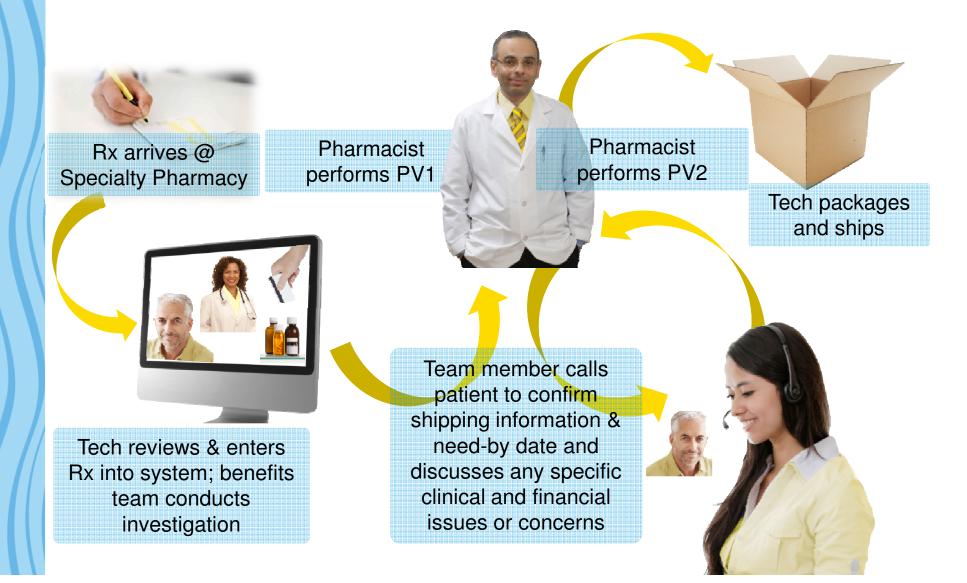
Companies & Locations with URAC Specialty Pharmacy Accreditation, 2008-2014



\*for 2014, total companies includes all companies classified as "In Process." Pembroke Consulting estimate for total locations in 2014. Source: Pembroke Consulting analysis of URAC Directory of Accredited Companies, December 2013.

Note: This chart data appears as Exhibit 92 in the 2013-14 Economic Report on Retail, Mail and Specialty Pharmacies, Drug Channels Institute, January 2014. (http://drugchannelsinstitute.com/products/industry\_report/pharmacy/)

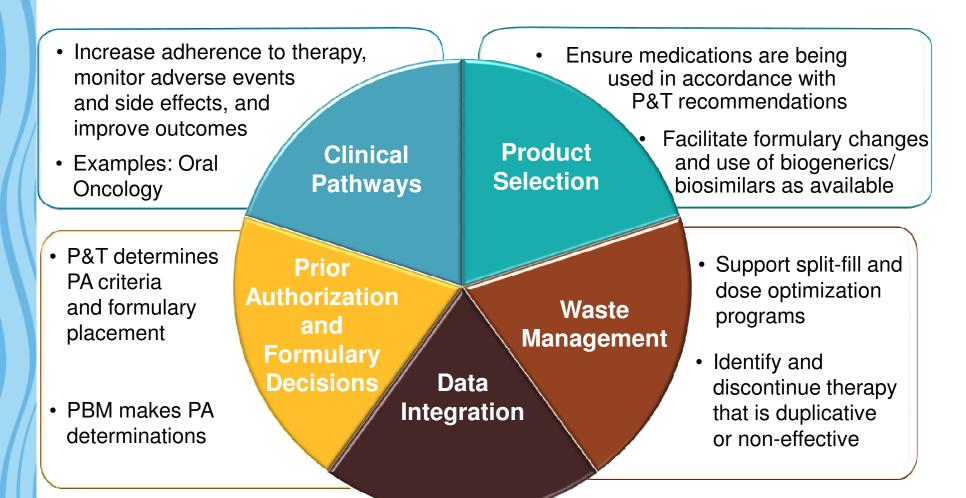
## SPECIALTY FULFILLMENT PROCESS



## CUSTOMIZABLE CLINICAL PATHWAY PROCESS



## SPECIALTY CLINICAL MANAGEMENT



## QUESTIONS?

## **Brent Eberle**

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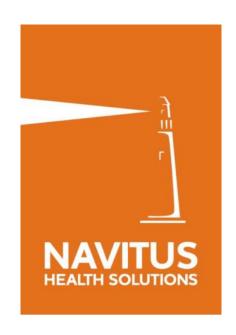


#### Share a Clear View

High-Touch Service

**Lowest Net Drug Costs** 

Improved Member Health



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