## **AMT Quarterly Webinar**

# Preventing Pressure Ulcers from a Systems Perspective

**FACULTY** 

Pamela Scarborough, PT, DPT, MS, CWS

Director of Public Policy & Education

Jeanine Maguire, PT, MS, CWS

Sr. Director Skin Integrity & Wound Management
Genesis Healthcare

#### **Moderators**

Lynn Tabor, MS, RN, WCC, IP-BC, ASCOM Director of Education & Training American Medical Technologies Gregory Yogurtian
PT, DPT, CWS
Corporate Education & Training Specialist

Gordian Medical Inc., dba American Medical Technologies 1 www.amtwoundcare.com



# **Disclaimer**

"This information is provided for informational purposes only. Patient management decisions should be based on a number of factors, including (but not limited to) professional society guidelines and published clinical literature relevant to a patient's condition. Providers are encouraged to rely on their training and expertise, as well as any and all available information, prior to making management or treatment decisions for any individual patient."

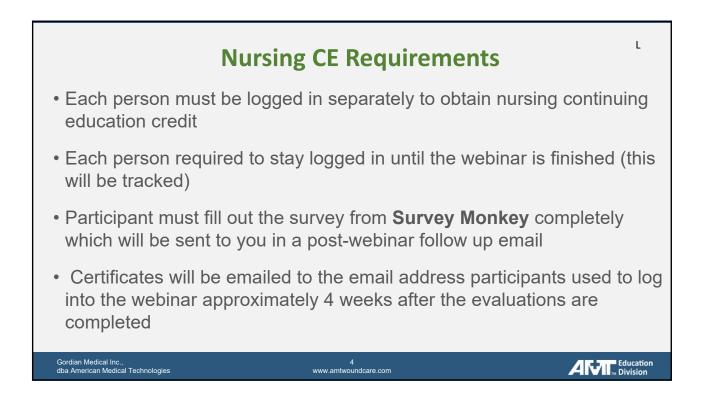
Gordian Medical Inc., dba American Medical Technologies



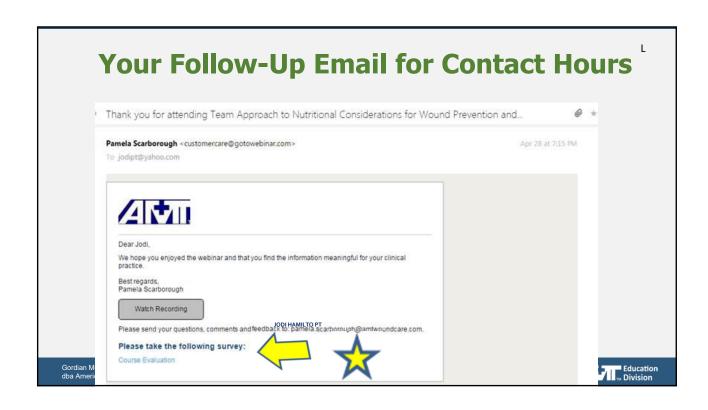
Look in the Handouts Section on Your Webinar Platform. Download the handouts for future reference and teaching of others. 圃 F686-From Novemver 22 2017 from SOM.... Ⅲ Handout-MDS Section M QW-2.pdf Ш

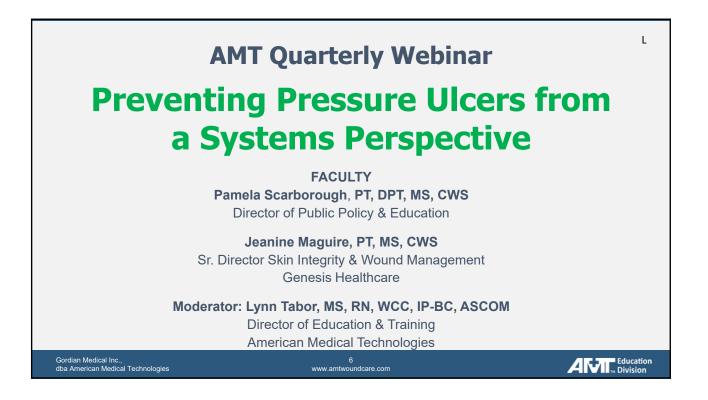
M Section Carveout-RAI-Manual-v1-16-Oc...

3 www.amtwoundcare.com



Gordian Medical Inc., dba American Medical Technologies





## **OBJECTIVES**

Р

- At the end of this presentation participants will be able to:
  - Identify which tools and processes their system/building currently uses to identify residents who have pressure ulcer risk, or have experiences a change in pressure ulcer risk;
  - Discuss current pressure ulcer prevention practices in their building/company;
  - Recognize gaps in current pressure ulcer prevention practices/ processes;
  - Formulate plans to improve pressure ulcer/injury prevention practices/processes and improve clinical interventions.

Gordian Medical Inc., dba American Medical Technologies

www.amtwoundcare.cor



## References

Ρ

- 1. On-Time Pressure Ulcer Prevention-Self-Assessment Worksheet for Pressure Ulcer: Agency for Healthcare Research and Quality. 2017.
- 2. State Operations Manual Appendix PP-Guidance to Surveyors for Long Term Care Facilities (Rev. 11-22-17. Sections F658, F684, F686, F687.
- 3. Section M: Skin Conditions. CMS's RAI Version 3.0 Manual. October 2018
- 4. Pressure Ulcer/Injury Critical Element Pathway. Department of Health and Human Services-Centers for Medicare & Medicaid Services. 05/2017.

Gordian Medical Inc., dba American Medical Technologies



# What are the Expectations from a Regulatory Perspective

State Operations Manual
Appendix PP - Guidance to Surveyors for
Long Term Care Facilities
Table of Contents

(Rev. 11-22-17)

Transmittals for Appendix PP

**INDEX** 

Read and Study F686 and Associated Tags

Gordian Medical Inc., dba American Medical Technologies 9 www.amtwoundcare.com



Read EVERY WORD, Understand each concept until you KNOW F686; know where to find what you need in this important document.

Correlate the knowledge in F686 with Section M of the MDS.

Gordian Medical Inc., dba American Medical Technologies



Other Tags Surveyors Instructed to Review When <b>F686</b> Deficiency Given			
	Surveyors Instructed to F	Review EAC	CH of These Tags
F710	Physician Services	F641	Accuracy of Assessment
F880	Infection Control	F656	Comprehensive Care Plan What must be included
F655	Comprehensive Person- Centered Care Planning	F657	Comprehensive Care Plan Effectiveness of CP and who must be included
F636	Resident Assessment	Other Tags to be considered	<ul><li>F552 Right to be Informed</li><li>F580 Notification of Change</li></ul>
F637	Significant Change		F635 Admission Orders



# What are the Expectations from a Regulatory Perspective

CMS's RAI Version 3.0 Manual

#### CH 3: MDS Items [M]

Р

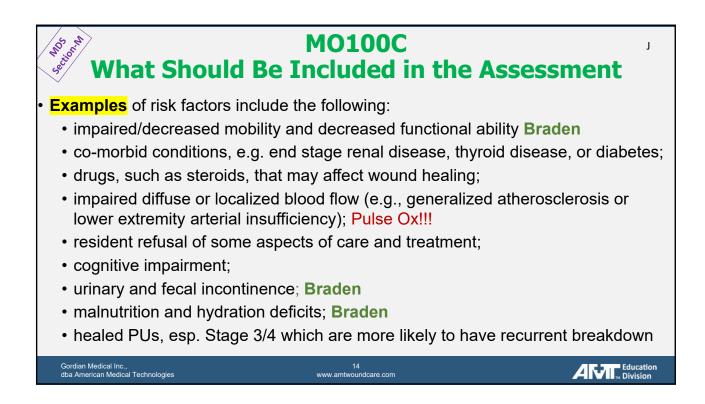
# READ/Learn SECTION M!!! SECTION M: SKIN CONDITIONS

**Intent:** The items in this section document the risk, presence, appearance, and change of pressure ulcers/*injuries*. This section also notes other skin ulcers, wounds, or lesions, and documents some treatment categories related to skin injury or avoiding injury. It is important to recognize and evaluate each resident's risk factors and to identify and evaluate all areas at risk of constant pressure. A complete assessment of skin is essential to an effective pressure ulcer prevention and skin treatment program. Be certain to include in the assessment process, a holistic approach. It is imperative to determine the etiology of all wounds and lesions, as this will determine and direct the proper treatment and management of the wound.

Gordian Medical Inc., dba American Medical Technologies



Saines	MDS and PU/PI Risk Determination and Reporting					
	NOTE: Literature mentions more than 100 risk factors for Pressure Ulcer/Injuries!!!					
	0: Determination of Pressure Ulcer/Injury Risk					
	Check all that apply					
	A. Resident has a pressure ulcer/injury, a scar over bony prominence, or a non-removable dressing/device					
	B. Formal assessment instrument/tool (e.g., Braden, Norton, or other)					
	C. Clinical assessment					
	Z. None of the above					
Gordian Medical Inc dba American Medi		ation sion				



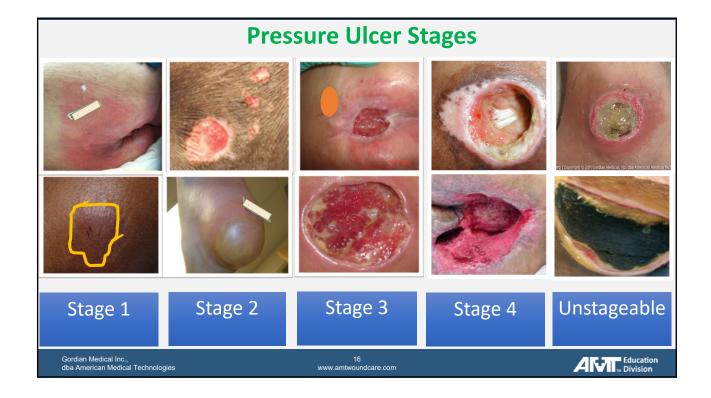
# CMS Pressure Ulcer/Injury MDS Definition

#### PRESSURE ULCER/INJURY

- A pressure ulcer/injury is localized injury to the skin and/or underlying tissue, usually over a bony prominence, as a result of intense and/or prolonged pressure or pressure in combination with shear. The pressure ulcer/injury can present as intact skin or an open ulcer and may be painful.
- The pressure ulcer/injury definitions used in the RAI Manual have been <u>adapted</u> from those recommended by the National Pressure Ulcer Advisory Panel (NPUAP) 2016 Pressure Injury Staging definitions.
- Current definitions from CMS call Stage 1 and a deep tissue pressure injury (intact skin) are termed 'injury' and an open wound, Stage 2,3,4, and unstageable are termed 'ulcer'.

Gordian Medical Inc., dba American Medical Technologies





# What Does the MDS Say About Blood-Filled Blisters

- Examine the area adjacent to or surrounding an intact blister for evidence of tissue damage.
- If other conditions are ruled out and the tissue adjacent to, or surrounding the blister demonstrates signs of tissue damage, (e.g., color change, tenderness, bogginess or firmness, warmth or coolness) these characteristics suggest a suspected deep tissue injury (DTI) rather than a Stage 2 Pressure Ulcer.



**Deep Tissue Injury** Blood-filled blister with evidence of surrounding tissue damage

Surveyors: Use this pathway for a resident having, or at risk of developing, a pressure ulcer (PU) or pressure injury (PI) to determine if facility practices are in place to identify, evaluate, and intervene to prevent and/or heal pressure ulcers.

DEPARTMENT OF HEALTH AND HUMAN SERVICES CENTERS FOR MEDICARE & MEDICAID SERVICES

Pressure Ulcer/Injury Critical Element Pathway

Given the exam before the test.

Use this pathway for a resident having, or at risk of developing, a pressure ulcer (PU) or pressure injury (PI) to determine if facility practices are in place to identify, evaluate, and intervene to prevent and/or heal pressure ulcers.

#### Review the following in Advance to Guide Observations and Interviews:

- The most current comprehensive MDS/CAAs for Sections C Cognitive Patterns, G Functional Status, H Bladder and Bowel, J Health Conditions-Pain, K - Swallowing/Nutritional Status, M - Skin Conditions-(including history of a pressure ulcers or pressure injuries), and pressure relieving devices.
- Physician's orders (e.g., wound treatment) and treatment record (TAR).

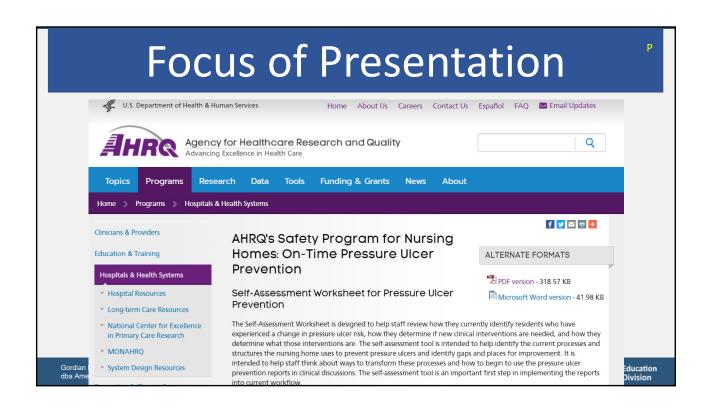
Pertinent diagnoses.

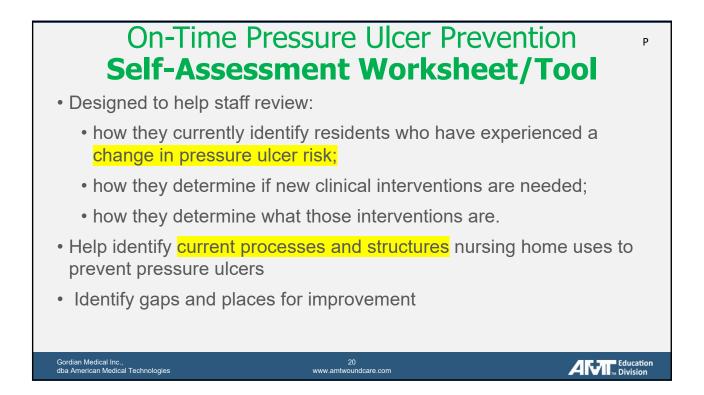
Care plan (e.g., pressure relief devices, repositioning schedule, treatment, scheduled skin/wound inspection, or pressure ulcer or pressure injury history).

Gordian Medical Inc., dba American Medical Technologies

www.amtwoundcare.com

Education Division





# Who, What, When, Where?

P

- Where are we in relation to the clinical and regulatory expectations?
- Where do I find documents that tell us about the clinical and regulatory expectations?
- What tools are there that can assist us in putting a pressure ulcer prevention and treatment program in place that meets the clinical and regulatory guidelines?
- Who in the building/s needs to know what the clinical and regulatory expectations?
- Where do we start?
- How do we know when we're making progress?

Gordian Medical Inc., dba American Medical Technologies 21 www.amtwoundcare.com



# **Tool has Four Section**

Р

- Section 1: Screening for Pressure Ulcer Risk
- Section 2: Pressure Ulcer Prevention Plan
- Section 3: Communication Practices
- Section 4: Investigations/Root Cause Analysis of Pressure Ulcer Development

Gordian Medical Inc., dba American Medical Technologies



# **Section 1:**

# **Screening for Pressure Ulcer Risk**

What's do your pressure ulcer risk assessment activities look like?

Gordian Medical Inc., dba American Medical Technologies 23 www.amtwoundcare.com



1. Does y	your	facility	have	a	pressure	ulcer	risk	polic	y

- If no, skip to question 3.
- 2. If yes, does the policy include the following:

		Yes	No
a.	Clinical areas to be covered		
b.	Timing or frequency of assessments		
c.	Documentation requirements		
d.	Communication to care team		
	NOTE: Decemberdation from NDLIAD ar	A CNAC +ba+ FME	DV

 NOTE: Recommendation from NPUAP and CMS that EVERY building/organization have a pressure ulcer risk assessment policy.

Gordian Medical Inc., dba American Medical Technologies

24 www.amtwoundcare.com A Education Division

3. Does your facility **provide training** to nursing staff on how to accurately assess for pressure ulcer risk?

Yes or NO

NOTE: NOT asking if your nurses came to you trained in the Braden or other risk assessment; question is: are YOU providing training in your building? Competencies suggested.

Gordian Medical Inc., dba American Medical Technologies 25 www.amtwoundcare.com



4. Does the pressure ulcer risk assessment use a standardized assessment tool (for example, Braden score or Norton tool? Yes No If yes, skip to Question 6.

NOTE: You can do a PU/PI risk assessment without doing the Braden or any other formal tool. You can simply review the medical record and extract each risk factor in the records, interview the resident and family for other risk factors.

Or you can do the Braden AND review the medical record and interview the resident and family.

You **CANNOT ONLY perform the Braden** and expect to pick up all the pressure ulcer/injury risk factors.

Gordian Medical Inc., dba American Medical Technologies



5. If not using a standardized tool, does the assessment tool that the facility uses cover the following:				
		Yes	No	
a.	Impaired mobility			
b.	Incontinence			
C.	Nutritional deficits			
d.	Diabetes diagnosis			
e.	Peripheral vascular disease diagnosis			
f.	Contractures			
g.	History of pressure ulcers			
h.	Paralysis			
NO	NOTE: This is NOT a complete list of the risks for PU/PI.			
	an Medical Inc., 27 merican Medical Technologies www.amtwoundcare.com		AFT Education Division	

6. How frequently is the risk assessment tool completed?	J
a. 🗖 Monthly	
b.   Quarterly	
c. 🗖 Annually	
d.   Change of condition	
e. $\square$ Other (specify):	_
Gordian Medical Inc., dba American Medical Technologies  www.amtwoundcare.com	ication rision

7. When are re	esidents screened for press Check all that apply.	sure ulcer risk? 1
	<ul> <li>a. □ Upon admission/readmission</li> <li>b. □ With a change in condition</li> <li>c. □ With each MDS assessment</li> <li>d. □ When weight loss has occurred</li> <li>e. □ Change in meal intake</li> <li>f. □ Change in fluid intake</li> <li>g. □ Change in mobility</li> <li>h. □ Change in continence</li> <li>i. □ Change in communication</li> </ul>	
Gordian Medical Inc., dba American Medical Technologies	29 www.amtwoundcare.com	AFT Education Division

ac	tivities include a compsessment/inspection?  Yes □ No □			
toe: org	comprehensive skin ass s front and back assessr an, for any breakdown d ention to all bony promi	nent of the skin, or reddened ared	the body's largest as. This includes	
	an Medical Inc., merican Medical Technologies	30 www.amtwoundcare.com	AFT Education Division	

9. Who comple	etes the skin assessmon admission?	nent/inspection ,	
a. 🗖 Admitting	g nurse		
b. 🗖 Nursing a	assistant		
c. 🗖 Wound/sl	xin care nurse		
d. 🗖 Nurse ma	nager		
e.   Nursing supervisor			
f. $\square$ Director of	of nursing		
g. 🗖 Other (sp	ecify)		
Gordian Medical Inc., dba American Medical Technologies	31 www.amtwoundcare.com	AFT Education Division	

10. Who completes routine skin assessments/inspections?	J
a. Unit nurse	
b. □ Nursing assistant	
c. • Wound care nurse	
d.  Other (specify):	_
Gordian Medical Inc., dba American Medical Technologies  www.amtwoundcare.com	Education M Division

11. How often are skin assessments/inspections completed?	J
a. 🗖 Daily	
b.   Weekly	
c. 🗖 Monthly	
d.   Other (specify):	
Gordian Medical Inc., 33 dba American Medical Technologies www.amtwoundcare.com	Education Division

12. Where are skin assessment/inspections documented?  • Correlate these questions to PU Clinical Element Pathway.
a.   Medical record
<ul><li>b. □ Nursing assistant documentation</li><li>c. □ Skin assessment form</li></ul>
d.  Other (specify):
Gordian Medical Inc.,  Gordian Medical Inc.,  dba American Medical Technologies  www.amtwoundcare.com  AFTT Education  www.amtwoundcare.com

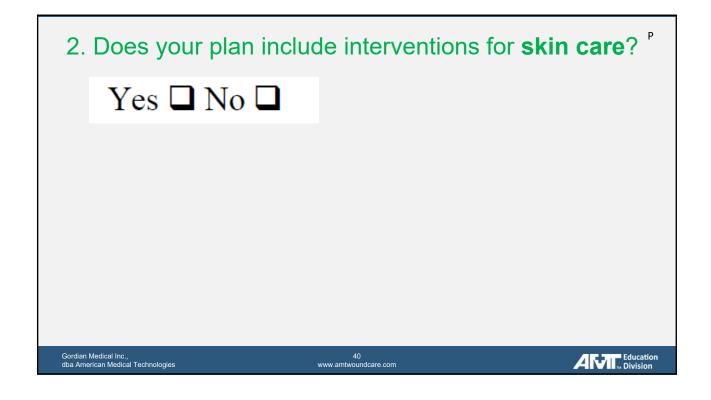
13. Do you screen all residents for pressure ulcer risk at the following times:				
a. Upon admission	Yes □ No □			
b. Upon readmission/reentry	Yes 🗖 No 🗖			
c. When there is a change in condition	Yes 🗖 No 🗖			
d. With each MDS assessment	Yes □ No □			
Gordian Medical Inc., 35 dba American Medical Technologies www.amtwoundcare.com				

	nt is not currently dee to rescreen at regular	•
Yes 🗖 No		
	ents/residents who <u>ar</u> U/PI in your buildings	
	esidents <u>who are NO</u> lcer/injury in your buil	
Gordian Medical Inc., dba American Medical Technologies	36 www.amtwoundcare.com	<b>AIJT</b> Education Division

1	5. [	Do you screen resident the following the fol	dents for pressure owing diagnoses?		<b>)</b> 1
	a.	Diabetes mellitus		Yes 🗆 No 🗅	
	b.	Peripheral vascular dis	sease	Yes 🗖 No 🗖	
	c.	History of pressure uld	cer	Yes □ No □	
	d.	Paralysis		Yes □ No □	
are <b>ıs</b> u	pro Ifficie	and peripheral vascular disviders currently, means <b>pe</b> ency. In this context it may	eripheral arterial diseas	e and venous	
HF	RQ.				
	dian Medica American N	l Inc., ledical Technologies	37 www.amtwoundcare.com	AFT. Educa	ition ion

# Section 2: Pressure Ulcer Prevention Plan What's included in your pressure ulcer prevention care plan?

Do you develop a care p     of developing a pressure	
Yes 🗖 No 🗖	If not, skip to Section 3
Braden Scores At Risk = 15 - 18 Moderate Risk = 13 - 14 High Risk = 10 - 12 Very High Risk = 9 or below	NOTE: At risk does NOT mean NO risk. At risk is a LOW risk that means there IS a risk for Pressure Ulcer/Injuries Think about our patient population. How many of our residents are NO
	RISK???  39 pundcare.com  April Education Division



3. Does your pressure po	plan include daily pints? Yes 🗖 N		of P
3A. Does you	r daily assessmen	t assess the follo	wing areas?
	a. Sacrum	Yes 🗆 No 🗅	
	b. Ischium	Yes 🗖 No 🗖	
	c. Trochanters	Yes 🗖 No 🗖	
	d. Heels	Yes 🗆 No 🗅	
	e. Elbows	Yes 🗖 No 🗖	
	f. Back of the head	Yes 🗆 No 🗅	
	g. Ears/nose	Yes □ No □	
Gordian Medical Inc., dba American Medical Technologies	41 www.amtwound	care.com	AFT. Education Division

<ul><li>Does your plan incommend and hydration?</li></ul>	clude interventions Yes □ No □	addressing <b>nutrition</b>	Р
4A. Does your plan	include intervention	ons to address:	
a. Feeding or swall	owing difficulties	Yes 🗖 No 🗖	
b. Undernourishme	ent (e.g., weight los	ss, decreased meal	
intake) Yes	□ No □		
Gordian Medical Inc., dba American Medical Technologies	42 www.amtwoundcare.com	<b>AUT.</b>	lucation ivision

5.			s your plan include a <b>nutritional scr</b> dents <u>at risk</u> of developing a pressur	
	7	Ze:	s 🗖 No 🗖	
	5 <i>A</i>	λ [	Does the screen include any of the following:	
		a.	Estimation of nutritional requirements	Yes □ No □
		b.	Comparison of nutrient intake with estimated requirements	Yes □ No □
		c.	Recommendation for frequency of reassessment of nutritional status	Yes □ No □
		d.	Weight pattern change summary	Yes 🗖 No 🗖
	ian Medi American		43 Il Technologies www.amtwoundcare.com	AFTT Education Division

6. Does your plan inc Yes □ No □	clude an assessment	for <b>pain</b> ?
7. Does your plan ind decreased menta	clude an assessment al status?	for
Yes □ No □		
8. Does your plan incincontinence? Yes □ No □	clude an assessment	for
Gordian Medical Inc., dba American Medical Technologies	44 www.amtwoundcare.com	Education Division

9. Does your plan include an assessment for medical device-related pressure?

Yes No Someone No Someone Notice of Pressure?

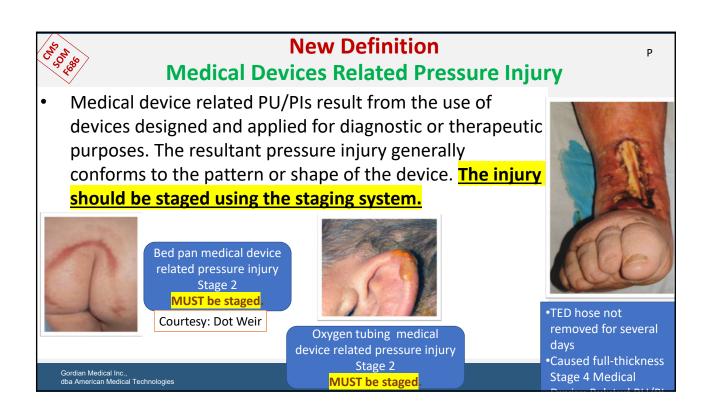
9A. Do recommendations for positioning include the following?

a. Dealing with medical devices (oxygen tubing, catheters)

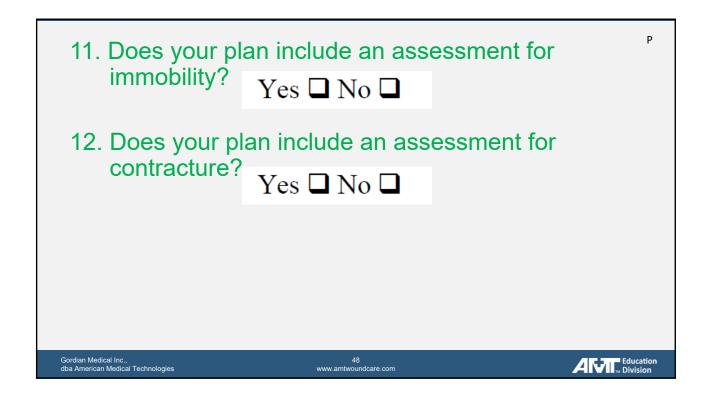
b. Guidance for avoiding friction and shear

c. Support surfaces

d. Frequency of repositioning



10. Does your plan incluan assessment for friction and shear?  Yes \(\begin{array}{c}\) No \(\beta\)	If there is immassisting with	on relates directly to mmobility. nobility requiring transfers or positioning, ent is at risk for friction
10a. Does your plan income an assessment for muscle spasms?  Yes \( \sqrt{No} \sqrt{\sqrt{No}} \sqrt{\sqrt{Cordian Medical Inc.,}}		Situration
Gordian Medical Inc., dba American Medical Technologies	47 www.amtwoundcare.com	<b>AFTT</b> Education Division



# **Section 3: Communication Practices**

- How do you communicate the pressure ulcer risk and prevention care plans to the interdisciplinary team?
- For every meeting that occurs at your facility, indicate how often it occurs, who leads the meeting, and who attends.

Gordian Medical Inc., dba American Medical Technologies



Communication Practices 1				J
Meeting	Pressure Ulcer Prevention Discussed Yes/No	Meeting Chair/Leader Name and Discipline	Staff Invited and in Attendance (indicate A – Always, V- Varies as needed)	Frequency of Meeting (Weekly, Biweekly, Monthly, Quarterly, Change in Condition, As Needed)
a. Care plan review b. Report or brief with CNAs c. Report or brief with department head d. Medical staff e. QAPI* or performance improvement plan meeting f. Skin or wound meeting g. MD/APRN* rounds h. Report or brief with Dietary Department i. Report or brief with Social Services Department j. Report or brief with Therapy Department k. Report or brief with "Other"	S			
* QAPI = Quality Assessment and Performance Improvement; APRN = advanced practice registered nurse.				
Gordian Medical Inc., dba American Medical Technologies	www.ami	50 woundcare.com		Education Division

# Communication Practices: 2. Training

Indicate the date of the most recent training provided: for the following:

	Торіс	Participants	Date
a.	Conducting an accurate skin assessment	Nurses	
b.	Conducting an accurate skin sweep/check	CNAs	
C.	Effective positioning	Nurses	
d.	Effective positioning	CNAs	
e.	Skin care	CNAs	
f.	Documentation—meal and fluid intake	CNAs	
g.	Documentation—positioning	CNAs	
	Gordian Medical Inc., 51 dba American Medical Technologies www.amtwoundcare.com		AFT Education  Division

**Section 4: Investigations/Root Cause Analysis of Pressure Ulcer Development** Gordian Medical Inc., dba American Medical Technologies

www.amtwoundcare.com

AMT Education Division - 2019

26

**Root Cause Analysis and Pressure Ulcer/Injury** 

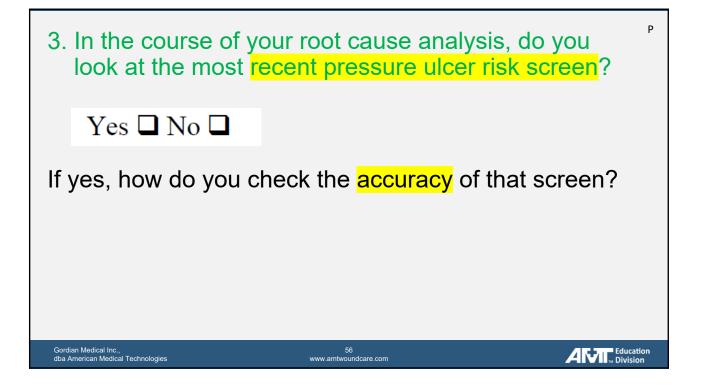
Root Cause Analysis (RCA) is a well-recognized way of offering a framework for reviewing patient safety incidents (also investigations, and complaints). This process can identify what, how, and why patient safety incidents such as **pressure ulcer**(s) have happened.

Gordian Medical Inc., dba American Medical Technologies





1.	Do you investigate each pressure ulcer according policies and guidelines?		
2.	2. Do you investigate each new in-house pressure ulcer in a root cause framework?		
	Yes □ No □ Not Sure □ If no or	not sure, stop here.	
	Medical Inc., 55 erican Medical Technologies www.amtwoundcare.com	AFT Education	



4. In the course of your root cause analysis, do you check to see if the risk status of the resident has			
changed?	Yes □ N	o 🗖	
If yes, would your investigation include any of the following factors as affecting risk for a pressure ulcer? Check all that apply.			
a. b.	☐ Change in condition☐ Weight loss		
c. d. e.	☐ Change in meal intake☐ Change in fluid intake☐ Change in mobility	Who does EACH of these tasks in your building?	
f. g. h.	☐ Change in continence☐ Change in ability to com	municate pain	
Gordian Medical Inc., dba American Medical Technologies	☐ Other (specify):	AFT Education Division	

5. Check the assessments below that you would do to identify appropriate printerventions to address pressure ulcer risk as part of your root cause		
analysis.	a.   Nutrition assessment for a resident with decreased meal or fluid intake	
	b.    Nutrition screen for a resident at risk of developing a pressure ulcer	
Who will do each of these assessments?	c. Pain assessment	
	d.	
	e.	
	f. $\square$ Medical device-related pressure assessment (e.g., oxygen tubing, catheters)	
	g.   Assessment for friction and shear	
How will these	h.	
assessments be	i. Contracture assessment	
done? What tools	j.	
will you use?	k. Desitioning assessment	
,	<ol> <li>□ Skin assessments per frequency designated by MD/NP</li> </ol>	
Gordian Medical Inc.,	m.  Other (specify): Cardiovascular, pulmonary assessments	
Gordian Medical Inc., dba American Medical Technologies	n.  Other (specify):	

6. Assessments may reveal that a particular action should be taken (e.g., a toileting routine to prevent incontinence, diet change to encourage increased intake, new cushion for wheelchair). How would you find out if an intervention had been identified as necessary, but not carried out?

Gordian Medical Inc., dba American Medical Technologies 59 www.amtwoundcare.com



Р

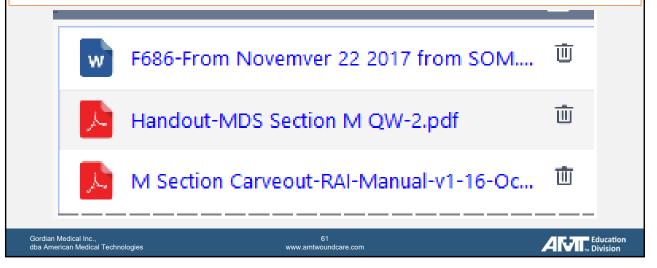
7. Are there any particular obstacles or challenges to investigating the root cause of pressure ulcers?

How would you answer this for your building?

Gordian Medical Inc., dba American Medical Technologies



• Look in the Handouts Section on Your Webinar Platform. Lownload the handouts for future reference and teaching of others.



# **Summary**

- For a successful PU/PI program a well-constructed system must be in place which includes your policies and procedures.
- Everyone in the building should be aware and committed to the processes and expectations of the program.
- Training and education MUST be provided, including competencies.
- Root cause analysis is the construct to assist in identifying where the system breaks down.

Gordian Medical Inc., dba American Medical Technologies

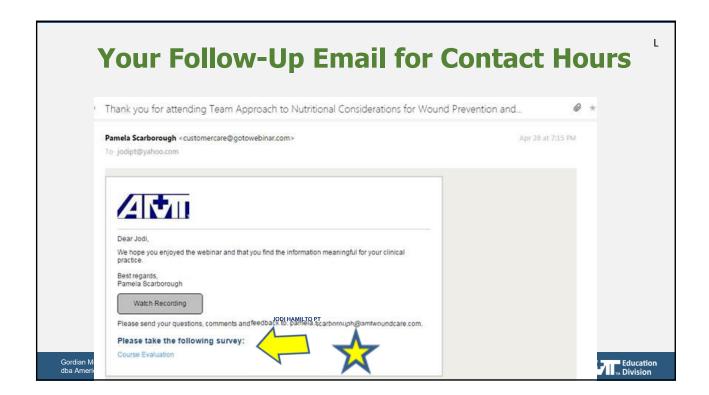
## **Nursing CE Requirements**

 Each person must be logged in separately to obtain nursing continuing education credit

- Each person required to stay logged in until the webinar is finished (this will be tracked)
- Participant must fill out the survey from Survey Monkey completely which will be sent to you in a post-webinar follow up email
- Certificates will be emailed to the email address participants used to log into the webinar approximately 4 weeks after the evaluations are completed

Gordian Medical Inc., dba American Medical Technologies





## References

L

- On-Time Pressure Ulcer Prevention-Self-Assessment Worksheet for Pressure Ulcer: Agency for Healthcare Research and Quality. 2017. Accessed 02/02/2019
- 2. State Operations Manual Appendix PP-Guidance to Surveyors for Long Term Care Facilities (Rev. 11-22-17. Sections F658, F684, F686, F687.
- 3. Section M: Skin Conditions. CMS's RAI Version 3.0 Manual. October 2018
- 4. Pressure Ulcer/Injury Critical Element Pathway. Department of Health and Human Services-Centers for Medicare & Medicaid Services, 05/2017. Accessed 02/02/2019
- Root Cause Analysis (RCA) Concise Investigation Report: Pressure Ulcer (PU) document. PDF or Word document (allows you to customize specific for your facility.

Gordian Medical Inc., dba American Medical Technologies 65 www.amtwoundcare.com



### Resources

L

- https://www.ahrq.gov/professionals/systems/long-termcare/resources/ontime/pruprev/saworksheet.html#sect4
- NPUAP Root Cause Analysis: Instructions and Form.
   National Pressure Ulcer Advisory Panel.
   <a href="http://www.npuap.org/resources/educational-and-clinical-resources/rca-template-2019/">http://www.npuap.org/resources/educational-and-clinical-resources/rca-template-2019/</a>

Gordian Medical Inc., dba American Medical Technologies



