

PHOEBENCHMARKING REPORT 2019

ACCORDING TO VERIZON'S 2019 DATA BREACH INVESTIGATION REPORT, **Phishing was the #1 threat action** used in successful breaches Linked to social engineering and malware attacks.

INTRODUCTION

Every security leader faces the same conundrum: even as they increase their investment in sophisticated security orchestration, cybercrime continues to rise. Often security seems to be a race between effective technology and clever attack methodologies. Yet there's an overlooked layer that can radically reduce an organization's vulnerability: **security awareness training and frequent simulated social engineering testing**.

According to Verizon's 2019 Data Breach Investigation Report, phishing was the #1 threat action used in successful breaches linked to social engineering and malware attacks. These criminals successfully evade an organization's security controls by using clever phishing and social engineering tactics that often rely on employee naivete. Emails, phone calls and other outreach methods are designed to persuade staff to take steps that provide criminals with access to company data and funds.

Each organization's employee susceptibility to these phishing attacks is known as their Phish-prone[™] percentage (PPP). By translating their risk into measurable terms, leaders can quantify their breach likelihood and adopt training that reduces their human attack surface.

Understanding Risk By Industry

An organization's PPP indicates how many of their employees are likely to fall for a social engineering or phishing scam. These are the employees who might be fooled into opening a file infected with malware or transferring company funds to a fraudulent offshore bank account. A high PPP indicates greater risk, as it points to a higher number of staff who typically fall for these scams. A low PPP is optimal, as it indicates the staff is security-savvy and understands how to recognize and shut down such attempts.

The overall Phish-prone percentage offers even more value when placed in context. After seeing their number, many leaders ask questions such as "How does my organization compare to others?" and "What can we do to reduce our Phish-prone percentage?"

KnowBe4, the world's largest Security Awareness Training and Simulated Phishing platform, has helped organizations reduce their vulnerability by training their staff to recognize and respond appropriately to common scams. To help companies evaluate their PPP and understand the implications of their ranking, KnowBe4 conducts an annual study to provide definitive phish-prone benchmarking across industries. Categorized by industry vertical, organization size, and the amount or frequency of security awareness training, the study reveals patterns that can light the way to a stronger and safer future.

2019 PHISHING BY INDUSTRY BENCHMARKING STUDY

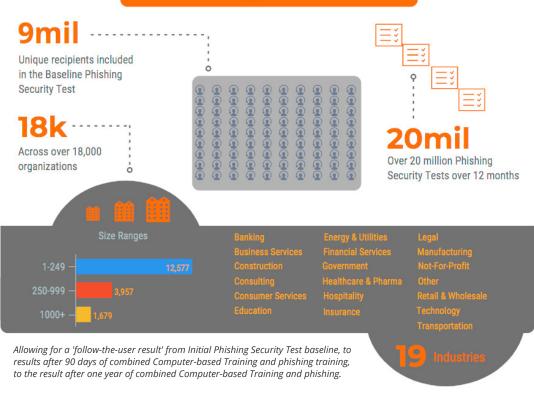
Every company wants an answer to the essential question: "How do I compare with others who look like me?" To provide a nuanced and accurate answer, the 2019 Phishing By Industry Benchmarking Study analyzed a data set that included nearly nine million users across 18,000 organizations with over 20 million simulated phishing security tests across nineteen different industries.

All 18,000 customers were using the KnowBe4 platform according to the recommended best practices for a new-school security awareness approach:

- Running an initial baseline test
- Training their users through realistic on-demand, interactive training
- Frequent simulated testing at least once a month to reinforce the training

New to the 2019 Report are seven additional industries including Banking, Construction, Consulting, Consumer Services, Hospitality, Legal, and Transportation. All organizations were broken down by industry type and size. To calculate each organization's Phish-prone percentage, we measured the number of employees that clicked a simulated phishing email link or opened an infected attachment during a testing campaign using the KnowBe4 platform.

Methodology and Data Set



Analyzing Training Impact

To understand the impact of security awareness training, we measured outcomes at three touchpoints to answer the following questions:

Phase One: If you haven't trained your users and you send a phishing attack, what is the resulting PPP? To do this, we monitored employee susceptibility to an initial baseline simulated phishing security test.

Phase Two: What is the initial resulting PPP across industries and sizes after training and monthly simulated phishing tests? We answered this question by measuring phish-prone behavior after 90 days of training and phishing security tests.

Bhase Three: What is the final resulting PPP across industries and sizes after continued training and monthly simulated phishing tests? To answer this, we measured security awareness skills after 12 months of training and phishing security tests.

Who's at Risk: Ranking Industry Vulnerability

The results across the nine million users highlights a drastic predicament for organizations that don't feel the need or choose not to invest in new-school security awareness training which includes phishing security tests. The Phish-prone percentage data shows that no single industry across all-sized organizations is doing a good job at recognizing the cybercriminals phishing and social engineering tactics. When users have not been tested or trained, the initial baseline phishing security tests show how likely users in these industries are to fall victim to a phishing scam and put their companies at risk for potential compromise.

The overall PPP average across all industries and size organizations was **29.6%**, **up 2.6% from 2018**. Trends varied across different industries, revealing the bleak truth that untrained users are failing as an organization's last line of defense against phishing attacks.



Specific trends show industry Phish-prone percentages increased across all industries at initial baseline testing and include:

 Across small and mid-size organization categories,
Construction companies had the highest percentage of "Phish-prone" employees, ranking at
37.9 percent and 37.1 percent respectively.

• While small and mid-sized **Insurance companies** were displaced by Construction companies this year, unfortunately their Phish-prone percentages increased from 35.5 percent and 33.3 percent to 36.1 percent and 34.9 percent respectively.

• For the large organizations of 1,000 or more employees, new to the 2019 Report, **Hospitality** companies displaced Not-for-Profit companies and took the lead with an astounding 48.4 percent.

• All three industries with 1,000 + employees from 2018 were displaced this year including Insurance and Technology, being replaced by **Construction and Energy & Utilities** companies in the large organization category ranking high at **36.7 percent and 34.4 percent** respectively.

The winner of the lowest Phish-prone benchmark was **large Transportation organizations at 16 percent**, **another new industry included in the 2019 Report**, which is still a significant number when considering how many users in a larger organization could put your organization in jeopardy if they click on a phishing link.

CALCULATING PHISH-PRONE PERCENTAGE BY INDUSTRY

Phase One: Initial Baseline Simulated Phishing Security Test The initial baseline phishing test was administered to organizations that hadn't conducted any security awareness training. Users weren't warned by IT staff and the tests were administered out of the gate on untrained, unaware people going about their regular job duties.

The results indicated a high-risk level. Across all industries and all sizes, the average Phish-prone percentage was **29.6 percent**, **up 2.6 percent from 2018**. That means nearly 1 out of 3 employees (opposed to 1 out of 4 in 2018) was likely to click on a suspicious link or email or obey a fraudulent request. Overall, there is a **10.8% increase of failure year over year**. Chart 1 below ranks the percentages for different industries.

It's interesting (and maybe scary) to see that no organization does well without training. Industries such as energy and utilities were over 30 percent and so were technology vendors and other technology-based companies. Not-for-profit organizations also ranked over 30 percent and insurance and manufacturing organizations exceeded 35 percent. Even smaller organizations in industries that typically require more regulatory oversight and requirements fared badly.

The inescapable conclusion: Every organization regardless of size and vertical is susceptible to phishing and social engineering without Computer-based training (CBT)*. Workforces in every industry represent a possible doorway to attackers, no matter how steep the investment in world-class security technology.



Industry	1-249 Employees	250-999 Employees	1000+ Employees	Decelies Dhish was
Banking	29.3	31.3	25.7	Baseline Phish-prone
Business Services	34.5	31.7	27.9	Percentage by Industry
Construction	37.9	37.1	36.7	
Consulting	29.2	31.9	24.2	
Consumer Services	36.3	33.3	23	
Education	33.6	31.4	28.2	*
Energy & Utilities	34.8	32	34.4	
Financial Services	31.1	31.7	29.1	
Government	34.7	29.8	23.5	Initial Baseline PPP across
Healthcare & Pharmaceuticals	33.1	32.9	27.6	
Hospitality	34	23.6	48.4	all industries and sizes
Insurance	36.4	34.9	31.2	
Legal	32.2	29.6	32.7	
Manufacturing	36.1	34.1	30.9	Org Size Initial PPP 1-249 33.5 250-999 31.9
Not-For-Profit	35.4	32.3	30.1	
Other	31	29.2	22.4	1000+ 27.9
Retail & Wholesale	36.7	32.9	26.4	10001 27.5
Technology	34.3	31.3	31.4	*Percentage rounded
Transportation	33.5	33.7	16.4	

* Computer-based training is defined as the delivery of standardized sets of interactive education and/or behavior management content to users via a laptop, desktop or tablet.

PHISHING BY INDUSTRY BENCHMARKING STUDY

CALCULATING PHISH-PRONE[™] PERCENTAGE

E | KEY TAKEAWAYS

Phase Two: After 90 Days of Combined Computer-based **Training and Simulated Phishing Security Testing**

When organizations implemented a combination of CBT and simulated phishing security testing after their initial baseline testing, results changed dramatically. In just 90 days, the Phish-prone percentage was cut in half, consistent with the 2018 study. See Chart 2.

One observation: The dramatic drop in Phish-prone percentages was not specific to a certain industry or organization size. But a few trends are clear:

• The slightly higher results of some larger organizations indicate challenges with implementing a consistent program in a short period.

• Large companies in Construction, Energy & Utilities, and Insurance were not doing quite as well as other smaller organizations, but still experienced a drastic reduction. After scoring over 30 percent PPP on the baseline test, they dropped down between 13 and 15 percent in just 90 days.

The significant drop from 29.6 percent to 15 percent for all industries proves that a security awareness training program can pay meaningful dividends in hardening your IT security posture even within the first three months.



Industry	1-249 Employees	250-999 Employees	1000+ Employees	
Banking	9.7	12	16.4	Results after 90 Days of
Business Services	15.9	13.3	21.3	CBT and Phishing Testin
Construction	16.8	19.7	15	
Consulting	13	13.7	4.1	
Consumer Services	16.1	16.5	15.4	
Education	18.6	20.9	19.3	
Energy & Utilities	13.9	16	13	
Financial Services	12.6	13.2	16.4	
Government	14.5	14.9	10.8	
Healthcare & Pharmaceuticals	17.8	14.8	19	90 Day % PPP across all
Hospitality	26.5	14.3	0*	industries and sizes
nsurance	15.5	16	15.3	
_egal	15.6	11.4	3.8	
Manufacturing	16.5	15.9	14.6	Org Size Initial PPP
Not-For-Profit	16.3	16.5	16.4	1-249 14.7
Other	16.3	19.7	13.7	250-999 15.9 1000+ 15.9
Retail & Wholesale	15.6	13.3	15.8	1000+ 15.9
Technology	16.9	16.9	17.2	*Percentage rounded
Transportation	12.1	19.6	15.8	

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PHISHING BY INDUSTRY BENCHMARKING STUDY

KEY TAKEAWAYS

Phase Three: After 12 Months of Combined Computer-based Training and Simulated Phishing Security Testing

At this stage, we measured only organizations that conducted 12 months of testing while adhering to best practice recommendations to run phishing tests at least once a month. The results were dramatic, showing that having a consistent, mature awareness training program took the average PPP from **29.6 percent all the way down to 2 percent** – regardless of industry and size of organization. See Chart 3.

Originally we saw that large enterprise organizations scored better PPPs in their initial baseline test. In the final phase of the study, it became clear that these same organizations needed more time to turn the ship around and move in the right direction. Likely this is due to the complexity of addressing different department and regional needs.

A globally dispersed workforce can also introduce language differences and cultural nuances that lead to a longer roadmap for testing. Often enterprise security leaders will roll out a new security awareness training program to three or four departments first to monitor outcomes and adjust their strategies. This approach helps them incorporate lessons learned into their program, but also explains the slower response to reduction in Phish-prone percentages.



Industry	1-249 Employees	250-999 Employees	1000+ Employees	
Banking	1.3	1.9	3.2	Results After 1 Year of
Business Services	1.7	2	3.2	CBT and Phishing Testing
Construction	1.8	3.1	7.9	
Consulting	1.8	2	0.8	
Consumer Services	1.7	2.5	2.8	
Education	2.6	2.3	4.3	*
Energy & Utilities	2.2	1.9	5.3	
Financial Services	1.6	2.1	5.6	
Government	2.1	2	2	
Healthcare & Pharmaceuticals	1.7	1.9	3.5	One Year % PPP across all
Hospitality	1	2.5	0*	industries and sizes
Insurance	2.2	2.9	4.5	
Legal	2.3	3.4	2.3	
Manufacturing	2.5	2	2	Org Size Initial PPP
Not-For-Profit	2.2	2	2.6	1-249 1.9 250-999 2.2
Other	1.9	2.2	1.4	1000+ 3
Retail & Wholesale	1.8	2.4	4	1000 - 3
Technology	2.1	2.2	2.7	*Percentage rounded
Transportation	1	4.9	1.2	
* Data set too low				

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PHISHING BY INDUSTRY BENCHMARKING STUDY

KEY TAKEAWAYS

GETTING STARTED

Average Improvement Rates Across All Industries and Organization Sizes

It's evident that after 1 year of computer-based security awareness training combined with frequent simulated phishing tests, **organizations** across all sizes and industries drastically improved their failure rates. Small size organizations achieved the best overall improvement with all industries coming in over 92%.

Across mid-size organizations, improvement rates were good with **most industries coming in at 92% or better**, three industries fell slightly below 90%. For large organizations, we see a wider range of improvement rates with the **lowest improvement rate at 78% and the highest at 97%**.

When you look across all industries and sizes, the **92% average improvement rate** from baseline testing to 12 months of training and testing is **outstanding proof for gaining buy-in to establish a fully mature security awareness training program.** See Chart 4.



Industry	1-249 Employees	250-999 Employees	1000+ Employees
Banking	96	94	88
Business Services	95	94	89
Construction	95	92	78
Consulting	94	94	97
Consumer Services	95	92	88
Education	92	93	85
Energy & Utilities	94	94	85
Financial Services	95	93	81
Government	94	93	86
Healthcare & Pharmaceuticals	95	94	87
Hospitality	97	89	0*
Insurance	94	92	86
Legal	93	89	93
Manufacturing	93	94	94
Not-For-Profit	94	94	91
Other	94	92	94
Retail & Wholesale	95	93	85
Technology	94	93	91
Transportation	97	85	93



Average Improvement Rates Across All Industries and Organization Sizes

*Percentage rounded

* Data set too low

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KEY TAKEAWAYS

KEY TAKEAWAYS: THE VALUE OF NEW-SCHOOL SECURITY AWARENESS TRAINING

The results from all three phases of the study reveal several conclusions:

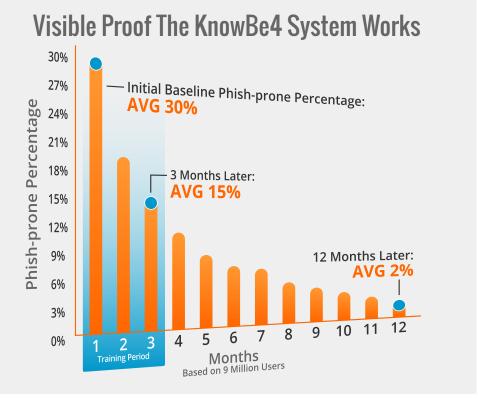
Every organization is at serious risk without new-school security awareness training. With an average baseline PPP of 29.6 percent, companies could be exposed to social engineering and phishing scams by more than a quarter of their workforce.

Any organization can strengthen security through staff training in as little as three months. The power of a good training program is to instill anti-phishing behavior management and social engineering education in a rapid timeframe.

An effective security awareness training strategy can help accelerate results, especially for large organizations. The struggle of some enterprise leaders to successfully implement security training effectively across the organization is not surprising. But it does indicate that leaders can set themselves up for success by assessing their goals and plotting an organizational strategy before rolling out training.



Average Initial Phish-prone Percentage By Industry



When you invest in Security Awareness Training and Phishing Security Testing you see value and ROI - fast. Once organizations understand where they stack up after doing an initial baseline phishing security test, proving value and ROI are at the top of the list to gain buy-in and budget.

The results of the KnowBe4 Phishing Industry Benchmarking Report clearly show where organizations' Phish-prone percentages started and where they ended up after 12 months of regular testing and security awareness training.

The overall industry initial Phish-prone percentage benchmark turned out to be a troubling 29.6 percent. However, there is light at the end of the tunnel. Fortunately, the data showed that this 29.6 percent can be brought down nearly half to just 15 percent in only 90 days by deploying new-school security awareness training. The 12-month results show that by following these best practices, the final Phish-prone percentage can be minimized to 2 percent on average.

Another way to look at the results: Organizations improved their failure rate by an astounding 92 percent in one year after using the KnowBe4 platform.

GETTING STARTED

KnowBe4 is helping tens of thousands of IT pros like you to improve their network security in fields like finance, energy, healthcare, government, insurance and many more.

With KnowBe4 you have the best-in-class phishing simulation and training platform to improve your organization's last line of defense: Your Human Firewall.

We enable your employees to make smarter security decisions, every day. We help you deliver a data-driven IT security defense plan that starts with the most likely "successful" threats within your organization – your employees. The KnowBe4 methodology really works. Ready to get started?

4 Steps for Phishing Your Users

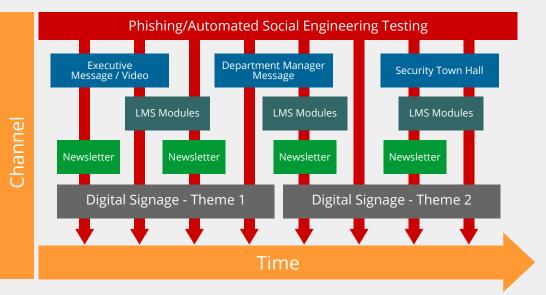
It's clear that organizations can radically reduce vulnerability and change end-user behavior through testing and training. Take these steps to get your organization on the right track to developing your human firewall.

- **Conduct Baseline Testing:** Conducting a baseline test is the first step in demonstrating the need for security awareness training to your senior leadership. This baseline test will assess the Phish-prone percentage of your users. It's also the necessary data to measure future success.
- **2 Train Your Users:** Use on-demand, interactive, and engaging computer-based training instead of old-style PowerPoint slides. Awareness modules and videos should educate users on how a phishing or social engineering attempt could happen to them.
- **Phish Your Users:** At least once a month, test your staff to reinforce the training and continue the learning process. You are trying to train a mindset and create new habits. It takes a while to set that in motion. Simulated social engineering tests at least once a month are effective at changing behavior.
- Measure Results: Track how your workforce responds to both training and phishing. Your goal is to get as close to zero percent Phish-prone as possible.

Plan Like a Marketer, Test Like an Attacker While every leader can reduce risk by targeting employee PPP, there are several best practices that can bring about lasting change.

- Use real-world attack methods. Your simulated phishing exercises must mimic real attacks and methodologies. Otherwise, your "training" will simply give your organization a false sense of security.
- **Don't do this alone.** Involve other teams and executives, including Human Resources and IT and even Marketing. Create a positive, company-wide culture of security.
- **Bon't try to train on everything.** Decide what behaviors you want to shape and then prioritize the top two or three. Focus on modifying those behaviors for 12-18 months.
- 4 Make it relevant. People care about things that are meaningful to them. Make sure your simulated attacks impact an employee's day-to-day activities.
- Treat your program like a marketing campaign. To strengthen security, you must focus on changing behavior, rather than just telling staff what you'd like them to know. Give them the critical information they need, but stay focused on conditioning their secure reflexes so your workforce becomes an effective last line of defense.

Plan Like a Marketer, Test Like an Attacker



Run your security awareness program like a marketing campaign:

Continuous testing while delivering targeted educational messages, training modules, and internal newsletters and digital signage to reinforce new behavior so your users become an effective last line of defense.

CREATE YOUR HUMAN FIREWALL



Free Phishing Security Test

Ready to start phishing your users? Find out what percentage of your employees are Phish-prone with your free phishing security test. Plus, see how you stack up against your peers with the phishing Industry Benchmarks! You can accomplish the same dramatic end results of the study with KnowBe4's Phishing Security Test (PST).

ADDITIONAL RESOURCES

Automated Security Awareness Program Create a customized Security Awareness Program for your organization



Free Phish Alert Button Your employees now have a safe way to report phishing attacks with one click



Free Email Exposure Check

Find out which of your users emails are exposed before the bad guys do



Free Domain Spoof Test

Find out if hackers can spoof an email address of your own domain

ABOUT KNOWBE4

KnowBe4 is the world's largest integrated Security Awareness Training and Simulated Phishing platform. Realizing that the human element of security was being seriously neglected, KnowBe4 was created to help organizations manage the problem of social engineering through a comprehensive new-school awareness training approach.

This method integrates baseline testing using real-world mock attacks, engaging interactive training, continuous assessment through simulated phishing, and vishing attacks and enterprise-strength reporting, to build a more resilient organization with security top of mind.

Tens of thousands of organizations worldwide use KnowBe4's platform across all industries, including highly regulated fields such as finance, healthcare, energy, government and insurance to mobilize their end users as a last line of defense and enable them to make better security decisions.

For more information, please visit www.KnowBe4.com



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