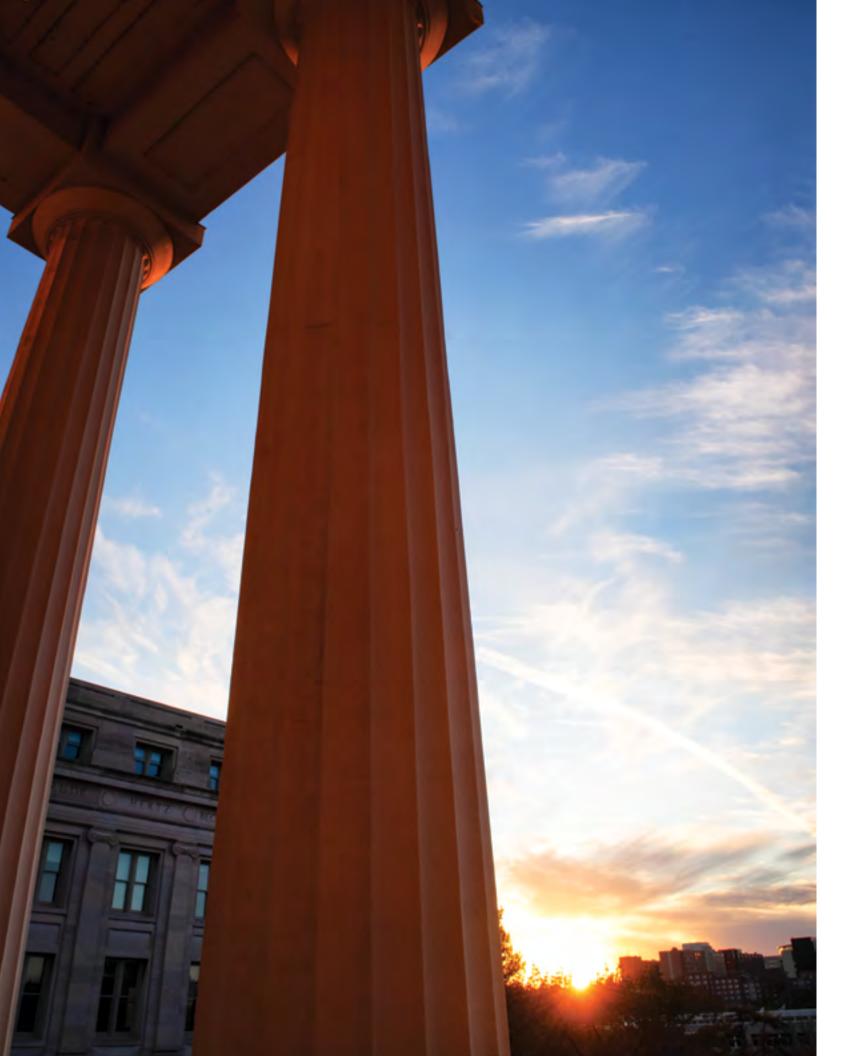




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As the president of the Board of Regents, State of Iowa, I am excited as we embark on the search for the next president of the University of Iowa. As we begin this process, I join all those who want to see the continued success of the university. Hiring a president is one of the most critical functions of the Board of Regents, and finding the next outstanding leader is the next step in continuing the upward trajectory of the UI.

The University of Iowa's success, simply put, is the success of our state and nation. Through groundbreaking research and scholarship, world-renowned clinical care, and a classroom experience shaped by leading faculty, the University of Iowa is an institution of distinction. The positive momentum that is underway will provide the next leader of the university the opportunity to write the next chapter of the Ul's history. On behalf of my fellow regents, we look forward to the search committee completing its work, forwarding us a list of finalists, and selecting the next great leader of the University of Iowa. We are excited to work with the next president to guide the University of Iowa to even greater successes.

Michael Richards

President

Board of Regents, State of Iowa







The entire University of Iowa community looks forward to welcoming a new president to our campus. Despite the many challenges confronting public higher education, we are excited and optimistic about our future. The university enjoys an outstanding reputation nationally and globally, with many highly ranked programs and a superb faculty and staff that are well regarded for their research, teaching, and service. The search committee has prepared this book to help acquaint you with the university's strengths and its distinctive environment. We hope you will find this information helpful.

Sandra Daack- Hersa

Sandra Daack-Hirsch

Associate professor and interim executive associate dean of the College of Nursing Search committee co-chair

Associate provost and dean of the Graduate College

Search committee co-chair

John Kella

SEARCH COMMITTEE

Search committee members

Co-chairs:



Sandra Daack-Hirsch Associate professor and interim executive associate dean of the College of Nursing



John Keller Associate provost and dean of the Graduate College

Committee members:



P. Sue Beckwith Alumna ('80 BS, '84 MD) and philanthropist



Nancy Boettger Board of Regents, State of Iowa



David CunningProfessor of philosophy and department chair, College of Liberal Arts and Sciences



Armando DuarteProfessor of dance and director of the Bachelor of Fine Arts program, College of Liberal Arts and Sciences



Anjali Deshpande Clinical associate professor of epidemiology, College of Public Health



Richard Frauenholz President, American Federation of State, County, and Municipal Employees (AFSCME) Local 12



Cathy Glasson President, Service Employees International Union (SEIU) Local 199



Mackensie Graham President, Graduate and Professional Student Government



Nicole Grosland
Professional of biomedical
engineering, College of
Engineering, and faculty athletics
representative



Kay Hegarty
Associate professor of practice
in accounting, Tippie College of
Business



Jim Lindenmayer Board of Regents, State of Iowa



Teresa Marshall
Professor and Michael
W. Finkelstein Centennial
Professor of Teaching, College
of Dentistry, and vice president,
Faculty Senate



Heather Mineart
President, Staff Council



John Piegors
President of the Graduate
Student Senate and member of
COGS/UE Local 896



Ali Salem
Professor of pharmaceutical
sciences and Lyle and Sharon
Bighley Endowed Chair, College
of Pharmacy



Liz Tovar Interim associate vice president for diversity, equity, and inclusion



Doug Van DaeleProfessor of otolaryngology,
executive director of UI
Physicians, and vice dean of
clinical affairs, Carver College
of Medicine



Connor WooffPresident, Undergraduate
Student Government



Joseph Yockey
Professor and Michael and
Brenda Sandler Faculty Fellow in
Corporate Law, College of Law,
and president of Faculty Senate

Ex-officio members:

Michael Richards President, Board of Regents, State of Iowa

Mark Braun

Executive director, Board of Regents, State of Iowa

Rachel Boon

Chief academic officer, Board of Regents, State of Iowa



LEADERSHIP PROFILE

The Board of Regents, State of Iowa, invites applications for the position of president of the University of Iowa (UI).

UI is a flagship public doctoral university (R1), founded in 1847 and comprising 12 colleges, an academic medical center, membership in Big Ten athletics, and world class programs in creative and performing arts. Iowa has been a member of the Big Ten Conference since 1899 and a member of the Association of American Universities since 1909. The university is devoted to providing a liberal arts education balanced with professional preparation, research, and public service. The board seeks an individual who will build upon the University of Iowa's legacy and embrace its direction toward new chapters of exploration, discovery, creation, and engagement. The university community expects a strong advocate, a loyal and stable presence, and an agile leader with considerable social capital and foresight.

The new president must bring leadership characteristics that reflect a genuinely unifying, ethical, and inspirational presence. The successful candidate will be a leader who is motivating and expert in interpersonal and organizational awareness. Emotional intelligence, responsiveness,

and adaptability are key qualities, along with the ability to effectively organize information and priorities and make prompt, sound decisions in the midst of complex and exacting circumstances. The president must shape productive, collaborative relationships on behalf of UI and be an articulate, courageous champion of the university statewide.

UI seeks a president arriving with an innovative, forward-thinking vision in mind, one that will be shaped through collegial discussions, listening, and learning about the university's culture and traditions. The UI presidency will be led by a fair-minded, critical thinker. The well-being of all students must be foremost, including recruitment, retention, and success with the guidance of an enormously talented faculty and staff.

The president will demonstrate commitment to diversity, equity, and inclusion explicitly and in narrative. The president will give particular attention to providing a safe and reassuring environment for a diverse population, setting an example of thoughtful

leadership while exhibiting an action-oriented mindset in all aspects of diversity, equity, inclusion, and social justice. The university community will enjoy a visible and approachable president who expresses interest and concern about them at all levels of their endeavors and experiences.

The successful candidate must be able to master the fusion of academic and administrative excellence and be capable of advancing UI in keeping with the university's mission, vision, and values. The ideal candidate must be able to work effectively in a collaborative governance environment, using a consultative style.

The UI presidential search committee is committed to identifying a president who meets the leadership characteristics identified during listening sessions for the university constituency groups and stakeholders. The successful candidate will thrive in a public university system led by a Board of Regents and Executive Director. Toward that important end, the achievements, qualities, and attributes possessed by the ideal candidate are listed below:

- Record of success as an educator, scholar, and servant leader in the academic enterprise;
- Substantial understanding of undergraduate and graduate teaching, learning, creative scholarship, research, international education, and technology;
- Deep appreciation for the roles of liberal arts, professional education, and economic development within a research university;
- Demonstrated commitment to academic freedom, tenure, and ideals of shared governance;
- Success in implementing and embodying best practices for diversity, equity, and inclusion in all policies and procedures;
- Excellent listening, written, and oral communication skills with capacity to inspire and practice transparent communication with integrity;
- Proven skills in senior administrative level fiscal management, resource generation, and budget allocation;
- Deep knowledge of strategic planning and focused, clear decision making for the future;
- Understanding of national and international marketing and recruitment methods, retention, and enrollment management;
- Significant senior level management knowhow and ability to attract, empower, and retain

- outstanding faculty, administrators, and staff;
- Proactive commitment to student needs and student-first, student-centered learning;
- Appreciation and support for student athletes, intercollegiate athletics, and athletic department operations;
- Desire to be the collaborative voice and face of the university with all stakeholders, including the Board of Regents; business community; lowa's K-12 and higher educational systems; local, state, and federal elected officials; and the state's residents;
- Commitment to working with UI Center for Advancement and proficiency in alumni engagement, philanthropy, fundraising, and development of donor support opportunities;
- Preferred experience in connection with an academic medical center; and
- Earned doctorate or terminal degree from an accredited institution of higher education.

Applications and Nominations

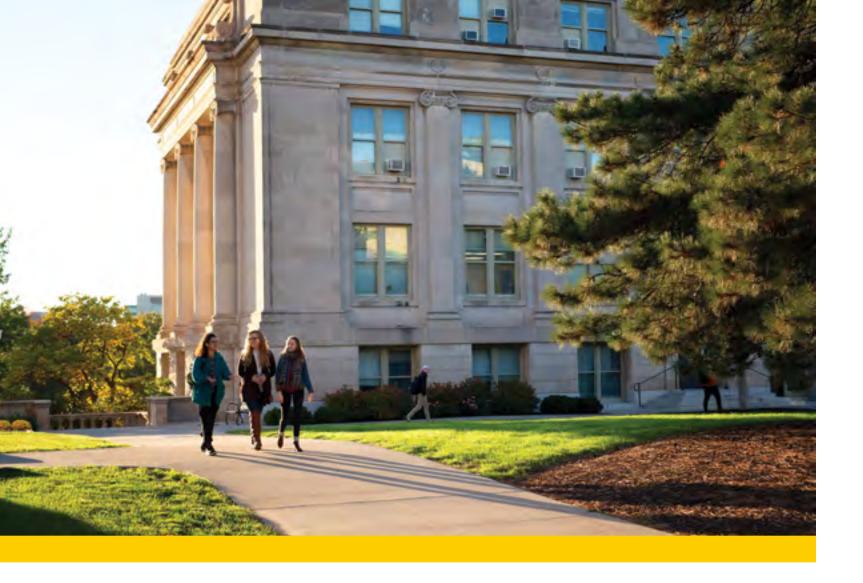
The University of Iowa offers the next president the opportunity to be academically ambitious and join a distinctive, energetic community as a trusted team leader, team player, and team builder. For best consideration, applications and nominations should be received by March 15, 2021, and must include a letter of interest addressing the qualifications described (not more than three pages); a current résumé or curriculum vitae; and the names of five professional references with each person's position, office or home address, e-mail address and telephone numbers.

The search is being assisted by Rod McDavis, Managing Principal, and James McCormick and Janice Fitzgerald, Executive Search Consultants, AGB Search. Contact may be made at rod.mcdavis@agbsearch.com, 804-514-1982; jim.mccormick@agbsearch.com, 651-238-5188; or janice.fitzgerald@agbsearch.com, 717-580-0663. Responses should be sent electronically (MS Word or PDF Format) to iowapresident@agbsearch.com. For more information about the UI presidential search, go to https://presidentialsearch.uiowa.edu.

It is the policy of the Board of Regents, State of lowa to provide equal opportunity in employment and all aspects of Regent operations to all persons without regard to race, creed, color, religion, sex, national origin, age, sexual orientation, gender identity, disability, protected veteran or military status, or any other status protected by state or federal law.







THE UNIVERSITY OF IOWA

The University of Iowa is one of the nation's premier public research universities, dedicated to academic excellence; groundbreaking discoveries and creations; commitment to the state and the world; and a culture that prizes community, diversity, and opportunity.

A reputation for excellence

lowa is known around the world for its commitment to excellence in the arts, sciences, and humanities. It is home to the first and best creative writing program in the world, as well as one of America's top teaching hospitals. Its faculty, staff, and students have pioneered fields such as educational testing and speech pathology, sent UI-built instruments on virtually every mission in NASA history, and traced the genetic origins of countless human diseases. Its 12 colleges are home to scholars dedicated to bridging disciplines and reinventing higher education.

lowa's collaborative, can-do culture fosters a campuswide dedication to student success. Welcoming students from all backgrounds, helping them chart paths that serve their individual interests and goals, and giving them tools to graduate on time and on budget are central to lowa's mission. The lowa approach works—and undergraduate graduation rates well exceed the national average.

IN 2019, THE UI WAS AWARDED ITS LARGEST-EVER RESEARCH GRANT—A \$115M CONTRACT FROM NASA TO STUDY THE MAGNETIC FIELD INTERACTIONS BETWEEN THE EARTH AND SUN.

lowa students graduate with the skills, perspectives, and values they need to lead productive lives and have rewarding careers. The university's strong liberal arts tradition prizes exploration, flexibility, and broad-based knowledge, while innovative teaching facilities and methods infuse timeless lessons with new energy. Today's graduates are tech savvy and team oriented.

lowa's size, structure, and culture foster interaction among scholars at all levels, with advanced programs surrounding and shaping a vital liberal arts core. Strong graduate and professional programs enrich the undergraduate experience while providing unparalleled opportunities for students who want to take their education further.

Alongside education and discovery, lowa is known for its NCAA Division I athletics programs, a world-class academic medical center, commitment to statewide service, and its role as an economic engine for the state of lowa. The university has launched new programs that lend support and expertise to businesses across the state, and a pervasive spirit of entrepreneurship guides student start-ups, new enterprises built on faculty discoveries, and other innovations.

A proud history

The University of Iowa was founded on Feb. 25, 1847, in Iowa City as Iowa's first public university and Iocated in the state's first capital. When Des Moines became the seat of state government in 1857, the Old Capitol building became the geographic and symbolic heart of the university campus.

Iowa has been a member of the Big Ten Conference since 1899 and a member of the Association of American Universities since 1909.

From its founding, lowa has been a beacon of equality and opportunity for all people. It was the nation's first public university to admit men and women on an equal basis, the first public institution to award law degrees to women and African Americans, and the first state university to recognize and continuously fund a gay student organization.

lowa invented the Master of Fine Arts degree, becoming the first institution to accept creative work in lieu of a written thesis. It pioneered fields ranging from educational television to cochlear implants.

In more recent years, the university has faced and overcome historic challenges—from a devasting campus flood in 2008 to the global economic downturn, the impact of new technology, and now, finding innovative and collaborative ways to endure a global pandemic. Community spirit, pragmatic vision, and dedicated leadership have helped lowa weather these crises. Today, the University of lowa is stronger than ever and is poised to write a new chapter in its more than 170-year history.

MISSION AND CORE VALUES

The university's 2016–21 strategic plan highlights these priorities:

Mission

In pursuing its missions of teaching, research, and service, the university seeks to advance scholarly and creative endeavor through leading-edge research and artistic production; to use this research and creativity to enhance undergraduate, graduate, and professional education, health care, and other services provided to the people of lowa, the nation, and the world; and to educate students for success and personal fulfillment in a diverse world.

The University of Iowa carries out its academic mission primarily through its 12 colleges, which offer undergraduate and graduate education, professional education, and education and training in the health sciences.

More about the Strategic Plan can be found at provost.uiowa.edu/strategic-plan-2016-2021.

The Strategic Plan Development Group is leading the creation of the university's 2021-26 strategic plan, emphasizing areas of distinction in student success; engagement; research and discovery; diversity, equity, and inclusion; and collaboration. In addition, as the group develops this plan during the COVID-19 pandemic, the plan will emphasize flexibility and innovation and will seek to reflect lessons learned during the current crisis.

Core values

In planning, setting priorities, and carrying out every aspect of its mission, the University of Iowa is guided by seven interdependent commitments:

- Excellence
- Learning
- Community
- Diversity
- Integrity
- Respect
- Responsibility

Rankings

lowa is home to two of the nation's best writing programs, the Iowa Writers' Workshop and the Nonfiction Writing Program. The Iowa Writers' Workshop was the first creative writing degree program in the U.S. to award a Master of Fine Arts and has become the model for creative writing programs around the world. In its 2020 rankings, U.S. News & World Report ranked Iowa as the top public university for teaching writing and communications in all disciplines.

The 2020 U.S. News & World Report "Best Colleges" rankings list the University of Iowa No. 34 among the nation's best public universities. Iowa is ranked No. 88 in the "Best National Universities" category, which contains more than 300 U.S. public, private, and for-profit institutions. The Tippie College of Business was ranked No. 21 among public university business schools, No. 32 overall, and the College of Engineering is No. 39 among publics, No. 69 overall.

Each year, U.S. News & World Report ranks professional schools in business, education, engineering, law, and medicine. The most recent rankings for each respective college at lowa are:

- 20. Carver College of Medicine—Primary Care
- 27. College of Law
- 34. Carver College of Medicine-Research
- 47. College of Education
- 74. College of Engineering

The College of Public Health and College of Pharmacy also are ranked periodically by the magazine. The College of Public Health was most recently ranked No. 19, while the College of Pharmacy is No. 18.

Overall, the UI has 60 graduate colleges and programs ranked by U.S. News & World Report. Eleven hold top-10 rankings.

In addition, U.S. News & World Report also periodically ranks programs in the arts, sciences, social sciences, humanities, and health. The specialty rankings are based solely on nominations by deans and deans of graduate studies, who are asked to choose programs of excellence in each specialty.

The following are all ranked lowa graduate schools, specialties, and programs, beginning with the highest-ranked programs. lowa offers 151 graduate degree and professional degree programs.

Rankings with an asterisk (*) were not ranked for the 2020 issue of America's Best Graduate Schools, but represent the college or program's most recent ranking.

- 1. Physician Assistant (Carver College of Medicine)*
- 2. Audiology

(College of Liberal Arts and Sciences)

- Social Psychology (College of Liberal Arts and Sciences)*
- 4. Physical Therapy (Carver College of Medicine)*
- Speech-Language Pathology (College of Liberal Arts and Sciences)
- **Doctor of Nursing Practice,** Adult Gerontology/Primary (College of Nursing)
- Nurse Practitioner: Adult/Gerontology, Acute Care (College of Nursing)*
- 7. Printmaking (College of Liberal Arts and Sciences)
- 8. Health Care Management (College of Public Health)*
- Rehabilitation Counseling (College of Education)*
- 10. Student Counseling and Personnel **Services** (College of Education)
- 14. Nursing, Doctorate (College of Nursing)
- 15. Family Medicine (Carver College of Medicine)
- 18. College of Pharmacy
- 18. Clinical Psychology (College of Liberal Arts and Sciences)*
- 19. College of Public Health*
- 21. Nursing, Master's (College of Nursing)
- 23. Fine Arts (College of Liberal Arts and Sciences)
- 20. Carver College of Medicine, **Primary Care**
- 23. Environmental/Environmental Health **Engineering** (College of Engineering)

26. Psychology

(College of Liberal Arts and Sciences)*

- 27. College of Law
- 29. Internal Medicine (Carver College of Medicine)
- 30. Business/corporate law (College of Law)
- 32. Library and Information Studies (Graduate College)*
- 36. Sociology
- 36. Part-time MBA

- (Tippie College of Business)
- 37. Political Science (College of Liberal Arts and Sciences)* 67. Chemistry
- 40. Statistics (College of Liberal Arts and Sciences)*
- 41. Industrial/Manufacturing/Systems Engineering
- (College of Engineering)
- 42. Economics (Tippie College of Business)*
- 42. English
- 43. Criminal Law
- (College of Law) 46. Contract Law
- (College of Law)
- 47. College of Education
- 51. Legal Writing (College of Law)
- 52. International Law (College of Law)
- 53. Civil Engineering (College of Engineering)*
- 53. History (College of Liberal Arts and Sciences)*
- (College of Liberal Arts and Sciences)* 55. Biostatistics
- (College of Public Health)*

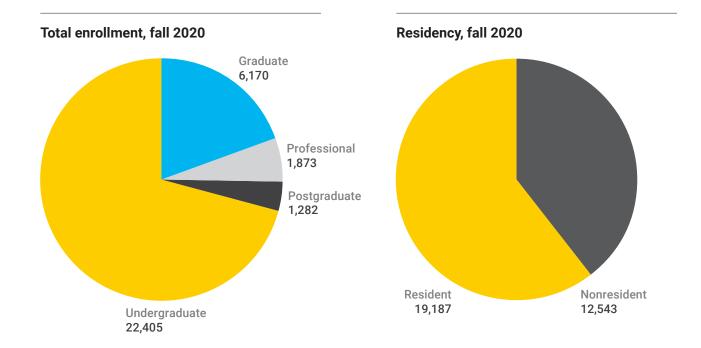
- 55. Biomedical Engineering/ **Bioengineering**
- (College of Engineering) 58. Mechanical Engineering
- (College of Engineering)*
- 59. Social Work (College of Liberal Arts and Sciences)*
- 61. Physics (College of Liberal Arts and Sciences)*
- 34. Carver College of Medicine—Research 62. Intellectual Property Law (College of Law)
 - (College of Liberal Arts and Sciences)* 62. Mathematics

(College of Liberal Arts and Sciences)*

- 64. Computer Science (College of Liberal Arts and Sciences)
- (College of Liberal Arts and Sciences)*
- 61. Computer Engineering (College of Engineering)*
- 61. Chemical Engineering (College of Engineering)
- 68. Electrical/Electronic Communications Engineering (College of Engineering)
- (College of Liberal Arts and Sciences)* 68. Tax Law (College of Law)
 - 74. College of Engineering
 - 78. Health Care Law
 - (College of Law)* 78. Earth Sciences
 - (College of Liberal Arts and Sciences)
 - 86. Clinical Legal Training (College of Law)
 - 105. Trial Advocacy
 - (College of Law) 106. Environmental Law
 - (College of Law)

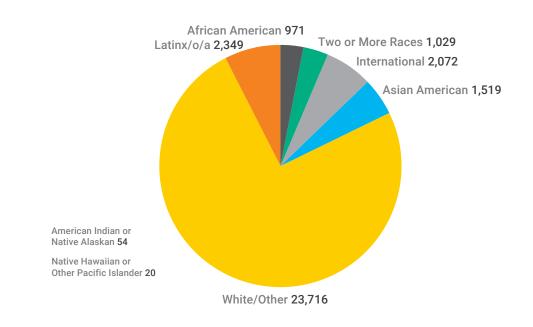
Enrollment

In fall 2020, University of Iowa enrollment reached 31,730, an 800-student decrease from the year before, largely attributed to the COVID-19 pandemic. Despite the drop in enrollment, the fall 2020 first-year undergraduate class was the most academically accomplished class in university history.

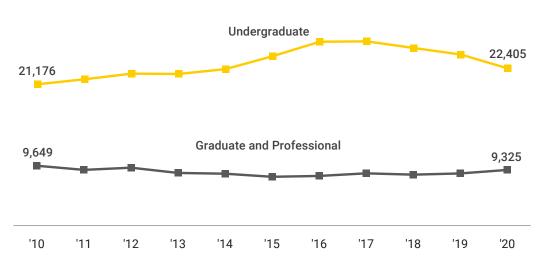


15:1 STUDENT-TO-FACULTY RATIO

Diversity, fall 2020





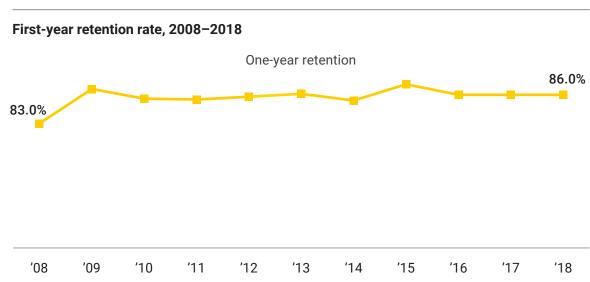


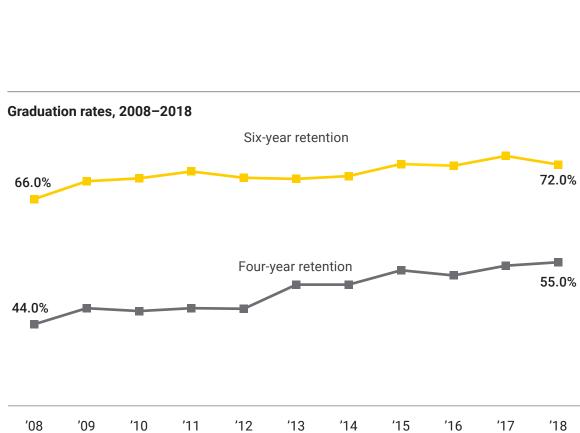
THE MEDIAN GPA OF THE FALL 2020 INCOMING CLASS WAS 3.78, HIGHER THAN ALL PREVIOUS CLASSES.

17

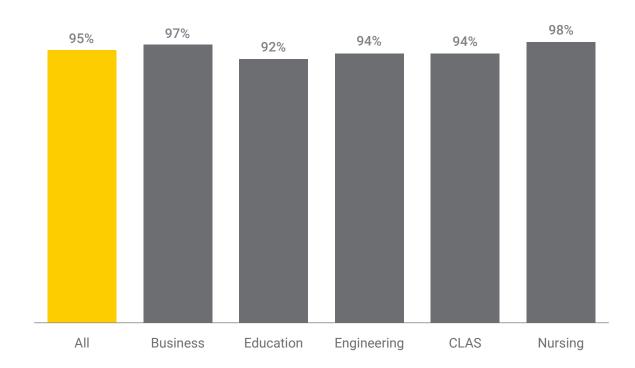
Undergraduate outcomes

The university's emphasis on advising and undergraduate student success has boosted retention, graduation, and placement rates along with other outcomes and measures.





Placement rates based on surveys of May 2017 graduates



IOWA'S 86% FIRST-YEAR RETENTION RATE IS 15 PERCENTAGE POINTS ABOVE THE NATIONAL AVERAGE FOR FOUR-YEAR PUBLIC INSTITUTIONS.

19



ADMINISTRATION



BOARD OF REGENTS, STATE OF IOWA

The Board of Regents, State of Iowa, is the governing body for Iowa's public universities, which include the University of Iowa, Iowa State University, the University of Northern Iowa, and two special preschool/K-12 schools, the Iowa School for the Deaf and the Iowa Braille and Sight Saving School.

The Board of Regents was created by the lowa General Assembly in 1909 and comprises nine citizen volunteers appointed by the governor and confirmed by the lowa Senate, serving staggered six-year terms. The board provides oversight; establishes system-wide policies; and approves academic programs, budgets, tuition and fees, and capital projects. The board also serves as trustee of the UI Hospitals & Clinics.

The president reports to the Board of Regents.



David Barker



Sherry Bates



Nancy Boettger



Patty Cownie
President Pro Tem



Milt Dakovich



Nancy Dunkel



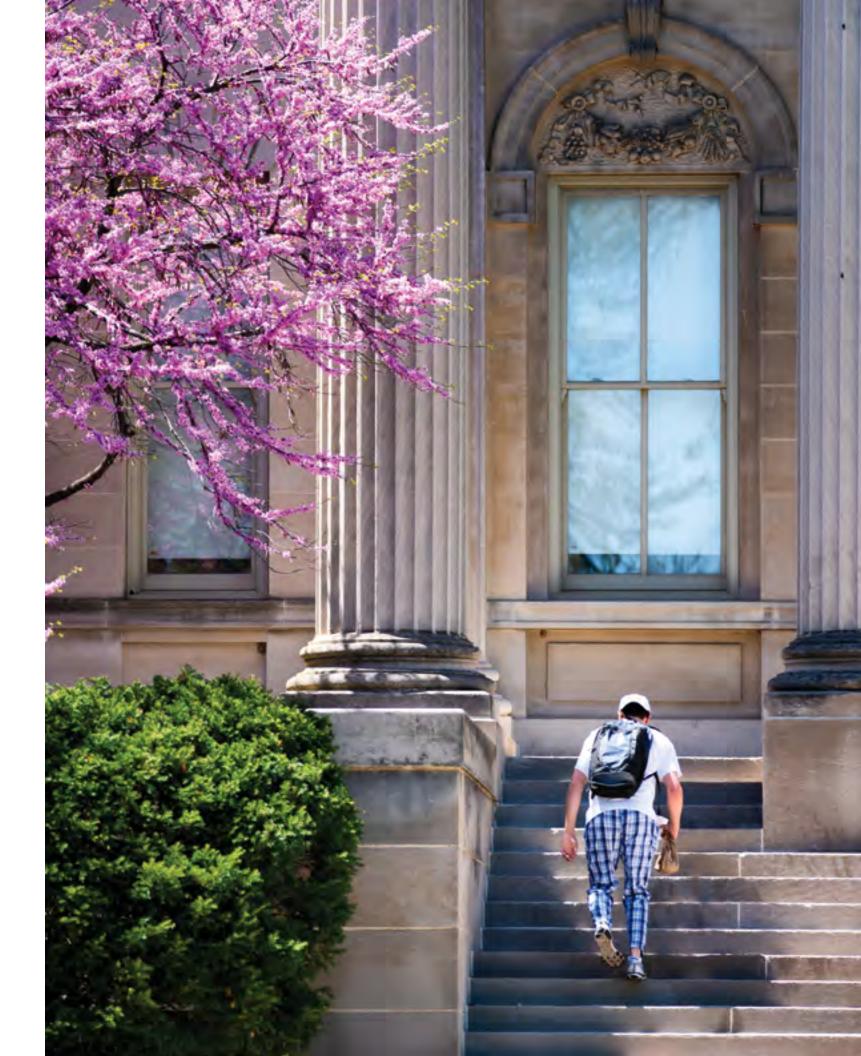
Zack Leist



Jim Lindenmayer



Michael Richards President





SHARED GOVERNANCE

The university has a strong tradition of collaborative, respectful decision-making that draws on faculty, staff, and student perspectives. Advisory groups convened by the university president to help shape policy include shared governance organizations and charter committees.

Faculty Senate and Faculty Council

Faculty Senate, composed of 80 representatives of all academic units of the university, is the principal channel of communication between faculty members and central administration. The senate may discuss and take a position on any subject of university concern, and may recommend policies on these matters to the president. The 24-member Faculty Council, composed of elected faculty senators, meets frequently to discuss issues of current importance and to prepare action suggestions for submission to the Faculty Senate.

President

Joseph Yockey

College of Law

Past president
Sandra Daack-Hirsch
College of Nursing

Vice president **Teresa Marshall** College of Dentistry

Secretary

Ana Rodriguez-Rodriguez
College of Liberal Arts and Sciences

Staff Council

Elected by staff to support the university's mission through active staff involvement on campus and in the community, Staff Council represents about 7,500 non-bargaining professional and scientific staff. The council's mission is to represent and advocate for all staff at the university, and works closely with the Office of the President and University Human Resources to voice staff concerns and disseminate information in a timely manner.

Budget officer

Administration

Brenda Van Dee

President Secretary
Heather Mineart Theodore Potter
College of Liberal Arts and Sciences College of Law

Vice president/president elect Kevin Zihlman

Department of Intercollegiate Athletics

Past president

Michael Weaver

Office of the Vice President for Research

Undergraduate Student Government

The mission of Undergraduate Student Government (USG) is to represent, serve, and empower all undergraduate students. USG offers input and guidance to faculty, staff, and administration on issues that matter to students and acts as the official student voice to the Board of Regents, State of Iowa, and to local and federal legislators. USG allocates the Student Activity Fee to campus organizations, services, and initiatives that serve students.

President Vice president

Connor Wooff Mara Smith

College of Liberal Arts and Sciences College of Education

Graduate and Professional Student Government

Graduate and Professional Student Government (GPSG) represents the university's nearly 10,000 graduate and professional students and advocates on their behalf to university administrators, the Board of Regents, and state and federal legislators. The group's mission is to improve the experience of graduate and professional students.

President Vice president

Mackensie Graham Ellen Kiser

College of Law Graduate College

Charter committees

Established collectively by Faculty Senate, Staff Council, USG, GPSG, and the university president, charter committees advise on policy development and interpretation, assuring university-wide activities serve the best interests of education and society.

- Committee on Diversity
- Council on Teaching
- Family Issues
- · Financial Aid Advisory
- · Funded Retirement and Insurance
- Hancher Auditorium Committee
- · Information Technology Advisory
- Lecture
- · Parking and Transportation
- Recreational Services
- · Research Council
- Sustainability
- · University Libraries
- · University Safety and Security

ORGANIZATION

Administration

The University of Iowa has a long tradition of collaboration and respectful decision-making that draws on faculty, staff, and student perspectives.

The President's Cabinet is comprised of senior institutional leaders who represent all aspects of the university. The 12-member cabinet provides advice and counsel to the president on all strategic and operational matters.

Central Administration President Senior Advisor to the President and Vice President for External Relations Senior Advisor to the President and Associate Vice President for External Relations Director Internal Audit Board of Regents, State of Iowa Director Intercollegiate Athletics Laura McLeran **Peter Matthes Deb Johnston Gary Barta** Chief Human Resources Officer and Associate Vice President Ombudsperson Office of the Ombudsperson **Cheryl Reardon** Rachel Williams and **Cynthia Joyce** Vice President for Medical Affairs and Vice President for Legal Affairs and Senior Vice President for Finance and Operations Vice President for Vice President for **Executive Vice President** Student Life Dean of the Carver Research and Provost General Counsel College of Medicine **Rod Lehnertz Kevin Kregel (interim)** J. Brooks Jackson **Carroll Reasoner** Sarah Hansen **Marty Scholtz**

Chief Information Officer

Steve Fleagle

Associate Vice President for Diversity, Equity and Inclusion

Liz Tovar (interim)

Organizational chart

26 27

and Treasurer

Terry Johnson

THE PRESIDENT'S CABINET

The President's Cabinet is composed of senior institutional leaders who represent all aspects of the university. The cabinet provides advice and counsel to the president on all strategic and operational matters.



Gary Barta Henry B. and Patricia B. Tippie Director of Athletics Chair

Barta was named director of athletics in June 2006 after serving as athletic director at the University of Wyoming and senior associate athletic director at the University of Washington. He earned a bachelor's degree at North Dakota State University, where he later worked as director of development.



Sarah Hansen Vice president for student life

Hansen was appointed vice president for student life in 2020, after serving the University of Iowa and the Division of Student Life for more than 22 years. A graduate of Iowa, she oversees 13 departments focused on student success and drives change in critical areas such as diversity, equity, and inclusion (DEI); health and well-being; and student development. Her research interests revolve around reflection and integration of learning across

contexts.



J. Brooks Jackson
Vice president for
medical affairs and the
Tyrone D. Artz Dean of
the Carver College of
Medicine

Jackson was named vice president for medical affairs and dean of the Carver College of Medicine in October 2017. He had served as vice president for health sciences and dean of the medical school at the University of Minnesota since 2014. He is board-certified in pathology and blood-banking.



Terry Johnson
Chief financial officer and treasurer

Johnson was appointed chief financial officer and treasurer in February 2016 after successfully serving in the position as the interim for a year. He joined the university in 1993 and became associate vice president and university controller in 1997. He holds a bachelor's degree in accounting from Luther College and an MBA from the University of Iowa. He is a certified public accountant.



Kevin Kregel
Executive vice president and provost (interim)

Kregel was appointed interim executive vice president and provost in July 2020 after serving as executive vice provost and senior associate provost for faculty from July 2019, and as associate provost for faculty from September 2014. He earned a bachelor's degree and doctorate (physiology and biophysics) from the UI, and subsequently completed a National Institutes of Health postdoctoral fellowship at the University of Arizona. In 1993, Kregel joined the faculty at lowa and currently holds the rank of full professor. He was department executive officer in the Department of Health and Human Physiology prior to his appointment as associate provost.



Rod Lehnertz Senior vice president for finance and operations

Lehnertz was appointed senior vice president for finance and operations in February 2016 after successfully serving in the position as the interim for a year. He also holds responsibilities as university architect. Previously, he was director of planning, design, and construction at Iowa, where his responsibilities included all physical development of the UI campus. Born and raised in Iowa City, he received his degree in architecture from the University of Kansas in 1990 and his executive MBA from Iowa in 2002.



Lynette Marshall
President and chief
executive officer, UI
Center for Advancement

Lynette Marshall is president and CEO of the University of Iowa Center for Advancement. During her tenure, the UI Center for Advancement experienced record performance and growth and became a national leader in creating a campus culture of philanthropy. Marshall provides leadership to several national groups, including the Association of Governing Boards, the Council for the Advancement and Support of Education (CASE), and the CASE 50 Steering Committee. She also currently serves as dean of the Big Ten Fund Raisers Institute.



Peter Matthes
Vice president for
external relations and
senior advisor to the
president

Matthes, a native of Iowa City, earned both his bachelor's degree in political science and an MBA from the University of lowa, where he was active in undergraduate student government and campus leadership. He spent two years in Washington, D.C., on former U.S. Rep. Jim Leach's staff and then moved to Des Moines to take a position on the Iowa Senate Republican Caucus staff, where he served eight years, the final four as staff director. In 2010, he became director of federal relations at the UI. He was named to his current role in 2014.

THE PRESIDENT'S CABINET



Laura McLeran
Associate vice president
for external relations
and senior advisor to
the president

McLeran was named associate vice president for external relations and senior advisor to the president in 2015 and served as the interim vice president for student life in early 2020. She joined the Office of the President in 2003 and prior to that served in various roles in the Division of Student Life. McLeran earned both her bachelor's degree and MBA from the University of Iowa.



Carroll Reasoner Vice president for legal affairs and general counsel

Reasoner was appointed vice president for legal affairs and general counsel in 2008. Reasoner received her bachelor's degree in 1973 and her law degree in 1976, both from the University of Iowa. She was in private practice in Cedar Rapids for 32 years before joining the university.



Marty Scholtz Vice president for research

Scholtz was named vice president for research in June 2019. Previously, he served as the executive associate vice president for research at Texas A&M University, where he held faculty appointments in the departments of biochemistry and biophysics, molecular and cellular medicine, and medical biochemistry and genetics. His research has focused on fundamental studies of the folding, stability, and solubility of proteins and peptides. He received a Bachelor of Science degree from the University of Nebraska-Lincoln and a doctorate in chemistry from the University of California,

Berkeley.



Liz Tovar

Associate vice president for diversity, equity, and inclusion (interim)

Tovar was named associate athletics director for academic student services at the University of Iowa in July 2013. She joined the Iowa athletics staff after serving as associate athletics director of student-athlete academic support services at Northern Illinois University for two years. She previously worked in student-athlete academic services at The Ohio State University and the University of Kansas. Tovar earned a bachelor's degree, master's degree, and PhD from the University of Kansas. In August 2020, she was named interim associate vice president for diversity, equity, and inclusion.



COLLEGE DEANS AND ACADEMIC UNIT LEADERS



J. Brooks Jackson Carver College of Medicine

Jackson became vice president for medical affairs and dean of the Roy J. and Lucille A. Carver College of Medicine in November 2017. As dean of the Carver College of Medicine, he is the leader of Iowa's only comprehensive allopathic medical school. In addition to serving as dean, Jackson is a professor in the Department of Pathology in the Carver College of Medicine and is boardcertified in pathology and blood-banking. He also is an internationally recognized AIDS researcher. Prior to leading UI Health Care, Jackson served as the vice president for health sciences and dean of the medical school at the University of Minnesota.



David JohnsenCollege of Dentistry

Johnsen was appointed dean in 1995 after serving as chair of pediatric dentistry at Case Western Reserve University. He received his dental degree from the University of Michigan and an MS in pediatric dentistry from the UI, then joined the faculty at West Virginia University. The college is preparing to search for a new dean as Johnsen has announced that his term as dean will end in mid-2022.



Daniel ClayCollege of Education

Clay was appointed dean of the college in 2016. Previously, he was dean of the University of Missouri College of Education, a role he assumed in 2010. He is a nationally recognized scholar and fellow of the American Educational Research Association and the American Psychological Association. He is an award-winning author and successful entrepreneur involved in business startups inside and outside

education.



Harriet Nembhard
College of Engineering

Nembhard was named dean of the College of **Engineering and Roy** J. Carver Professor of Engineering in July 2020. She is also professor of industrial and systems engineering. Nembhard is an accomplished researcher in manufacturing and health care systems engineering. Her work has led to several advances, including a patented imprint lithography manufacturing process for small-scale medical devices and a sensorbased system to conduct early screening for Parkinson's disease.



Kevin WashburnCollege of Law

Washburn joined the college in 2018 after serving as assistant secretary for the Bureau of Indian Affairs from October 2012 to January 2016. He was previously dean of the University of New Mexico School of Law from July 2009 to October 2012. A citizen of the Chickasaw Nation of Oklahoma, he holds a law degree from Yale Law School.



Sara Sanders
College of Liberal Arts
and Sciences (interim)

Sanders was appointed interim dean of the College of Liberal Arts and Sciences in July 2020. She also serves as the college's director of diversity, equity, and inclusion. Sanders is a professor in the School of Social Work, and joined the University of Iowa faculty in 2003. She was awarded the President and Provost Award for Teaching Excellence in 2015, named Dean's Scholar in 2011, and is a fellow of the Gerontological Society of America. She served as director of the School of Social Work from 2015 to 2019, and as the college's associate dean for strategic initiatives from January to

July 2020.



Julie Zerwic

College of Nursing

Zerwic was named dean of the college in 2017. Previously, she served as executive associate dean of the College of Nursing at the University of Illinois at Chicago (UIC), a position she held from 2009 to 2017. Zerwic earned a Bachelor of Science in Nursing from the University of Wisconsin-Eau Claire, a Master of Science in Nursing from the University of Wisconsin-Madison, and a PhD from the University of Minnesota. She completed a postdoctoral fellowship at the University of Rochester before joining the faculty at UIC in 1993.



Donald Letendre

College of Pharmacy

Letendre was named dean of the college in 2007. He came to the UI from the University of Rhode Island, where he served as dean and executive secretary of the Rhode Island State Crime Laboratory Commission. He received his Bachelor of Science in Pharmacy from the Massachusetts College of Pharmacy and a Doctor of Pharmacy from the University of Kentucky and completed three years of postgraduate residency training at the University of Kentucky Albert B. Chandler Medical Center.

COLLEGE DEANS AND ACADEMIC UNIT LEADERS



Edith ParkerCollege of Public Health

Parker joined the UI faculty in 2010 as professor and head of community and behavioral health and was named dean in 2018. She also has a faculty appointment with the UI Public Policy Center and directed the UI Prevention Research Center for Rural Health prior to being named dean. She previously served as associate dean for academic affairs as a member of the faculty of the School of Public Health at the University of Michigan. She holds a bachelor's degree from Davidson College and Master of Public Health and Doctor of Public Health degrees from the University of North Carolina at Chapel Hill.



John Keller Graduate College

Keller was named dean of the UI Graduate College in 2002 after serving two years as interim dean. He also serves as associate provost for graduate education and as a professor in the lowa Institute for Oral Health Research in the UI College of Dentistry. He earned master's and doctoral degrees from Northwestern University. He served as interim vice president for research and economic development from October 2017 to June 2019. Keller is co-chair of the presidential search committee.



Amy Kristof-Brown
Tippie College of
Business

Kristof-Brown was named dean of the college in November 2020, having served as interim dean since March 2020. She began her career at the Tippie College in 1997, serving as the director of graduate studies and the department executive officer for the Department of Management and Entrepreneurship, and then senior associate dean. She is a fellow of the Society for Industrial and Organizational Psychology and the American Psychological Association



Tanya Uden-Holman University College

Uden-Holman was named associate provost for undergraduate education and dean of University College in June 2018. She previously served as associate dean for academic affairs in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Uden-Holman earned her BA, MA, and PhD in sociology from the University of Iowa.



Russell Ganim International Programs

Ganim is professor of French and associate provost and dean of International Programs. He joined the UI in 2011 as the director of the Division of World Languages, Literatures, and Cultures, serving in that position until 2019. He moved to International Programs in 2020. Much of his career has been devoted to shared governance, including service as president of the UI Faculty Senate. He holds a Bachelor of Arts from Grinnell College, as well as a master's degree and PhD from the University of Virginia.



John Culshaw

University Libraries
Culshaw has served a

Culshaw has served as the university librarian since 2013. Previously he served on the faculty of the University of Colorado at Boulder Libraries, most recently as senior associate dean. He currently serves as president of the Association of Research Libraries and has an extensive professional service record, including leadership positions with the Association of College and Research Libraries and the HathiTrust Digital Library. In 2018, Culshaw was invested as the first Jack B. King University Librarian Chair. He holds a bachelor's degree in history from the University of Wisconsin-Parkside and a master's in information studies from Drexel University.

OTHER ADMINISTRATIVE OFFICERS REPORTING SOLELY OR JOINTLY TO THE PRESIDENT

Ombudsperson



Cynthia Joyce Ombudsperson

Joyce served as a full-time university ombudsperson from 2005 to Nov. 1, 2020, and is currently working remotely half-time. She has worked as a mediator since 1990 and also is an experienced trainer in conflict resolution and diversity. She holds a bachelor's degree in psychology from Stanford University and master's degrees in public and private management and environmental studies from Yale University. A search will be conducted for a full-time replacement.

Confidential resource

The Office of the Ombudsperson is a resource for students, faculty, and staff with problems or concerns and offers informal conflict resolution, mediation services, and advocacy for fair treatment. The office is confident, neutral, informal, and independent, and follows the International Ombudsman Association's best practices by reporting to the university president. The office has served campus since 1985 and currently sees about 750 people per year, including confidential consultation with administrators, faculty leaders, and human resources.

Innovation and Economic Development



Rachel Williams
Ombudsperson

Williams has served as a half-time university ombudsperson since July 2018. She is a trained mediator and an associate professor with joint appointments in the Department of Gender, Women's, and Sexuality Studies and in the School of Art and Art History. She joined the UI in 1999.



Jon DarseeChief innovation officer

Darsee, an Iowa native, spent his career in the medical device and health care services industry, including more than 20 years as an executive in Europe and the United States. His experience includes sales, marketing, corporate communications, product and business development, health policy, reimbursement, mergers and acquisitions, and general operations. He specializes in supporting health care startups and recently served on the American Medical **Association Current Procedural Terminology** Telehealth Workgroup. Darsee received a Bachelor of General Studies degree from the University of Iowa, where he played men's basketball and was a member of the 1979-80 Final Four team. He later played professionally in Brazil.

Economic booster

Strengthening the University of Iowa's role in enhancing the state's economy, the office oversees UI Ventures, a collection of researchdriven startups on campus: Protostudios, a state-ofthe-art prototyping facility available to all Iowa entrepreneurs as well as UI faculty, staff, and students; the UI Research Park, a separate campus in Coralville that leases building sites and space to growing technology companies that require sustained research relationships with the UI; and MADE, a UI-led manufacturing and e-commerce initiative.





ADMINISTRATIVE UNITS



OFFICE OF THE EXECUTIVE VICE PRESIDENT AND PROVOST

Providing academic leadership for the university by championing innovation and excellence in teaching, research, creative production, and service.

Academic mission

As the university's chief academic officer, the provost oversees the university's colleges and activities in the following broad areas:

Undergraduate education

Working with the colleges to enhance undergraduate education and promote student success; recruiting

and retaining excellent students; ensuring access through merit- and need-based financial aid; helping students make a successful transition to the university; preparing students for lifelong professional success.

Graduate and professional education

Enhancing quality graduate and professional education in partnership with the colleges;

evaluating programs; promoting graduate student academic and career success; fostering interdisciplinary programs and collaboration.

Faculty

Exercising final responsibility for promotion and tenure decisions; ensuring that policies and procedures support institutional values; supporting recruitment and retention at the college and department levels; providing professional development for faculty and institutional leaders.

Community engagement

Promoting campus and community partnerships for the mutual exchange of ideas, resources, and expertise; creating opportunities for students, staff and faculty to participate in community-engaged teaching, learning and research; extending the reach of lowa's academic, cultural, and health care resources; helping enhance economic development, community health, environmental sustainability, cultural vitality, education, social justice, and quality of life across the state and beyond.

Diversity, equity, and inclusion

Recruiting and retaining highly qualified faculty, staff, and students from diverse backgrounds; ensuring a welcoming and inclusive climate in which all faculty, staff, and students can succeed; successfully integrating DEI opportunities throughout the academic and administrative units on campus.

International Programs

Enhancing attention to international issues; facilitating student experiences abroad; promoting research opportunities that expand the university's global perspective; strengthening faculty resources in international programs commensurate with curricular, research, and public engagement goals.

Information Technology Services

Catering to the needs of students, employees, and visitors by providing technical support, resources and services to help everyone at lowa work smarter, faster, and safer. With nearly 250 employees and seven departments, ITS is responsible for strategy, planning, and delivery of information technology at lowa.

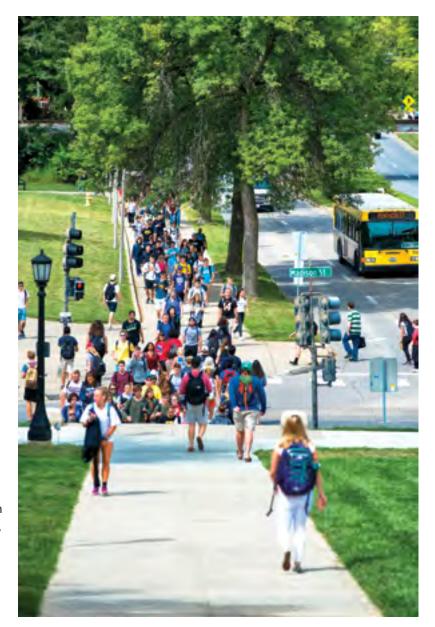
Information and resource management

With the senior vice president for finance and operations, developing the university's annual

budget request to the Board of Regents, State of lowa; advocating for the needs of the academic enterprise; aligning funding with strategic priorities; coordinating data management, financial, and human resource needs.

Board of Regents communications

Reporting on all academic matters; recommending administrative reorganizations and appointment of deans and directors; reporting institutional data; with the senior vice president for finance and operations, preparing tuition and fee requests.





OFFICE OF THE EXECUTIVE VICE PRESIDENT AND PROVOST LEADERSHIP

Executive Vice President and Provost: Kevin Kregel (interim)

Kregel was appointed interim executive vice president and provost in July 2020, after serving as executive vice provost and senior associate provost for faculty from July 2019, and as associate provost for faculty from September 2014. He earned a bachelor's degree and doctorate (physiology and biophysics) from the UI, and subsequently completed a National Institutes of Health postdoctoral fellowship at the University of Arizona. In 1993, Kregel joined the faculty at lowa, and currently holds the rank of full professor. He was department executive officer in the Department of Health and Human Physiology prior to his appointment as associate provost.

Kregel has served on numerous collegiate and university committees, and on steering committees for two campuswide cluster hire initiatives. His extramurally funded research laboratory at lowa has focused on physiological adjustments to exercise, aging, and environmental challenges. He has also been active in leadership positions at the national level, including service as the chair of committees addressing science policy issues for the Federation of American Societies of Experimental Biology and the American Physiological Society.



Reporting positions

Associate vice president and chief information officer, Information Technology Services Steve Fleagle

Associate vice president for enrollment management

Brent Gage

Associate provost and dean of International Programs **Russell Ganim**

Associate provost for faculty **Lois Geist**

Associate provost for graduate and professional education and dean of the Graduate College John Keller

Associate vice president and director of administration and

planning Don Szeszycki

Interim associate vice president for diversity, equity, and inclusion Liz Tovar

Associate provost for undergraduate education and dean of University College Tanya Uden-Holman

Reporting units

Academic

Roy J. and Lucille A. Carver College of Medicine

College of Dentistry

College of Education

College of Engineering

College of Law

College of Liberal Arts and Sciences

College of Nursing

College of Pharmacy

College of Public Health

Graduate College

Tippie College of Business

University College

Community engagement

Institute for Clinical and Translational Science (joint report to the vice president for medical affairs)

International Programs

UI Libraries

UI Stanley Museum of Art

Administrative

Academic Advising Center

Admissions

Division of Diversity, Equity, and Inclusion

Information Technology Services (joint report to the senior vice president for finance and operations)

Pomerantz Career Center

Office of the Registrar

Student Financial Aid



DIVISION OF STUDENT LIFE

Division of Student Life programs and services support the academic mission of the University of Iowa through curricular and co-curricular initiatives geared to enhance students' experiences from matriculation through graduation.

Enhancing the student experience

The Division of Student Life fosters student success by creating and promoting inclusive, educationally purposeful services and activities within and beyond the classroom guided by the following strategic goals.

Student engagement

Enhance the student experience through meaningful engagement and high-impact practices.

Diversity, equity, and inclusion

Lead boldly through the <u>Division of Student Life's</u>
Diversity, Equity, and Inclusion Action Plan.

Holistic well-being

Lead a campuswide effort for holistic well-being

Community and belonging

Cultivate virtual and in-person programs and physical spaces that promote a sense of belonging, opportunities for socialization, and community development.

Staff support

Recruit, retain, engage, and develop employees at all levels to enrich student success.

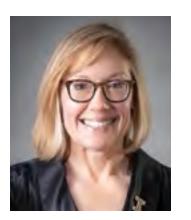
Resources and development

Grow and align division resources and revenue to support division priorities.

DIVISION OF STUDENT LIFE LEADERSHIP

Vice President for Student Life: Sarah Hansen

As the vice president for student life, Hansen leads 13 departments focused on student success and drives change in critical areas such as diversity, equity, and inclusion (DEI), health and well-being, and student development. In her previous role within the Office of the Provost at Iowa, she led the university's strategic planning process and the implementation of the DEI Action Plan. Hansen also served as the associate vice president in the Division of Student Life at Iowa, where she led division and university-wide student success initiatives. Her research interests revolve around reflection and integration of learning across contexts.



Reporting positions

Executive director and assistant to the vice president for belonging and inclusion

Maria Bruno

Administrative services specialist **Nancy Davin**

Title IX coordinator and sexual misconduct response coordinator

Monique DiCarlo

Director of student life communications

Anne Matthes

Senior human resources director Talinda Pettigrew Associate vice president and dean of students

Angie Reams

Senior advisor to the vice president for student life and dean of students

Eric Rossow

Executive director of business, planning, and technology Scott Seagren

Director of projects and partnerships

Teri Schnelle

Assistant vice president for student life and senior director of University Housing and Dining

Von Stange

Reporting units

lowa Memorial Union
Leadership, Service, and Civic
Engagement

Multicultural and International Student Support and Engagement

Office of the Dean of Students

Office of the Sexual Misconduct Response Coordinator

Rape Victim Advocacy Program

Recreational Services

Student Life Communications
Student Health and Wellness

Student Disability Services

University Counseling Service
University Housing and Dining
Women's Resource and Action



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OFFICE OF THE VICE PRESIDENT FOR RESEARCH

The Office of the Vice President for Research (OVPR) provides resources and support to researchers and scholars to forge new frontiers of discovery and innovation and to promote a culture of creativity that benefits the campus, state, and world.

Fueling research, scholarship, and innovation

The University of Iowa is a leader in research and scholarship in medicine, bioengineering, writing, and other areas of excellence, and new discoveries and insights are being made from computer modeling and autonomous vehicles to space, weather, and the humanities. OVPR helps researchers and scholars secure funding to support that work—resources that provide opportunities and spur collaboration and innovation.

Supporting and sharing discovery

OVPR helps connect scholars, researchers, artists, entrepreneurs, and students with the resources to generate work that serves the greater good.

Administration

Providing central support for identifying and winning external funds, meeting regulatory requirements, conducting research that involves people or animals, and tracking administrative information.

Public engagement

Sharing lowa's museum collections with the public; fostering interdisciplinary and policy-minded research; and providing services with broad community impact.

Research cores

Administering centralized facilities for scientific research—microscopy, fermentation, mass spectrometry, and more.

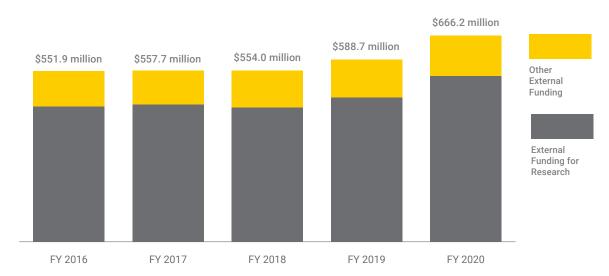
Intellectual property

Through its UI Research Foundation, the office helps protect, develop, and bring to market discoveries and inventions derived from UI research, including medical devices, pharmaceuticals, and other products and services that directly benefit the public.

External funding

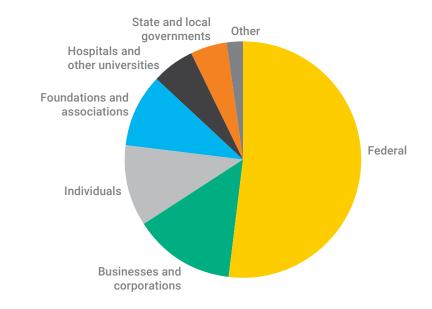
lowa continues to secure strong external support for research and other priorities.

Total external funding, FY 2016-2020

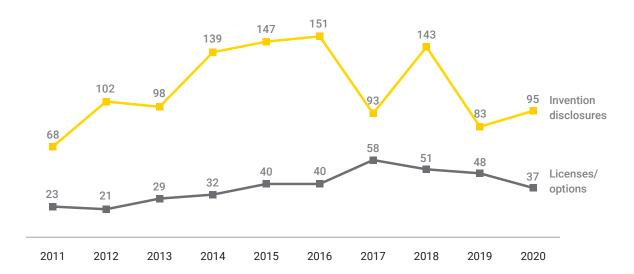


*FY 2020 increase due in part to Coronavirus Aid, Relief, and Economic Security Act, also known as the CARES Act, funding to offset COVID-19 pandemic costs.

External funding by source, FY 2020



Invention disclosures and licenses/options, 2011-2020



OFFICE OF THE VICE PRESIDENT FOR RESEARCH LEADERSHIP

Vice President for Research: Marty Scholtz

Scholtz was named vice president for research in June 2019. Previously, he served as the executive associate vice president for research at Texas A&M University, where he held faculty appointments in the departments of biochemistry and biophysics, molecular and cellular medicine, and medical biochemistry and genetics. His research has focused on fundamental studies of the folding, stability, and solubility of proteins and peptides. He received a bachelor of science degree from the University of Nebraska-Lincoln and a doctorate in chemistry from the University of California, Berkeley.



Reporting positions

Senior associate vice president for research

Richard Hichwa

Associate vice president for research

Ann Ricketts

Associate vice president for research

Jennifer Lassner

Assistant vice president and executive director for UI Research Foundation Marie Kerbeshian

Reporting units

Research administration

Office of Animal Resources

Office of the Institutional Animal Care and Use Committee

Conflict of Interest in Research Office

Division of Sponsored Programs Environmental Health and Safety

Office
Human Subjects Office

Research Information Systems

Research Development Office

Human Resources and Financial Administration

Museums, centers, and

public engagement

Office of the State Archaeologist

Pentacrest Museums (Old Capitol Museum and Museum of Natural History)

Public Policy Center

Obermann Center for Advanced Studies

State Hygienic Laboratory
Injury Prevention Research

Center

Center for Health Effect, of Environmental Contamination Center for Global and Regional Environmental Research

Iowa Center for Research by Undergraduates

Core facilities

Central Microscopy Facility Fermentation Facility

High Resolution Mass Spectrometry Facility

High Throughput Screening Facility

Iowa CREATES

Intellectual property

UI Research Foundation





OFFICE OF THE VICE PRESIDENT FOR FINANCE AND OPERATIONS

Finance and Operations serves as a steward of the university's financial resources, provides services that support and enhance the institution's missions, fosters a strong working environment, and connects with external organizations.

Facilities Management

Manages the design and construction of new facilities and renovation of existing facilities; stewardship and maintenance of buildings and grounds; developing and managing the biomass fuels program and other utilities-related projects.

Utility public-private partnership

In March 2020, the UI transferred management of its utility system to ENGIE North America as part of

an innovative public-private partnership (P3). The 50-year partnership with ENGIE and Meridiam will allow the UI to invest \$15 million each fiscal year in support of the university's strategic plan and core missions of teaching, research, and scholarship.

One of the first universities in the country to engage in a utility P3, the UI placed the upfront payment from ENGIE and Meridiam into an endowment in order to acquire the additional funding for

institutional priorities. As of Aug. 31, 2020, the market value had increased to \$1.056 billion, or about 7.2%, since the initial investment in March 2020.

Financial management and budget

Establishing the university's annual operating budget and coordinating the state budget request process; assessing available resources to implement UI-wide initiatives; providing fiscal and budget policy analysis and support; and monitoring budgets for controls, analysis, revision, and reporting.

Treasury operations

Providing banking and cash management services; monitoring performance of investments and providing debt service; and administering the campus ID card program.

Controller

Providing central accounting, reporting, tax compliance, and grand administration services.

Business services

Managing business functions that range from purchasing to printing to parking; negotiating contracts with outside agencies and vendors; and identifying and managing liability and risks to property.

Public safety

Keeping the university secure and responding to emergencies; providing police patrols, security, and investigations; coordinating fire safety; and ensuring emergency alerts and Clery Act reports.



FINANCE AND OPERATIONS LEADERSHIP

Senior Vice President for Finance and Operations: Rod Lehnertz

Lehnertz was appointed senior vice president for finance and operations in February 2016 after successfully serving in the position as the interim for a year. He also holds responsibilities as university architect. Previously, he was director of planning, design, and construction at lowa, where his responsibilities included all physical development of the UI campus. Born and raised in lowa City, he received his degree in architecture from the University of Kansas in 1990, and his executive MBA from lowa in 2002.



Reporting positions



Chief financial officer and treasurer

Terry Johnson

Johnson was appointed chief financial officer and treasurer in February 2016 after successfully serving in the position as the interim for a year. He joined the university in 1993 and became associate vice president and university controller in 1997. He holds a bachelor's degree in accounting from Luther College and an MBA from the University of lowa. He is a certified public accountant.



Associate vice president and chief information officer **Steve Fleagle**

Fleagle graduated from the UI with a bachelor's degree in electrical engineering in 1984. After working briefly at General Electric Medical Systems, he returned to the UI to perform research in cardiovascular imaging and image processing. In 1994, he was tapped to lead the UI's effort to build a campuswide fiber optic network. He was named to the ITS management team in 1995 and director of Telecommunication and Network Services in 1998. In 2004, he was named interim chief information officer and associate vice president and has held that position permanently since May 2005.

Other reporting positions

Chief investment officer and director, Treasury Operations **Cynthia Bartels**

Assistant vice president and director, Business Services **Mary Jane Beach**

Associate vice president and director, Facilities Management **Lynne Finn**

Director, Financial Management and Budget, and university secretary

Susan Klatt

Chief risk officer **Donna Pearcy**

Assistant vice president and director, Department of Public Safety

Interims Chief Lucy Wiederholt and Capt. Mark Bullock

Search underway for new director

Reporting units

Facilities Management

Building and Landscape Services Business and Financial Services Design and Construction UI Utilities

Financial Management and Budget

Budget Development
Records Management Program

Treasury Operations

Student Loan Accounting University Billing Office University ID Card

Controller

Accounting and Financial Reporting Capital Assets Management Financial Analysis Grant Accounting Office

Business Services

Accounts Payable
Business Manager
Laundry Services
Mail Services
Materials Management
Parking and Transportation
Printing and Document Services

Purchasing

Risk Management Travel

Public Safety

Emergency Management Fire Safety Police Division Clery Compliance and Support





VICE PRESIDENT FOR LEGAL AFFAIRS AND GENERAL COUNSEL

Helping the university fulfill its educational, research, and service missions in accord with the myriad legal and policy requirements applicable to public research universities. The office coordinates legal services on issues facing all sectors of the university, at the highest level of professionalism and integrity.

Expert counsel

The Office of the General Counsel helps address questions, resolve problems, and shape policy in all areas of the law. The office represents the university, including the president and vice presidents, UI Health Care, and all of the schools and colleges on campus.

Risk reduction

Helping university units develop policies, practices, and procedures that reduce risk of legal problems.

Legal advice and representation

Providing a full range of services to university executive officers, administrators, faculty, and staff in their official capacities.

LEGAL AFFAIRS AND GENERAL COUNSEL LEADERSHIP

Vice President for Legal Affairs and General Counsel: Carroll Reasoner

Reasoner was appointed vice president for legal affairs and general counsel in 2008. Reasoner received her bachelor's degree in 1973 and her law degree in 1976, both from the University of Iowa. She was in private practice in Cedar Rapids for 32 years before joining the university.



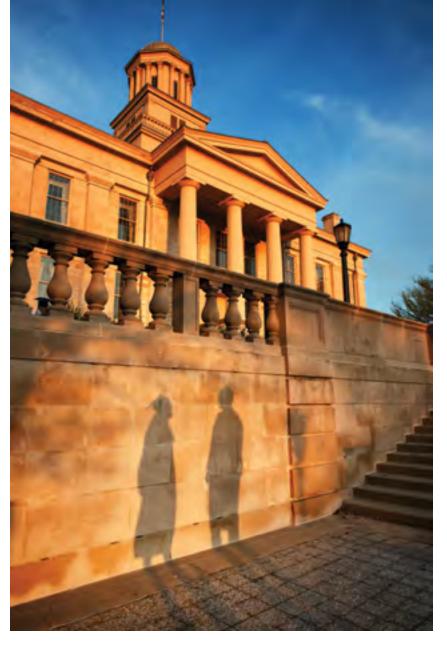
Reporting positions

Deputy general counsels

Maria Lukas

Gay Pelzer

Deputy counsels Nathan Levin Ian Arp Ann Byrd



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VICE PRESIDENT FOR EXTERNAL RELATIONS

Developing, producing, and deploying communication solutions that connect the University of Iowa and its constituents across the state, nation, and around the world.

Making connections

Serving as the connective tissue between the university and key constituents, the nationally recognized external relations staff works closely with colleges and central service units to deliver a coordinated message.

Office of Strategic Communication

Supporting the University of Iowa's mission by using communication to build awareness and appreciation for the university's people and programs, the office provides counsel and produces content that advances the priorities of the university and compels

them to act on our behalf. Provides a number of resources for campus, including media relations, brand management, social media, video, photography, graphic design, and issues management.

Government relations

Maintaining significant relationships with students, faculty, staff, and the citizens of lowa through interaction with policymakers. Interactions include initiatives such as the Hawkeye Caucus network of engaged students, staff, alumni, and lowans; regular communication with legislators and advocates; and regular Hawkeye Caucus Day events in Des Moines and Washington, D.C.

Innovation and entrepreneurship

Strengthening the University of Iowa's role in enhancing the state's economy, the office oversees UI Ventures, a collection of research-driven startups on campus; Protostudios, a state-of-the-art prototyping facility available to all Iowa entrepreneurs as well as UI faculty, staff, and students; the UI Research Park, a separate campus in Coralville that leases building sites and space to growing technology companies that require sustained research relationships with UI; and MADE, a UI-led manufacturing and e-commerce initiative.

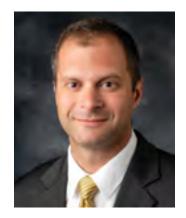
Hancher Auditorium

Hancher is a multi-disciplinary performing arts presenter committed to connecting artists and audiences with transformational artistic experiences. For 45 years, Hancher has been the cultural hub of the University of Iowa campus, presenting world-class dance, music, and theater. Hancher extends its reach beyond campus, engaging thousands of Iowans each year. A new, world-class auditorium opened in 2016, replacing Hancher's original facility that was destroyed in a 2008 flood of the Iowa River.

EXTERNAL RELATIONS LEADERSHIP

Vice President for External Relations: Peter Matthes

Matthes, a native of Iowa City, earned both his bachelor's degree in political science and an MBA from the University of Iowa, where he was active in undergraduate student government and campus leadership. He spent two years in Washington, D.C., on former U.S. Rep. Jim Leach's staff and then moved to Des Moines to take a position on the Iowa Senate Republican Caucus staff, where he served eight years, the final four as staff director. In 2010, he became director of federal relations at the UI. He was named to his current role in 2014, and also serves as senior advisor to the president.



Reporting positions

Assistant vice president for external relations

Jeneane Beck

Director of federal relations **Leanne Hotek**

UI transparency officer **Ann Goff**

Constituent relations manager, government relations

Elizabeth Mills

Chief innovation officer **Jon Darsee**

Executive director,
Hancher Auditorium
Chuck Swanson



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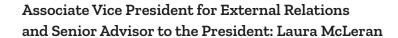
OFFICE OF THE PRESIDENT

The president leads the university by guiding its strategic vision and supporting its strategic goals, nurturing the University of Iowa's tradition of shared governance, identifying support for its mission and aspirations, celebrating and sustaining its people, and increasing public understanding of its value to the state of Iowa, the country, and the world.

OFFICE OF THE PRESIDENT LEADERSHIP

Vice President for External Relations and Senior Advisor to the President: Peter Matthes

Matthes, a native of Iowa City, earned both his bachelor's degree in political science and an MBA from the University of Iowa, where he was active in undergraduate student government and campus leadership. He spent two years in Washington, D.C., on former U.S. Rep. Jim Leach's staff and then moved to Des Moines to take a position on the Iowa Senate Republican Caucus staff, where he served eight years, the final four as staff director. In 2010, he became director of federal relations at the UI. He was named to his current role in 2014, and also serves as senior advisor to the president.



McLeran was named associate vice president for external relations and senior advisor to the president in 2015 and served as the interim vice president for student life in early 2020. She joined the Office of the President in 2003 and prior to that served in various roles in the Division of Student Life. McLeran earned both her bachelor's degree and MBA from the University of Iowa.





Reporting positions

Chief human resources officer and associate vice president **Cheryl Reardon**

During her 30-year career at lowa, Reardon has served in leadership roles in student life, academic administration, and research and economic development. She was named to her current role in University Human Resources in September 2016. She holds a Master of Science degree from Minnesota State University, Mankato, and a Bachelor of Arts degree from St. Ambrose University in Davenport, Iowa. She has served on numerous university, community, statewide, and national committees.

Other reporting positions

Director of institutional events **Liz McIntire**

Director of events

Michael Stokes

Presidential events and president's residence





COLLEGES AND ACADEMIC UNITS





CARVER COLLEGE OF MEDICINE

Iowa's Roy J. and Lucille A. Carver College of Medicine earns international respect for both clinical education and biomedical research. Students at the Carver College of Medicine are educated in an atmosphere of scholarship, humanism, and mutual respect, as well as fostering the ability to manage the changing scientific and technological information so necessary in today's world.

A nationally ranked medical school with exceptional balance across its tripartite mission of research, education, and clinical care, the college has an annual budget of nearly \$708 million. U.S. News & World Report consistently ranks the college among the nation's best. For 2020, six of the medical school's programs were nationally ranked—with two in the top five. The college ranked 15th among medical schools in family medicine and 34th in research. Its physician assistant training program ranked first, and its physical therapy program ranked fourth.

The Carver College of Medicine is a leader in interprofessional education. In 2016, the first class of physician assistants co-trained with medical students graduated. In 2014, the college introduced its New Horizons MD curriculum, an innovative learning structure that better integrates basic sciences with clinical experiences, giving students greater freedom to individualize their education.

The college also was a pioneer in the establishment of "learning communities" designed to promote the development of supportive relationships among students at all levels.

Research strengths

Many of faculty in the college are internationally renowned for their research. Two faculty members are Howard Hughes Medical Institute Investigators, 12 are members of the National Academy of Medicine, and two are members of the National Academy of Sciences.

Iowa Neuroscience Institute

Created with a \$45 million gift from the Roy J. Carver Charitable Trust, the institute conducts research to find the causes of—and preventions, treatments, and cures for—the many diseases that affect the brain and nervous system.

Fraternal Order of Eagles Diabetes Research Center

Established by a \$25 million gift, the center includes more than 90 investigators and a metabolic phenotyping core facility that develops research models for diabetes, obesity, and other metabolic disorders.

KEY FACTS

Undergraduate degrees

Graduate degreesMA, MME, MPAS, MS, PhD

Professional degrees
MD, DPT

Combined degrees
MD/PhD, MD/JD, DPT/PhD, MD/MPH,
MD/MBA

Spring 2020 enrollment

739 professional 122 undergraduate 418 graduate

Faculty FTEs (fall 2020)

448 tenure track773 clinical track161 postdocs and others

Staff FTEs (fall 2020)

1,752 professional and scientific and Service Employees International Union 179 merit 235 residents/fellows 148 graduate assistants 515 temporary and students

FY 2019 external funding \$246 million

Holden Comprehensive Cancer Center

The state's only National Cancer Institute-designated comprehensive cancer center draws research and clinical expertise from 41 departments and six colleges across the university.

Wellstone Muscular Dystrophy Cooperative Research Center

One of six such National Institutes of Health-funded centers in the nation, lowa's center focuses on translational research and advanced diagnostic services.

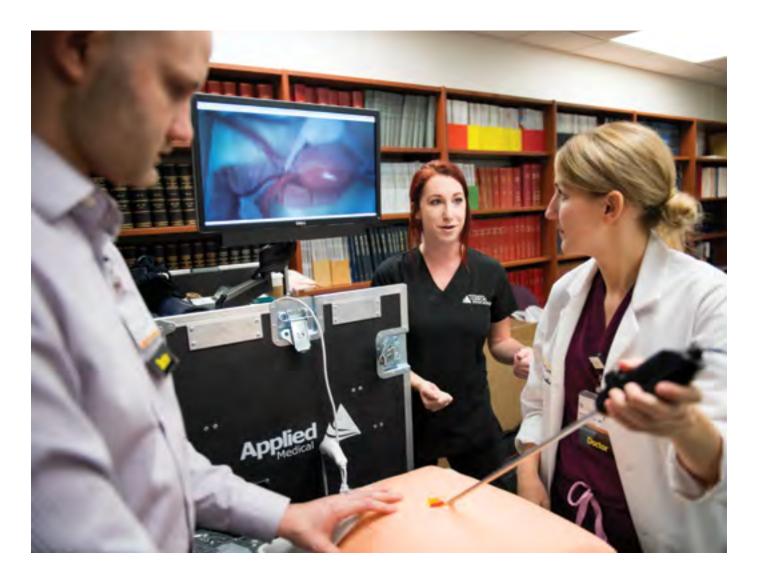
Pappajohn Biomedical Institute

Centered in the Pappajohn Biomedical Discovery Building, the institute provides a multidisciplinary scientific community for research on cardiovascular disease, diabetes, hearing loss, imaging, cystic fibrosis, and neuroscience.

Iowa Institute for Vision Research

Created with a \$25 million gift, the center expands lowa's leading efforts to understand, diagnose, and treat heritable human blindness.

51% OF 2020 MD GRADUATES SELECTED PRIMARY CARE SPECIALTIES. WITH 28% OF THE CLASS REMAINING IN IOWA TO START POSTGRADUATE TRAINING.



CARVER COLLEGE OF MEDICINE LEADERSHIP

Dean: J. Brooks Jackson

Jackson became University of Iowa vice president for medical affairs and dean of the Roy J. and Lucille A. Carver College of Medicine in November 2017. As vice president, he leads UI Health Care, the state's comprehensive academic health system that includes the Carver College of Medicine, UI Hospitals & Clinics, and UI Physicians, the multispecialty physician group practice. As the Tyrone D. Artz Dean of the Carver College of Medicine, Jackson oversees Iowa's only comprehensive allopathic medical school. Jackson is a professor in the college's Department of Pathology and is board certified in pathology and blood-banking. He also is an internationally recognized AIDS researcher.

Prior to leading UI Health Care, Jackson served as the vice president for health sciences and dean of the medical school at the University of Minnesota, chair of the University of Minnesota Health board of directors, and the University of Minnesota Physicians board. He previously led the pathology department at the Johns Hopkins University School of Medicine. He holds an MBA and MD from Dartmouth College in New Hampshire and completed his residency in pathology at the University of Minnesota.



Reporting positions

Associate dean for medical education and professional programs

David Asprey

Senior associate dean for external affairs

Gerard Clancy

Senior associate dean for medical education

Christopher Cooper

Associate dean for information technology

Boyd Knosp

Associate dean for diversity, equity, and inclusion

Denise Martinez

Associate dean for research **Robert Piper**

Associate dean for faculty affairs and development

Peter Snyder

Associate dean for continuing and integrated medical education

Joseph Szot

Associate dean for graduate and postdoctoral studies **Daniel Tranel**

Associate dean for graduate medical education Mark Wilson

Executive dean and associate dean for clinical and translational science

Patricia Winokur

Vice dean for clinical affairs **Douglas Van Daele**

Departments

Anatomy and Cell Biology

Anesthesia

Biochemistry

Dermatology

Emergency Medicine

Family Medicine

Internal Medicine

Microbiology and Immunology

Molecular Physiology and

Biophysics

Neurology

Neuroscience and

Pharmacology

Neurosurgery

Obstetrics and Gynecology

Ophthalmology and Visual

Orthopedics and Rehabilitation

Otolaryngology-Head and

Neck Surgery

Pathology Pediatrics

Physical Therapy and

Rehabilitation Science

Physician Assistant Studies and Services

Psychiatry

Radiation Oncology

Radiology

Surgery Urology



COLLEGE OF DENTISTRY

Iowa's College of Dentistry is the state's only dental school and has as many recognized ADA dental specialties as any dental school in the country. It's also an essential resource to the state, helping people and communities everywhere meet their needs for dental care.

Students admitted to lowa's competitive and comprehensive DDS program study basic science, dental techniques, and advanced procedures, completing unique third-year rotations that offer experiences in a range of dental specialties. Dental students at lowa have more clinical experience

after four years than do students at any other dental school in the country. Graduate programs provide specialty training, and students at all levels work alongside leading researchers on topics ranging from policy and prevention to genetics and tissue engineering.

The college's clinics serve about 155,000 patients per year, and its 26 outreach programs focus on children, special-needs patients, and seniors, including an award-winning Geriatrics Mobile Dental Unit.

A \$61 million renovation of the Dental Science Building—completed in 2016—modernized clinics and enhanced research facilities.

Education, research, and care

College of Dentistry programs and facilities are designed to highlight connections between education, research, and patient care. Key resources include:

Simulation clinic

Providing an advanced setting to hone hands-on skills, the Simulation Clinic prepares new dental students to see patients and helps experienced students and practitioners to prep for board and licensure exams or learn new procedures. Eighty operatories include manikins with realistic tooth models and jaw functions.

871 APPLICATIONS WERE RECEIVED FOR 82 SEATS IN THE 2020 ENTERING DDS CLASS.

The Iowa Institute for Oral Health Research

Established by a 1976 gift, the lowa Institute offers collaborative, joint-use laboratories and core facilities. Current work includes biostatistics; biomaterials and bone and tissue engineering; craniofacial anomalies; cariology and microbiology; epidemiology and behavioral research; health policy and outcomes; mucosa, immunology, and oral cancer; and clinical research.

Dental clinics

The college's clinics provide care for every kind of patient with every kind of need. Some patients receive affordable, faculty-supervised care from dental students, while others see residents or faculty clinicians, often world-renowned experts in their fields.

KEY FACTS

Graduate degrees

MS, PhD

Professional degreesDDS

Fall 2020 enrollment

326 professional students 97 residents and graduate students

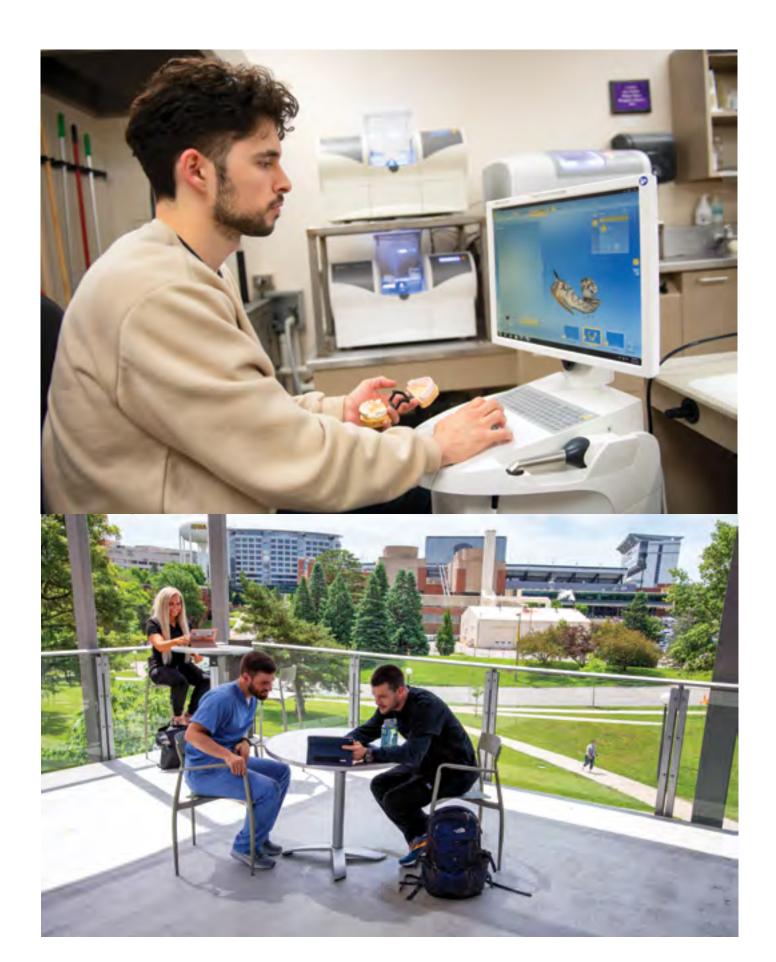
Faculty FTEs (fall 2020)

55 tenure track50 clinical track10 postdocs and others

Staff FTEs (fall 2020)

138 professional and scientific129 merit11 graduate assistants130 temporary and students

FY 2020 external funding \$7.8 million



COLLEGE OF DENTISTRY LEADERSHIP

Dean: David Johnsen

Johnsen was appointed dean in 1995 after serving as chair of pediatric dentistry at Case Western Reserve University. He received his dental degree from the University of Michigan and an MS in pediatric dentistry from the University of Iowa, then joined the faculty at West Virginia University. The college is preparing to search for a new dean as Johnsen has announced that his term as dean will end in mid-2022.



Reporting positions

Executive associate dean

Galen Schneider

Associate dean for research

Xian Jin Xie

Associate dean for finance and facilities

Scott Arneson

Director of clinics

Brian Howe

Associate dean for education

Michelle Krupp

Associate dean for patient care

Michael Kanellis

Director, continuing education and alumni affairs

Amanda Shoemaker

Associate dean for student affairs

Sherry Timmons

Professor and director, Division of Biostatistics and Computational Biology

Xian Jin Xie

Departments

Endodontics

Family Dentistry

Operative Dentistry

Oral and Maxillofacial Surgery

Oral Pathology, Radiology, and

Medicine

Orthodontics

Pediatric Dentistry

Periodontics

Preventative and Community

Dentistry

Prosthodontics

15 IOWA GRADUATES SERVE AS DEANS OF U.S. DENTAL COLLEGES, FIVE OF WHOM ARE DEANS OF BIG TEN DENTAL SCHOOLS. IN ADDITION, 78% OF PRACTICING DENTISTS IN IOWA GRADUATED FROM THE COLLEGE OF DENTISTRY.



COLLEGE OF EDUCATION

Iowa's College of Education is the state's top-ranked education school, recognized for teacher preparation at the undergraduate level, a range of respected graduate programs, and a tradition of innovation in the field.

The college's Teacher Education Program offers undergraduate and graduate students both foundational knowledge and opportunities to specialize in elementary or secondary education. Undergraduates in the Elementary Education Program earn a BA from the College of Education; undergraduates in one of the seven secondary education programs earn a BA from the College of Education as well as a BA or BS in a related

disciplinary field. Students also can pursue a new undergraduate degree, a Bachelor of Arts in Education Studies and Human Relations (ESHR).

The college's graduate programs include several that lead their fields. They produce counselors, psychologists, administrators, student development experts, testing specialists, and other education leaders across lowa and around the world.

lowa education faculty have led the development of areas including educational testing and measurement. Their work established today's educational testing industry and made lowa City one of the best-known centers in the field.

For students, state, and beyond

College of Education resources are shaping students and changing education far beyond the state's borders. Innovative programs include:

Belin-Blank International Center for Gifted Education and Talent Development

One of the most-respected programs of its kind, this comprehensive, world-renowned center serves teachers, students, and schools through initiatives like the Iowa Online Advanced Placement Academy, which makes AP courses available in rural and urban communities across the state. The center also is home to the Bucksbaum Early Entrance Academy, which empowers high-achieving students to begin full-time on-campus study at the UI after their sophomore year of high school.

Linda R. Baker Teacher Leader Center

Creating 21st century teachers for 21st-century schools, the center develops students and practitioners in assessment, technology, and diversity, awarding all graduates a unique Teacher Leader Certificate. Students can pursue a traditional track or UI REACH, English Language, or Social Emotional Learning Tracks. The center also serves as a professional-development hub.

Iowa Testing Programs

Building on Iowa's longstanding leadership in educational testing, ITP continues research and development that provides—at cost—materials, consultation, and scoring services for more than 370,000 students in all Iowa school districts, saving schools more than \$4 million each year.

UI REACH (Realizing Educational and Career Hopes)

The first major public university program of its kind, UI REACH offers a two- to four-year certificate program in the College of Education for students with intellectual, cognitive, and learning disabilities.

KEY FACTS

Undergraduate degrees BA, BS

Graduate degrees

MA, MAT, MS, EdS, EdD, PhD

Fall 2020 Bachelor's and Teacher Education Program (TEP) enrollment

Fall 2020 graduate student enrollment 618

Teacher Education Program placement rate 98%

Faculty full-time employees (FTEs) (fall 2020)

61 tenure track 17 clinical track

29 postdocs and other non-tenure track

Staff FTEs (fall 2020)

85 professional and scientific9 merit61 graduate assistants

Student-to-faculty ratio 10:1

FY 2020 external funding \$10 million



Center for Advanced Studies in Measurement and Assessment

Pursuing research-based initiatives that advance the methodology and practice of educational measurement and assessment, the center sponsors research activities, offers online resources, sponsors testing conferences and workshops, and offers psychometric services.

28,000+ COLLEGE OF EDUCATION ALUMNI WORK IN ALL 99 IOWA COUNTIES, ALL 50 STATES, AND IN 80 COUNTRIES AROUND THE WORLD.

Center for Evaluation and Assessment

The Center for Evaluation and Assessment (CEA) provides third-party program evaluation, assessment, and other research services to a range of clients working in multiple programmatic areas. CEA staff and evaluators collaborate to write program evaluation proposals, design and implement evaluation methodologies, communicate with project staff and stakeholders, and report evaluation results to stakeholders and funding agencies. The CEA has successfully completed more than 150 evaluations for various clients and sponsors and contributed program evaluation designs to teams, securing more than \$50 million in external funding.

Center for Research on Undergraduate Education (CRUE)

CRUE conducts rigorous research on various topics in postsecondary education, with an emphasis on understanding dynamics and improving equity within college experiences, environments, interventions, and outcomes.

COLLEGE OF EDUCATION LEADERSHIP

Dean: Dan Clay

Clay was appointed dean of the college in 2016. Previously, he was dean of the University of Missouri College of Education, a role he assumed in 2010. He is a nationally recognized scholar and fellow of the American Educational Research Association and the American Psychological Association. He is the author of the award-winning book, *Helping Schoolchildren with Chronic Health Conditions: A Practical Guide*. He also is a successful entrepreneur involved in business startups inside and outside education.



Reporting positions

Associate dean for research **Saba Ali**

Associate dean for faculty and academic programs

Amanda Haertling Thein

Associate dean for teacher education and student services

Nancy Langguth

Departments

Educational Policy and Leadership Studies

Psychological and Quantitative Foundations

Rehabilitation and Counselor Education

Teaching and Learning





COLLEGE OF ENGINEERING

A personalized, student-oriented mission distinguishes Iowa's College of Engineering. By design, it's the smallest engineering college in the Big Ten, encouraging students to pursue their individual interests in an environment that's both intellectually challenging and collaborative.

The college admits undergraduate students directly, and enrollment has nearly doubled in the last decade. Many come to lowa looking to complement a top-notch engineering education with experience in other areas, from business to the arts.

The college's mission is to build an inclusive, diverse, and responsible community recognized

for providing an accessible, modern education in engineering and science for future, interdisciplinary leaders; advancing knowledge through fundamental and applied research; and facilitating lifelong learning and economic development.

The college is driven by talented faculty, staff, and students who are producing knowledge to address

grand challenges around advanced technologies, health sciences, sustainability, energy, and the environment. Graduates are ethical, globally-aware citizens whose work while at lowa and throughout their careers make the world safer and the use of resources more efficient. As a center of innovation and discovery, the College of Engineering is undoubtedly improving quality of life for our lowa community, as well as for people across the country and around the world.

Unique education

Built with flexibility in mind, lowa's engineering curriculum gives students the chance to think big and develop projects around their passions. Innovative options include:

Grand Challenge Scholars

The nation's seventh program of its kind—the first in the Big Ten—awards scholarships to engineering students who commit to addressing priority issues identified by the National Academy of Engineering through research, interdisciplinary study, entrepreneurship, global experiences, and service.

Technological Entrepreneurship Certificate

A joint College of Engineering-Tippie College of Business initiative, the certificate complements any engineering program, preparing students to start their own business or manage technological innovations.

Virginia A. Myers Nexus of Engineering and Art Program

In May 2015, college faculty approved a general education requirement that all new undergraduate students take at least three semester hours in the creative arts. The college also created a Project Design Studio, a unique, hands-on "maker" classroom unlike any other on campus. The Nexus program strives to build partnerships and foster relationships with artists and art faculty with the goal of creating collaborative opportunities among engineering and art students and faculty.

KEY FACTS

Undergraduate degrees

BSE

Graduate degrees

MS, PhD

Certificates

Technological Entrepreneurship Wind Energy Naval Hydrodynamics Sustainability Large Data Analytics

2019-2020 enrollment

2,133 undergraduate 284 graduate

Faculty FTEs (fall 2020)

95 tenure track15 non-tenure track34 postdocs

Staff FTEs (fall 2020)

178 professional and scientific220 graduate assistants128 temporary and students

2019 undergraduate placement rate

FY 2020 external funding \$45 million

Research renown

Faculty research enriches education—faculty members advise an average of 20 undergraduate students and two graduate students and generate about \$577,000 in collegiate and interdisciplinary research funding. Internationally recognized research units include:

Center for Bioinformatics and Computational Biology

is a collaboration between lowa's colleges of engineering, medicine, and liberal arts and sciences. The center develops new areas of study related to informatics, basic sciences, and applied medical research.

The Iowa Technology Institute

is a multidisciplinary research center that conducts basic and applied research in modeling and simulation. Faculty, staff, and students from across the UI collaborate to advance knowledge and innovation in the fields of engineering, medicine, science, technology, transportation, and more.

15,212 IOWA ENGINEERING ALUMNI LIVE AND WORK AROUND THE WORLD, 6,043 OF THEM IN THE STATE OF IOWA.

IIHR—Hydroscience & Engineering

is a world-renowned center for education, research, and public service focusing on hydraulic engineering and fluid mechanics. IIHR students, faculty, and staff work together to understand and manage one of the world's greatest resources—water—through a comprehensive multidisciplinary approach that includes basic fluid mechanics, laboratory experimentation, and computational approaches.

The Iowa Flood Center

was born out of the 2008 floods and provides lowans with accurate, science-based information to help them assess and understand their flood risk. The center's goal is to improve flood-monitoring and prediction capabilities across the state, while developing strategies to help mitigate and prevent future flood damages.

The Iowa Geological Survey (IGS)

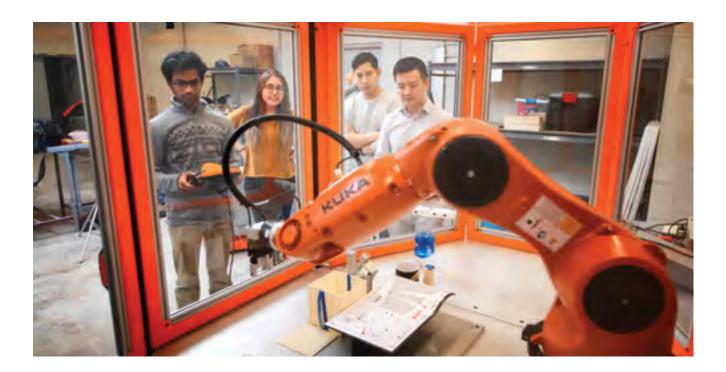
has a rich scientific history in the state, serving lowans for more than 150 years through the collection and analysis of geologic and groundwater data. With this information, the IGS helps lowans effectively understand lowa's natural resources for long-term sustainability and economic development.

The National Advanced Driving Simulator (NADS)

is home to the largest driving simulator in the U.S. and has been a leader in driving safety research for more than 20 years. Through work with students, faculty, staff, programs, and university-wide collaborators, NADS partners with government, industry, and academic leaders to improve safety by researching the connections between drivers, motor vehicles, and road users.

The Iowa Institute for Biomedical Imaging

fosters cooperative research and discovery in biomedical imaging and quantitative image analysis across colleges and majors at lowa. The formation of this interdisciplinary institute reflects lowa's institutional support for research, training, and education in biomedical imaging, image analysis, and translational medical research.



COLLEGE OF ENGINEERING LEADERSHIP

Dean: Harriet Nembhard

Nembhard was named dean of the College of Engineering and Roy J. Carver Professor of Engineering in July 2020. She is also professor of industrial and systems engineering. Nembhard is an accomplished researcher in manufacturing and health care systems engineering. Her work has led to several advances, including a patented imprint lithography manufacturing process for small-scale medical devices and a sensor-based system to conduct early screening for Parkinson's disease.



Reporting positions

Associate dean for academic programs

Nicole Grosland

Interim associate dean for graduate programs and research **H.S. Udaykumar**

Departments

Roy J. Carver Department of Biomedical Engineering

Chemical and Biochemical Engineering

Civil and Environmental Engineering

Electrical and Computer Engineering

Industrial and Systems Engineering

Mechanical Engineering



COLLEGE OF LAW

Iowa's College of Law, founded in 1865, was among the first law schools to grant law degrees to women (1873), international students (1879), and African Americans (1879). The oldest law school west of the Mississippi River, the institution is recognized for a curriculum that balances challenging coursework and skills-training programs.

The college offers the legal education the world needs today, providing its students a deep understanding of the law and the ability to collaborate across disciplines and areas of expertise to offer creative solutions to the world's most-pressing problems. It's taken aggressive steps to grow enrollment, such as the "3 + 3" partnership with more than a dozen lowa colleges, and streamlining the admissions process for current UI students.

The college's writing program is one of the nation's strongest, and faculty have built particular distinction in international and comparative law, public interest law, and intellectual property.

Research centers foreground public service—support for nonprofits, human rights issues, and more.

Learning at all levels

A multitude of College of Law programs are expanding alternatives for students and offering unique development opportunities for faculty and practitioners. Highlights include:

Advanced standing JD for foreign-trained lawyers

The Advanced Standing JD enables students who have already earned a Bachelor's of Law degree or graduate-level law degree abroad to apply their previous legal studies to the American law degree.

Law library

One of the nation's largest and best collections of legal materials, lowa's Law Library includes more than 1.6 million volumes or equivalents, plus extensive print, electronic, and microfilm holdings.

Law clinic

Clinic students learn necessary skills that cross practice areas, from client interviewing and case theory development to cultural competence and resilience. The Law Clinic functions like a single law firm with six distinct practice groups: federal criminal defense, civil and employment litigation, estate planning, law and policy in action, immigration, and the Community Empowerment Law Project.

KEY FACTS

Professional degrees JD, LLM, SJD, MSL

Certificate Human rights

Fall 2020 enrollment

473 JD candidates
11 graduate students

Faculty FTEs (fall 2020)

5 tenure track

25 tenured

6 legal clinic

6 legal writing

1 visiting assistant professor

1 visiting associate professor

2 lecturers

1 professors of instruction

Staff FTEs (fall 2020)

54 professional and scientific

18 merit

204 graduate assistants

4 temporary

42 students (not including RAs)

FY 2020 external funding

\$4.6 million

Employment outcomes

In any given year, lowa Law ranks in the top 15 in job placement among all U.S. law schools. lowa graduates work in the nation's most renowned law firms, as in-house counsel for Fortune 500 companies, at government agencies and nonprofit organizations, for small and mid-sized law offices, and as prosecutors and public defenders.

Faculty fellowship

In 2020, lowa Law relaunched its Faculty Fellowship Program, which is designed to provide research opportunities, faculty mentoring, and career development for promising legal scholars and teachers. The position combines law teaching with scholarly research and writing, especially research with an interdisciplinary focus and reach, and aims to further the Ul's goal of recruiting and retaining a more diverse campus community of faculty, staff and students.

27TH-RANKED LAW SCHOOL IN THE NATION IN 2020, ACCORDING TO U.S. NEWS & WORLD REPORT





COLLEGE OF LAW LEADERSHIP

Dean: Kevin Washburn

Washburn joined the college in 2018 as the N. William Hines Dean after serving as assistant secretary for the Bureau of Indian Affairs from October 2012 to January 2016. He was previously dean of the University of New Mexico School of Law from July 2009 to October 2012. A citizen of the Chickasaw Nation of Oklahoma, he holds a law degree from Yale Law School.



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Reporting positions

Associate dean for academic affairs Emily Hughes

Associate dean for faculty **Ann Laquer Estin**

Associate dean for students and career services

Carin Crain

Law Library director
Carissa Vogel

Associate dean for international and comparative law programs **Adrien Wing**

Assistant dean of enrollment management

Collins Byrd

Assistant dean and chief of staff

Jill De Young

Assistant dean for finance and administration

Gordon Tribbey

Senior human resources and director of diversity, equity, and inclusion and global engagement

Neda Barrett

Centers and institutes

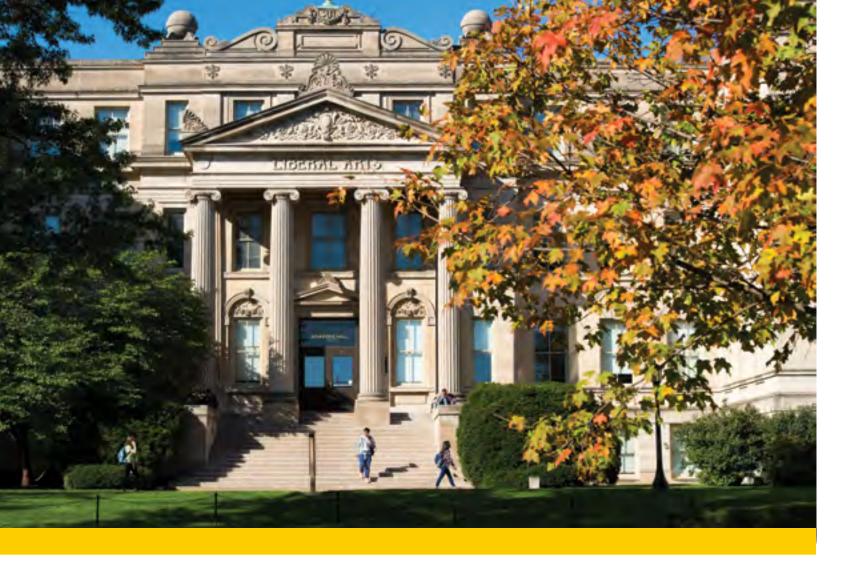
Center for Human Rights Innovation, Business, and Law Center

Nonprofit Resource Center Law, Health Policy, and

Disability Center

National Health Law and
Policy Resource Center

Labor Center



COLLEGE OF LIBERAL ARTS AND SCIENCES

The College of Liberal Arts and Sciences (CLAS) houses almost 40 departments, spanning the visual, performing, literary, and cinematic arts; humanities; natural and mathematical sciences; social and behavioral sciences; and communication disciplines.

This uncommon breadth provides ample opportunities for undergraduate students to explore and create unique academic portfolios, for graduate students to study with world-class researchers and mentors, for faculty to forge collaborations that blur disciplinary boundaries, and for the college to offer innovative programs that meet contemporary needs.

The college annually admits about three-quarters of the university's undergraduates, who can choose among 68 majors, 71 minors, and 21 interdisciplinary certificate programs in CLAS, among numerous other programs in partner colleges. CLAS also administers the CLAS Core General Education Program, offering broad-based, foundational coursework for undergraduates across lowa's colleges.

From the pioneering and world-renowned lowa Writers' Workshop—the first program of its kind—to historic and highly ranked programs in speech pathology and audiology, to a tradition of leadership in the fine arts and space exploration, lowa's liberal arts and sciences instructors, researchers, and artists expand the scope of human knowledge, perspective, and experience. Some 30% of undergraduates conduct faculty-mentored research outside of their class assignments, and 55% complete internships or similar experiential opportunities.

Dramatic new facilities bolster the college's strengths.

- The 89,000-square-foot Voxman Music Building opened in 2016 and features classrooms, teaching studios, a library, rehearsal spaces, a rooftop terrace, and a 700-seat recital hall.
- The 126,000-square-foot Visual Arts Building also opened in 2016 and features five galleries, a 70-seat auditorium, and natural light throughout the building.
- The 66,470-square-foot Psychological and Brain Sciences Building opened in 2019, with state-ofthe-art research labs and student common spaces.

Student success

Helping students chart their course and succeed is the core of the college's mission. These and other initiatives empower students to strive for their goals:

In-demand degree programs

Throughout the college, academic options are relevant and reflective of the needs of students and the society they will lead. Some recently added undergraduate majors are Screenwriting Arts, Neuroscience, and Data Science. The CLAS CORE General Education Program recently added a unique diversity and inclusion requirement. And CLAS is central to the Andrew W. Mellon Foundation-funded Humanities for the Public Good initiative, with a goal of preparing doctoral students for diverse careers in nonacademic fields.

KEY FACTS

Undergraduate degrees BA, BS, BFA, BLS, BM

Graduate degreesAuD, MA, MS, MFA, PhD

Fall 2020 enrollment

15,359 undergraduate 1,849 graduate (graduate students are enrolled in the Graduate College)

Placement rate (class of 2016) 94%

Faculty FTEs (fall 2020)

542 tenured/tenure track222 instructional track16 clinical track

Staff FTEs (fall 2020)

354 professional and scientific 13 merit 1,178 graduate assistants

FY 2020 external funding (grants and gifts)
\$48.4 million



TILE classrooms

Collegiate faculty are embracing new teaching methods and facilities, including the technologically innovative TILE (Transform, Interact, Learn, Engage) classrooms available across campus. Faculty throughout the college have been quick to adopt team-taught courses, flipped-classroom models, and other approaches that invigorate the classroom experience.

Advising and mentoring

Every department in the college has at least one professional advisor who works collaboratively with faculty to assist undergraduates with declared

majors, select courses, and activities that will enhance the college experience. Likewise, graduate advisors place great importance on their mentorship, and are regularly recognized by national organizations and by the Graduate College for their efforts.

Diversity, equity, and inclusion

The principles and values of diversity, equity, and inclusion are fundamental to the mission of the college, as they are inseparable from the liberal arts tradition. CLAS is committed to building a more diverse faculty, staff, and student body; offering equitable campus resources; and constructing more inclusive policies and practices.

63% OF IOWA UNDERGRADUATES EARNED THEIR DEGREES FROM THE COLLEGE OF LIBERAL ARTS AND SCIENCES IN 2019-20.

COLLEGE OF LIBERAL ARTS AND SCIENCES LEADERSHIP

Interim Dean: Sara Sanders

Sanders was appointed interim dean of the College of Liberal Arts and Sciences in July 2020. She also is the college's director of diversity, equity, and inclusion. Sanders is a professor in the School of Social Work, and joined the lowa faculty in 2003. She was awarded the President and Provost Award for Teaching Excellence in 2015, named Dean's Scholar in 2011, and is a fellow of the Gerontological Society of America. She served as director of the School of Social Work from 2015 to 2019, and as the college's associate dean for strategic initiatives from January to July 2020.



Associate deans

Associate dean for graduate education and outreach and engagement

Christine Getz

Associate dean for undergraduate education

Cornelia Lang

Associate dean for the arts and humanities

Roland Racevskis

Associate dean for the natural, mathematical, and social sciences

Maggy Tomova

Associate dean for research **Joshua Weiner**

Staff reporting positions

Director, strategic communications

Nic Arp

Senior human resources director **Kari Gates (interim)**

Director, business and financial administration

Erin Herting

Academic units

Departments

African American Studies Program

American Studies

Anthropology

School of Art and Art History

Asian and Slavic Languages and Literatures

Biology

Chemistry

l, Cinematic Arts

Classics

Ciassics

Communication Sciences and Disorders

Districts

Computer Science

Dance

Earth and Environmental

Sciences

English

English as a Second Language Program

French and Italian

Gender, Women's, and Sexuality

Studies

Geographical and Sustainability Sciences

German

Health and Human Physiology

History

Iowa Writers' Workshop

School of Journalism and Mass Communication

Linguistics

Mathematics

School of Music Philosophy

Physics and Astronomy

Political Science

Psychological and Brain Sciences

Religious Studies

School of Social Work

Sociology and Criminology

Spanish and Portuguese

Statistics and Actuarial Science

Theatre Arts

Divisions

Interdisciplinary Programs

- · Enterprise Leadership
- · Global Health Studies
- · Interdepartmental Studies
- International Studies
- Latin American Studies
- Latina/o/x Studies

Performing Arts

- Dance
- Music
- Theatre Arts

World Languages, Literatures, and Cultures

- · American Sign Language
- Asian and Slavic Languages and Literatures
- French and Italian
- German
- Linguistics
- · Spanish and Portuguese



COLLEGE OF NURSING

Iowa's College of Nursing consistently ranks among the nation's best, respected for top education programs at all levels with a focus on leadership within the profession and across health care fields.

The college's mission encompasses meeting lowa's needs for nurse clinicians, scholars, and educators, while advancing nursing research and developing nursing as an academic discipline.

A competitive undergraduate BSN program emphasizes critical thinking, decision making, clinical judgement, cultural sensitivity, and professional values. Each year the college admits 72 first-year undergraduates directly through its BSN

early decision program. Other students apply to the program after completing pre-nursing coursework.

At the graduate level, the college provides topranked programs that prepare practicing nurses for specialization in nursing administration, gerontology, family nursing, and psychiatric-mental health nursing, and address the critical need for nursing faculty and researchers.

Serving Iowa

From helping practitioners develop new skills and knowledge, to working directly with patients, to keeping the state's nursing profession strong, the College of Nursing connects with all 99 lowa counties.

Online residency

To help recent graduates transition to new roles as professional nurses, the college helped create the Online Nurse Residency Program. The program's curriculum is delivered via a combination of live webinars and interactive modules that can be implemented in a variety of clinical settings.

98% OF UI NURSING STUDENTS PASS THE NATIONAL LICENSURE EXAMINATION ON THEIR FIRST TRY.

Extending education

The college has embraced distance learning, delivering advanced training across the state.

Options include an RN-to-BSN completion program, training for nurse anesthetists and psychiatricmental health nurses, and programs to help nurses improve pain management, depression screening, dementia care, and other skills.

Lending a hand

The college coordinates the Johnson County Sexual Assault Response Team, a coalition of nurse examiners, victim advocates, law enforcement officers, and others.

Honoring peers

The college is a major sponsor of 100 Great Iowa Nurses, recognizing nurses from Iowa who are nominated by patients, colleagues, and others during National Nurses Week.

KEY FACTS

Undergraduate degrees BSN, RN-BSN

Graduate degreesMSN, CNL, DNP, PhD

Fall 2020 enrollment

719 undergraduate 273 graduate

Faculty FTEs (fall 2020)

29 tenure track33 clinical track41 postdocs and others

Staff FTEs (fall 2020)

41 professional and scientific2 merit14 graduate assistants20 temporary and students

FY 2020 external funding \$3.7 million



Nursing excellence

College of Nursing faculty, staff, and students are connecting nursing research with clinical practice.

Standardized treatments

The Center for Nursing Classification and Clinical Effectiveness sponsors ongoing research into nursing-interventions classification and nursing-outcomes classification, providing standard terminologies for use across systems and specialties.

Evidence-based practice

The college's Csomay Center for Geriatric Nursing Excellence develops and disseminates evidence-based practice guidelines that help professionals improve care for older adults. The center also provides educational programming to assist in the care of older adults.

Continuing education

Regular programs for practitioners take the latest nursing research into the field and help nurses build their credentials.

Realistic training environment

The Nursing Clinical Education Center enhances education for students and practitioners by providing an 11-room, 20,000-square-foot, state-of-the-art clinical simulation lab. A joint project of the college and UI Hospitals & Clinics Department of Nursing and Patient Services, the center offers realistic experience in scenarios such as childbirth, neonatal intensive care, and adult ambulatory care.

State-of-the-art renovation

A renovation of three floors of the building modified teaching spaces to be more collaborative and interactive. Because the college is a leader in online education, space configuration and amenities were incorporated. The project was completed in spring 2019.

COLLEGE OF NURSING LEADERSHIP

Dean: Julie Zerwic

Zerwic was named dean of the college in 2017. Previously, she served as executive associate dean of the College of Nursing at the University of Illinois at Chicago (UIC), a position she held from 2009 to 2017. Zerwic earned a Bachelor of Science in Nursing from the University of Wisconsin–Eau Claire, a Master of Science in Nursing from the University of Wisconsin–Madison, and a PhD from the University of Minnesota. She completed a postdoctoral fellowship at the University of Rochester before joining the faculty at UIC in 1993.



Reporting positions

Associate dean for undergraduate programs

Anita Nicholson

Associate dean for faculty

Keela Herr

Associate dean for research and scholarship

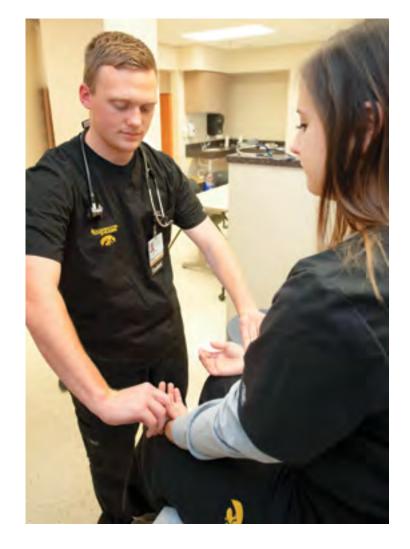
Barbara Rakel

Assistant dean for graduate practice programs

Mary Dirks

Interim executive associate dean

Sandy Daack-Hirsch





COLLEGE OF PHARMACY

Iowa's College of Pharmacy is one of the oldest and most-respected institutions of its kind, offering a top-ranked Doctor of Pharmacy program and a thriving research enterprise.

The college challenges students to pursue personal and professional excellence, develop a thirst for knowledge and discovery, exercise civic responsibility, and provide the highest level of patient care. It emphasizes a commitment to interdisciplinary and interprofessional collaboration within the health sciences campus, fostering an environment of integration and teamwork.

More than 60% of students pursuing the four-year PharmD professional degree do so after earning a

Bachelor of Science or related degree. Opportunities for career specialization include a combined PharmD/Master of Public Health program (offered with the UI College of Public Health), PharmD/Health Informatics degree, a Certificate in Palliative Care, or a PhD as preparation for academia, industry, or research careers. Doctor of Pharmacy students gain hands-on experience with more than 850 high-trained and experienced preceptors at 430 sites.

In December 2019, the college moved into a new, \$96.3 million building to replace existing facilities built in 1961. The new building's emphasis is on transformative learning spaces, skills development, research collaboration, and inclusivity. Aspects of Universal Design are incorporated throughout.

Research strengths

In addition to its high-quality education, the college is known for its advanced practice models and innovative patient care, drug discovery, product development, and contract manufacturing. The college has a clear, distinctive philosophy—to redefine the role pharmacy will play in tomorrow's health care system.

Pharmacy practice and science

lowa is a national and international leader in research directly related to pharmacy practice. The college has vigorous research programs that include the development of innovative practice models, collaborative models for pharmacy care, comparative effectiveness studies, integration of community pharmacists into medication therapy management programs, assessment of quality improvements to patient care resulting from medication therapy management services, and innovative teaching methods in pharmacy.

Pharmaceutical sciences and experimental therapeutics

The Department of Pharmaceutical Sciences and Experimental Therapeutics has major areas of research excellence in synthetic and computational medicinal chemistry, drug metabolism and toxicology, non-viral gene delivery, novel drugdelivery systems, physical pharmacy, and pharmaceutical development at both the preformulation and formulation stages. Researchers also study new anti-cancer and antimicrobial agents, nanotechnology in pharmaceutical design and formulation, and innovative uses of pharmacokinetic, pharmacogenetic, and pharmacodynamic analyses in the development and optimization of drug therapy.

KEY FACTS

Graduate degrees

MS, PhD

Professional degrees

PharmD

Certificates

Certificate in Palliative Care (PharmD)

Fall 2020 enrollment

62 graduate students 414 PharmD candidates

Faculty FTEs (fall 2020)

23 tenure track
21 clinical track
4 postdocs and others
526 adjunct faculty

Staff FTEs (fall 2020)

129 professional and scientific1 merit51 graduate assistants14 temporary and students

FY 2020 external funding

\$22.3 million, including \$16.4 million in income from UI Pharmaceuticals



University of Iowa Pharmaceuticals

University of Iowa Pharmaceuticals (UIP) is the largest and most experienced university-affiliated, FDA-registered pharmaceutical manufacturing facility in the United States that produces both sterile and non-sterile dosage forms. UIP has been developing formulations, manufacturing products, and conducting analytical testing in compliance with current Good Manufacturing Practices for nearly 45 years.

In just over a year, UIP staff has grown from 50 to 84 members, including a chief operating officer, senior manufacturing director, quality specialists in quality assurance, and product specialists in sterile and non-sterile product development.

UIP recently partnered with four biotech companies to accelerate novel treatments to combat symptoms arising from COVID-19. With each company, UIP expedited its manufacturing, testing, and evaluation of coronavirus drugs.

FOR NEARLY 45 YEARS, THE COLLEGE OF PHARMACY HAS HOUSED UI PHARMACEUTICALS, THE MOST EXPERIENCED UNIVERSITY-AFFILIATED, FDA-REGISTERED PHARMACEUTICAL MANUFACTURING FACILITY IN THE UNITED STATES.

COLLEGE OF PHARMACY LEADERSHIP

Dean: Donald Letendre

Letendre was named dean of the college in 2007. He came to lowa from the University of Rhode Island, where he served as dean and executive secretary of the Rhode Island State Crime Laboratory Commission. He received his Bachelor of Science in Pharmacy from the Massachusetts College of Pharmacy and a Doctor of Pharmacy from the University of Kentucky, and completed three years of postgraduate residency training at the University of Kentucky Albert B. Chandler Medical Center.



Reporting positions

Executive associate dean **Gary Milavetz**

Associate dean of research and graduate programs

Michael Duffel

Associate dean of student affairs

Susan Vos

Assistant dean of academic affairs

Mary Elizabeth Ray

Associate dean, University of Iowa Hospitals and Clinics

Mike Brownlee

Assistant dean of research **David Roman**

Assistant dean, VA Health Care Systems

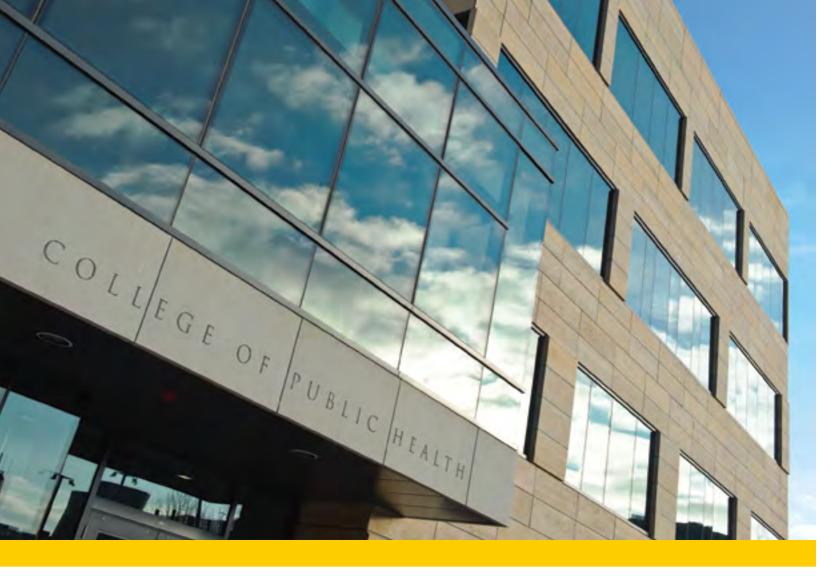
Traviss Tubbs

Departments and divisons

Pharmaceutical Sciences and Experimental Therapeutics

Pharmacy Practice and Science





COLLEGE OF PUBLIC HEALTH

Established in 1999, the College of Public Health is a national leader in research, teaching, and service dedicated to protecting and promoting health.

The college works with UI collaborators in the health sciences, liberal arts, business, engineering, and law, along with government, community, and industry partners. Public health investigators address community health and health disparities, work to control infectious diseases, prevent injuries, improve agricultural and rural health, monitor cancer and birth defects, and respond to public health emergencies. Their research and policy initiatives help ensure that people everywhere have access to clean air and water, nutritious food, safe workplaces, and quality health care services. The college's focus on

communities is reflected in its collaborations with community partners and outreach activities in each of lowa's 99 counties.

The college provides a full slate of master's and doctoral programs, including dual-degree programs with multiple UI colleges and the College of Veterinary Medicine at Iowa State University in Ames. The undergraduate program, launched in 2016, graduated its first class in 2020 and continues to grow amid rising interest in public health. Accelerated undergrad-to-grad options

allow students to complete both bachelor's and master's degrees in five years. Certificate programs are available to students and professionals, and extensive continuing education courses serve thousands of professionals in the public health workforce throughout lowa and the Midwest.

Collective areas of excellence

The college's strategic plan defines three broad areas of strength that set the stage for future growth and innovation while boosting the college's profile.

Rural health

A methodological foundation to identify programs, policies, and treatments proven to improve health, this area is gaining national attention and plays to lowa's collaborative environment and established strengths in such areas as aging, chronic disease, and clinical trials research.

Comparative effectiveness research

A methodological foundation to identify programs, policies, and treatments proven to improve health, this area is gaining national attention and plays to lowa's established strengths in such areas as aging, chronic disease, and clinical trials research.

Community engagement

Community-guided, participatory research is an lowa tradition, producing policies and programs that are effective, sustainable, and benefit the health of individuals, families, and neighborhoods while expanding learning and research opportunities for students, faculty, and staff.

Research strengths

The college is home to two dozen interdisciplinary research centers and programs that unite faculty, staff, and students in outreach, service, and policy initiatives. The centers include:

Center for Emerging Infectious Diseases

Focusing in research and training in emerging pathogens, particularly those that spread from animals to humans, the center has earned a national reputation for expertise on respiratory viruses.

KEY FACTS

Undergraduate degrees
BA, BS

Graduate degrees
MHA, MPH, MS, PhD

Enrollment (fall 2020) 227 undergraduates 399 graduates

Faculty FTEs (fall 2020) 57 tenure track 11 clinical

Staff FTEs (fall 2020)
187 professional and scientific
5 merit
148 graduate assistants

FY 2020 external funding \$40.77 million

Clinical Trials Statistical and Data Management Center (CTSDMC)

Biostatisticians, database developers, data managers, and regulatory experts with the CTSDMC provide the infrastructure to design, mange, monitor, and analyze multicenter clinical trials.

IOWA IS RANKED AMONG THE NATION'S TOP 20 PUBLIC HEALTH SCHOOLS AND PROGRAMS BY *U.S. News and World Report* and its master of health administration program is ranked in the top 10.

Injury Prevention Research Center

One of nine national Injury Control Research Centers funded by the Centers for Disease Control and Prevention (CDC), Iowa's program aims to prevent and control traumatic injuries and violence, especially among rural populations.

Iowa Institute of Public Health Research and Policy

Researchers, public health practitioners, community/private partners, and policymakers tackle big challenges in population health, such as transmission of epidemic diseases, translation of biomedical advances into practice, and evaluating community-based interventions.

Prevention Research Center for Rural Health

Focused on assessing health disparities in rural areas, this CDC-funded center collaborates with community partners in lowa to develop and adapt evidence-based interventions that enhance population health.

Rural Policy Research Institute (RUPRI)

RUPRI conducts policy analysis and research on the challenges and opportunities facing rural America. It addresses topics such as health policy, human services, and poverty. Its reach is both national and international, as one of the world's preeminent sources of nonpartisan expertise regarding the rural differential in public policies.

State Health Registry of Iowa/Iowa Cancer Registry

A population-based cancer registry serving lowa and the nation since 1973, the initiative is a founding member of the National Cancer Institute's Surveillance, Epidemiology, and End Results Program. It is a vital source of data on cancer trends, treatment efficacy, and prevention.



COLLEGE OF PUBLIC HEALTH LEADERSHIP

Dean: Edith Parker

Parker joined the UI faculty in 2010 as professor and head of community and behavioral health and was named dean of the college in 2018. She also has a faculty appointment with the UI Public Policy Center and directed the UI Prevention Research Center for Rural Health prior to being named dean. She previously served as associate dean for academic affairs as a member of the faculty of the School of Public Health at the University of Michigan. She holds a bachelor's degree from Davidson College and Master of Public Health and Doctor of Public Health degrees from the University of North Carolina, Chapel Hill.



Reporting positions

Associate dean for administration

Lori Cranston

Associate dean for faculty affairs

Jeffrey Dawson

Associate dean for research
Corinne Peek-Asa

Associate dean for academic affairs

Margaret Chorazy

Departments

Biostatistics

Community and Behavioral Health

Epidemiology

Health Management and Policy

Occupational and Environmental Science

Other centers

Biostatistics Consulting Center

Center for Health Policy and Research

Center for Public Health Statistics

Environmental Health Sciences Research Center

Great Plains Center for Agricultural Health

Health Effectiveness Research

Healthier Workforce Center of the Midwest

Heartland Center for Occupational Health and Safety

Institute for Public Health Practice

lowa Registry for Congenital and Inherited Disorders

lowa's Center for Agricultural Safety and Health

Midwestern Public Health Training Center

Native Center for Behavioral Health

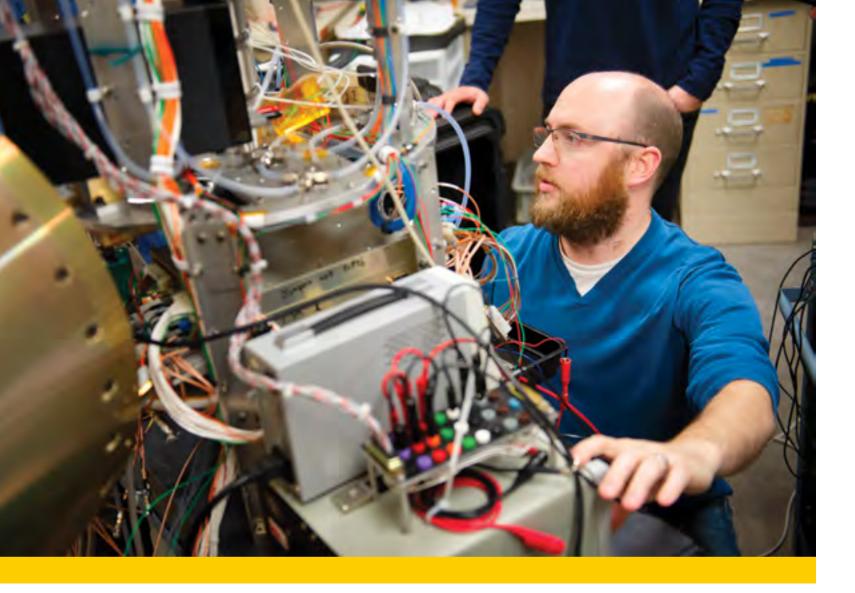
Nutrition Center

Preventive Intervention Center

RUPRI Center for Rural Health Policy Analysis

Rural Telehealth Research Center

IOWA'S PUBLIC HEALTH RESEARCH ENTERPRISE CREATES UNIQUE EXPERIENTIAL LEARNING OPPORTUNITIES IN A VARIETY OF LOCAL, NATIONAL, AND INTERNATIONAL SETTINGS.



GRADUATE COLLEGE

Iowa's Graduate College accounts for more than one-fifth of the university's total enrollment, supporting graduate education campuswide.

The college approves proposals for new graduate programs, evaluates existing programs, and confers most University of Iowa graduate degrees. It also administers interdisciplinary graduate programs in fields ranging from genetics to book arts, a point of distinction for the college.

In addition, the college offers central resources to help students succeed—academic and research support, career development, funding guidance, and more. With the Office of the Vice President for Research, it also provides support for postdoctoral scholars and fellows.

Current priorities include enhancing how students match with programs, develop distinctive research and creative work, gain comprehensive preparation for a range of careers, and improve career placement rates. Strong career placements make UI programs more distinctive and provide networking opportunities for future students.

UI grad success

Addressing shifts in the academic job market, lowa's Graduate College offers a variety of resources to help grad students compete their degrees on time and prepare for careers in the academy and beyond.

Academics

The college's success map helps field questions about their programs and career options. Staff provide additional one-on-one assistance with deadlines, policies, research resources, interdisciplinary opportunities, and certificate programs. This has helped UI graduate students win more national dissertation prizes than students at any other public institution.

Caree

Collegiate advisers help students explore a range of employment opportunities within and beyond academia. Staff also coach students on how to build their professional online identities and utilize career planning resources such as MyIDP and ImaginePhD.

Funding

Online resources, direct consultations, and proposal reviews offer graduate students assistance with grant and fellowship applications. The college also advocates for graduate research in communications with policymakers, funding agencies, employers, and donors.

Professional development

Networking events, workshops, panel discussions, and seminars let graduate students build skills and prepare to launch their careers. The Grad Success Center focuses on issues including cultural awareness, peer mentoring, and navigating the system as a first-generation graduate student. UI graduate students learn to speak in clear, concise, and compelling terms about their work. Iowa requires students to submit both public and technical abstracts of their dissertations. The Grad Success Center is host to the popular Three Minute Thesis (3MT) research communication competition and cross-campus trainings.

12 GRADUATE PROGRAMS AT IOWA RANK AMONG THE TOP 10 IN THE NATION, ACCORDING TO *U.S. News and World Report.*

KEY FACTS

Graduate degrees

AuD, CER, DMA, DNP, DPT, EdD, EdS, EdU, MA, MAC, MAT, MCS, MFA, MHA, MPA, MPAff, MPH, MS, MSN, MSW, PhD

Fall 2020 enrollment

4,780 without postdocs, 5,073 with postdocs

Faculty FTEs (fall 2020)

14 tenure track260 postdocs3 lecturers2 associate professors of practice

Staff FTEs (fall 2020)

45 professional and scientific2 merit94 graduate assistants2 students

FY 2020 external funding

\$2.3 million



GRADUATE COLLEGE LEADERSHIP

Dean: John Keller

Keller serves as dean of the college—a role he assumed in 2002 after two years as interim dean—associate provost for graduate and professional education, and served as interim vice president for research and economic development from October 2017 to June 2019. He earned master's and doctoral degrees from Northwestern University.



Reporting positions

Associate dean **Shelly Campo**

Associate dean **Steven Varga**

Assistant dean of academic affairs

Heidi Arbisi-Kelm

Assistant dean for graduate development Jennifer Teitle Interdisciplinary departments and programs

Applied Mathematical and Computational Science

Center for the Book

Genetics

Human Toxicology

Immunology

Informatics

International Writing Program

Molecular Medicine Neuroscience

School of Library and Information Science

School of Planning and Public Affairs

University of Iowa Press





TIPPIE COLLEGE OF BUSINESS

Named for accomplished alumnus Henry B. Tippie, Iowa's Tippie College of Business offers some of the university's most popular undergraduate programs and a full slate of graduate programs for traditional students and working professionals.

Undergraduates can earn degrees in six areas (accounting, business analytics, economics, finance, management, and marketing). In addition, the college offers three certificates that can be earned by any lowa student (international business, entrepreneurship, and risk management and insurance). The college directly

admits a growing number of highly qualified undergrads. Others enter the university through the College of Liberal Arts and Sciences, designating an interest in business and applying to the college in their sophomore or junior years.

Graduate programs include Master of Accountancy, Master of Science in Business Analytics, Master of Science in Finance, and PhD degrees. Professional programs include part-time and Executive and Online MBA programs and a variety of certificate programs offered at locations across the state.

The college is the degree- and credit-granting institution for CIMBA, a consortium of more than 35 universities that join to offer study abroad options in Italy. CIMBA offers undergraduate study abroad opportunities as well as a full- and part-time MBA program.

Faculty include experts from both academic and business sectors, providing students a solid functional foundation and insight into modern management practices. Collegiate centers and institutions provide career-focused guidance to students, research for government and industry, and assistance for entrepreneurs.

Centers and institutes

The college's centers and institutes offer focused training for students, groundbreaking research, and assistance with businesses large and small.

John Pappajohn Entrepreneurial Center (JPEC)

A comprehensive resource for entrepreneurs, JPEC has been ranked among the top 25 such programs in the country. Programs include a certificate, and programming for the K–12 system; local entrepreneurs; and faculty, staff, and students. JPEC also coordinates the university's multidisciplinary Enterprise Leadership undergraduate major.

Vaughan Institute of Risk Management and Insurance

The program provides undergraduates with a career-oriented foundation in risk-management and insurance disciplines.

Hawkinson Institute of Business Finance

The institute prepares students for careers with highly regarded investment banks and financial services firms.

KEY FACTS

Undergraduate degrees BBA

Graduate degreesMAc, MS, MBA, PhD

Fall 2020 enrollment 2,934 undergraduate 1,744 graduate

Faculty FTEs (fall 2020)

80 tenure track 56 instructional track 37 adjuncts

Staff FTEs (fall 2020)

105 professional and scientific 3 merit

FY 2020 external funding \$9 million



Bedell Entrepreneurship Learning Laboratory (BELL)

Home of the Founders' Club, the BELL provides office space and mentoring for students who want to build new businesses and bring new ideas to market.

THE TIPPIE COLLEGE OF BUSINESS IS HARD TO BEAT FOR INNOVATIVE BUSINESS CURRICULUM, REAL-WORLD LEARNING EXPERIENCES, CORPORATE TRAINING AND DATA SOLUTIONS, AND OUTSTANDING CAREER PLACEMENT.

Iowa Electronic Markets (IEM)

One of the field's oldest and most reliable predictive markets, the IEM offers students and faculty a distinctive research tool.

Judith R. Frank Business Communication Center

The center provides guidance and tutoring to help students improve written, oral, and visual business communications skills.

McGladrey Institute of Accounting Education and Research

Through crucial financial support and such initiatives as a national speaker series, the institute fosters educational excellence in accounting research.

Marketing Institute

Students develop skills and participate in field projects, helping real-world clients tackle real-world challenges. The institute provides assistance with internship and job placement.

Henry, Krause, Marberry, and Hart Funds

These four real-money funds provide graduate and undergraduate finance students the opportunity to manage assets. Returns frequently beat those of the S&P 500.

TIPPIE COLLEGE OF BUSINESS LEADERSHIP

Dean: Amy Kristof-Brown

Kristof-Brown was named dean of the college in November 2020, having served as interim dean since March 2020. She began her career at the Tippie College in 1997, serving as the director of Graduate Studies and the department executive officer for the Department of Management and Entrepreneurship, and then senior associate dean. She is a fellow of the Society for Industrial and Organizational Psychology and the American Psychological Association.



Reporting positions

Senior associate dean **Barrett Thomas**

Associate dean of MBA programs

Jennifer Blackhurst

Departments

Accounting Economics

Finance

Management and Organizations

Management Sciences

Marketing

Graduate and professional programs

The Tippie College is committed to providing learning opportunities in ways that meet the needs of students. In addition to an Online MBA Program, the college offers a part-time Professional MBA program with classes in Des Moines, Cedar Rapids, and Davenport/Quad Cities. The Executive MBA program is taught in Iowa City, Des Moines, and internationally in Hong Kong.

The Master of Science in Business Analytics is offered part-time in Des Moines and Cedar Rapids and full-time in Iowa City, while the Master of Finance is offered full-time in Iowa City.

The Tippie College also offers an array of certificate programs at all of its locations.





UNIVERSITY COLLEGE

University College, created in 2005, serves an important role at Iowa and is an academic home for numerous courses and programs that span multiple campus units.

University College is focused on the campuswide coordination and collaboration of educational opportunities and successful outcomes for lowa's traditional and nontraditional learners. Its Student Success and Faculty Services programs provide the campus community with the support necessary to perform at its best. By offering degree programs, courses, and non-credit continuing education, University College gives all lowans access to first-rate educational programming no matter where they live or where they are on their educational journey.

Student success

University College's success emphasis encompasses the first-year experience, retention initiatives, and academic resources. The college coordinates new student orientation, supplemental instruction, peer learning assistants, and lowa's early warning system to identify at-risk students. More recently, University College has collaborated with campus partners to provide additional support for first-generation students.

Degrees, programs, courses, and certificates

University College administers degree and certificate options and awards academic credit for a range of courses and experiences. The Bachelor of Applied Sciences (BAS) and Bachelor of Liberal Studies (BLS) programs enroll 463 undergraduates. The programs are designed for students with two-year degrees or some college credit and can be completed entirely online with a choice of tracks and emphasis areas. University College administers certificate programs in leadership studies, nonprofit management, and sustainability, and offers a variety of courses, including leadership advancement, lifetime skills, and career development.

Distance and online education

University College provides resources associated with distance and online education. Staff assist faculty in designing, administering, and marketing online courses. Exam services coordinates all phases of exam processes, including proctoring exams both inside and outside lowa City.

Outreach

University College houses several outreach and engagement initiatives, including collaborative regional partnerships such as the Kirkwood Regional Center on the Ul's Coralville campus; Iowa Lakeside Laboratory at West Okoboji Lake; and the John and Mary Pappajohn Education Center in Des Moines. It also houses the UI Center for Conferences, which serves as a valuable resource and partner for faculty and staff who are planning a conference or meeting.

UNIVERSITY COLLEGE LEADERSHIP

Dean: Tanya Uden-Holman

Uden-Holman was named associate provost for undergraduate education and dean of University College in June 2018. She previously served as associate dean for academic affairs in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Uden-Holman earned her BA, MA, and PhD in sociology from the University of Iowa.

Reporting positions

Associate deans
Anne Zalenski
Andrew Beckett

Departments and course sponsors

Aerospace Studies
Biomedical and Health Sciences
Career Center Programs
College Success Initiatives
Intercollegiate Athletics
Participation

Iowa Biosciences Academy Iowa Lakeside Laboratory Leadership Studies

Lifetime Leisure Skills Military Sciences

Study Abroad Undergraduate Research

Experiences
University Libraries

UI Honors Programs
UI Upward Bound

VIGRE Heartland REU (Vertical Integration of Research and Education)

Programs and certificates

Bachelor of Applied Studies
Bachelor of Liberal Studies
Leadership Studies
Nonprofit Management
Sustainability

ABOUT 23% OF UI STUDENTS ARE THE FIRST IN THEIR FAMILY TO GO TO COLLEGE. FIRST-GEN INITIATIVES AT IOWA INCLUDE THE FIRST-GEN TASK FORCE AND THE 1ST GEN HAWKS PILOT PROJECT.



UNIVERSITY LIBRARIES

University of Iowa Libraries serves as a vital partner in research, learning, creative work, and clinical care through expert librarianship, exceptional service, and outstanding collections.

The UI Libraries' most important asset is its staff, who connect scholars with the resources they need. In keeping with the core values of higher education, librarians at the UI work hand-in-hand with faculty and staff to awaken urgent curiosity in students, providing key in-class instruction to help students gain crucial skills in critical thinking.

A longstanding advocate for open access, the UI Libraries provides resources without barriers to the campus community; library staff collaborate with researchers across institutions, sparking innovative approaches to sharing research and data that enhance knowledge discovery.

The UI Libraries is the largest library system in lowa, ranking in the top 20 of U.S. public research libraries. It is one of only 36 libraries in the nation that serve an AAU-member public university.

With seven campus libraries, a state-of-the-art storage facility, and a museum-quality exhibition

gallery, the UI Libraries serves all disciplines, including the creative arts, STEM fields, business, social sciences, health sciences, and clinical practices. UI Libraries operates a full-service preservation department and conservation lab and a unit to support digital scholarship. Its collections—including books, journals, databases, media materials, and extensive special collections and archives—serve the learning and research needs of the entire campus.

The UI Libraries also serves as a resource for all lowans, especially in its efforts to advocate for libraries statewide and its commitment to dismantling systemic racism. Regionally, UI Libraries provides access to health information to health professionals and the public. Globally, the Libraries shares University of lowa research and creative work through its open access repository, lowa Research Online.

UI Libraries is a member of the Association of Research Libraries and regularly collaborates with other libraries in the Big Ten Academic Alliance, as well as with libraries at Iowa State University and the University of Northern Iowa. Since 1884, UI Libraries has been a depository for federal documents, maintaining its status as the regional depository library for Iowa as part of the Federal Depository Library Program.

Unique resources

Alongside extensive research materials, research services, access to databases, and more, UI Libraries offers facilities, collections, and services available nowhere else.

Network of the National Library of Medicine (NNLM) office for the Greater Midwest Region

The Ul's Hardin Library for the Health Sciences serves as the NNLM office for the Greater Midwest Region (GMR). By collaborating, training, and funding more than 1,100 health centers, health departments, community organizations—as well as medical, public, and school libraries in a 10-state region—the GMR supports the mission of the NNLM to advance the progress of medicine and improve public health through access to health information. This role has become even more crucial during the pandemic. The GMR has submitted grant proposals to help fund efforts to increase public access to information about preventing the spread of COVID-19 and presented or hosted webinars offering COVID-19 information.

KEY FACTS

FY 2020

Visitors
1.4 million

Items checked out 86,000

Physical titles
3.7 million

Electronic books 2 million

lowa Digital Library collections 125

Iowa Digital Library pages viewed1.3 million

Catalog searches
2.9 million

Community borrowing cards 290

Loans to lowa counties 4,867

Miles of manuscripts
5.1

Scholarly works by UI authors downloaded from the Iowa Repository Online 2.6 million

Participants in instructional sessions taught by librarians 20,066



Main Library Learning Commons

The Learning Commons is a tech-infused, flexible, comfortable learning space with a one-stop academic help center. The facility provides a hub for teaching, learning, and study, including group study spaces, a 45-seat Transform, Interact, Learn, Engage (TILE) classroom, a service desk, and a café.

One Button Studios

Located in the Main Library and the Hardin Health Sciences Library, the One Button Studios are valuable tools for students to record themselves for classes and mock interviews. Students can review the video to identify verbal tics, hand gestures, and facial expressions that detract from their verbal performance.

Iowa Digital Library

Showcasing more than 1 million digital objects created from UI holdings, the Iowa Digital Library (IDL) provides global online access to illuminated manuscripts, historic maps, fine art, historic newspapers, Iowa history documents, and more. The IDL also includes DIY History, UI Libraries' crowdsourced transcription platform. More than 86,000 pages of primary source materials have been transcribed via this award-winning resource.

Special Collections and University Archives

More than 200,000 rare books dating back to the 15th century, 1,100 manuscript collections, 8,000 feet of records documenting UI history, and more are available to researchers. Collections include the lowa Women's Archives and the International Dada Archive, as well as others covering topics ranging from the Civil War to science fiction, Chautauqua and vaudeville performers, political cartoons, and screenwriting. Tens of thousands of pamphlets, photographs, posters, sound recordings, and oral histories also are available.

Digital Scholarship and Publishing Studio

The Digital Scholarship and Publishing Studio collaborates with faculty and students on the digital design, implementation, and circulation of their research—particularly the digital humanities. The studio embraces scholarly creativity and encourages interdisciplinary research and multiplatform circulation. In this manner, the studio helps scholars tailor the presentation and application of their research to a variety of audiences.

Main Library Gallery

The gallery provides additional learning resources for campus by displaying items from UI Libraries' special collections, traveling exhibits, and more.

UNIVERSITY LIBRARIES LEADERSHIP

Jack B. King University Librarian: John Culshaw

Culshaw has served as the university librarian since 2013. Previously, he served on the faculty of the University of Colorado at Boulder Libraries, most recently as senior associate dean. He currently serves as president of the Association of Research Libraries and has an extensive professional service record, including leadership positions with the Association of College and Research Libraries and the HathiTrust Digital Library. In 2018, Culshaw was invested as the first Jack B. King University Librarian Chair. He holds a bachelor's degree in history from the University of Wisconsin—Parkside and a master's in information studies from Drexel University.



Reporting positions

Associate university librarian Paul Soderdahl

Associate university librarian **Linda Walton**

University Libraries System

Art Library

Hardin Library for the Health

Sciences

Lichtenberger Engineering Library

Main Library and Learning

Commons

Pomerantz Business Library

Rita Benson Music Library

Sciences Library



THE SECOND-SMALLEST EDITION OF DANTE'S *DIVINE COMEDY* EVER PRINTED IS HOUSED IN UI LIBRARIES SPECIAL COLLECTIONS. IT IS 58MM AND IS NOTABLE FOR USING THE SMALLEST MOVABLE TYPE EVER CAST.



Study abroad students

As the locus for lowa's study abroad options, International Programs helps develop new initiatives and supports students before, during, and after their travels. Study abroad options include creditbearing programs of varying length as well as global volunteer and internship opportunities.

Scholars

International Programs staff help faculty and students locate funding for research and other projects, including support from the Fulbright Program, Stanley grants, the National Endowment for the Arts, and others. Academic centers and programs foster research connections and help students expand their knowledge and credentials.

Campus community

International Programs, in collaboration with the Office of Diversity, Equity, and Inclusion, offers intercultural training simulation exercises and educational programs to help UI students, scholars, faculty, and staff recognize differences and develop effective strategies to respond to them.

Visitors and partners

International Programs hosts international delegations visiting the UI, supports events that highlight international connections, and works with the UI Center for Advancement to engage alumni living abroad.

K-12 classes

International Programs, along with the Stanley Foundation, each year sponsors the Global Education Institute for Teachers. International Programs also works with area schools to present volunteer international speakers through the International Classroom Journey program.

People everywhere

Public communication initiatives include the live, monthly WorldCanvass program, which is recorded and distributed in video and podcast form. WorldCanvass is an interview program that draws on the expertise of UI faculty, staff, students, and community members for discussion of globally focused issues.

INTERNATIONAL PROGRAMS

International Programs is Iowa's hub for international activities, providing leadership and support for internationally oriented teaching, research, creative work, and community engagement.

International Programs supports international students; develops, promotes, and manages study abroad; and facilitates funding, training, and teaching.

It is home to several academic centers and programs understanding and relationships. that focus on global or area studies. It also offers K–12 outreach programs and intercultural training for **International students** UI students, faculty, and staff.

With the goal of connecting Iowa with the world and the world with Iowa, International Programs serves everyone from K-12 classroom teachers and students to university scholars by building global

Services include student orientations, immigration and personal advising, and ongoing assistance for lowa's international community.

INTERNATIONAL PROGRAMS **LEADERSHIP**

Dean: Russell Ganim

Ganim was named associate provost and dean of International Programs in January 2020. He is a professor of French in the College of Liberal Arts and Sciences and led the Division of World Languages, Literatures, and Cultures from 2011 until 2019. Ganim also is past president of the UI Faculty Senate. Ganim joined the UI faculty in 2011, having previously taught at the University of Nebraska. He earned a Bachelor of Arts degree from Grinnell College, and a master's and PhD from the University of Virginia



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Reporting positions

Assistant provost **Douglas Lee**

Centers and programs

African Studies Program Center for Asian and Pacific Studies

European Studies Group

Iowa Global Health Network King Sejong Institute Korean Studies Research Latin American Studies Program

South Asian Studies Program



HEALTH CARE





UNIVERSITY OF IOWA HEALTH CARE

The Vice President for Medical Affairs serves as the administrative leader for University of Iowa Health Care, which represents the integrated health care enterprise of the university. UI Health Care is composed of UI Hospitals & Clinics, the UI Roy J. and Lucille A. Carver College of Medicine, and UI Physicians, the multispecialty medical and surgical group practice.

UI Health Care functions as a fully integrated academic health system, with a single leadership structure and closely aligned strategic priorities. This integration helps foster streamlined decision-making, coordinated allocation of resources, and

flexibility in adapting to changes in health care. It enables UI Health Care to lead the way in providing tertiary- and quaternary-level patient care, educating future medical and allied health professionals, and conducting significant leading-edge research.

Statewide impact

UI Health Care impacts every one of lowa's 99 counties, delivering expert care to patients in communities across the state. Additionally, UI Health Care provided more than \$334 million of value in community benefits to lowa communities in fiscal year 2018. Community benefits are programs and services that address identified community health needs, regardless of source or availability of payment, and provide measurable improvement in health care access, health status, and the use of health care resources.

Outreach clinics

UI Health Care operates 80 adult and pediatric specialty care clinics in 20 communities across lowa. UI pediatric specialty care also is provided at the state's 13 Child Health Specialty Clinics (CHSC). UI providers also provide telemedicine services at the 13 CHSC sites as well as 18 UI locations, five UI outreach clinic locations, 26 non-UI sites, and 10 state facilities.

Critical Access Hospital Network

UI Health Care serves as the hub for a consortium of 10 lowa critical access hospitals, enhancing access to quality health care in rural communities. The network provides continuity of care, access to the same electronic medical records, development of best practices through shared education opportunities, and other services.

Regional clinical education

Real-life medical clerkships with UI alumni are offered to medical students, and more than 400 alumni participate every year. In addition, UI students in medicine and other health professions, including pharmacy, gain experience and meet community needs at six regional centers affiliated with the Carver College of Medicine—in Cedar Rapids, Davenport, Des Moines, Mason City, Sioux City, and Waterloo. The centers also provide training sites for family medicine residents, helping to meet lowa's need for primary care physicians.

KEY FACTS

CLINICAL SERVICES (FY 2019)

Inpatient total beds 845

Physicians and dentists, including residents and fellows 1,814

Professional nurses 2,477

Other hospital and professional staff 6.088

Volunteer service hours 123,912

Inpatient admissions 36,068

Total outpatient clinic visits 1,082,647

Total patient days of care 244,607

Emergency-trauma center visits 55,956

Patients transported by air mobile critical care services
1.129

Major surgeries 34,736

Minor surgical procedures 154,669

Births 2,433



University of Iowa Hospitals & Clinics

Recognized as one of the best hospitals in the United States, University of Iowa Hospitals & Clinics is a regional referral center and the clinical nucleus of UI Health Care and is Iowa's only comprehensive academic medical center. In conjunction with the Carver College of Medicine and other health science colleges at the university, UI Hospitals & Clinics provides world-class, family-oriented health care, extensive medical research, and comprehensive teaching programs for many health care professions.

In fiscal year 2019, patients came from every county in lowa, across the country, and around the world for the expert care available at UI Hospitals & Clinics and UI Stead Family Children's Hospital. With 845 total inpatient beds, the hospitals recorded more than 36,000 acute admissions. More than 1 million clinic visits were also recorded—about 852,000 on-campus clinic visits and more than 164,400 visits to off-campus clinics affiliated with UI Hospitals & Clinics.

Health care was delivered in adult and children's services by more than 1,800 providers and dentists, including 579 resident physicians and 225 fellow physicians, more than 4,750 nurses and nursing staff, and more than 6,000 other professional and support staff members. With 19 clinical disciplines

and more than 250 specialty and sub-specialty clinics, UI Hospitals & Clinics offers the most comprehensive health care in the state.

Recognition for UI Hospitals & Clinics

UI Hospitals & Clinics is consistently ranked each year by U.S. News & World Report as one of the nation's "Best Hospitals."

Nationally ranked adult care specialties in 2020-21:

- Cancer
- · Ear, nose, and throat
- Gynecology
- Ophthalmology

University of Iowa Stead Family Children's Hospital

lowa's only comprehensive children's hospital moved into a new home in February 2017: UI Stead Family Children's Hospital. The stunning new facility provides a healing environment designed specifically to improve the health and well-being of children and their families.

The building's distinctive oval design and inclusion of onstage and offstage areas facilitates patient- and family-centered care and increases efficiency. The 14-level facility is connected to UI Hospitals & Clinics on seven levels for convenient and quick access.

The new hospital features all private patient rooms on five levels. Several new technologies and services are available to pediatric patients and families, including:

- Dedicated pediatric pharmacy
- All-private post-anesthesia care unit, prep/ recovery, and infusion rooms
- An imaging and procedure suite that combines imaging, sedation, procedures, and recovery in one place. This includes one of the world's most advanced CT scanners. It is only the fourth in the world and first of its kind in the United States.
- Oneview, an interactive education and entertainment system.
- A lead-lined patient room and exam room for patients whose treatment requires high doses of radiation is located in the UI Dance Marathon Pediatric Cancer Center. UI Stead Family Children's Hospital is one of fewer than a dozen children's hospitals in the country with this capability.

Recognition for UI Stead Family Children's Hospital

UI Stead Family Children's Hospital is ranked by *U.S. News & World Report* as one of the nation's "Best Children's Hospitals," receiving this annual recognition for pediatric health care since 2009. It is the only nationally ranked children's hospital in Iowa

Nationally ranked pediatric specialties in 2020-21:

- · Diabetes and endocrinology
- Neonatology
- Nephrology
- Neurology and neurosurgery
- Orthopedics

University of Iowa Physicians

The premier multispecialty medical and surgery group practice in Iowa, UI Physicians comprises more than 900 physicians in 19 clinical departments and provides medical staff for UI Hospitals & Clinics, as well as faculty for the Carver College of Medicine.

Created in 2006, UI Physicians provides care in every medical specialty at UI Hospitals & Clinics, in specialty outreach clinics with community and provider partners across the state, and in off-site specialty and primary care clinics, primarily in Johnson County and eastern lowa. UI Physicians also provides operational oversight to the UI Hospitals & Clinics Patient Appointment Center, greatly improving patient access to primary and specialty care clinics.

UI Physicians provides operational leadership of UI Health Care's multispecialty clinic at Iowa River Landing, which has more than 80 providers and is located in an upscale retail center in nearby Coralville.

UI Physicians brings the best of academic medicine to our patients: quality, innovative clinical care with exceptional outcomes enhanced by the benefits of knowledge gained through discovery, and ongoing education of the next generation of health care professionals.

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Carver College of Medicine

Medical education on the University of Iowa campus dates back to 1870, making the university home to one of the nation's first co-educational medical schools. Today, the Carver College of Medicine serves as the centerpiece of the university's health sciences campus, with three inextricably linked missions of education, research, and service.

The college is responsive to the needs of society and the state of lowa through its commitment to excellence in its programs and people. Medical services provided by Carver College of Medicine faculty at UI Hospitals & Clinics range from routine primary care to sophisticated care of patients with complex and rare conditions. The full spectrum of specialty and subspecialty care draws patients from lowa, the region, and the world.

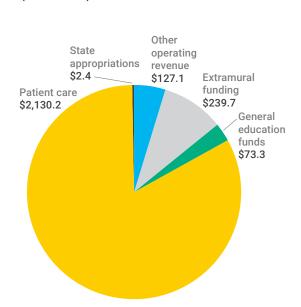
Carver College of Medicine faculty and staff also conduct biomedical research that has led to some of the most important discoveries in treatment for cancer, heart attack, stroke, eye diseases, hearing loss, genetic diseases, birth defects, and many other conditions.

And, through its educational mission, the Carver College of Medicine trains the next generation of health care providers, researchers, educators, and policymakers. Students in the college learn in an atmosphere of scholarship, humanism, and collaboration. They develop proficiency in navigating changes in scientific and technological information, building communication and other necessary ancillary skills, and facilitating collaborative interactions with colleagues and other health care professionals.

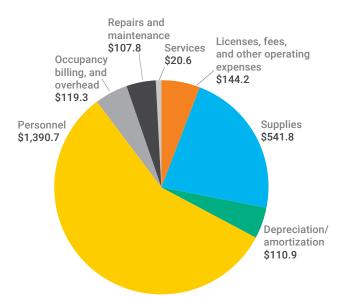
Financial performance

UI Health Care has seen steady growth in revenues, strong bond ratings, and an established record of managing to targeted revenues and adopting best practices in billing, coding, and documentation. UI Health Care's budget for fiscal year 2019 totaled more than \$2.5 billion.

UI Health Care revenues FY 2019 (in millions)



UI Health Care expenses FY 2019 (in millions)



UI HEALTH CARE LEADERSHIP

Vice President for Medical Affairs: J. Brooks Jackson

Jackson became vice president for medical affairs and dean of the Roy J. and Lucille A. Carver College of Medicine in November 2017. In addition to serving as the Tyrone D. Artz Dean of the Carver College of Medicine, Jackson is a professor in the college's Department of Pathology and is board certified in pathology and blood-banking. He also is an internationally recognized AIDS researcher.

Prior to leading UI Health Care, Jackson served as the vice president for health sciences and dean of the medical school at the University of Minnesota, and chair of the University of Minnesota Health board of directors and the University of Minnesota Physicians board. He previously led the pathology department at the Johns Hopkins University School of Medicine. He holds an MBA and MD from Dartmouth College in New Hampshire and completed his residency in pathology at the University of Minnesota.



Reporting positions

Associate vice president and CEO, UI Hospitals & Clinics

Suresh Gunasekaran

Executive dean, Carver College of Medicine

Patricia Winokur

Executive director, UI Physicians **Douglas Van Daele**

Associate vice president for human resources

Jana Wessels

Associate vice president for information systems

Lee Carmen

Associate vice president for finance and chief financial officer

Bradley Haws

Associate vice president for legal affairs

Joseph Clamon

Associate vice president for marketing and communications Kathy Dean

Chief of staff Karen Butler

Assistant vice president for population health and

external affairs Jennifer Vermeer

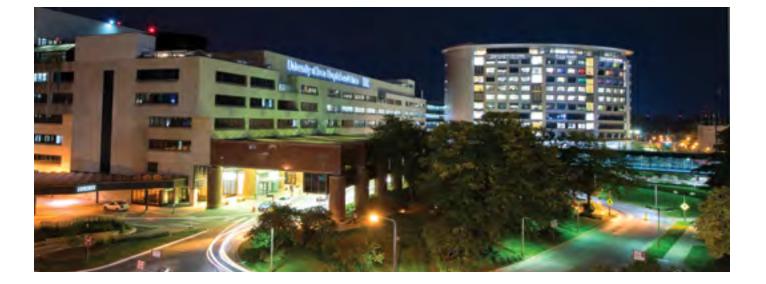
Reporting units

Carver College of Medicine

University of Iowa Hospitals & Clinics

Stead Family Children's Hospital

University of Iowa Physicians





THE UNIVERSITY OF IOWA HEALTH SCIENCES CAMPUS

The University of Iowa health sciences campus is composed of five health colleges (dentistry, nursing, medicine, public health, and pharmacy), UI Hospitals & Clinics, and the Iowa City Veterans Affairs Health System, all housed near each other on the west side of the Iowa River. Together, they make up one of the nation's foremost academic health centers.

In addition, several other related buildings and units support research and learning, including the Hardin Library for the Health Sciences that serves the combined information and research needs of the colleges of dentistry, medicine, nursing, pharmacy, and public health, UI Hospitals & Clinics, and the Department of Communication Sciences and Disorders in the College of Liberal Arts and Sciences.

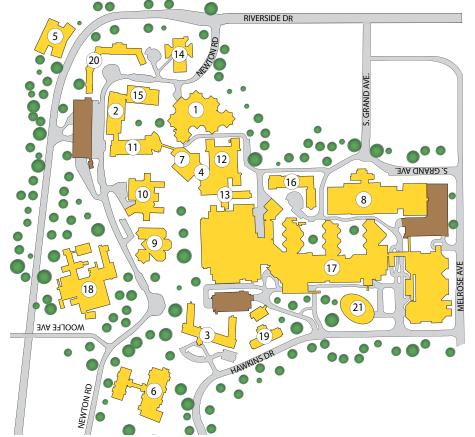
Health Sciences Policy Council

The Health Sciences Policy Council is composed of deans of the health sciences colleges, the executive vice president and provost, the vice president for medical affairs (VPMA), and other select members.

The council, which is co-chaired by the provost and VPMA, meets monthly throughout the academic year, and members share information of interest and potential consequence to the health sciences colleges and the university.

In addition, the council:

- Receives information and policy for action or potential awareness from other university officials.
- · Sets the annual agenda for joint activities.
- Advises university officials on health sciences matters.
- · Promotes interdisciplinary collaboration.
- Advocates for the health of lowa citizens, the university, and the health sciences.



Health Science Campus Map

- 1. Bowen Science Building (BSB)
- 2. Carver Biomedical Research Building (CBRB)
- 3. Center for Disabilities and Development (CDD)
- 4. College of Medicine Administration Building (CMAB)
- 5. College of Public Health (PH)
- 6. Dental Sciences Building (DSB)
- 7. Eckstein Medical Research Building (EMRB)
- 8. Field House (FH)
- 9. Hardin Library (HL)
- 10. Medical Education Building (MEB)
- 11. Medical Education and Research Facility (MERF)
- 12. Medical Laboratories (ML)
- 13. Medical Research Center (MRC)
- 14. Nursing Building (NB)
- 15. Pappajohn Biomedical Discovery Building (PBDB)
- 16. Pharmacy Building (PHARM)
- 17. UI Hospitals and Clinics (UIHC)
- 18. VA Medical Center (VA)
- 19. Johnson Speech and Hearing Center (SHC)
- 20. Westlawn (WL)
- 21. Stead Family Children's Hospital (SFCH)
- Parking Ramp



CENTER FOR ADVANCEMENT





UNIVERSITY OF IOWA CENTER FOR ADVANCEMENT

Creating opportunities for everyone to stay engaged is at the core of the University of Iowa's commitment to advancement, which encompasses all that our alumni and friends do to strengthen the university.

The mission of the UI Center for Advancement is to advance the UI through engagement and philanthropy. The center was formed in January 2018 by joining the UI Alumni Association and the UI Foundation to better serve our alumni and friends in the state, the region, throughout the country, and around the world.

The Center for Advancement is committed to engaging everyone who loves the UI—alumni, fans, patients, art lovers, students, parents, and friends—through programming, events, and opportunities to give back.

A nonprofit IRC Sec. 501(c)(3) organization, the UI Center for Advancement is an independent organization and the preferred channel for private contributions that benefit all areas of the university. Located in the Levitt Center for University Advancement, the organization is governed by a volunteer board of directors that elects officers and appoints leadership. The center's work also is guided by its volunteer Alumni Leadership Council, which serves as the alumni advisory body and includes alumni representing areas across campus.

The UI Center for Advancement is an operational name for the State University of Iowa Foundation. The foundation was organized in 1956 (and incorporated in 1957) to meet needs beyond those provided for by state support, and to reach new levels of distinction by generating significant private gift support.

Professional fundraising

The staff of the UI Center for Advancement develop relationships with alumni and friends of the university to assist those individuals in matching their philanthropic intentions with the university's identified fundraising priorities. Development officers

work on behalf of specific colleges and units, traveling across the state and country to meet with individual donor prospects to engage them with philanthropic opportunities. Regionally assigned major gift officers work closely with the constituent unit development officers, broadening the prospect pool. In addition, principal gifts officers serve every area of the university.

Alumni engagement

The Office of Alumni Engagement staff focuses on three areas. The regional team concentrates on the 66% of alumni who live outside of Iowa and growing our robust Iowa Club program. The educational programs team is focused on lifelong learning, family programs, recent graduate programs, and student initiatives. And the campus and volunteer engagement team is a daily liaison with our campus partners in the colleges and units to coordinate our advancement efforts. The Office of Alumni Engagement coordinates the Alumni Leadership Council, a group of representatives from every college, a recent graduate, an Iowa Club leader, a former student-athlete, and an arts representative, that guides alumni initiatives.

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Center for Advancement services

Critical to engagement is data management. The UI Center for Advancement maintains a comprehensive database of several hundred thousand alumni records and interactions. Technical staff ensure data integrity and security as well as create sophisticated reporting tools needed to garner critical details about alumni and friends.

While the IT staff manage the technical aspects of the database, the prospect management and data analytics staff cull and analyze the information that is necessary to identify likely donor prospects based on thorough review of the donor's individual interests, engagement, and giving history.

The planned giving staff provide expertise in the specific legal and financial options available to donors for deferred gifts. Although these gifts often do not provide immediate funds to a program, they are typically in support of endowments, which provide funds in perpetuity.

The stewardship staff assist development officers with ongoing communication to donors to share the impact of their gifts. Acknowledgment, recognition, and reporting are customized as much as possible to meet the donor's individual needs.

The department of annual giving develops sophisticated direct marketing strategies through the use of data mining and reporting tools. Alumni and friends are solicited for the programs to which they have indicated an affinity in the past. The Annual Giving program also provides a critical pipeline for future major gifts.

The communications department is a creative team of writers, editors, designers, photographers, and web professionals who regularly assist staff with marketing and communications tools to promote programs, events, and giving.

Events staff coordinate a myriad of donor-focused events including individual interactions with university and college leadership, alumni and donor outreach activities across the country, dedication ceremonies, donor recognition events, and campus

events including football pre-game activities and personalized donor weekend events.

The finance department plays a critical role in the development process. Beyond processing the thousands of gifts received each year, the finance team ensures accuracy in reporting and regulatory compliance, including financial statements, tax returns, audit services, and donor intent compliance to ensure the best financial stewardship of donor funds.

The legal staff ensure regulatory compliance including charitable registrations and biannual state reporting.

The investment staff focuses on the management of the long-term pool with the goal of maximizing risk-adjusted, long-term real returns while maintaining fiduciary responsibility over all investment decisions. This group also oversees the management of the center's operating pools, which invest shorter-term funds that can be used at any time.



Levitt Center sculpture by artist and UI Professor Emeritus Hu Hung-shu



CENTER FOR ADVANCEMENT LEADERSHIP

President and Chief Executive Officer: Lynette Marshall

Marshall is president and CEO of the University of Iowa Center for Advancement. During her tenure, the UI Center for Advancement experienced record performance and growth and became a national leader in creating a campus culture of philanthropy. Lynette provides leadership to several national groups, including the Association of Governing Boards, the Council for the Advancement and Support of Education (CASE), and the CASE 50 Steering Committee. She also currently serves as dean of the Big Ten Fund Raisers Institute.



Reporting positions

Executive vice president and chief operating officer **Tiffani Shaw**

Vice president for health sciences development **Sheila Baldwin**

Vice president for main campus development Kent Clark

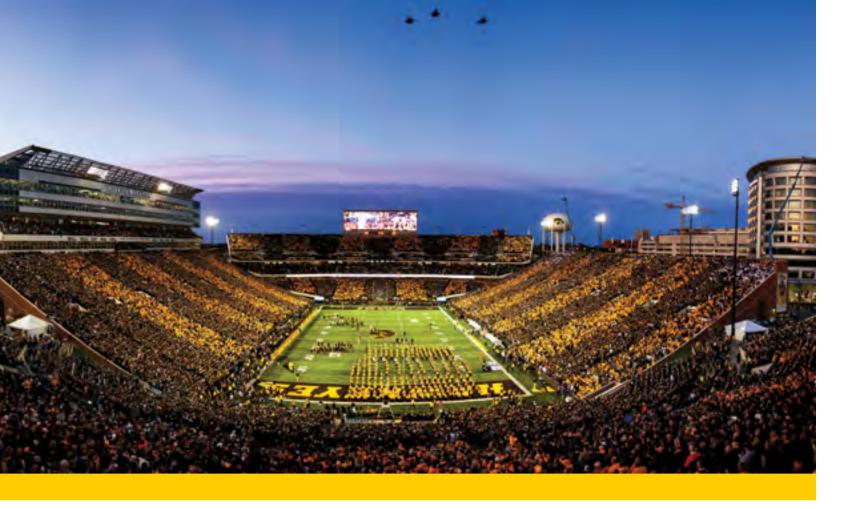
Vice president of alumni and donor engagement **Erin Thomas-Lewis**





INTERCOLLEGIATE ATHLETICS





INTERCOLLEGIATE ATHLETICS

The Iowa Department of Intercollegiate Athletics' mission and strategic plan can be summarized in one simple statement: Win. Graduate. Do it right.

The department provides administrative and coaching support, facilities, resources, and equipment to help student-athletes achieve their academic goals while participating in championship-caliber programs. The overall well-being of student-athletes and integrity of programs are paramount.

More than 200 full-time staff work with more than 650 student-athletes who compete in 24* sports. Fiscal responsibility, innovation, valuing the individual, respect for heritage, outreach, and leadership comprise other department values and commitments.

lowa is a member of the Big Ten athletic conference. More than 1 million spectators routinely attend oncampus athletics events each year, and thousands more follow the Hawkeyes to regular and post-season competitions.

Hawkeye student-athletes recorded an 89% Graduation Success Rate (GSR) the last two years, had an average GPA of 3.27 during the 2019–20 academic year, and rank higher than the national average in GSR and four-year graduation rate. The last six years, student-athletes have had an average GPA of higher than 3.0.

*On Aug. 21, 2020, the athletics department announced it will discontinue four of its 24 varsity sports programs at the conclusion of the 2020–21 academic year: men's gymnastics, men's and women's swimming and diving, and men's tennis.

Budget

In 2019-20, the UI athletics department's annual operating budget was \$125 million, with 100% of the revenue generated by the department through external funding. The majority of revenue is derived from traditional revenue sources: Big Ten Conference revenue share (including media rights), sales of tickets to athletic events on campus, and contributions from loyal Hawkeye fans in lowa and across the country.

The impact of COVID-19 on the 2020–21 operating budget has been significant. A reduction in revenues of about \$100 million was anticipated. Measures have been taken to reduce expenses by about \$26 million. The department projected an initial shortfall of \$75 million, which is anticipated to be lower, based on playing limited Big Ten football and winter sports schedules. Athletics is currently working with the university on an internal financing plan, in which the department will repay the operating deficit over time

Facilities

lowa's athletic facilities are clustered in two areas: west campus facilities including the iconic Kinnick Stadium, Carver-Hawkeye Arena, Duane Banks Baseball Field and Indoor Track Facility, and the Hawkeye Campus farther west along Mormon Trek Boulevard, which includes practice and game venues for soccer, field hockey and men's and women's tennis. The Cretzmeyer Track and Bob Pearl Softball Field are located along Second Street (Highway 6) in Coralville.

Recent projects include:

Soccer Operations Facility

Construction began in November 2020 on a \$4 million state-of-the-art soccer operations facility on the west side of the lowa Soccer Complex. The facility, funded entirely by private support, will include a spacious locker room and lounge/team room that will dramatically improve lowa soccer student-athletes' efficiency and experience while creating a "one-stop home" for lowa women's soccer.

Nagle Family Clubhouse

Finkbine Golf Course, consistently rated one of the top golf courses in lowa, opened a \$10 million clubhouse in March 2020 thanks to a generous donor. The approximately 19,000-square-foot facility includes a full kitchen/dining/banquet event space, men's and women's locker rooms, an accessible retail pro shop, and administrative offices.

Iowa Wrestling Training Facility

Plans are underway to build a new wrestling training facility to meet the needs of one of the most successful wrestling programs in the country. The proposed facility, funded entirely by gifts, will be located south of Carver-Hawkeye Arena and connected to the arena by a tunnel. It will include an expanded training space and feature a Hall of Champions that showcases the program's legendary history—including 23 NCAA team titles, 35 Big Ten Conference team titles, 84 NCAA individual championships, and 335 All-America honors.

Kinnick Stadium North End Zone project

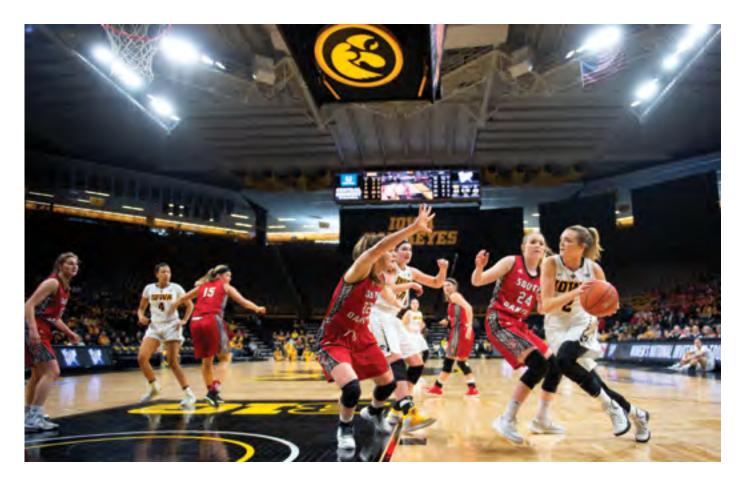
An \$89 million renovation, the Kinnick Edge project was completed before the 2019 lowa Football season. It replaced the existing general admission seating bowl in the north end zone with upper and lower general admission seating bowls, two concourses, and a premium club.

Russell and Ann Gerdin Athletic Learning Center

The Russell and Ann Gerdin Athletic Learning Center, which provides academic support to nearly 650 student-athletes, opened in 2003 and completed a \$6 million renovation in spring 2018. The renovations added new study spaces, including collaborative study areas, and a café on the first floor. The additions also included finishing the third floor, which had been an empty space since the building opened.

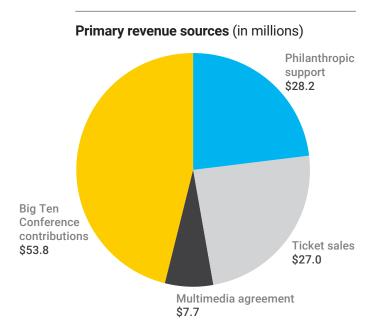
IN 2019-20, FIVE HAWKEYES WERE NAMED BIG TEN ATHLETE OF THE YEAR IN THEIR RESPECTIVE SPORTS: SPENCER LEE IN WRESTLING, LUKA GARZA IN MEN'S BASKETBALL, KATHLEEN DOYLE IN WOMEN'S BASKETBALL, LAULAUGA TAUSAGA IN INDOOR TRACK (FIELD), AND WAYNE LAWRENCE IN INDOOR TRACK.

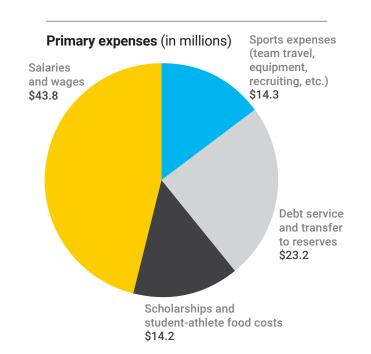
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Budget

lowa's athletic programs are 100% self-supporting, using zero state appropriations or tuition dollars. The department's FY2020 operating budget was \$124.8 million.





ATHLETIC DEPARTMENT LEADERSHIP

Henry B. and Patricia B. Tippie Director of Athletics Chair: Gary Barta

Barta was named director of athletics at Iowa in 2006 and in 2017 was appointed the Henry B. and Patricia B. Tippie Director of Athletics Chair. He is the current the chair of the College Football Playoff selection committee and was recognized by the National Association of Collegiate Directors of Athletics as a 2015–16 Under Armour Athletics Director of the Year. In 2019, he received a contract extension at Iowa through 2024. Barta previously served as athletic director at the University of Wyoming and senior associate athletic director at the University of Washington. He earned a bachelor's degree at North Dakota State University, where he later worked as director of development.



Reporting positions

Deputy director of athletics/ senior women's administrator

Barbara Burke

Associate athletics director for compliance

Lyla Clerry

Assistant athletics director/ chief financial officer

Greg Davies

Senior associate athletics director/revenue and external relations

Matt Henderson

Associate athletics director for human resources

Suzanne Hilleman

Associate athletics director for student-athlete academic services/UI interim associate vice president for diversity, equity, and inclusion

Liz Tovar

Senior associate athletics director for internal operations

Marcus Wilson

Women's sports (and coaches)

Basketball (Lisa Bluder) Cross Country (Randy Hasenbank)

*Diving (Todd Waikel)
Field Hockey (Lisa Cellucci)

Golf (Megan Menzel)
Gymnastics (Larissa Libby)

Rowing (Andrew Carter)
Soccer (Dave Dilanni)

Softball (Renee Gillispie)

*Swimming (Marc Long)
Tennis (Sasha Schmid)

Track and Field (Joey Woody)
Volleyball (Vicki Brown)

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(and coaches)

Men's sports

Baseball (Rick Heller)
Basketball (Fran McCaffrey)

Cross Country (Randy Hasenbank)

*Diving (Todd Waikel)

Football (Kirk Ferentz)

Golf (Tyler Stith)
*Gymnastics (J.D. Reive)

*Swimming (Marc Long)

*Tennis (Ross Wilson)

Track and Field (Joey Woody) Wrestling (Tom Brands)

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CAMPUS FACILITIES AND INFRASTRUCTURE



FACILITIES AND INFRASTRUCTURE

From the stately stone buildings of the Pentacrest to award-winning designs like Art Building West, the University of Iowa campus mixes striking classic design and modern architecture with open green space, pedestrian- and bikefriendly navigation, public art, and seamless integration into the larger Iowa City community.

Campus planning and major projects

Comprehensive, long-range planning processes and an ever-growing emphasis on sustainability guide capital projects. UI facilities planning is based on the premise that the Master Plan is an ongoing planning process that has no beginning or end.

Campus planning

The campus planning process is designed to assure the university's facilities, grounds, and

infrastructure continually align with its programs' current operations as well as its future aspirational needs. The process was developed with input from more than 300 people over an 18-month period representing the academic, research, student life, athletics, health care, administrative, support, and service communities.

Space informs numerous elements within the campus planning process. A unit's space needs are identified using a comprehensive model, then included in the ongoing University Space Plan.



Program space needs are then included in the Master Plan, which takes into account the university goal to improve facility use, quality of buildings, site, and infrastructure. This approach provides opportunities to address program needs in an adaptable, efficient, and cost-effective manner. Campus Planning and Development manages the process with support from the Master Planning Team, Campus Planning Committee, and the Campus Development Team.

Major projects

The university has an ever-evolving physical development plan that includes building, site, and

infrastructure projects needed to advance the master planning. These include the maintenance, modernization, replacement, and development of buildings, roadwork, landscape, and infrastructure. Currently, the university is focusing on improving the quality and use of its current assets and their ability to support its programs. In fall 2020, major studies and projects include:

Planning and programming

- Modernization of the historic Pentacrest buildings, Main Library, Jefferson Building, Old Museum of Art, and historic Art Building.
- Potential development of a new well-being center, expansion of the Tippie College of Business, and consolidation of the College of Public Health.
- Renovation and replacement of numerous Carver College of Medicine spaces.
- New wrestling practice facility adjacent to Carver-Hawkeye Arena

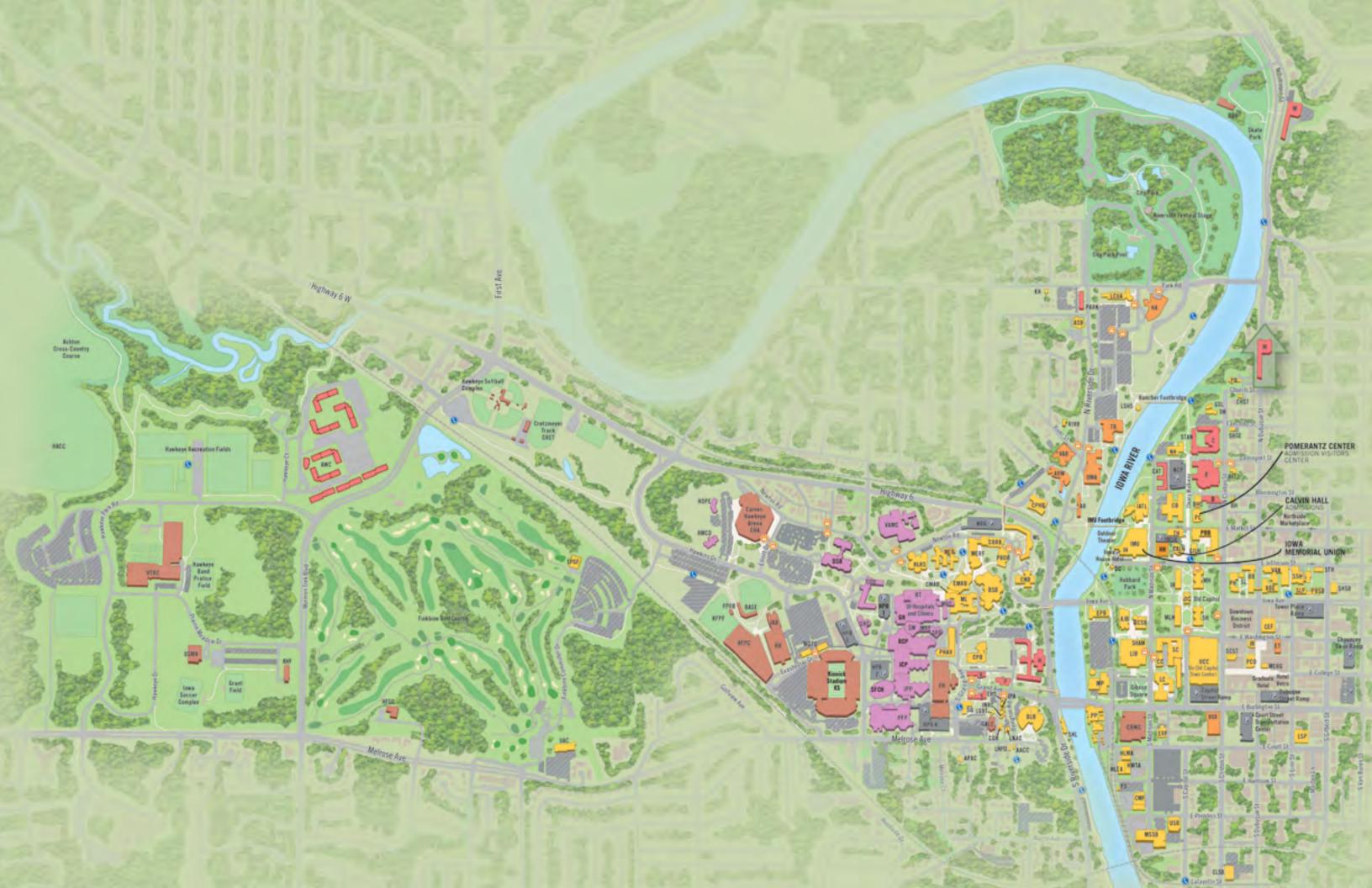
Projects in design and construction

- · Stanley Museum of Art
- · Women's Soccer Complex Facility
- Lindquist Center (College of Education) building upgrades
- · Razing of Seashore Hall and site restoration
- · North Liberty medical office building development

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 Numerous campus and health care-related renovations and projects.











IOWA CITY

There's a reason people relocate to the Iowa City area. Picture a top-notch educational and research institution offering some of the nation's best (and largest) health care facilities. A variety of arts and cultural events, hiking and biking trails galore, a mix of independent shops and major retailers, along with local breweries and farm-to-table restaurants. Combine these with a welcoming and safe community, and it's not hard to see why the Iowa City area often is ranked as one of the most livable communities in the nation.

In summertime, Iowa City sponsors weekly live music downtown, and year-round renowned poets, writers, artists, historians, scientists, and others speak or perform at university or local venues. Excellent public schools, safe and comfortable neighborhoods, and a highly educated population mean that lowa City frequently appears high on "best-place-to-live" rankings in national publications.

The nearby countryside, scenic state parks, and the lowa River provide many opportunities for walking, biking, kayaking, and boating. Twenty miles north is Cedar Rapids, lowa's second-largest city, home to the Eastern lowa Airport and a population of about 120,000. And Chicago, St. Louis, Kansas City, Omaha, and Minneapolis/St. Paul are within easy driving distance.

Community websites

- City of Coralville: coralville.org
- City of Iowa City: icgov.org
- City of North Liberty: northlibertyiowa.org
- City of Solon: solon-iowa.com
- City of Tiffin: tiffin-iowa.org
- · Johnson County: johnsoncountyjowa.gov
- lowa City Community School District: iowacityschools.org

KEY FACTS

City population (2019, U.S. Census) 75,149

lowa City metro area population 173,105

Year established 1839

Average high/low temperature 62° F/40° F

Median age

Median household income \$47,275

lowa City is a welcoming community, with more than 20% of its population from racially diverse backgrounds.





Rankings and recognition

2019

- lowa City No. 2 Most Fitness-Friendly Places for 2020, Smart Asset
- Iowa City No. 19 of 100 Best Places to Live, Money
- North Liberty No. 36 of <u>America's 50 Best Cities</u> to Live, USA Today
- lowa City No. 3 of <u>Top 20 Best US Cities for</u> <u>College Grads</u>, Business Insider
- Iowa City No. 4 of Top 100 Places to Live, Livability
- lowa City No. 3 of <u>10 Best Places to Get a Fresh</u> <u>Start</u>, Livability

- lowa City No. 7 of Top 40 Cheap and Charming Places to Retire, MSN Money
- University of Iowa Hospitals & Clinics ranks among the top 100 employers (No. 23 for health systems) in Forbes' listing of Best Employers for Women
- Coralville one of the <u>Top Ten Places to Live for</u> <u>Under \$40,000 a Year</u> by AARP Magazine
- University of lowa among the nation's <u>Safest</u> <u>College Campuses</u> by ADT
- Iowa City one of SecurityChoice.com's <u>100 Safest</u> <u>Places to Retire</u>
- lowa City No. 4 of Livability's <u>Top 100 Places</u> to Live

