

Challenges in airport digital transformation

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1. Airport management challenges

- As **passenger volumes increase faster than new airports or terminals can be built**, demand is placed on airport management **for more complex and timely decision.**
- Cost must be controlled, **productivity must be improved and security enhanced.**
- And all of this must be done at the same time as meeting the **increased expectations of passengers** for smooth and efficient services which ensure hassle-free travel.

Center on Interactions Among Passengers, Baggage, and Customer Groups

INAIR 2018

Ground Handling

Cleaning, catering, cargo handling, aircraft maintenance, and fueling



Dispatch and Command

Collaborative Decision Making



Airfield

Departure

Arrival, check-in, baggage drop, security check, waiting, and boarding



Arrival

Deplane, customs clearance, baggage claim, transfer, and hotel



Terminal area



Travel plan



Public area

VIP services

Center of interactions

2. Airport 4.0

- digital airport -

- **A performant airport**
 - An airport focused to the customer
 - An airport innovative
- **An agile airport**
 - An airport connected by network(ACDM)
 - An airport flexible
- **A responsible airport**
 - A clean airport (using green energy)
 - An airport centered on human



Airport 4.0

- Digitalization
- Environment
- Intermodal transport
- Human resources



3. The basic steps of digital transformation



1. Airport environment assesment

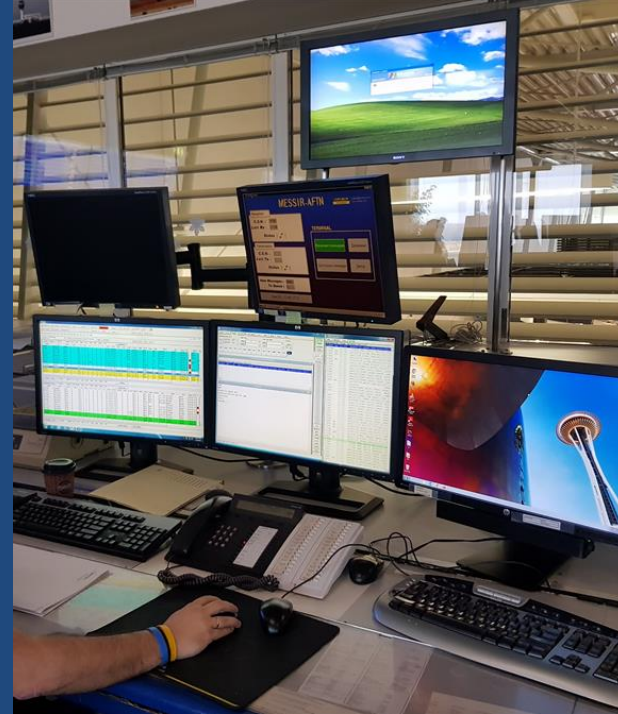
- A multidimensional review of airport's characteristics

2. Airport plan and objectives

- Agreement on the priorities and actions of specific digital plans

3. Internal organisational review and requirements

- An assessment of current organization and competencies versus what is needed to remain flexible and agile through the digital transformations.



4. The axes of work for digitalization in the airport sector

4.1 Increasing connectivity

Smart airport services (ACDM 2)

Connected airport (ACDM)

Connect humans

Lead airport (APOC)

4.2 Development of software that communicates

Huawei

iAirport Operations

NIIT technologies



4.3 The virtual for supporting decisions

Development of appropriate models

Simulate the functionality of airport

Lead the airport

4. The axes of work in the airport sector (continuation)

4.4. Changing of the workstation

Reduce hardship

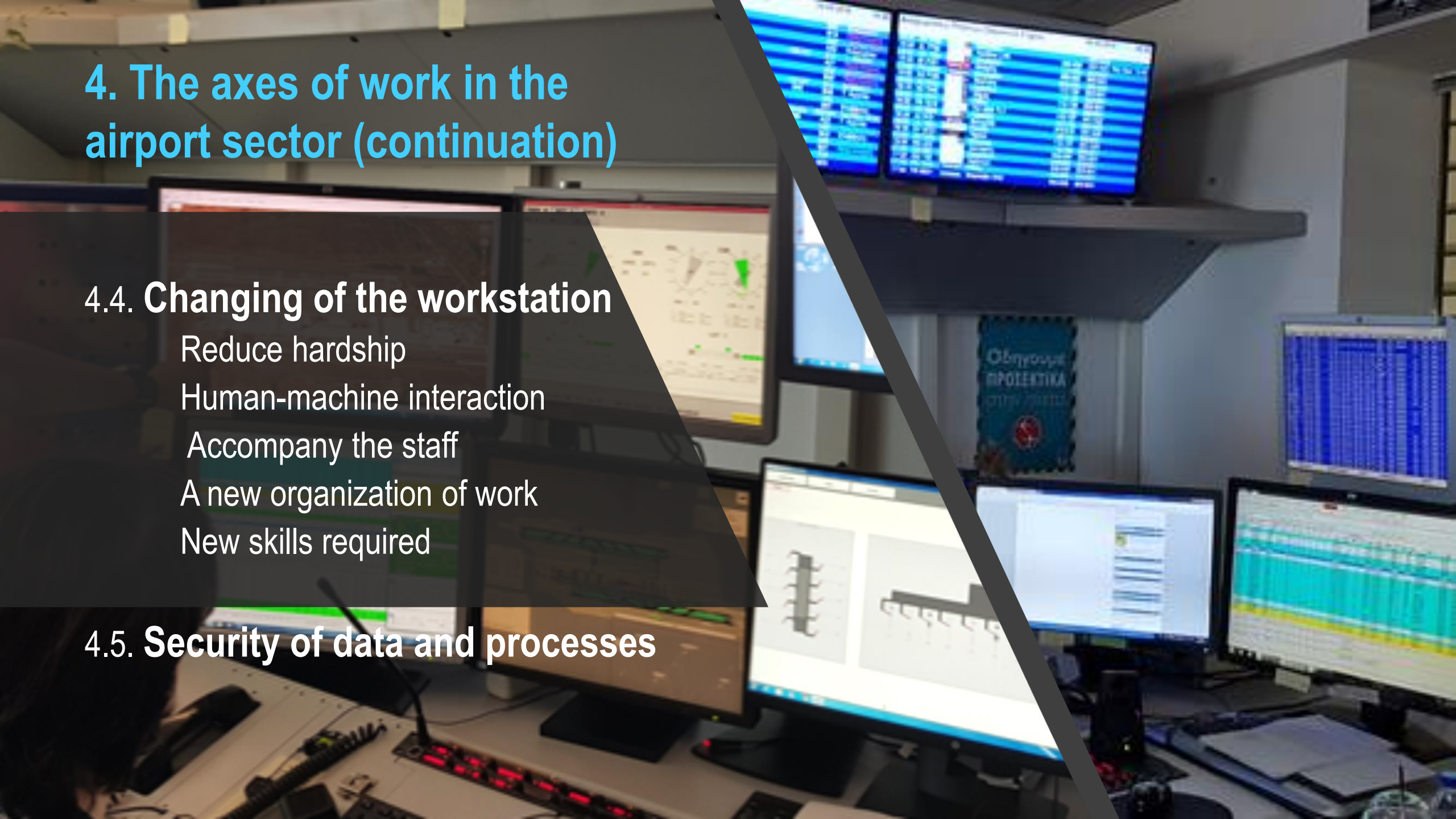
Human-machine interaction

Accompany the staff

A new organization of work

New skills required

4.5. Security of data and processes



Airport missions:

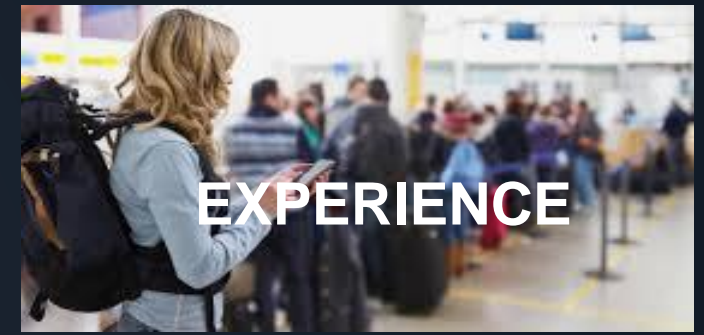
Ensure Safety First, Optimize Services,
Achieve Normal Flight Operations



Shorten incident response time and improve collaborative emergency response capabilities



Cut aircraft turnaround time



Minimize passengers' time at customs and security checks to increase shopping/meal time

Big Data



AI

Video



IoT

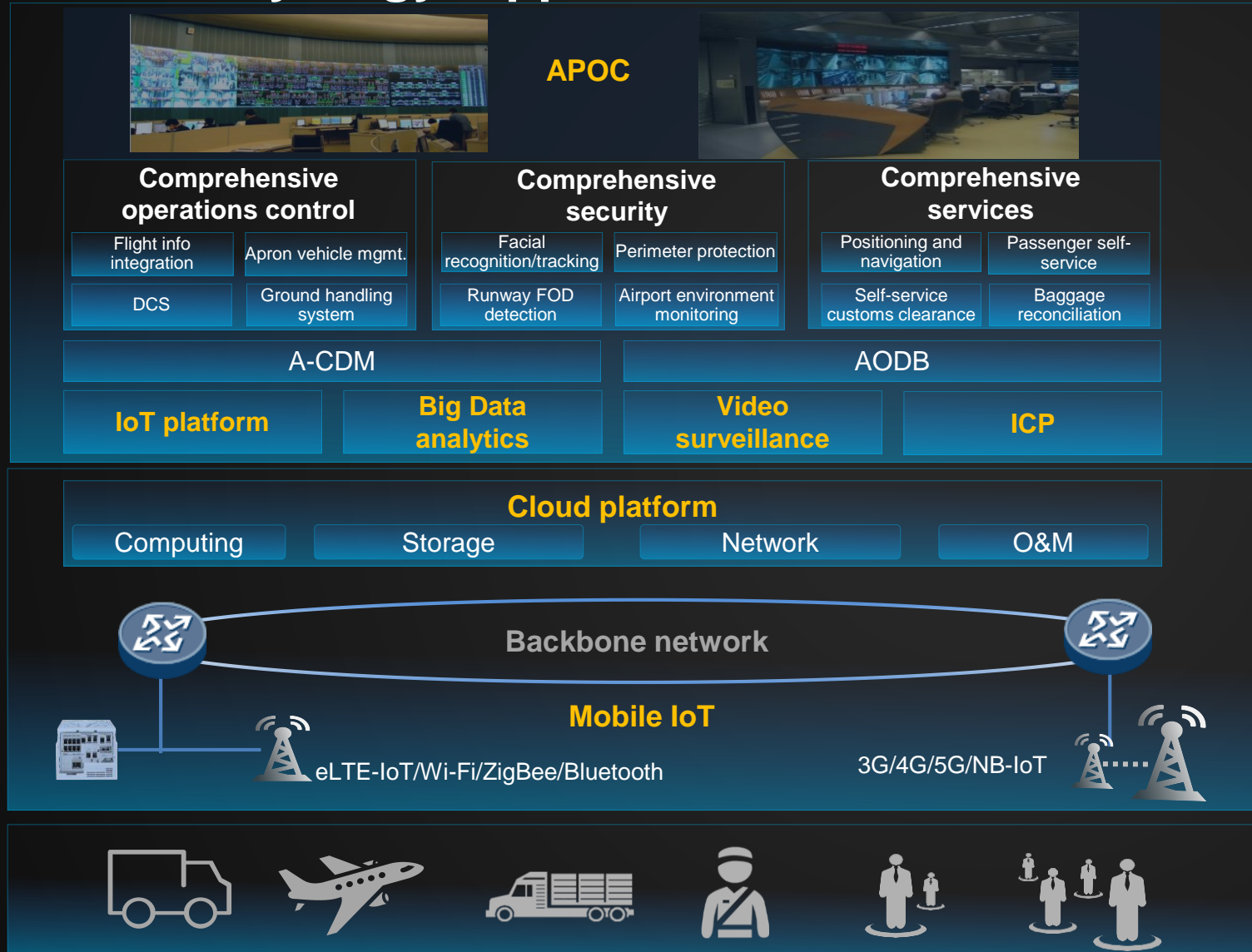
Cloud Computing



Mobility

Continuous innovation in technology

Smart Airport Solution: Situational Awareness, Cloud-and-Network Synergy, Application Enablement, and Visualized Businesses



E2E Visualization and Collaboration

Integration + Verification
(Comprehensive operations control, security, and services)



Data management

Cloud, Big Data, AI, Data mining

Integrate industry capabilities
(Platform + Ecosystem)

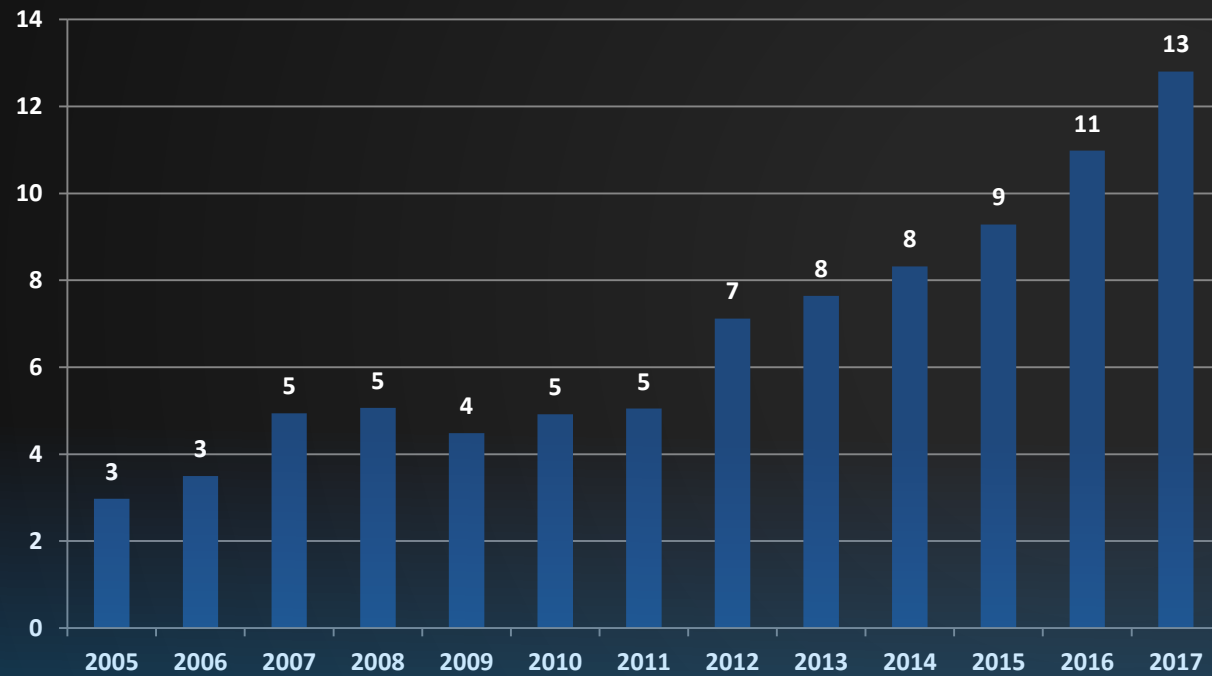


Cornerstone of Digital Transformation (Technologies for communications)

Mobility + IoT+ Smart processes
Virtual reality, Digital twin, Augmented reality
Video
(Wireless, wired, and chips)

Challenges in digital transformation

5. International Henri Coandă Airport toward Airport 4.0



Annual passenger traffic on HCIA (in million pax)



International Henri Coandă Airport toward Airport 4.0

Categories of problems identified and which could be solved by digitalization methods:



High volume of passengers vs. the airport capacity



Outdated infrastructure in the old departure terminal



Airport congestion

Benefits of applying digitalization methods on HCIA

- Airport operations management optimisation
- Passengers flow optimization
- Relation of the airport with stakeholders

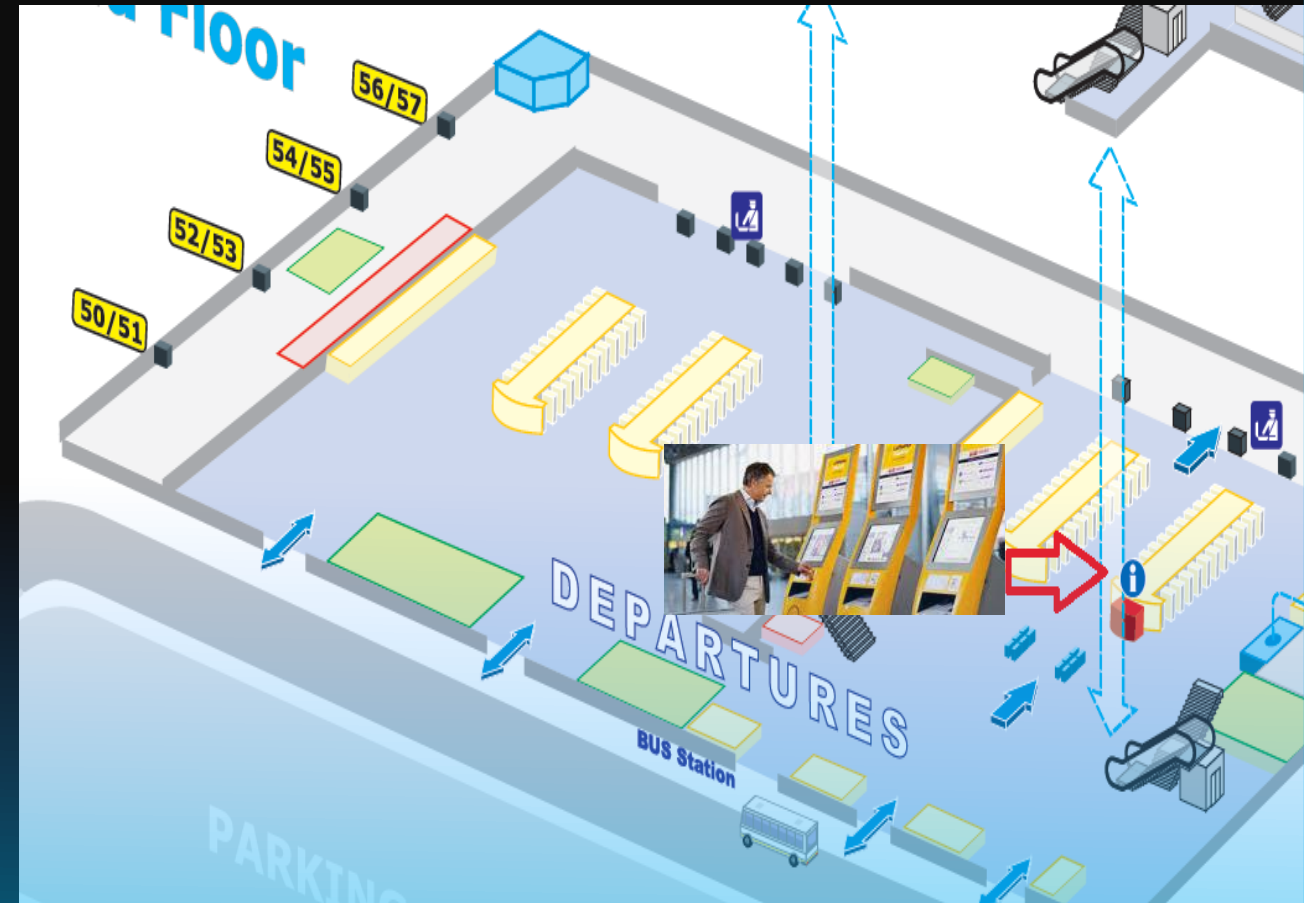
Departure control system analysis at HCIA – capacity management

1. Implementation of another 13 self-service counters

- 41.9% increase in processing capacity from 2790 to 3960 pax/peak hour/flow

Passenger processing	Present processing time	Optimistic approach
Processing time/pax	2 min/pax	30 sec/pax

Passenger processing	Current processing	Optimistic processing
93 counters considered	2790 pax/peak hour/flow	3960 pax/peak hour/flow

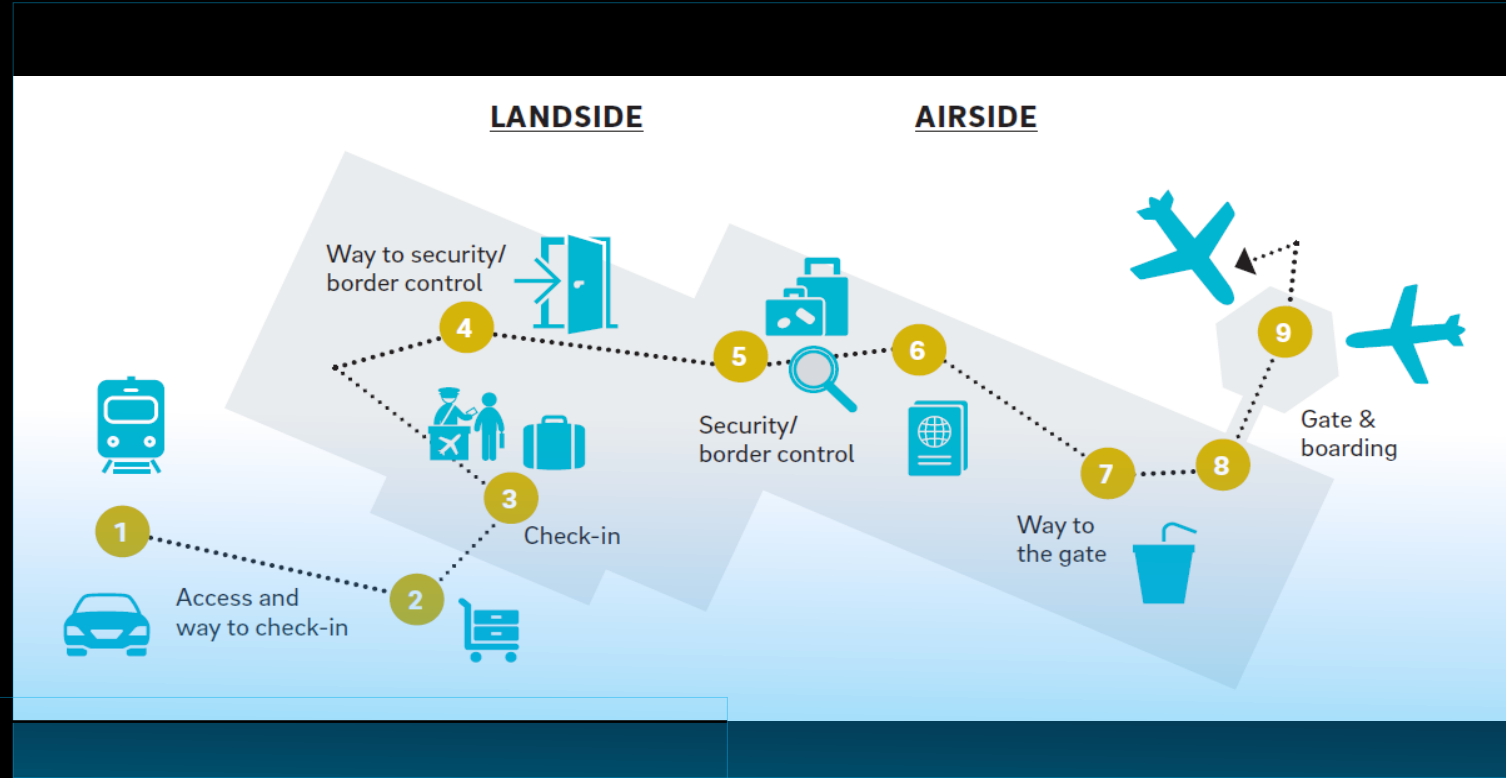


Departure control system analysis at HCIA



2. Security control

- automatic security control systems
 - **1811 pax/hour/control point**



Passenger processing

Current processing

Optimistic processing

9 security checkpoint considered

1249 pax/ hour/control point

1811 pax/hour/control point

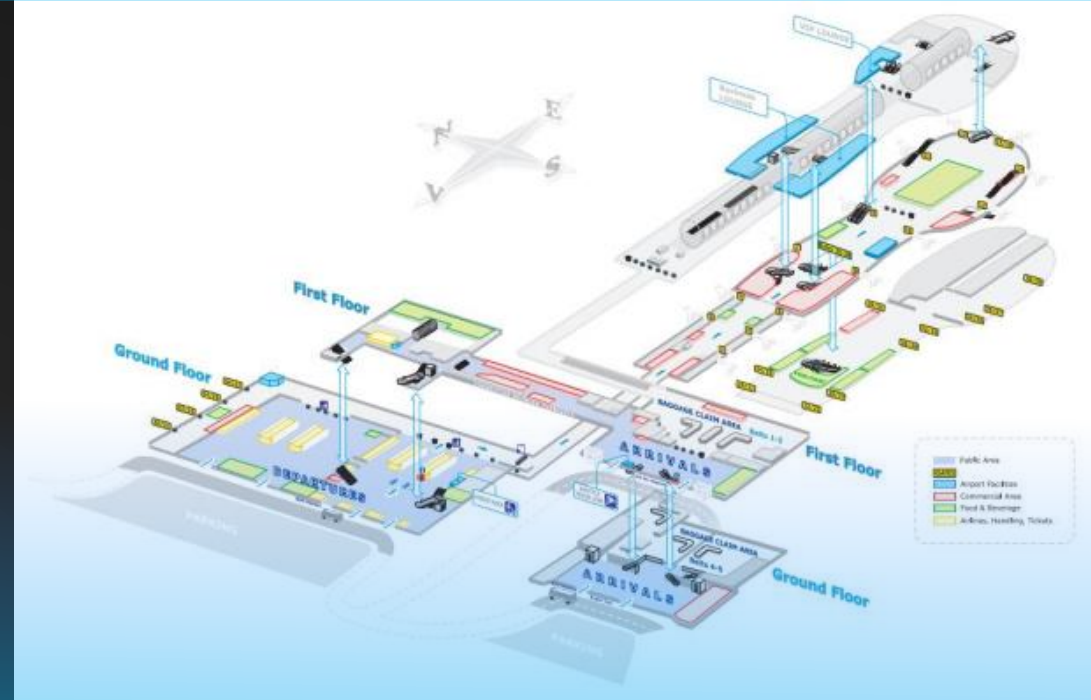
Departure control system analysis at HCIA

3. Border control

- replacement of half of the control points with biometric passage gates

- an increase of apx 62.5% (i.e. 3380 pax/hour) of processing capacity

Passenger processing	Current processing	Optimistic processing
Considered hypothesis	2080 pax/hour	3380 pax/hour



Departure control system analysis at HCIA

4. Boarding

- implementing an automatic boarding system

- 22 minutes for a flight (for an average of 150 pax/flight, 8.8 s / pax)

Passenger processing at boarding

Number of passengers/flight

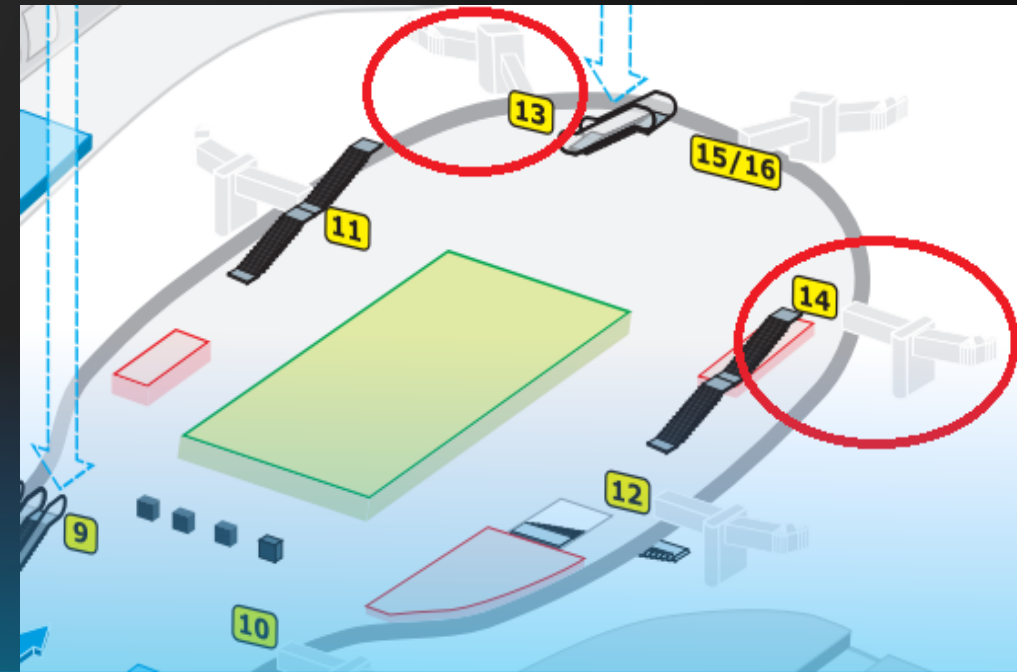
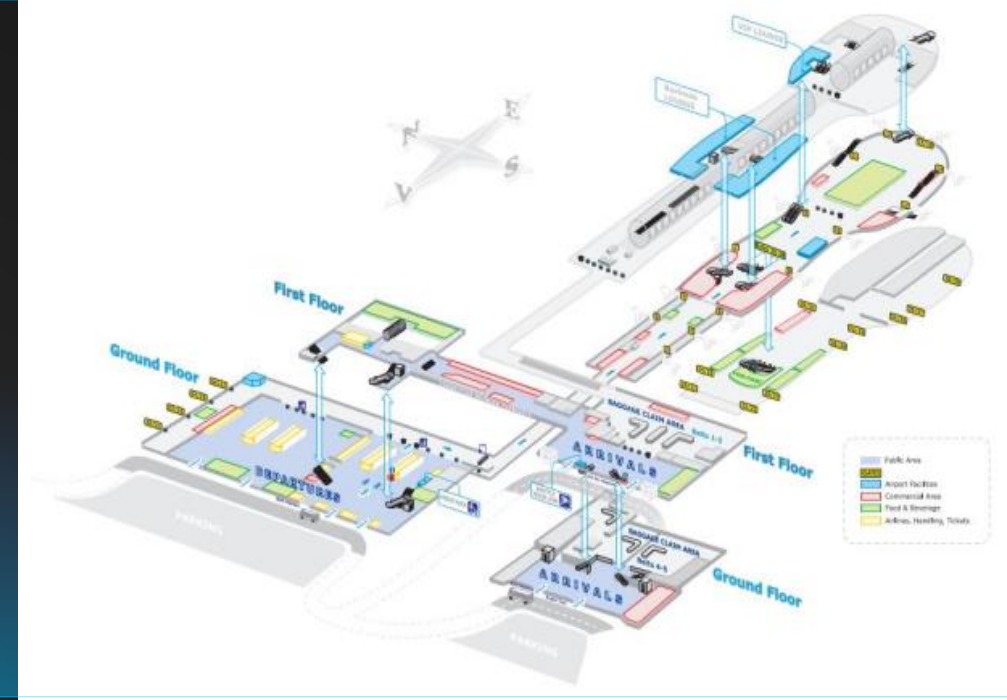
150 pax

Optimistic processing time/pax

3.3 sec

Optimistic processing time/flight

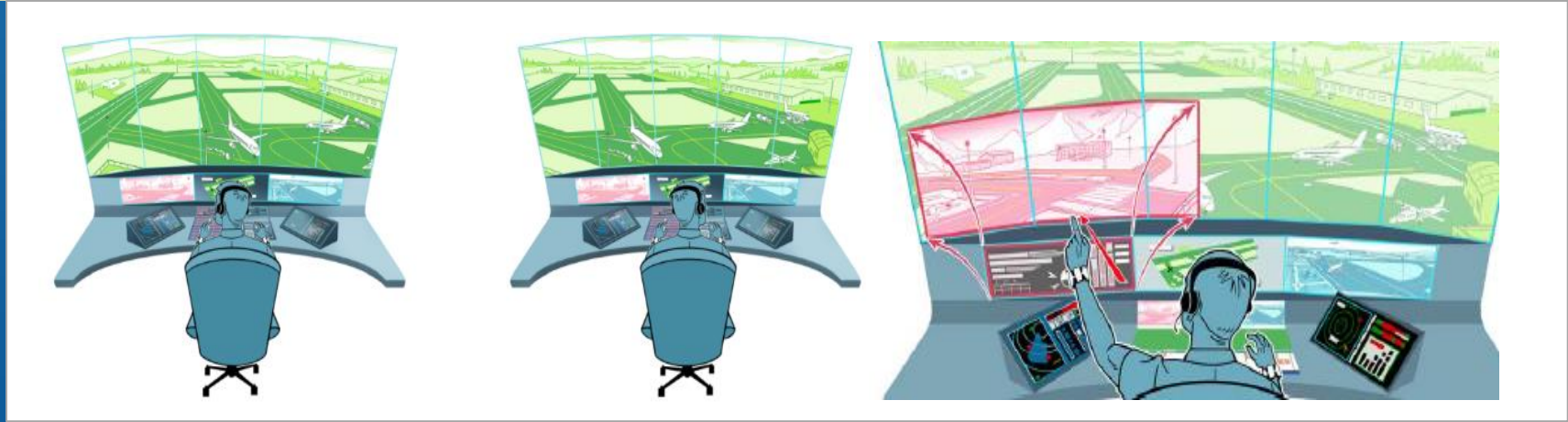
8.25 min



6. Management of Human Resources

BIG DATA & CONNECTED SYSTEMS

The
changing
nature of
work



MULTI SENSORY INTERACTION

AUGMENTED REALITY



The changing nature of work

Emerging occupations (Examples)

ATC/ATM VIRTUALIZATION AND AUTOMATION	AUTONOMOUS SYSTEMS	SECURITY AND CYBER-SECURITY	ELECTRIC AND SUSTAINABLE AIRCRAFT
			
<ul style="list-style-type: none"> • Remote tower controllers • AI engineers/VR experts • Big data analysts • Robotics engineering 	<ul style="list-style-type: none"> • Drone operators • Automated vehicle operators • Designers of autonomous vehicles • Safety officers for unmanned systems 	<ul style="list-style-type: none"> • Software and AI engineers • Big Data and analytics experts • Security (& cyber security) experts • Legal services personnel and ethics and privacy protection specialists 	<ul style="list-style-type: none"> • Energy and maintenance engineer • Electrical engineer/ Alternative Vehicle Developers • Climate Change Reversal Specialist • Consumer Energy Analysts • Battery Technician • Solar Flight Specialists

Interdisciplinary master “IT applied in aviation”

- The purpose of this advanced Master’s programme is to provide students with a broad range and depth of interdisciplinary knowledge.
- Will be organized by **modules**, function of **background of graduates**.
- Will use **new modes of delivery**:
 - **distance**, through new forms of personalized learning
 - strategic use of **open educational resources**, **virtual mobility**
 - **European internships** in the main air transport employers.



Master Study Programme

“ GREEN, SMART AND INTEGRATED TRANSPORT AND LOGISTICS”



United Nations
Educational, Scientific and
Cultural Organization



UNESCO Chair on Engineering for Society,
University Politehnica of Bucharest,
Romania



Master taught in English

- 2 years, 4 semesters, 120 ECTS
- 30 students subsidized,
- 20 with fees



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**Thank you for you
attention!**
