



P-120

project estimating requirements

for the public buildings service

U.S. General Services Administration
Office of the Chief Architect
January 2007



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introduction

This cost-estimating and cost-management criteria document supports building construction programs within the Public Buildings Service (PBS) of the U.S. General Services Administration (GSA). This document presents the technical and administrative requirements for routine cost-estimating and cost-management tasks involved in a construction project's planning and execution stages, and defines cost-estimating practices and standards for professional services. This document replaces the previously issued GSA Handbook P 3440.5 and all associated versions.

The instructions and criteria in this document are applicable to programming, design, construction-management, and other professional-services contracts that involve cost-estimating and cost-management tasks. The criteria for practices and documentation requirements apply to all professional services activities, whether provided through contract or by in-house GSA/PBS staff.

The cost-estimating tasks addressed in this document must establish accurate project costs, ensure that they are based on programming requirements, keep costs within authorized limits, and collect GSA cost data to refine business practices and future cost estimates.

Since project delivery methods affect how, and to some degree when, cost-management practices are applied, this document explains the basic requirements associated with each delivery method.

document organization

This document has three major chapters:

1 general requirements and principles

This chapter presents the general estimating practices and standards required for all estimating services. It covers qualifications of estimators and estimating firms, principles of effective cost management, different types and formats of estimates, approaches to estimating, and the various cost-estimating and management tools available.

2 prospectus project requirements

This chapter defines the estimating service required for prospectus projects, including deliverables in the context of planning, design, and construction stages.

3 delivery methods and deliverables

This chapter explains when the deliverables defined in Chapter 2 must be provided for the following four delivery methods:

- Traditional (Design-Bid-Build)
- Design-Build Performance
- Design-Build (Bridging)
- Construction Manager as Constructor (CMc)

Table 3 in this chapter shows the cost-estimating tasking requirements for the delivery methods by size and type of project.

acknowledgements

This publication was written as a collaborative effort of the Office of the Chief Architect (OCA) of GSA's Public Buildings Service cost experts, regional PBS cost experts, and the consulting firm Faithful and Gould, a cost management consultant (formerly Hanscomb, Faithful and Gould). Special thanks are due to Les Shepherd, AIA, Acting GSA Chief Architect, and David Eakin, PE, former Chief Engineer, who provided their management support in the development and publication of this document.

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general requirements and principles



1 general philosophy

The Federal Acquisition Regulation (FAR) 36.203 requires that every Government estimate be prepared as though the Government were competing for the award. Therefore, all costs that a prudent and experienced contractor would incur must be included in project cost estimates. A listing of known facts, construction tasks, and supplemental judgments form the basis of the estimate at each stage of design. This provides a realistic approach to estimating, and it creates a history of project cost development.

P100, Facilities Standards for the Public Buildings Service, lists the estimating deliverable requirements for each design phase, but they are clarified here.

2 estimator qualification and ethics

1 requirements

Capital project estimate submissions must be prepared by professional cost estimators unaffiliated with the design team or the Construction Manager as Contractor (CMc). Certification as a cost engineer by the Association for the Advancement of Cost Engineering (AACE), or as a certified professional estimator by the American Society of Professional Estimators (ASPE), is supporting evidence of an estimator's qualifications, although it is not required.

2 independent government estimate (IGE)

The FAR requires that an IGE be prepared for all contracts exceeding \$100,000. When life-cycle costing or other economic analyses are required to support a design decision, professional estimators must establish construction cost estimates for all options if any one of them is expected to have a first cost in excess of \$100,000.

The final cost estimate submitted for the 100% construction documents phase is used as the basis for the final IGE, which the contracting officer uses to determine whether an offeror's proposed price is fair and reasonable and reflects an understanding of the project requirements.

A qualified Government employee whose major responsibility is creating or approving cost estimates for GSA must sign and approve the IGE, which serves as the basis for commitment of funds before the solicitation is issued

3 ethics

The standards of practice described in the Canons of Ethics published by the AACE and the ASPE, and available on both their Web sites, apply to all estimating services.

4 due diligence expectations

GSA expects proper diligence in the preparation of estimates, which will grow steadily more accurate as the design progresses. While the estimator may need to make many assumptions in preparing the concept design estimate, once the construction documents phase has begun,

estimates will no longer contain major assumptions. The project team will designate one person to compare successive project estimates and prepare an orderly and comprehensive reconciliation.

The architect-engineer (A-E) must work closely with GSA's independent estimator to coordinate the estimates with design submissions and the scope of work, to review assumptions concerning exclusions and inclusions, and generally to ensure that the estimate reflects GSA's intent. These estimators must have a thorough understanding of the marketplace in which the project is located, research market prices, and obtain price quotes for specialty items.

5 penalties

GSA contractors are advised to be aware of 18 United States Code 1001, which deals with the False Statements Act. This code states, in part:

"...whoever, in any matter within the jurisdiction of the executive, legislative, or judicial branch of the Government of the United States, knowingly and willfully -

- (1) falsifies, conceals, or covers up by any trick, scheme, or device a material fact;
- (2) makes any materially false, fictitious, or fraudulent statement or representation; or
- (3) makes or uses any false writing or document knowing the same to contain any materially false, fictitious, or fraudulent statement or entry;

shall be fined under this title, imprisoned not more than 5 years or, if the offense involves international or domestic terrorism (as defined in section 2331), imprisoned not more than 8 years, or both."

3 cost estimating and management practices

1 cost management principles

design within budget

Unless otherwise specified in design-contract documents, the A-E must design the project so that construction costs will not exceed the funding limitations established as the Basis of Fee Negotiation. FAR 36.609-1 requires that the A-E redesign the project at the firm's own expense to ensure that a responsive construction bid amount will be within funding limitations.

prospectus authorization/appropriation

In accordance with the Public Buildings Act of 1959 (PL 86-249), as amended, the United States Congress must authorize the scope and budget of each major capital construction project before design begins. Once Congress has approved a project's construction budget, it cannot be increased, so the design team must approach prospectus funding as an absolute limit.

pursuit of construction services

Construction bids may be solicited only if the Estimated Cost of Construction at Award (ECCA) amount at final construction documents is within congressionally authorized prospectus limits.

itemized cost management

When project funds are secured from different agencies or are provided as a dedicated allowance for a specific program goal, independent estimates must be made for each, allowing separate tracking of expenditures. Funding allocated for such projects is tracked to confirm that expenditures are apportioned according to amounts authorized by each agency, so as not to exceed the dedicated allowance.

independent estimates

The Government requires third-party estimators for major construction projects to verify

that the project's scope and cost are within budget. These estimates are prepared by an independent cost estimator who is not affiliated with the design firm or the Construction Manager as Contractor (CMc). The design team provides all required documentation for the estimator to provide estimates for, at a minimum, the following phases:

- Final Concept Design
- Final Design Development
- 90% Construction Documents
- 100% Construction Documents

2 estimating formats

Using standard estimating formats for cost estimating and cost management:

- Ensures a uniform cost-control framework throughout the various stages of project development.
- Defines a proper level of detail to set expectations for the estimating effort.
- Serves as a checklist to ensure complete coverage of project scope.
- Provides for a standardized historical database or library.

space type estimates

This format, used primarily for new construction projects, applies space-type unit costs to planned space needs, resulting in a set of space-related construction costs. These costs may be adjusted by adding known costs for special requirements defined through other estimating formats. The sum of space-type costs and special-requirement costs equals an Estimated Construction Cost (ECC) for the project.

Since GSA's General Construction Cost Review Guide (GCCRG) uses space-type estimates, cost estimators must be familiar with this technique (see Chapter 1, Section 4.4 for an explanation of GCCRG).

uniformat estimates

Uniformat estimating applies unit-cost data to building-system and component site elements. This "systems" approach uses a hierarchical structure of cost elements, beginning at Level 1 with basic systems, such as Substructure, Exterior Enclosure, and Interior Construction,

and proceeding to successively more detailed subdivisions of these systems at Levels 2-5. The resulting levels of detail not only serve to structure cost information but also facilitate estimates to whatever level of detail the design team can provide as the project is developed through the design submission phases. For example, by the final concept design phase, the design team and estimator may have Level 4 information on Substructure, but only Level 2 detail for Interior Construction.

Although the construction industry uses several variations on the Uniformat concept, GSA requires that cost estimators use its particular version, for consistency in use and maintenance of GSA's cost databases. GSA's Uniformat estimating format is illustrated in *Appendix A: Estimating Formats*.

masterformat estimates

MasterFormat, a product of the Construction Specifications Institute (CSI), is the most widely used standard for organizing building-project specifications and detailed cost-estimating data in the U.S. It is used particularly when drawings and specifications are sufficiently detailed to allow material and equipment quantity takeoffs, and it is typically aligned with a general contractor's approach to preparing a bid. Visit the Construction Specifications Institute Web site (www.csinet.org) for more information.

work-item estimates

GSA Repair and Alterations (R&A) projects tend to utilize scope descriptions and cost estimates organized by work items. While work items may vary significantly depending on the nature of the project, as defined by GSA program offices and client requirements, the following list reflects a typical, but not comprehensive, work-item classification for R&A projects:

- Building exterior
- Building interior
- Accessibility
- Structural
- Mechanical
- Plumbing

- Electrical
- Life safety
- Elevators
- Hazardous materials abatement
- Roofing
- Security

Traditionally, R&A projects have used the work-item basis because it allows the removal or addition of project scope to meet budgetary limitations and allowances. GSA assigns alphabetical codes to the work items when describing the project and its costs for each R&A prospectus, as required by the Office of Management and Budget (OMB) and Congress.

See Chapter 2 for further description of non-prospectus projects.

other formats

GSA may require that estimates be formatted in additional ways. For instance, it may be necessary to subdivide estimates for individual buildings and other components into new construction and major renovation.

Work items on non-prospectus projects frequently evolve from Building Evaluation Reports (BERs), and estimates for these projects may follow a Work Breakdown Structure (WBS). Situations that might require a WBS include:

- Differing financial commitments of multiple tenants of a project, requiring separate contracts for each tenant's work.
- The need for separate contracts for buildings and their site work, such as at border stations.
- Phased renovation projects requiring swing space for a variety of tenants or departments.
- Projects to be funded over more than one year.
- Separation of a project into base-contract work and options or alternates.

Projects below \$100,000 may be executed under line-item or job-order contracts, for which cost estimates are derived from line-item databases. Cost proposals for the services of the A-E's estimator and the independent government estimator must be submitted to GSA on Form 2630/2631, shown in Appendix E.



4 estimating requirements

1 general

The Government requires cost estimates for, at a minimum, the following phases of design

- Establishing an initial project baseline.
- Preliminary concept design, with multiple schemes of design
- Final concept design preceding value engineering
- Final concept design
- Design development preceding value engineering
- · Final design development
- 75% construction documents
- 90% construction documents
- 100% construction documents

The estimate must include all elements of the proposed project work (including all design-contract modifications), regardless of the design phase. The estimate must all include verification and continuity of cost budgets in the transfer from estimate to the contractor's schedule of values. Where costs are included for details not indicated on the drawings and specifications, the independent government estimator must include design assumptions to complete the scope. The estimator must check all cost-estimate calculations for accuracy and completeness, including assessing whether estimates completely and accurately represent design features and quantities.

Lump-sum pricing is not acceptable without description and quantification.

2 warm-lit shell vs. tenant-improvement (TI) cost estimates

GSA's pricing policy calls for a separate tenant-improvement breakdown of all tenant-space fitout, identified by agency. You can find GSA's pricing policy and the related modifications and clarifications at the following external Web site: http://www.gsa.gov/rentpricingpolicy

For further inquiries, contact Beth Lemanski, David C. Baker, or Kelly Juarez of PBS Real Property Asset Management.

The agency housing and supporting floor plans must be used to organize the estimate detail by:

- Warm-lit shell
- Tenant-agency fitout
- Security upgrades

3 contents and degree of detail

Table 1 illustrates the formats and minimum level of detail required for cost estimates at each design phase.

unit pricing

Unit-price cost estimates are based on detailed design documents and developed by adding up the direct costs of materials and supplies, labor, and construction equipment for each individual task of construction work. The basis for these unit costs must be well documented and included in the supporting data of the estimate. To these direct costs are added applicable indirect costs, such as overhead and profit at a subcontractor level, to reflect the in-place construction cost per unit of work required.

For concept design estimates, it is acceptable to use unit prices combining labor, materials, and equipment costs in a single figure. For estimates prepared at the design development and construction documents phases, GSA requires separate labor, material, and equipment unit pricing.

Items that are a significant percentage of the total project's cost require the greatest estimating effort. For such items, indirect costs and other markups associated with each task or work item must be separately identified and considered. On a project-by-project basis GSA requires quotes from suppliers or specialty contractors to document the costs of such major items, and the estimator must be prepared to discuss them with GSA.

Documentation of unit-price data for smaller items could include price quotes, audits, catalog cuts, and historical costs to clarify price bases and assumptions made when other information is not available. The independent government estimator provides a general

statement describing the sources of unit costs and quantities used for each cost division or category, but individual source references for each itemized cost element are not required.

general conditions and profit

Feasibility Studies, Program Development Studies, and Concept Design

A percentage allowance—an overall percentage allowance for the General Contractor's general conditions, bonds, insurance, and corporate overhead and profit—is appropriate if the project involves no unusual coordination, site preparation, or specialized support services.

Design Development and Construction Documents

It is appropriate to estimate these costs with two breakdowns:

- General Conditions: Comprised of itemized general requirements and job-site supervision.
- Mark-Ups: Comprised of general and administrative costs (including state and local taxes), profit, bonds, and insurance.

site and design contingencies

Contingencies are an integral part of the total estimated costs of a project and cover costs that may result from incomplete design, unforeseen and unpredictable conditions, or uncertainties concerning project scope. The amount of the contingency will depend on the status of design, procurement, and construction, as well as the complexity and uncertainties of the component parts of the project. Contingency is not to be used to avoid making an accurate assessment of expected cost. GSA may choose to set aside separate contingencies for major schedule changes, unknown design factors, unanticipated regulatory standards or changes, additions to project scope, force majeure situations, or congressional budget cuts.

Contingencies must always be separately identified so that the magnitude of a contingency's impact is clear. For example, the Independent Government Estimator may never add contingency by concealing it within unit pricing or quantity estimates or takeoffs.

Site and design contingencies start at 10% during the programming and planning stages and are reduced to zero as the design develops (see Table 2).

table 1. requirements for cost estimating at each design phase

Project Phase	Estimate WBS	Detail Level	Summary Level	Estimate Basis	TI/Shell
Concept Design	GSA Uniformat	III	II	Parameter and Quantification	Yes
Design	GSA Uniformat	IV; Note 5	III	Quantification	Yes
Development	CSI Masterformat	Note 1 & 5	Note 1	and Parameter	res
75% CD	GSA Uniformat	N/A	III	Quantification	Yes
75% CD	CSI Masterformat	Note 2 & 5	Note 3	Quantification	res
90% CD	GSA Uniformat	N/A	III	Quantification	Yes
90% CD	CSI Masterformat	Note 4 & 5	Note 3	Quantification	res
100% CD	GSA Uniformat	N/A	III	Quantification	Yes
100 % CD	CSI Masterformat	Note 4 & 5	Note 3	Quantinication	162

Note 1. If the detailed drawings and outline specifications are available, provide the CSI Masterformat cost estimate at the greatest detail that the drawings and specifications will support.

Note 2. The level of detail of the cost estimate in CSI Masterformat corresponds to Uniformat Level IV, as defined in this document.

Note 3. The summary of the cost estimate in CSI Masterformat corresponds to Uniformat Level III, as defined in this document.

Note 4. The level of detail of the cost estimate in CSI Masterformat corresponds to Uniformat Level V, as defined in this document.

Note 5. Unit prices are broken down into labor, materials, and equipment.

table 2. guidelines for standard site and design contingencies

Program/Planning	10%
Concept Design	7%-10%
Design Development	5%-7.5%
Intermediate Construction Documents	2-5%
Final Construction Documents	0%

escalation

Escalation is the anticipated increase in the project's Escalation is the anticipated increase in the project's cost due to inflation between the time the estimate is prepared and when the project is finished, since inflation continues during project construction. For simplicity, the estimator must assume that half of the work will occur before the midpoint of construction and half after. Therefore, the estimate is escalated to the midpoint of construction to reflect the contractor's provision for inflation in its bid.

In the planning stage, escalation rates are taken from the GCCRG. As the design progresses, the A-E and GSA must agree on an annual construction-cost escalation compounding rate, based on a market survey prepared by the A-E, for use in all design estimates and cost analyses. It is the responsibility of the design A-E to control the cost of the project so that when the ECCA budget is reduced by the forecasted escalation rate, the residual budget amount equals the current value of the project.

art-in-architecture

The art-in-architecture set aside amount is 0.5% of ECCA.

construction contingency

The construction contingency is an allowance for cost growth that may occur during construction as a result of unexpected circumstances or incomplete design documents. GSA currently recommends 7% for new construction projects and 10% for renovations, but may direct the use of different figures on a project-by-project basis.

applying markups, contingency and escalation

Figure 1 demonstrates how mark-ups, contingencies, and escalation should be calculated and applied to projects.

reviewing and reconciling estimates

On projects for which GSA requires the preparation of an IGE, the A-E is responsible for designating a member of its team to reconcile the IGE with its own estimate in an orderly and comprehensive manner.

cost-management requirements

Accurate estimating is an important component of GSA's cost-management process, as well as an important decision-making tool for the design team in its selection of systems

and materials. In order to serve these purposes, careful consideration must be given to the following:

- Cost-element comparisons Prepared at each milestone to compare the current
 estimate to the previous milestone estimate and to the overall budget and to the
 baseline estimate to ascertain whether design or scope changes have been made
 or need to be made. Refer to the estimate tracking sheets in Appendix B.
- Earned-value accounting Used in conjunction with cost-element comparisons, the earned-value process allocates cost as it is committed, or as a part of the project is completed. Decisions regarding contingency and escalation are important in this process. For additional information, see the Whole Building Design Guide web site at www.wbdg.org.
- Life-cycle cost analysis Used to evaluate the implications of decisions made during the design process not only on initial cost but also on life-cycle costs. Issues considered typically include energy utilization, sustainability, maintenance, and operations. See Chapter 2, Section 2.2 for details.
- Shell and core, security upgrades, and tenant improvement (fitout) GSA requires subdividing the estimate into costs for the shell and core and tenant improvements, including the associated professional services costs included in the occupancy agreement between tenants and GSA. Both the A-E's estimator and the independent government estimator must submit their cost proposals for professional services to GSA using Forms 2630 and 2631. See Appendix E for sample forms.
- Phasing/scheduling packages Used for project work divided into more than one construction phase. Separate cost estimates, accompanied by an overall project ECCA summary, support each phase. For phased new construction, a construction management (CM) firm hired by GSA must prepare a post-award construction cost analysis for each phase. After contract award of the last construction phase, a combined post-award construction analysis for the composite project bid is prepared.
- Multistructure projects Projects involving more than one structure require separate estimates for each structure. Separate site construction-cost estimates must be associated with the estimates for each structure involved. A CM firm hired by GSA must prepare a construction-cost analyses for each structure and site development after the multistructure project is awarded.
- Bid alternates and options A CM firm hired by GSA must prepare separate cost estimates for the base bid and for each individual alternate or option when the project requires them.

figure 1. calculation of mark-ups, contingencies, and escalation

PROJECT TITLE	0			
PROJECT LOCATION	0			
Item Description	Quantity	Unit Measuremen	nt	Totals
ECC (Estimated Construction Cost)				
Sub-Total UNIFORMAT System Elements		5	Sum All Elements	\$28,674,350
Design and Site Contingency	10%	%	+	\$2,867,435
			Sub -Total	\$31,541,785
General Contractor Overhead, Profit, and Bonds	20%	%	+	\$6,308,357
		-	Sub Total	\$37,850,142
Escalation:Current Date To Escal Date - See Sumn	nary 7.1%	Use GCCRG		\$2,680,113
ECCA (Estimated Construction Cost At Award)			ECCA	\$40,530,255
Reservations				\$0
Art-In-Architecture	0.5%	%	+	\$202,651
(,
()				
			Sub-Total	\$202,651
Construction Contingency	7%	%	+	\$2,837,118
			ECC	\$43,570,024
EDRC (Estimated Design & Review Cost)			ECC	
EDRC (Estimated Design & Review Cost) Design	7%	%	ECC	\$43,570,024
	7%	%	ECC	\$43,570,024 \$3,137,042
Design				\$43,570,024 \$3,137,042 \$871,400
Design CM		%	+	\$43,570,024 \$3,137,042 \$871,400 \$
Design CM		%	+	\$43,570,024 \$3,137,042 \$871,400 \$
Design CM	2%	%	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$
Design CM Other	2%	%	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$ \$4,008,442
Design CM Other EMIC (Estimated Management & Inspection Cos	2% st) - From D&C Se	% % ervice Tool We	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$ \$4,008,442
Design CM Other EMIC (Estimated Management & Inspection Cost	2% st) - From D&C So 1%	% % ervice Tool We	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$ \$4,008,442
Design CM Other EMIC (Estimated Management & Inspection Cost	2% st) - From D&C So 1%	% % ervice Tool We	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$ \$4,008,442
Design CM Other EMIC (Estimated Management & Inspection Cost	2% st) - From D&C So 1%	% % ervice Tool We	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$4,008,442 \$435,700 \$1,307,101
Design CM Other EMIC (Estimated Management & Inspection Cost	2% st) - From D&C So 1%	% % ervice Tool We	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$4,008,442 \$435,700 \$1,307,101
Design CM Other EMIC (Estimated Management & Inspection Cost Design M&I ESC (Estimated Site Cost)	2% st) - From D&C So 1%	% % ervice Tool We %	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$4,008,442 \$435,700 \$1,307,101
Design CM Other EMIC (Estimated Management & Inspection Cost Design M&I ESC (Estimated Site Cost) Land	2% st) - From D&C So 1%	% % ervice Tool We % %	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$4,008,442 \$435,700 \$1,307,101
Design CM Other EMIC (Estimated Management & Inspection Cost Design M&I ESC (Estimated Site Cost)	2% st) - From D&C So 1%	% % ervice Tool We %	+ + EDRC	\$43,570,024 \$3,137,042 \$871,400 \$ \$4,008,442 \$435,700 \$1,307,101

general requirements and principles section 1.4

benchmarking

Benchmarking may be required to assess and verify the cost of a project by reference to established costs for similar facilities. GSA has access to a number of tools useful to estimators involved in benchmarking.

4 cost-estimating and cost-management tools

gsa cost estimating tools and spreadsheets

GCCRG

GSA developed the General Construction Cost Review Guide (GCCRG) to assist estimating in the planning phase of new construction projects. **Figure 2** is an example of a GCCRG estimate.

Project Cost Estimate (PCE)

The PCE was designed for programming and pre-design estimates. Applications may include BERs, feasibility and program development studies, site acquisition and Market Survey studies, and design. **Figure 3** is an example of a PCE tool summary, **Figure 4** is an excerpt of a more detailed estimate sheet.

Building Life-Cycle Cost (BLCC) and Life-Cycle Cost (LCC) Spreadsheets See Chapter 2, Section 2.2 for details.

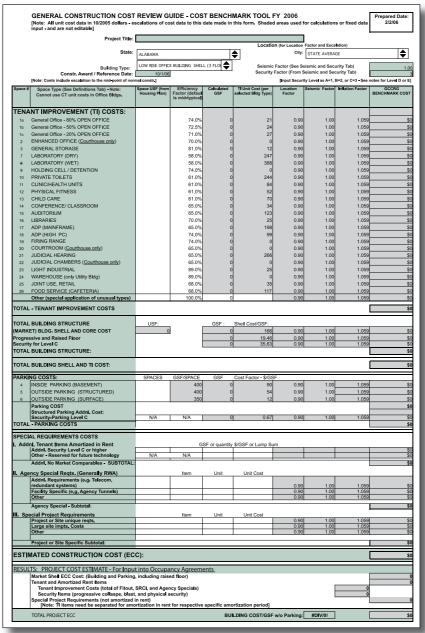
cost-estimating systems

GSA encourages but does not require the use of computer-based cost-estimating programs to mitigate manual calculation errors and facilitate changes. The requirements defined in this document can be easily met by using various commercially available computer software programs and spreadsheets. Generic spreadsheets allow user adaptation and offer flexibility in applying different cost databases.

Figure 5 is an excerpt from a Uniformat-structured estimate report from a cost-estimating system used at the design development phase. It illustrates the requirement to break down unit prices into labor, materials, and equipment. The report uses the Uniformat levels to organize the estimate and define the detail of the unit price items.

Figure 6 is an excerpt from a MasterFormat-structured estimate report developed at the design development phase. It illustrates the requirement to break down unit prices into labor, materials, and equipment.

figure 2. general construction cost review guide (GCCRG)



section 1.4

figure 3. example of a project cost summary

NEW CONSTRUCTION	PROJECT COST SUMMARY				Area (GSF) =	700,00
NEW CONSTRUCTION UNIFORMAT STATES A11 Foundations A12 Basement Construction A21 Superstructure B11 Exterior Walls B12 Exterior Glazing & Do B13 Roofing C11 Partitions, Doors & Sp C12 Access/Platform Floor C13 Interior Finishes D11 Conveyance Systems D21 Plumbing D22 HVAC D31 Fire Protection/Alarm D41 Electrical Service, Dist Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishin F11 Special Construction F12 Building Demolition are G11 Sitework - Building Re G12 Other Sitework - Proje Conting G Current Estima Estimated C ECCA Co ECC EDRC EMIC EMIC ESC (Est. Site Cost)	PROJECT TITLE					
UNIFORMAT 3 A11 Foundations A12 Basement Constructic A21 Superstructure B11 Exterior Walls B12 Exterior Glazing & Do B13 Roofing C11 Partitions, Doors & Sp C12 Access/Platform Floor C13 Interior Finishes D11 Conveyance Systems D21 Plumbing D22 HVAC D31 Fire Protection/Alarm D41 Electrical Service, Dis D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi F11 Special Construction F12 Building Demolition ar G311 Sitework - Building Re G12 Other Sitework - Proje Conting G Current Estima Estimated C ECCA ECC EDRC EMIC EMIC EMIC EMIC ESC (Est. Site Cost)	LOCATION: CITY, STATE					
A11 Foundations A12 Basement Constructic A12 Superstructure B11 Exterior Walls B12 Exterior Glazing & Do B13 Roofing C11 Partitions, Doors & Sp C12 Access/Platform Floor C13 Interior Finishes D11 Conveyance Systems D11 Plumbing D21 Plumbing D22 HVAC D31 Fire Protection/Alarm D41 Electrical Service, Dis D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi Special Construction F12 Building Demolition G13 Sitework - Building Re G14 Other Sitework - Proje Conting: Conting: Carrent Estima Estimated C ECCA Co ECC EDRC EMIC ESC (Est. Site Cost)	NEW CONSTRUCTION OR R&A		Repair	and Alterations	•	▼
A12 Basement Constructic A21 Superstructure B11 Exterior Walls B12 Exterior Glazing & Do B13 Roofing C11 Partitions, Doors & Sp C12 Access/Platform Floor C13 Interior Finishes D11 Conveyance Systems D21 Plumbing D22 HVAC D31 Fire Protection/Alarm D41 Electrical Service, Dis D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi F11 Special Construction F12 Building Demolition ar G311 Sitework - Building Re G12 Other Sitework - Proje Conting: Conting: Carrent Estima Estimated C ECCA CCO ECC EDRC EMIC EMIC ESC (Est. Site Cost)	UNIFORMAT SYSTEM ELEMENTS			SUBTOTAL COST	ECC COST	ECC COST/GSF
A21 Superstructure B11 Exterior Walls B12 Exterior Glazing & Do B13 Roofing C11 Partitions, Doors & Sp C12 Access/Platform Floor C13 Interior Finishes C11 Conveyance Systems C11 Plumbing C12 HVAC C13 Fire Protection/Alarm C14 Electrical Service, Dis C15 Electrical Service, Dis C16 Electrical Service, Dis C17 Special Construction C18 Building Demolition ar C19 Building Demolition ar C19 Building Demolition ar C19 Building Re C19 Conting C10 Conting C10 Conting C11 Estimated C ECCA ECC EDRC EMIC EMIC ESC (Est. Site Cost)	Foundations			\$3,200,000	\$4,862,327	\$6.
Exterior Walls	Basement Construction			\$200	\$304	\$0.
Exterior Glazing & Do	Superstructure			\$800	\$1,216	\$0.
Roofing C11 Parlitions, Doors & Sp. C12 Access/Platform Floor C13 Interior Finishes C14 Conveyance Systems C15 Plumbing C16 HVAC C17 Fire Protection/Alarm C18 Lighting and Branch V C19 Lighting and Br	Exterior Walls			\$0	\$0	\$0.
C11 Partitions, Doors & Sp. C12 Access/Platform Floor C13 Interior Finishes C14 Conveyance Systems C15 Plumbing C16 Plumbing C17 Plumbing C18 Pire Protection/Alarm C18 Lighting and Branch V C18 Communications, Sec C19 Equipment & Furnishi C19 Special Construction C19 Building Demolition ar C19 Sitework - Building Project C19 Conting C19 Conting C19 Conting C20 ESC C20 ESC ECC EDRC EMIC ESC (Est. Site Cost)	Exterior Glazing & Doors			\$1,962,000	\$2,981,214	\$4.
C12 Access/Platform Floor C13 Interior Finishes C11 Conveyance Systems C11 Conveyance Systems C12 Plumbing C12 HVAC C13 Fire Protection/Alarm C14 Electrical Service, Dis C15 Lighting and Branch V C16 Communications, Sec C17 Equipment & Furnishi C18 Special Construction C19 Building Demolition ar C19 Sitework - Building Re C19 Conting C19 Conting C19 Conting C19 Conting C19 Conting C20 Conting C31 Conting C31 Conting C31 Conting C31 Conting C31 Conting C4 Conting C5 CECA C6 C6 C7 C6 C7 C6 EMC EMIC ESC (Est. Site Cost)	Roofing			\$7,640,000	\$11,608,807	\$16.
Interior Finishes	Partitions, Doors & Specialties			\$1,270,000	\$1,929,736	\$2.
D11	Access/Platform Floors			\$295,000	\$448,246	\$0.
D21 Plumbing D22 HVAC D31 Fire Protection/Alarm D41 Electrical Service, Dis D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi F11 Special Construction F12 Building Demolition an Sitework - Building Re G12 Other Sitework - Proje Conting Current Estima Estimated C ECC EDC EDRC EMIC ESC (Est. Site Cost)	Interior Finishes		\$2,040,000	\$3,099,734	\$4.	
D22 HVAC D31 Fire Protection/Alarm D41 Electrical Service, Dis D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi Special Construction F12 Building Demolition ar Sitework - Proje Conting Conting G Current Estima Estimated C ECCA Co ES ECC EDRC EMIC ESC (Est. Site Cost)	Conveyance Systems		\$900	\$1,368	\$0.	
D31 Fire Protection/Alarm D41 Electrical Service, Dis D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi Special Construction F12 Building Demolition ar G311 Sitework - Building Re G112 Other Sitework - Proje Conting G Current Estima Estimated C ECCA Co ESC EDRC EMIC ESC (Est. Site Cost)	Plumbing		\$490,000	\$744,544 \$5,910,767	\$1. \$8.	
D41 Electrical Service, Dis D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi E11 Special Construction F12 Building Demolition ar S11 Sitework - Building Re G12 Other Sitework - Proje Conting G Current Estima Estimated C ECCA Co ES ECC EDRC EMIC ESC (Est. Site Cost)	HVAC		\$3,890,000			
D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi F11 Special Construction F12 Building Demolition ar Sitework - Building Re G12 Other Sitework - Proje Conting G Current Estima Estimated C ECCA Co ES ECC EDRC EMIC ESC (Est. Site Cost)	Fire Protection/Alarm			\$600,000	\$911,686	\$1.
D42 Lighting and Branch V D43 Communications, Sec E11 Equipment & Furnishi F11 Special Construction F12 Building Demolition at G311 Sitework - Building Re G312 Other Sitework - Proje Conting G Current Estima Estimated C ECCA CO ES ECC EDRC EMIC ESC (Est. Site Cost)	Electrical Service, Distribution & Emerg. Power			\$1,050,150	\$1,595,679	\$2.
D43 Communications, Sec E11 Equipment & Furnishi F11 Special Construction F12 Building Demolition ar G11 Sitework - Building Re G12 Other Sitework - Proje Conting G Current Estima Estimated C ECCA Co ES ECC EDRC EMIC EMIC ESC (Est. Site Cost)	Lighting and Branch Wiring		\$1,720,000	\$2,613,501	\$3.	
Equipment & Furnishi	Communications, Security & Other Electrical System		\$400,000	\$607,791	\$0.	
F11 Special Construction F12 Building Demolition ar Sitework - Building Re G12 Other Sitework - Proje Conting: G Current Estima Estimated C ECCA Co ES ECC EDRC EMIC ESC (Est. Site Cost)	Equipment & Furnishings		\$800,000	\$1,215,582	\$1.	
F12 Building Demolition ar S11 Sitework - Building Re S12 Other Sitework - Proje Conting: G Current Estima Estimated C ECCA Co Es ECC EDRC EMIC ESC (Est. Site Cost)		\$300	\$456	\$0.		
G11 Sitework - Building Re G12 Other Sitework - Proje Conting: G Current Estima Estimated C ECCA Co ES ECC EDRC EMIC ESC (Est. Site Cost)	Building Demolition and Abatement	\$100,000	\$151,948	\$0.		
Conting Conting Gurrent Estima Estimated C ECCA Co ESC EDRC EMIC ESC (Est. Site Cost)	Sitework - Building Related			\$1,215,000	\$1,846,165	\$2.
Conting G Current Estima Estimated C ECCA Co ES ECC EDRC EMIC ESC (Est. Site Cost)	Other Sitework - Project Related			\$2,000,000	\$3,038,955	\$4.
Current Estima Estimated C ECCA Co ESC EDCC EMIC ESC (Est. Site Cost)	Sub Total		Α	\$28,674,350	\$43,570,024	\$62.
Current Estima Estimated C ECCA Co Es ECC EDRC EMIC ESC (Est. Site Cost)	Contingency - Unknown Site/Design:	10%		\$2,867,435		\$4.
Current Estima Estimated C ECCA Co Es ECC EDRC EMIC ESC (Est. Site Cost)	Subtotal	В		\$31,541,785		\$45.
Estimated C ECCA Co Es ECC EDRC EMIC ESC (Est. Site Cost)	General Conditions and Profit:	20%	С	\$6,308,357		\$9.
ECCA Co Es ECC EDRC EMIC ESC (Est. Site Cost)	Current Estimated Construction Award Cost Escalation to Award Date	8 + 7.1%	C D	\$37,850,142 \$2,680,113		\$54. \$3.
ECCA Co Es ECC EDRC EMIC ESC (Est. Site Cost)	Estimated Construction Cost at Award	7.170	E	\$2,000,113		Φ 3.
ECC EDRC EMIC ESC (Est. Site Cost)		B + C		\$40,530,255		\$57.
ECC EDRC EMIC ESC (Est. Site Cost)	Construction Contingency & Art	7.5%	F	\$3,039,769		\$4.
EDRC EMIC ESC (Est. Site Cost)	Estimated Construction Cost					
EMIC ESC (Est. Site Cost)		E+	F	\$43,570,024		\$62.
ESC (Est. Site Cost)				\$4,008,442		\$5.
				\$1,742,801 \$0		\$2. \$0.
			G	\$49,321,268		\$70.
[] ink to Location East	[Link to Location Factors & Escalation]				lation Rate Used:	2.0
Current Date:	rrent				Escalation Date:	04/01/

figure 4. PCE cost-estimate detail excerpt for a concept-design estimate

A11	Foundations					
	Design Criteria	Soil Capacity (KSF)	Bay Size 20X20	Total No. Floors 4	Seismic Risk 1	
	General Description:					
WI Code	Item Description	Quantity	Unit Measurement	Unit Cost	Totals (W/O Markup)	Tota l s (ECCA)
	Seismic -Vibration Isolation (see seismic study date / /)	1	LS	\$3,200,000.00	\$3,200,000	\$4,523,09
			Total	A11	\$3,200,000	\$4,523,09
A12	Basement Construction					
712	Design Criteria	Water Level	Floors Below Grade			
	General Description:	20	2			
W I Code	Item Description	Quantity	Unit Measurement	Unit Cost	Totals (W/O Markup)	Totals (ECCA)
Code			Wedsdrenient		(W/O Markap)	(EGO/I)
1		1		\$200.00	\$200	\$28
			Total	A12	\$200	\$28
404	2 1 1			•		
A21	Superstructure Design Criteria	High Ceiling/Wide-Bay SF	Floor Load Rating	Floor Height	Atrium SF	
	General Description:					
WI Code	Item Description	Quantity	Unit Measurement	Unit Cost	Totals (W/O Markup)	Totals (ECCA)

figure 5. uniformat design-development estimate report excerpt

Report Total: H	0.71 170 15.327 128 1.142 102 0.137	1.000 SIWRROD 1.000 ULABC6 1.000	20.746 4978.96 522.624 4379.59 27.858 2493.83 3.812 898.6	9.075 \$2,178 671.605 \$5,628	U. S. General EQUIPMENT	OTHERS SO SO SO	TOTAL \$14,438,714 \$14,438,744 \$14,438,744 \$21,834 \$21,839 \$212,8514 \$228,614 29,821 \$7,157 1194,229 \$10,008 29,266 \$2,650
240 240 8.38 -> 89.52 -> 235.71	0.71 170 15.327 128 1.142 102 0.137 32	ACARC1 1.000 SIWRROD 1.000 ULABC6 1.000 ACMACEF	20.746 4978.96 522.624 4379.59 27.858 2493.83	9.075 \$2,178 671.605 \$3,628	SO SO 1.408	OTHERS S0 S0	TOTAL \$14,438,714 \$14,438,744 \$14,438,744 \$21,834 \$21,839 \$212,8514 \$228,614 29,821 \$7,157 1194,229 \$10,008 29,266 \$2,650
240 240 8.38 25 89.52 235.71	0.71 170 15.327 128 1.142 102 0.137 32	ACARC1 1.000 SIWRROD 1.000 ULABC6 1.000	20.746 4978.96 522.624 4379.59 27.858 2493.83	9.075 \$2,178 671.605 \$3,628	\$0 \$0 1.408	\$0 \$0	\$14,438,714 \$14,438,714 \$2,483,849 \$8312,933 \$228,614 \$228,614 \$7,157 \$1194,229 \$10,008 \$29,266 \$2,620
240 8.38 8.9.52 235.71	170 15.327 128 1.142 102 0.137 32	1.000 SIWRROD 1.000 ULABC6 1.000	4978.96 522.624 4379.59 27.858 2493.83 3.812	\$2,178 671.605 \$5,628	\$0 1.408	\$0	\$14,438,714 \$2,483,849 \$832,593 \$228,614 \$228,614 \$29,821 \$7,157 \$1194,229 \$10,008 \$29,266 \$2,620
240 8.38 8.9.52 235.71	170 15.327 128 1.142 102 0.137 32	1.000 SIWRROD 1.000 ULABC6 1.000	4978.96 522.624 4379.59 27.858 2493.83 3.812	\$2,178 671.605 \$5,628	\$0 1.408	\$0	\$7,157 1194,229 \$10,008 29,266 \$2,620
240 8.38 8.9.52 235.71	170 15.327 128 1.142 102 0.137 32	1.000 SIWRROD 1.000 ULABC6 1.000	4978.96 522.624 4379.59 27.858 2493.83 3.812	\$2,178 671.605 \$5,628	\$0 1.408	\$0	\$7,157 1194,229 \$10,008 29,266 \$2,620
8.38 -> 89.52 -> 235.71	1.142 102 0.137 32	1.000 ULABC6 1.000 ACMACEF	4379.59 27.858 2493.83 3.812	\$5,628 \$0	1.408		\$10,008 29,266 \$2,620
⇒ 89.52 ⇒ 235.71	1.142 102 0.137 32	ULABC6 1.000	27.858 2493.83 3.812	\$0	1.408		29.266 \$2,620
89.52 -> 235.71	0.137 32	1.000 ACMACEF	2493.83 3.812			50	\$2,620
235.71	32						10.222
>				\$0	\$0	\$0	3.812 \$899
144	0,4 58		12.445 1792.07	3.045 \$438	\$0	\$0	15,49 \$2,231
> 89.52		1.000	0	97.553 \$8,733	\$0	50	97.553 \$8,733
			\$19,403 \$3,692 \$3,811 \$4,647	\$16,978 \$3,230 \$3,334 \$4,066	\$352 \$67 \$69 \$84	\$0 \$0 \$0 \$0 \$0	\$36,733 \$6,985 \$7,214 \$8,797
nt>	69	96	\$31,553 81,314.69	\$27,608 \$1,150.33	\$573 \$23.87	\$0	\$59,73. \$2,488.8
	ديا		696	\$3,692 \$3,811 \$4,647 696 \$31,553	\$3,692 \$3,230 \$3,811 \$3,334 \$4,647 \$4,066 696 \$31,553 \$27,608	\$3,692 \$3,230 \$67 \$3,811 \$3,334 \$69 \$4,647 \$4,066 \$84 696 \$31,553 \$27,608 \$573	\$3,692 \$3,220 \$67 \$0 \$3,811 \$3,334 \$59 \$0 \$4,647 \$4,066 \$34 \$0 696 \$31,553 \$27,608 \$573 \$0

figure 6. CSI masterformat design-development estimate report excerpt

	GSA	DETAIL	REPORT	BY CSI		7		
	Report Total:	\$60.	022,044				GSA	
							rvices Administratio	
DESCRIPTION	OTY	Hrs	Crew	LABOR	MATERIAL	EQUIPMENT	OTHERS	TOTAL
03 Concrete								
031580150 Subcontractor: CO Forms in place, footings, continuous wall, 4 use	U.C. per M2 -> 44.59	0.71 32	ACARC1	20.748 \$925	9.077 \$405	so	\$0	29.824 \$1,330
032170600 Subcontractor: CO Reinforcing in place, slab on grade, #3 to #7	U.C. per MT> 0.29	15.103 4	SIWRROD	515.034 \$149	661.355 \$192	50	\$0	1176.39 \$341
033722400 Subcontractor: CO Placing cone, footings, spread, under 1 CY, direct chute	U.C. per M3> 9.18	1.141 10	ULABC6	27.843 \$256	\$0	1.407 \$13	50	29.251 \$269
033960150 Subcontractor: CO Finishing floors, monolithic, broom finish	U.C. per M2> 24.55	0.137	ACMACEF	3.812 \$94	\$0	so	so	3.812 \$94
033260150 Subcontractor: CO Concrete, ready mix, regular weight 1:3:5 mix 3000 psi	U.C. per M3 -> 9.18			so	97.51 \$895	\$0	\$0	97,51 \$895
031580150 Subcontractor: CO Forms in place, footings, continuous wall, 4 use	U.C. per M2> 240	0.71 170	ACARCI	20.746 \$4,979	9.075 \$2,178	\$0	\$0	29.821 \$7,157
032170600 Subcontractor: CO Reinforcing in place, slab on grade, #3 to #7	U.C. per MT -> 8.38	15.327 128	SIWRROD	522.624 \$4,380	671.605 \$5,628	\$0	\$0	1194.229 \$10,008
033722400 Subcontractor: CO Placing cone, footings, spread, under 1 CY, direct chute	U.C. per M3> 89.52	1.142 102	ULABC6	27.858 \$2,494	\$0	1.408 \$126	\$0	29.266 \$2,620
033960150 Subcontractor: CO Finishing floors, monolithic, broom finish	U.C. per M2> 235.71	0.137 32	ACMACEF	3.812 \$899	\$0	\$0	\$0	3.812 \$899
033260150 Subcontractor: CO Concrete, ready mix, regular weight 1:3:5 mix 3000 psi	U.C. per M3 -> 89.52			so	97.553 \$8,733	\$0	so	97.553 \$8,733
031822100 Subcontractor: CO Forms in place, walls, job built plyform, to 8' high, 3 use,	U.C. per M2 -> 174.21	1.216 212	ACARC2	36,482 \$6,355	12.016 \$2,093	\$0	\$0	48.498 \$8,449
032170550 Subcontractor: CO Reinforcing in place, footings, #8 to #18	U.C. per MT> 4.27	9.797 42	SIWRROD	334.049 \$1,426	635.734 \$2,715	\$0	\$0	969.784 \$4,141
033722400 Subcontractor: CO Placing cone, footings, spread, under 1 CY, direct chute	U.C. per M3> 77.16	1.142 88	ULABC6	27.859 \$2,150	\$0	1.408 \$109	\$0	29,267 \$2,258



prospectus-level projects product/deliverable requirements



1 preliminary planning and programming project requirements

This chapter deals with GSA's requirements for cost estimating during the design and construction phases of a project. It defines and describes the scope and level of detail required for each potential deliverable and product required, in the context of each phase of the project. For information on the feasibility study and program development study (PDS) phases of a capital project, see GSA's Project Planning Guide, available in PDF format at www.gsa.gov, which is briefly described below.

1 project planning guide

GSA developed the Project Planning Guide to assist participants in the Capital Program development process in evaluating, developing, and implementing Federal facilities projects. The guide outlines the project delivery process and offers some keys to success.

The guide is divided into five sections and several appendices:

- Overview of GSA's Capital Program Outlines GSA's basic capital program development-planning process and the fundamental roles of the feasibility study and the program development study.
- What's Important and When Discusses GSA's primary business and program goals as presented in the feasibility study and the PDS.
- **Pre-Planning Phase** Describes the role played by GSA's daily management of facility requirements, customer needs, and portfolio planning in the project development process.
- Feasibility Study Phase Outlines the process for beginning, conducting, and completing a feasibility study, a process that ends with the submission of the prospectus package for site and design funding. This section describes the process, deliverables, and keys to successful development of a sound project and site/designfunding request.
- Program Development Study (PDS) Phase Outlines the process for evaluating
 the feasibility study as the foundation for the PDS, digesting new information, refining
 the project, and directing the project's design and construction strategy. This section

- discusses the process, deliverables, and keys to successfully supporting a sound design start and construction-funding request.
- Appendices Include process checklists, a glossary, worksheets on team roles, and resources for more information.

2 level and format requirements

Refer to the concept design phase estimating requirements in Table 1, Chapter 1 for the type of estimate required at the preliminary and planning phases.

See Section 2.2 of this chapter for a discussion of Market Surveys required during the Planning phase.



2 design and construction phase cost estimating

1 basic concept: for all phases

Any design-submission deliverables may include, but are not limited to:

- cost estimates and reports
- market survey
- cost growth reports
- space-type cost analysis
- life-cycle cost analysis
- value engineering studies
- independent estimate reviews
- budget analysis
- construction award bid analysis
- database information preparation
- construction modifications & claims analysis
- value engineering change proposals analysis (VECPS)
- risk analysis reports

The purpose is to establish a cost management system that tracks budgets established based on the prospectus in a Uniformat Level II, comparing cost growth and cost modifications for all Uniformat Level II elements through design, procurement, construction and project completion.

As a general rule, early in the process Uniformat is the primary estimate format, although CSI MasterFormat may be selected on a project-by-project basis. GSA usually requires work items on major renovation projects or when the project is to be separated into major components or subbuildings. The space-type summary is usually required at various project phases. A Cost

Growth Report is required at all submissions, and a Life-Cycle Cost Analysis is required through design development and potentially during construction documents phases for significant items.

An independent party hired by GSA conducts a value engineering (VE) workshop, and VE is provided in accordance with the design submissions requirements of P100. GSA may elect to conduct an additional VE study at the construction documents phase on a project-by-project basis.

When GSA completes an internal review of the estimate, or reconciles an independent estimate, and at the conclusion of the VE study, a final estimate is submitted.

2 cost estimates and summaries

summary of format requirements

Table 1 in Chapter 1 displays the type of estimate to be prepared at the various design stages.

preliminary concepts

Pre-concept estimating generally requires the preparation of estimates on three competing basic schemes/concepts, allowing GSA to select its preferred scheme.

For each scheme, the A-E's estimator prepares separate estimates for phased work, multistructures, and or bid alternates/options. The A-E also submits estimates for concept design analyses/studies as specified in design-programming directives and/or design-criteria references, and a comparison sheet for multiple concepts/schemes.

concept design

These estimating requirements apply to any concept-level submission. If a project's design requires multiple concept submissions, each concept submission must be supported by the estimates described here.

Estimators must calculate quantities for appropriate systems or apply parameters to appropriate building areas. Applied unit costs may be based on combined material and labor costs. Concept estimates must match the estimate format of the budget estimate to facilitate cost-breakdown comparisons. For prospectus work, this typically requires that Uniformat Level 3 estimates be prepared, delineating cost-element categories shown in

Appendix A.1: Uniformat Level 1-5 Cost Elements. However, certain projects (such as nonprospectus repair and alteration work) may have had their budgetary estimates done in work items or CSI MasterFormat.

Backup worksheets must support detailed estimates, covering all cost-sensitive project data and defining all major assumptions made. Backup estimating data and quantity-survey information may be in any format, grouped under appropriate format classification headings.

The A-E is required to provide the Independent Government Estimator advance copies of all concept plans and documentation early enough to allow for the preparation of required estimates as part of the concept design submission. Advance documents must include floor plans, elevations, sections, and perspective views in sufficient detail to allow a realistic parametric cost assessment. In addition, the A-E provides:

- A statement on the conceptual approach and general features for each major building system, including an itemized listing of anticipated types and approximate capacities/sizes. Block loads for structural, mechanical, and electrical systems.
- Quality levels of major materials and systems to be used, including any special design programming or code requirements relating to fire protection, HVAC, plumbing, electrical, and structural components.
- A copy of the design program to ensure that the estimator understands goals, objectives, and design directives that may not yet be reflected in concept design submission documents.

To ensure that the project is developing on-budget, the A-E's estimator must also submit a list of cost-saving items that collectively would reduce the project's cost to approximately 10 percent below budget.

The Independent Government Estimator is required to prepare an ECCA summary sheet to Uniformat Level 2, representing all project and estimate data. Each ECCA summary must compare the design cost breakdown with any budget cost values escalated to the midpoint of construction, including per-square-meter or square-foot calculations of overall project cost.

design development

To support design development estimating, the A-E provides the Independent Government Estimator the documentation necessary to describe proposed types, quality, and quantities

of building features, systems, equipment, and materials. Project scheduling must allow for the early delivery of advance copies so that the required estimates can be included with the design development submissions.

As a separate cost-saving task, the A-E's estimator must also submit a list of cost-saving items that collectively would reduce the project's cost to at least 10 percent below budget.

The independent government estimator prepares an ECCA estimate for the base bid and separate estimates for phased work, multistructures, and/or bid alternates or options. An overall project ECCA estimate will also be prepared, incorporating all project segments, for analyses or studies specified in design-programming directives and design-criteria references.

Backup worksheets are required to support the detailed estimates, which represent all cost-sensitive project data and define all major assumptions. Backup estimating data and quantity-survey information may be in any format, but must be grouped under appropriate format classification headings. The Estimate Tracking Sheet and Elemental Cost Summary forms must be submitted, including per-square-meter or square-foot calculations.

construction documents

Estimating requirements given here apply to all required construction documents submissions-75%, 90%, and 100% CDs-unless specified as applicable only to final construction documents.

If the overall project's construction documents estimate exceeds the budget, the A-E is again required to propose cost-saving measures to bring the project within budget, at its own expense. To avoid over-budget construction bids, the A-E's estimator must identify at least five construction cost-saving items, formulated as bid alternates, to bring the project's estimate at least 10 percent below budget.

The Independent Government Estimator prepares an ECCA estimate for the base bid, including separate estimates for phased work, multistructures, and/or bid alternates or options with any addenda. An overall project ECCA estimate is also prepared, incorporating all project segments, for analyses or studies, as specified in design-programming directives and design-criteria references.

ECCA estimates are developed using MasterFormat, with detailed material and labor breakdown and appropriate subdivisions as shown in Appendix A. MasterFormat estimates

are also summarized in Uniformat Level 3 estimates and work items. For both formats, backup worksheet estimates are arranged by cost categories, with a summary sheet combining all category costs. The 90% and 100% Construction Document estimates are prepared at the same level as required for the contractor performing the construction work, in accordance with the FAR.

Backup worksheets are required to support the detailed estimates, which represent all cost-sensitive project data and define all major assumptions. Backup estimating data and quantity-survey information may be in any format, but must be grouped under appropriate format classification headings.

Submissions must follow the formats in Appendix A and provide per-square-meter or square-foot calculations.

MasterFormat cost estimates are prepared to an equivalent of Uniformat Level 5, with unit prices separately representing material and labor. Cost-element lump-sum estimating for either format system may be used only by permission of GSA. If cost elements are transferred from previous submission levels, quantity values must be verified and unit costs adjusted to reflect escalation to the construction documents submission date. Allowances for design contingencies, general conditions and profit, bonds, and construction escalation are added to calculate the ECCA amount.

3 market survey

GSA requires that the design A-E prepare a Market Survey for every project and for each submission indicated in the *Tasking Matrix* (Table 3 in Chapter 3), and described below.

A Market Survey explores all factors influencing construction costs relevant to the current stage of design. The Market Survey preparer gathers pertinent data by interviewing local firms having knowledge of construction in the area. Possible sources include, but are not limited to, general contractors and subcontractors, builders' associations, local government officials, architectural and engineering firms, builders-exchange and construction-reporting firms, and bankers and commercial mortgage firms. Particular emphasis must be placed on ascertaining the availability of mechanical and electrical subcontractors and the associated skilled labor trades. The Market Survey must reflect recent and expected bidding conditions that may influence the cost of construction and list all sources of data.

The person who prepares the Market Survey visits the site and local market areas to determine the following:

- Availability and shipping origin of major project materials.
- Capability of local fabricators, precast yards, concrete plants, etc.
- Availability of labor crafts necessary for the project, especially skilled labor.
- Availability of special erection equipment.
- Anticipated capacity of local contractors during bidding period.
- Special conditions that might influence bidding.
- Local escalation experience.
- Site accessibility.
- Batch plant options for concrete and asphalt.
- Applicable local taxes or gross receipts taxes where the project will be constructed.
- Costs of remoteness, such as labor for lost time, housing allowance, or requirement for onsite housing or material delivery costs.

The Market Survey also includes:

- Who was contacted (person, firm, phone, e-mail).
- Where they are located.
- When contact was made.
- Why they were contacted.
- What information was obtained.
- A summary assessment with specific recommendations.

concept design

The A-E conducts a Market Survey as described above and as required by the *Tasking Matrix* (Table 3 in Chapter 3).

design development

During the design development phase, the concept design phase Market Survey is updated, verified, and refined to include all changes necessary to reflect new information

on local market conditions, such as regional building booms and other potential major projects with comparable construction schedules. These updated Market Surveys are submitted as required by the *Tasking Matrix* (Table 3 in Chapter 3).

construction documents

At the 90% and 100% construction documents phases, the survey process intensifies, and all data gathered is reported. The report clearly depicts the likely bidding market, other projects likely to be on the market, and how hungry the market is likely to be at the scheduled time of bid. The final estimate must incorporate the survey's conclusions and reflect the current bidding climate, including information on the expected number of bidders for general and subcontractors, the amount of competition among contractors, and other conditions that may have an impact on the construction project.

Note that in this phase the project's construction manager as agent will be promoting the project within the construction industry to develop interest for good competition.



4 cost growth report

GSA uses the Cost Growth Report (CGR) to track cost growth at each design phase by comparison with the project budget. This is done by comparing the prior submission's Uniformat Level 2 costs for each cost element with the current submission's Level 2 costs, and identifying the cause of large variances. The A-E's estimator prepares this report for each design-phase submission, using GSA Form 3474, Project Cost Comparison Summary. See *Appendix B: Estimate Tracking Sheets* for a sample of the form.

preliminary concept design

Each design concept considered during this submission must be within the project's overall construction budget. The A-E will be required to redesign any concept design scheme not within the budget to bring it within budget constraints at its own expense.

For each concept scheme, the A-E's estimator lists cost-saving ideas that collectively will bring project costs within budget. The Independent Government Estimator validates these cost-saving measures by preparing an order of magnitude estimate of savings for each of the A-E's proposed measures. The A-E submits its Cost Growth Report on GSA Form 3474.

final concept design, design development, and construction documents

If the estimates for the concept design and design development submissions exceed the project budget, the A-E is required, at its own expense, to propose cost-saving measures to bring the project within budget. Just as described above for the preliminary concept design's CGR, the A-E summarizes the final concept design estimate on GSA Form 3474 and compares it to the project budget. This report is supported with cost estimates for each proposed cost-saving item. The independent government estimator validates these cost-saving measures as outlined in the paragraph above for the preliminary concept design phase.

If the estimate for 90% construction documents exceeds the project budget, the A-E is required to propose cost reductions in the form of bid alternates sufficient to ensure receipt of bids within budget on the scheduled bid date. The Independent Government Estimator validates these cost-saving measures, as indicated in the paragraph above, for the concept design and design development submissions.

5 space-type cost analysis

As part of a new construction-project cost-estimate submission, the Independent Government Estimator estimates construction costs by space types by:

- Identifying all project space types, considering at least those categories listed in the GCCRG.
- Separately itemizing special costs outside normal requirements of listed space types, addressing at least those listed in the Appendix as Special Costs Excluded.

6 life-cycle cost analysis

Life-cycle costing (LCC) is the development of all significant costs of acquiring, owning, and using an item, system, or service over a specified length of time. The time period used is the projected effective useful life of the facility, and its determination includes consideration of functional obsolescence of major components or systems. It is used to compare and evaluate the total costs of competing solutions based on the anticipated life of the facility or product to be acquired.

The value of an item includes not only consideration of the costs of acquiring it, but also the costs of using it or the cost of performance for as long as the user needs it. Costs of repairs, operations, preventive maintenance, logistic support utilities, depreciation, and replacement, in addition to capital cost, all contribute to the total cost of a product to a user.

For further guidance refer to Facilities Standards for the Public Buildings Service (PBS P100) and GSA Value Engineering Guide (PBS-PQ250 and 251).

7 value engineering studies

Value engineering (VE) is conducted during the concept design and design development phases to explore cost saving/value-enhancing options before selecting final design features. GSA may conduct additional studies during the 75% and 90% construction documents phases, and for 100% construction documents if deemed necessary due to technical or budgetary constraints. A single study may be appropriate on smaller, less complex projects. The basic approach is to consider macro level issues at concept design and more micro level issues at design development.

In general, decisions made as a result of the first study will not be reconsidered in the second study unless significant new information is available. Furthermore, design changes implemented as a result of the studies will generally be considered within the bounds of the normal design process. Exceptions to this will be considered on a case-by-case basis.

baseline prospectus

Translate the approved prospectus line items into Uniformat Level II to be used as a basis of comparison and control throughout the project lifecycle.

design concept

For major capital construction and certain other projects, a VE study will be included as a requirement for the concept design submissions. GSA contracts with the VE consultant directly, rather than through the A-E, but the A-E participates in and reviews VE proposals to address project feasibility and adherence to design programming requirements. The A-E's cost estimator must be available to answer the VE consultant's questions concerning the origin of A-E concept design estimate unit costs and interpretation of work-element descriptions. Once GSA determines what VE consultant's recommendations are to be used, the design A-E must incorporate these recommendations into design documents as part of the scope of work.

For new construction projects, the first study at concept design is intended to review basic design decisions that pertain to areas such as:

- · Siting and building orientation
- Building form, shape, and massing
- Layout
- · Proportion of occupiable area to gross area
- Design criteria
- Building systems selection options
- Space program options
- Building space/volume parameters
- Vertical and horizontal circulation
- Major mechanical-electrical-plumbing (MEP) considerations
- Overall energy considerations

- Site access/egress
- Overall phasing/scheduling plans
- Subsoil conditions and geological data
- Utility availability

design development

The second value engineering study at the design development phase focuses on more detailed design decisions including:

- · Specific building system design
- Specification and performance requirements
- Proposed design details
- Layout options within overall building geometry
- Specific MEP system selections
- Site paving, grading, and utilities
- Phasing and scheduling plans
- Major constructability issues

The A-E must incorporate the VE consultants' recommendations approved by GSA into the design as part of the scope of work.

8 budget analysis

An ECCA summary is prepared at each milestone, using the formats in Appendix B, to compare the current design-cost breakdown with the previous submission's costs or the budget, with all values escalated to the current submission date. The summary must include allowances for design contingencies, general conditions and profit, and construction escalation and yield an overall project cost per square meter or square foot.

9 requirements for bid submission

Procurement officials ensure that the bid packages include a lump-sum bid requirement for each bid option, alternate, and unit-pricing item.



10 construction-award bid analysis for prospectus-level projects

bid analysis

After the construction contract is awarded, the Independent Government Estimator analyzes the bid cost, using all available cost data, including the contractor's breakdown of costs submitted as the payment schedule for monthly progress payments for each trade or subcontract.

The Independent Government Estimator reviews the final cost estimate in Uniformat Level 3 and revises it to align with the actual bid price. The adjusted cost data is provided to GSA in formats found in Appendices C and D.

After completion of the above cost analysis, the estimator uses a format similar to that found in Appendix D to provide a synopsis of the project space plan, efficiency, scope, and basic design parameter measures.

GSA will provide the A-E and the Independent Government Estimator the following data:

- The abstract of bids received for the procurement with an indication of the award amount and the bids offered by all contractors.
- Any breakdown or verification of contractor or subcontractor prices in the course of contract award.
- The contract's approved schedule of prices to be used for progress payments.

11 cost database

GSA uses cost data collected for similar building types to develop space-type cost benchmark tools to improve budget development for future projects. Therefore, GSA's regional project manager provides cost estimates, reconciled estimates, bid analysis, and construction cost reconciling back to the bid estimate to the regional cost advocate or Central Office cost-management staff to compile this data into GSA's cost database.

12 construction modifications and claims analysis

This section provides information, procedures, and guidance for estimating and processing construction contract modifications. Contract modifications include change orders, contractor

claims, formal resolution of constructive changes, the impact on unchanged work, suspension of work, and time extension.

An independent estimate for contract modifications requested by the Government must be prepared before the proposal request is sent to the contractor. The Independent Government Estimator must be provided the same documents concerning the proposed modification that the contractor will be provided, or have access to them.

The IGE prepared in response to a contractor-initiated proposal must be prepared to the same level of detail as the contractor's proposal and be based on the scope of the modification. A copy of the contractor's proposal with the costs deleted can be used.

Regulations require an IGE for any procurement of \$25,000 or more. If the Contracting Officer determines it is necessary, he or she may require estimates of lesser amounts. In the case of contract modifications, the \$25,000 trigger figure is the sum of the absolute values of decreases and increases. For example, a modification resulting in decreases of \$10,000 and increases of \$16,000 would sum to the absolute value of \$26,000, and an IGE would be required. Adjustments in methods or formats for the prime purpose of escaping this requirement are prohibited.

For all negotiated procurements, including contract modifications, regulations state that award must not be made unless:

- The final IGE equals or exceeds the negotiated price, or
- In the case of reductions, which must be considered separately from increases, the negotiated credit is equal to or exceeds the final IGE, and
- The correct final IGE is included in the contract file, supplemented by a complete statement justifying the award at a cost different from the estimate, and adequate for subsequent review.

The overall objective of a contract modification negotiation is to reach an agreement with the contractor that is in the best interest of the Government. The lowest possible price does not always meet this objective nor would a "generous" price, if that price offers more payment than necessary to include sufficient incentive. The negotiation team strives for some intermediate point, which is generally regarded as the lowest reasonable price – the amount at the bottom of the price range that the negotiator considers to be fair and reasonable.

To arrive at this price the negotiator must at least partially rely upon an IGE based on a detailed analysis of the change in requirements and existing job conditions. For the most part, the estimate must be similar to, and take into account, those same conditions and elements occurring in the contract, as each applies to the change order scope. In lieu of better data, the IGE for bid evaluation may be used for assistance. The Independent Government Estimator must understand the scope of the change and prepare an accurate quantity takeoff for each direct item of change, using labor, material, and equipment costs and sequentially applying appropriate overhead, profit, and bond costs. Since this formal, approved IGE is used to evaluate the reasonableness of the contractor's proposal, it must be prepared on a comparable and realistic basis by an estimator familiar with the modification and claim processes. The estimator must review the costs presented in the contractor's proposal for accuracy, reasonableness, and allowableness. Of those costs found allowable (see FAR 31.2), each must be further reviewed for applicability to the requested modification.



The Independent Government Estimator must:

- Review the change documents and become familiar with the requirements of the changed work.
- Determine the status of construction and how the changed work will fit into the construction schedule.
- Use methods, capabilities, and labor rates matching those of the contractor performing the work.
- Price each item at rates in effect at the time the changed work will be done.
- Attempt to agree with the contractor on scope and estimate structure before preparing the IGE.
- Unless otherwise agreed, use MasterFormat with a level of detail used in the contract documents.
- Use the same level of detail the Government would use if it were competing for the award.
- Compute the net cost or credit by subtracting the total of the original work from the total of the revised work.
- Clearly and adequately describe and identify schedule-related and impact-related costs as a separate part of each estimate.
- Prepare the estimate in a timely manner.

impact cost considerations

When a modification is directed, settlement includes not only the cost and time change of the work directly affected but also the cost and time impact on the unmodified work.

Generally the contractor first presents impact costs as part of the proposal's "claimed" impact costs. The Independent Government Estimator looks for offsetting costs to reduce the impact to the Government. The contractor is required to submit documentation to support the claimed cost, such as narrative calculations and planned rescheduling. To determine the extent of the impact, the approved cost and resource-loaded schedule furnished by the contractor must be developed to reflect actual construction as accurately as possible. The modification work is superimposed on the original schedule so as to

minimize delay under the given requirements. GSA reviews and accepts, or requests modifications to, the revised schedule.

The Independent Government Estimator classifies each impact cost claimed as either factual or judgmental. Factual costs are fixed and established and can be determined directly from records, such as rental or wage rate agreements or purchase documents.

Once the item has been determined valid as a factual impact, the item cost may be directly calculated. The amount of cost change is either stated on the certification document or can be determined from the scheduled time change of the construction progress plan.

Examples of factual impact costs are:

- Escalation of material prices.
- Escalation of labor wage rates.
- Change in equipment rates.
- Increase for extending the storage period for materials and equipment.
- Increase for extending the contract for labor and subsistence.
- Increase for a longer period of direct onsite overhead personnel, materials, and utilities.
- Increase for a longer period of overhead and project office services.

The Independent Government Estimator identifies judgmental impact costs, which include those that are dependent on variable factors such as performance, efficiency, or methodology and cannot be stated factually prior to actual accomplishment. The contractor's proposal must provide clear and credible support for all judgmental impact costs.

Examples of judgmental impact costs are:

- Change of efficiency resulting from rescheduling.
- Loss of labor efficiency resulting from longer work hours.
- Loss of efficiency caused by disruption of existing orderly processes and procedures.
- Loss of efficiency during rescheduling of manpower.
- Inefficiency incurred from resubmittal of shop drawings, sample materials, etc.

The Independent Government Estimator weighs any premium costs allowed in the base-contract change proposal against any additional impact costs requested. For example, the Mechanical Contractors Association's productivity rates can be higher than those used in competitively bid work. The estimator must avoid including the contractor's questionable impact costs in the initial Government estimate unless each has been deemed justifiable. Any offsets to impact costs from deleted work may increase the contractor's efficiency and productivity, resulting in a credit to GSA.

estimator's support during negotiations

After the IGE for the modification has been completed, approved, and delivered to the Contracting Officer, the Independent Government Estimator continues to support the negotiations, as directed by the negotiator. The estimator must become thoroughly familiar with negotiating requirements and techniques before participating as part of a negotiating team. He or she marks all estimates "FOR OFFICIAL USE ONLY" to preserve balance during negotiations. The overall amount must not be disclosed under any circumstances prior to award.

13 value-engineering change proposals (VECP's)

VECPs may require preparation of an IGE. Since a VECP will be supported by contractor pricing, the estimator prepares the IGE in a manner similar to that defined previously in "Construction Modifications and Claims Analysis" section (in Chapter 2.2).

14 risk management

The Independent Government Estimator assists in identifying and measuring risks, and then in developing, selecting, implementing, and managing options for addressing those risks. The several types of risk to be considered as part of a risk-management methodology include:

- Schedule
- Cost
- Technical feasibility
- Environmental remediation
- Archaeological

- Technical obsolescence
- Dependencies between a new project and other projects
- Physical events beyond direct control
- Market and economic events

GSA uses the Construction Industry Institute's (CII) Project Development Rating Index (PDRI) to identify weak areas, which are in effect a risk list.

15 occupancy agreements and tenant-improvements pricing

Cost elements are organized in accordance with GSA's pricing policy, which requires a separate tenant-improvement estimate for each tenant.

The agency housing plan and the supporting floor plans must be used to organize the estimate detail by:

- Warm-lit shell
- Tenant agency fitout
- Security upgrades

In addition to the ECCA the estimator must, for each tenant agency, add the GSA-related cost elements identified in the Space Planning section of the *GSA Pricing Desk Guide*, (Section 3.2.10, page 19) and in the Pricing Implementation for Project Managers Guide, Chapter II Project Development Phase.



delivery methods and deliverables



1 overview

1 requirements for estimates

The matrix of Table 3 indicates the deliverables typically required by delivery method and by size of project.

matrix rows

The matrix rows are organized by the five distinct stages of any project – Planning, Design, Construction Procurement, Construction, and Construction Closeout. Within these are discrete phases, and within each phase there are several activities. To perform the activities, several tasks have to be completed, all as shown on the matrices that follows.

Planning Stage: The planning stage has four phases:

- 1 Preliminary project development
- 2 Feasibility study
- 3 Program development study (PDS)
- 4 Design-build RFP
- 5 Baselining

Design Stage: The Design stage has three phases:

- 1 Concept
- 2 Design development
- 3 Construction documents

Construction Procurement Stage: There is only one phase and one activity, but two tasks are identified.

Construction Stage: There is only one phase here, but its two main activities are:

- 1 Construction modifications and claims analysis
- 2 Value Engineering Change Proposal (VECP)

Construction Closeout Stage: Closeout is the only phase and activity in the Construction Closeout Stage.

matrix columns

The matrix shows four delivery methods:

- 1 Traditional (Design-Bid-Build)
- 2 Construction Manager as Constructor
- 3 Design-Build with Bridging or Concept documents
- 4 Design-Build pure or performance-based

The matrix further organizes each delivery method by project type: New Construction, and Repair & Alteration/Modernization.

Project sizes, defined by construction value, subdivide each project type. Project sizes are:

- 1 Under \$2 million
- 2 \$2 10 million
- 3 \$10 25 million
- 4 \$25 million and above

New Construction does not use the under \$2 million project size.



2 deliverable flow-charts by delivery

table 3. cost estimating for construction in federal buildings

task	ing matrix		t	tra	diti	on	al				(СМ	С					3-k cor				1	ı		DB for			e/ ased	k
			new	/	r	&a/	mo	d		new	,	r	&a/	mo	d	r	new	,	r	&a/	mo	d	ı	new	/	r	&a/	mod	1
activity	task	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M
preliminary proje	ect development																												
BER	Work Item Cost Estimates				•	•	•	•				•	•	•	•				•	•	•	•				•	•	•	•
Blast / Prog. Collapse study	Uniformat or Masterformat Cost Estimates				•	•	•	•				•	•	•	•				•	•	•	•				•	•	•	•
Seismic study	Uniformat or Masterformat Cost Estimates				•	•	•					•	•	•					•	•	•					•	•	•	
NEPA	Uniformat or Masterformat Cost Estimates		•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
Master Plan	Uniformat or Masterformat Cost Estimates			•	•	•	•	•	•		•	•	•	•	•	•	•	•	•	•	•	•		•			•	•	•
Special studies	Uniformat or Masterformat Cost Estimates			•	•		•				•	•	•	•	•	•	•	•	•	•	•	•	•	•			•	•	•
A-E Fee Estimate	Independent Government Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
feasibility study																													
For each	GCCRG/Benchmark Tools or Project Cost Estimating Tool		•			•				•	•	•	•	•		•	•	•	•	•	•		•	•			•	•	
development submission	Project Cost Estimating Tool	•	•	•	•	•	•		•	•	•	•	•	•		•	•	•	•	•	•		•	•	•	•	•	•	
04200.0	Risk Analysis	•	•	•	•	•	•		•	•	•	•	•	•		•	•	•	•	•	•		•	•	•	•	•	•	
For each available preliminary planning study	Validate/Update Associated Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
For each incorporated preliminary planning study	Project Cost Estimating Tool		•								•	•	•	•	•	•	•	•	•	•	•	•	•	•			•	•	•
A-E Fee Estimate	Independent Government Cost Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•

taski	ing matrix		1	rad	diti	on	al					СМ	С					3-k cor				1	ı			–pı m		e/ ised	
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activity	task	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M
program developm	nent study (pds)																												
Feasibility Study Critique	Validate Feasibility Study Estimate												•	•		•	•	•	•				•	•	•	•			
	Project Cost Estimating Tool	•	•	•	•	•	•		•	•	•	•	•	•		•	•	•	•	•	•		•	•	•	•	•	•	
For each development submission	GCCRG for Budget Analysis	•	•	•	•	•	•		•	•	•					•	•	•					•	•	•				
submission	Market surveys (one submission only)	•	•	•	•	•	•																						
For each available preliminary planning study	Validate / Update Associated Estimate	•	•	•	•		•					•	•	•					•	•	•					•	•	•	
For each incorporated preliminary planning study	Validate / Update Associated Estimate	•											•	•			•		•	•	•		•	•	•	•	•	•	
design-build RFP			,				,					,																	
Estimating Support	Independent Government Cost Estimate												•	•			•						•	•					
concept design			·				•	•				•				,		,				,							
	Cost Estimates per Table 1 for each submission												•	•		•	•	•	•				•	•	•	•	•		•
Preliminary Submission	Uniformat or Masterformat Cost Estimate	•	•	•	•	•	•	•	•		•	•	•	•	•	•	•	•	•	•	•	•							
	Market Survey	٠	•	•	•	•	•	•	•	•	٠	•	•	•	•	•	٠	•	•	•	•	•							
	Review of A-E Estimate	•	٠	٠	•	•	•	•	•	٠	٠	•	•	•	٠	•	•	•	•	•	•	٠						Ш	
VE workshop	Cost Estimates per PQ250/251	•	•	•	•	•			٠	٠	•	•	•			٠	٠	٠	•	•			•	•	•	•	•		
	Cost Estimates per Table 1	٠	•	•	•	•	•	•	•	•	٠	•	•	•	•	٠	•	•	•	•	٠	٠	•	•	•	•	•	•	•
	Uniformat or Masterformat Cost Estimate	•	•	•	•	•	•	٠	•	٠	•	•	•	•	•	•	٠	•	•	•	•	•							
Final Submission	Independent Estimate	•	•	٠	•	•	•	•	•	•	•	•	•	•	٠	•	•	•	•	•	•	٠	•	•	•	•	•	•	•
	Space Type cost analysis	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
	Budget Analysis	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•

taski	ng matrix		t	rac	liti	on	al				,	СМ	С							dgi		'					ure -ba	e/ ase	d
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activity	task	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M
Final Submission	Life Cycle Cost Analysis (Per P-100/Design Program)	•	•	•	•			•	•				•	•	•	•	•	•	•				•	•					•
(continued)	Risk Analysis	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
	OCA Review & Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
design developme	nt																												
	Cost Estimates per Table 1	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•	•	•	•	•						
Pre-Value Engineering	Review of A-E Estimate	•	•	•	•	•	•	•	•		•	•		•	•	•	•		•	•	•	•	•						
DD Submission	Life Cycle Cost Analysis (Per P-100/Design Program)				•				•	•				•	•		•		•					•					•
VE Workshop/Study	Cost Estimates per PQ250/251	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
	Cost Estimates per Table 1	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
	Market Survey	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•						
	Cost Growth Report	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
Final DD Submission	OCA Review & Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•						
	Independent Estimate and reconciliation with A-E Estimate	•	•	•	•				•	•			•	•	•	•	•	•	•										
construction docu	ments																												
	Cost Estimates per Table 1	•	•	•	•	•	•	•	•	•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
	Review of A-E Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•							
75% CD's	Market Survey	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•													
	CMc Guaranteed Maximum Price								•				•	•	•														
	Cost Estimates per Table 1	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
	Market Survey	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•							
90% CD's	Independent Estimate and reconciliation with A-E Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•					
	Review of A-E Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•							
	Cost Growth Report	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•

taski	ing matrix			tra	diti	on	ıal					СМ	lc					B-k coi		_	٠,	/					ure -ba	e/ ise	d
			nev	٧	r	&a	/mc	d		nev	٧	r	&a/	mo	d	1	new	/	r	&a/	mo	d		nev	/	r	&a/	mo	b
activity	task	\$25M+	\$10-25M	\$2 –10M	\$25M+	\$10 -25M	\$2 –10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M	\$25M+	\$10-25M	\$2 -10M	\$25M+	\$10-25M	\$2 -10M	Under-2M	\$25M+	\$10-25M	\$2-10M	\$25M+	\$10-25M	\$2-10M	Under-2M
OCA Review & Estimate	Uniformat or Masterformat Cost Estimates						•		•				•	•			•	•	•	•							•	•	•
	Cost Estimates per Table 1	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
	Market Survey	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•							П
100% CD's	Independent Estimate and reconciliation with A-E Estimate	•									•						•		•										
	Review of A-E Estimate	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•							
	Cost Growth Report	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
construction proc	urement																												
Construction Award	Database Information preparation						•												•					•					•
Bid Analysis	Cost and Price Analysis	•			•	•	•		•									•	•				•					•	•
construction																													
Construction Mods & Claims Analysis	Masterformat Cost Estimates																		•									•	•
Value Fran Change	Cost Estimates	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
Value Eng. Change Property (VECP)	Life Cycle cost analysis review (as required)	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
construction close	eout																												
Closeout	Database Information including Change Orders	•				•	•		•		•	•	•	•		•		•	•	•			•	•	•	•	•	•	•



a

appendices



estimating formats

1 uniformat level 1-5 cost elements

Lev	vel 1	Le	vel 2		Level 3	Level 4	Level 5
			F	A111	Standard Foundations	Wall Foundations Column Foundations & Pile Caps Perimeter Drainage & Insulation	
A1	Substructure	A11	Foundations	A112	Special Foundations	Pile Foundations Grade Beams Caissons Underpinning Dewatering Raft Foundations Pressure Injected Footings Other Special Foundations	
AI	ucture		Base	A121	Basement Excavation	Excavation for Basements Structure Backfill & Compact Shoring	
		A12	Basement Construction	A122	Basement Walls	Basement Wall Construction Moisture Protection Basement Wall Insulation Interior Skin	
			struction	A123	Slab on Grade	Standard Slab on Grade Structural Slab on Grade Inclined Slab on Grade Trenches Pits & Bases Under Slab Drainage & Insulation	
A2	Superstructure	A21	Superstructure	A211	Floor and Column Construction	Suspended Basement Floor Construction Upper Floors Construction Balcony Floor Construction Ramps Floor Raceway Systems Other Floor Construction	
	cture		oture		Roof Construction	Flat Roof Construction Pitched Roof Construction Canopies Other Roof Construction	
A2	Superstructure	A21	Superstructure	A212	Stair Construction	Regular Stairs Curved Stairs Spiral Stairs Exterior Fire Escapes Stair Handrails and Balustrade	
	icture		icture	A214	Special Superstructure Construction		



Le	vel 1	Le	vel 2		Level 3	Level 4	Level 5
	Ш	B1 1	Exterior Walls	B11 1	Exterior Wall Construction	Exterior Wall Construction Parapets Exterior Louvers & Screens Sun Control Devices (Exterior) Balcony Walls & Handrails Exterior Soffits	
	xterio		alls	B11 2	Special Wall Elements		
	Exterior Enclosure		Exte	B12 1	Windows	WindowsCurtain WallsStorefronts	
B1	ure	B1 2	Exterior Glazing & Doors	B12 2	Doors	Glazed Doors & Entrances Solid Exterior Doors Revolving Doors Overhead Doors Other Doors & Frames	
			\ \mathrea{\circ}	B12-3	Special Glazing		
	Ext. Enclosure	B1 3	Roofing	B13 1	Roof Coverings & Insulation	Roof Finishes Traffic Coatings & Paving Membranes Roof Insulation & Fill Flashings & Trim Roof Eaves and Soffits Gutters and Downspouts	
	sure		J	B13 2	Skylights and Roof Openings	Glazed Roof OpeningsRoof HatchesGravity Roof Ventilators	
			Partitio	C11	Partitions	Fixed Partitions Demountable Partitions Retractable Partitions Site Built Toilet Partitions Site Built Compartments & Cubicles Interior Balustrades & Screens Interior Windows & Storefronts	
C1	Interior Construction	C1 1	Partitions, Doors & Specialties	1	Interior Doors	Interior Doors Interior Door Frames Interior Door Hardware Interior Wall Opening Elements Interior Door Sidelights & Transoms Interior Hatches & Access Doors Door Painting & Decoration	
	ruction		ialties	C11 3	Specialties/ Fittings	Fabricated Toilet Partitions Fabricated Compartments & Cubicles Storage Shelving and Lockers Ornamental Metals and Handrails Identifying Devices Closet Specialties	
		C1	Ac. Pla	C12 1	Access Floors		
		2	Access/ Platform Floors	C12 2	Platform Floors		

Le	vel 1	Le	vel 2		Level 3	Level 4	Level 5
	Inte		_	C13 1	Wall Finishes	Wall Finishes to Inside of Exterior Wall Wall Finishes to Interior Walls Column Finishes	
C1	Interior Construction	C1 3	Interior Finishes	C13 2	Floor Finishes	 Floor Toppings Traffic Membranes Hardeners and Sealers Flooring Carpeting Bases, Curbs & Trim 	
	ion		0,	C13	Ceiling Finishes	Ceiling Finishes Applied to StructureSuspended CeilingsOther Ceilings	
	Conve		Conve	D11 1	Elevators & Lifts	Passenger Elevators Freight Elevators Lifts Escalators & Moving Walks	Escalators Moving Walks
D1	Conveyance Systems	D1 1	Conveyance Systems	D11 2	Escalators, Moving Walks & Other	Other Conveying Systems	Dumbwaiters Pneumatic Tube Systems Hoists & Cranes Conveyors Chutes Turntables Baggage Handling & Loading Systems Transportation System
				D21 1	Plumbing Fixtures	 Water Closets Lavatories Sinks Bathtubs Wash Fountains Showers Drinking Fountains and Coolers Bidets & Other Plumbing Fixtures 	
	-					Domestic Water Distribution	Cold Water Service Hot Water Service Domestic Water Supply Equipment
D2	Mechanical	D2 1	Plumbing	D21 2	Distribution and Drainage Systems	Sanitary Waste	Waste PipingVent PipingFloor DrainsSanitary Waste EquipmentPipe Insulation
						Rain Water Drainage	Pipe & Fittings Roof Drains Rainwater Drainage Equipment Insulation
				D21 3	Other Plumbing Systems	 Gas Distribution Acid Waste System Interceptors Pool Piping and Equipment Decorative Fountain Piping Devices Other Piping System 	



Le	vel 1	Le	vel 2		Level 3	Level 4	Level 5
						Energy Supply	Oil Supply System Gas Supply System Coal Supply System Coal Supply System Steam Supply System Hot Water Supply System Solar Energy System Wind Energy System
				D22 1	Central Plant Equipment	Heat Generating Systems	Boilers & Furnaces Boiler Room Piping & Specialties Auxiliary Equipment Insulation
	<					Cooling Generating Systems	Chilled Water System Direct Expansion System
D2	Mechanicala	D2 2	HVAC			Distribution Systems	Air Distribution Systems Exhaust Ventilation Systems Steam Distribution System Hot Water Distribution Chilled Water Distribution Change-over Distribution System Glycol Heating Distribution System
						Terminal & Package Units	Terminal Self Contained Units Package Units
				D22 2	Distribution Systems	Systems Testing & Balancing	Piping System Testing & Balancing Air System Testing & Balancing HVAC Commissioning Other Systems Testing & Balancing
						Special HVAC Systems & Equipment	Special Cooling Systems & Devices Special Humidity Control Dust & Fume Collectors Air Curtains Air Purifiers Paint Spray Booth Ventilation General Construction Items (HVAC)
				D22 3	Controls & Interface w/Bldg. Automation	Heating Generating System Exhaust & Ventilating Systems Terminal Devices Energy Monitoring & Control Building Automation Systems Other Controls and Instrumentation	

Le	vel 1	Le	vel 2		Level 3	Level 4	Level 5
				D31	Sprinkler and	Fire Protection Sprinkler Systems	Sprinkler Water Supply Sprinkler Pumping Equipment Dry Sprinkler System
	F:		Fire P	1	Standpipe Systems	Standpipe and Hose Systems	Water Supply Standpipe Equipment Fire Hose Equipment
D3	Fire Protection	D3 1	Fire Protection/Alarm	D31 2	Fire Alarm Systems & Interface w/Bldg. Automation		
	tion		n/Alar			Fire Protection Specialties	Fire Extinguishers Fire Extinguisher Cabinets
			m	D31 3	Specialties and other Systems	Other Fire Protection Systems	Carbon Dioxide System Foam Generating Equipment Clean Extinguishing Agent System Dry Chemical Systems Hood & Duct Fire Protection
			EW EE	D41 1	High Tension Service & Dist.		
		D4	Electrical Service, Distribution & Emergency Power	D41 2	Low Tension Service & Dist.		
	1	1	I Servi ution icy Pov	D41 3	Emergency Power Systems		
			wer	D41 4	Renewable Electric Generation		
			Lig Brai	D42 1	General Purpose Lighting		
		D4 2	Lighting and Branch Wiring	D42 2	Special Lighting		
D4	Electrica		and iring	D42 3	Branch Wiring (Lighting & Power)		
7	rical	D4 3	Communications, Security & Other Electrical Systems	D43 1	Communications	Public Address & Music Systems Intercommunication & Paging System Telephone System Call System Television System Clock & Program System Fire Alarm System Security System Local Area Network	
		3	ns, Secui cal Syste	D43 2	Security Systems & Interface w/Bldg. Automation		
			rity ms	D43 3	Other Electrical Systems	Grounding Systems Floor Raceway Systems Other Special Systems & Devices General Construction Items (Elect.)	



L	evel 1	Le	vel 2		Level 3	Level 4	Level 5
						Commercial Equipment	Security & Vault Equipment Commercial Laundry & Dry Cleaning Vending Equipment Office Equipment Food Service Equipment
				E11 1	Equipment	Institutional Equipment	Ecclesiastical Equipment Library Equipment Theater & Stage Equipment Theater & Stage Equipment Instrumental Equipment Audio-Visual Equipment Detention Equipment Laboratory Equipment Medical Equipment Mortuary Equipment
	Equipme		Equipme			Vehicular Equipment	Vehicular Service Equipment Parking Control Equipment Loading Dock Equipment
	ent .	E1	ent			Fuel Storage Equipment	
E1	Equipment & Furnishings	1	Equipment & Furnishings			Other Equipment	Maintenance Equipment Solid Waste Handling Equipment Food Service Equipment Residential Equipment Unit Kitchens Window Washing Equipment Other Equipment
						Fixed Furnishings & Casework	 Fixed Artwork (except Art in Arch.) Fixed Casework Blinds & Other Window Treatment Fixed Floor Grilles & Mats Fixed Multiple Seating Fixed Interior Landscaping
				E11 2	Furnishings	Movable Furnishings	 Moveable Artwork Furniture & Accessories Moveable Mats & Rugs Moveable Multiple Seating Moveable Interior Landscaping
						Hazardous Waste Remediation	Removal of Contaminated SoilSoil Restoration & Treatment
	Spec Demoli		Spec	F11	Consist Ct	Special Structures	Air Supported Structures Pre-engineered Structures Other Special Structures
F1	Special Construction, Demolition & Abatemer	F1 1	Special Construction	1	Special Structures	Integrated Construction	Integrated Assemblies Special Purpose Rooms Other Integrated Construction
	nstruction, Abatement		truction	F11 2	Special Const. Systems & Facilities	Special Construction Systems	Sound, Vibration & Seismic Construction Special Security Systems Vaults Other Special Construction Systems

	Lev	vel 1	Le	vel 2		Level 3	Level 4	Level 5
	Γ1		F1		F11 2	Special Const. Systems & Facilities (cont.)	Special Facilities	Aquatic Facilities Ice Rinks Site Constructed Incinerators Kennels & Animal Shelters Liquid & Gas Storage Tanks Other Special Facilities
ì	F1		1	Bu Demo	F10	Building Elements Demolition	Building Interior DemolitionBuilding Exterior Demolition	
				Building Demolitionand Abatement	F12 2	Hazardous Components Abatement	Removal of Hazardous Components Encapsulation of Hazardous Components	
							Site Clearing	Clearing & Grubbing Tree Removal & Thinning
							Site Demolition and Relocations	Building Demolition Demolition of Site Components Relocation of Building Utilities Utilities Relocation
					G11 1	Site Preparation & Demolition	Site Earthwork	Site Grading & Excavation Borrow Fill Soil Stabilization & Treatment Site Dewatering Site Shoring Embankments Erosion Control
				Site			Hazardous Waste Remediation	Removal of Contaminated Soil Soil Restoration & Treatment
(G1	Sitework	G1 1	Sitework-Building Relatec			• Roadways	Bases and Sub-Bases Paving & Surfacing Curbs & Gutters Guardrails & Barriers Painted Lines Markings & Signage Vehicular Bridges
				elated	G11	Site Improvements	Parking Lots	Parking Lot Paving & Surfacing Parking Lot Paving & Surfacing Curbs, Rails & Barriers Parking Booths & Equipment Markings & Signage
					2	& Landscaping	Pedestrian Paving	Paving & SurfacingEdgingExterior Steps
							Site Development	 Fences & Gates Retaining Walls Terrace & Perimeter Walls Signs Site Furnishings Fountains, Pools & Watercourses Playing Fields Flagpoles Miscellaneous Structures



Le	vel 1	Le	vel 2		Level 3	Level 4	Level 5
				G11 2	Site Improvements & Landscaping (cont.)	Landscaping	Fine Grading & Soil Preparation Frosion Control Measures Top Soil & Planting Beds Seeding & Sodding Planting Planting Planters Irrigation Systems Other Landscape Features
						Water Supply & Distribution Systems	Potable Water Distribution and Storage Non-Potable Water Distribution and Storage Well Systems Fire Protection Distribution and Storage Systems Pumping Stations Packaged Water Treatment Plants
			Sitework			Sanitary Sewer Systems	Piping Manholes Septic Disposal System Lift Station Packaged Water Waste Treatment Plants Septic Tanks Drain Fields
G1	Sitework (cont.)	G1 1	Sitework-Building Related (cont.)			Storm Sewer Systems	Piping Manholes Headwalls & Catch Basins Lift Stations Retention Ponds Ditches & Culverts
	.)		ed (cont.)	G11 3	Site Utilities	Heating Distribution	Steam Supply Condensate Return Hot Water Supply System Pumping Station
						Cooling Distribution	Chilled Water Piping Wells for Cooling Pumping Stations Cooling Towers on Site Chilled Water Piping Wells for Cooling Pumping Stations Cooling Towers on Site
						Fuel Distribution	Fuel Piping Fuel Equipment Fuel Storage Tanks Fuel Dispensing Stations
						Other Site Mechanical Systems	Industrial Waste System Petroleum Oil & Lubricants Distribution System
						Electrical Distribution	Substations Overhead Power Distribution Underground Power Distribution

Le	vel 1	Le	vel 2		Level 3	Level 4	Level 5
		G1	Sitework-Building Related (cont.)	G11	Site Utilities	Site Lighting	Fixtures & Transformers Poles Wiring Conduits & Ductbanks Site Lighting Controls
	Sit	1	k-Buill d (cor	2	(cont.)	Site Communications & Security	Site Communications Systems Site Security & Alarm System
G1	Sitework (cont.)		ding nt.)			Other Site Electrical Utilities	Cathodic Protection Site Emergency Power Generation
	(cont.)	G1 2	Other Sitework Project-related	G12 1	Connecting Tunnels and Bridges	 Service Tunnels Pedestrian Tunnels Snow Melting System Railroad Work Marine Work Off-Site Work 	
SPI	ECIAL						
Architecture	Artin						
Equipment	Gov't. Furnished						
Z	General Cond., OH & P	Z1 1	General Cond., OH & P	Z11 1	General Condition, OH & P		
11	Categories (Excl. Special)	21	Categories	56	Categories	236	217

2 masterformat cost elements (2004 Version)

specifications group

General requirements group

Division 01 General Requirements

facility construction group

Division 02 Existing Conditions

Division 03 Concrete

Division 04 Masonry

Division 05 Metals

Division 06 Wood, Plastics, and Composites

Division 07 Thermal and Moisture Protection

Division 08 Openings

Division 09 Finishes

Division 10 Specialties

Division 11 Equipment

Division 12 Furnishings

Division 13 Special Construction

Division 14 Conveying Equipment

Division 15 Reserved

Division 16 Reserved

Division 17 Reserved

Division 18 Reserved

Division 19 Reserved

facility services subgroup

Division 20 Reserved

Division 21 Fire Suppression

Division 22 Plumbing

Division 23 Heating, Ventilation, A/C

Division 24 Reserve

Division 25 Integrated Automation

Division 26 Electrical

Division 27 Communications

Division 28 Electronic Safety and Security

Division 29 Reserved

site and infrastructure subgroup

Division 49 Reserved

Division 30 Reserved

Division 31 Earthwork

Division 32 Exterior Improvements

Division 33 Utilities

Division 34 Transportation

Division 35 Waterway and Marine Construction

Division 36 Reserved

Division 37 Reserved

Division 38 Reserved

Division 39 Reserved

process equipment subgroup

Division 40 Process Integration

Division 41 Material Processing and Handling

Equipment

Division 42 Process Heating, Cooling, and Drying

Equipment

Division 43 Process Gas and Liquid Handling. Purification, and Storage Equipment

Division 44 Pollution Control Equipment

Division 45 Industry-Specific Manufacturing

Equipment

Division 46 Reserved

Division 47 Reserved

Division 48 Electrical Power Generation

Division 49 Reserved

estimate tracking sheets

			Project Cost	Comparison Summ	ary
Project:		Project No:			Sheet No:
Location:		Estimator			
Construction Cost (ECCA)	GSA Target Estimate	Concept Estimate	Design Development Estimate	100% CD Pre-Bid Cost Estimate	Bid Analysis
(Level 2)	Date:	Date:	Date:	Date:	Date:
A 11 Foundations					
A 12 Basement Construction					
A 21 Superstructure					
B 11 Exterior Walls					
B 12 Exterior Glazing & Doors					
B 13 Roofing					
C 11 Partitions, Doors and Specialties					
C 12 Access/Platforms					
C 13 Interior Finishes					
D 11 Conveyance Systems					
D 21 Plumbing					
D 22 HVAC					
D 31 Fire Protection/Alarm					
D 41 Electrical Service, Distribution & Emergency Power					
D 42 Lighting and Branch Wiring					
D 43 Communications, Security & Other Elec. Systems					
E 11 Equipment and Furnishings					
F 11 Special Construction					
F 12 Building Demolition and Abatement					
G 11 Sitework - Building Related					
G 12 Other Sitework - Project Related					
SCHEDULED CONTRACT AWARD DATE					
SUBTOTAL					
DESIGN CONTINGENCY					
10 GENERAL CONDITIONS AND PROFIT					
ESCALATION TO SCHEDULED CONTRACT AWARD DATE					
Progressive Cost			 		
Target Cost					
Difference from Target Cost			1		1
Cost per SM (SF)					
Gross Floor Area - SM (SF)			1		1
Gloss Floor Alea - Sivi (SF)					

C

uniformat project cost summary

					Cost Summ	ary (L	evel 3)	
Project:	Design	n Stage:	Gross Area (SM):	1 1	Date:	Sheet 1	No. 1 o	f 2
Location:	<u> </u>		30,015					
Uniformat Element (Levels 2 & 3)	Amount	Total Cost	Rate \$/SM	%	El	emental		
U FOLDINATIONS	S	S	Gross Floor Area	1	Quantities	Unit	Notes	Unit Rate
11 FOUNDATIONS All1 Standard foundations				1212121	111111	554 584	12.5	
A112 Special foundation conditions						LS	2	
12 BASEMENT CONSTRUCTION					11.11.11.11	CM CM	14	111111111
A121 Basement Excavation A122 Basement walls						SM	4	
A123 Slab On Grade 21 SUPERSTRUCTURE						SM		
A211 Floor and Column Construction				5252525	(2)2)2)2)2)	SM SM	2	
A212 Roof Construction						SM	8	
A213 Stair Construction A214 Special Superstructure Construction						FLT LS	9	
11 EXTERIOR WALLS				33333	111111	-84	- 19 '	
B111 Exterior Wall Construction B112 Special Wall Elements						SM	10	
12 EXTERIOR GLAZING & DOORS				0.00000		84	141	
B121 Windows B122 Doors						SM SM	13	
B122 Special Glazing						SM	15	
13 ROOFING B131 Roof Coverings & Insulation				110000		SM SM	17	
B132 Skylights and Roof Openings						SM	18	
11 PARTITIONS, DOORS, SPECIALTIES				18.8181			- 19	
C111 Partitions C112 Interior Doors	†				l	SM	20	
C113 Specialties/Fittings						LS	2	
12 ACCESS/PLATFORMS C121 Access Floors				1,5,5,5,5		SM SM	22	12.2.2.2.2.2.2
C121 Access Floors C122 Platform Floors 13 INTERIOR FINISHES						SM	23	
C131 Wall Finishes				1,1,1,1,1	11111	. SM .:	25	11111
C132 Floor Finishes						SM	26	
C133 Ceiling Finishes 11 CONVEYING SYSTEMS				1,11111	11111111	SM STROY:	124 1	1111111111
D111 Elevators & Lifts						STOP	29	
D112 Escalators, Moving Walks & Other 21 PLUMBING				121212		LM (rour)	30	10.0.0.0.0.0
D211 Plumbing Fixtures						HXT	31	
D212 Distribution and Drainage Systems D213 Other Plumbing Systems						EA LS	32	
22 HVAC				100000		WOTE	98	
D221 Central Plant Equipment D222 Distribution Systems	ļ					WATTS	33	
D223 Controls & Interface w/Bldg, Automation						WATTS	33	
31 FIRE PROTECTION/ALARM						: 84	34	
D311 Sprinkler and Standpipe Systems D312 Fire Alarm Systems & Interface w/Bldg. Automation						SM	34	
D313 Specialties and other Systems 41 ELECTRICAL SERVICE, DISTRIBUTION & EMERGENCY POWER						LS	2	
D411 High Tension Service & Dist.					1 1 1 1 1 1	KVA:	35 35	
D412 Low Tension Service & Dist. D413 Emergency Power Systems						KVA	35	
D414 Renewable Electric Generation						KVA LS	36	
42 LIGHTING & BRANCH WIRING D421 General Purpose Lighting						:84 :		
D422 Special Lighting	1					SM	37	
D423 Branch Wiring (Lighting & Power) 43 COMMUNICATIONS, SECURITY, & OTHER FLEC, SYSTEMS						SM	37	
D431 Communications						SM	37	
D432 Security Systems & Interface w/Bldg, Automation D433 Other Electrical Systems						SM LS	37	
11 EQUIPMENT & FURNISHINGS				1010101	111111		: 20:	1111111
E111 Equipment						SM	37	
E112 Furnishings 11 SPECIAL CONSTRUCTION				10000000		5M	37	
F111 Special Structures F112 Special Const. Systems & Facilities						LS	2	
12 BUILDING ELEMENTS DEMOLITION				12000	22344	L8 CM	38	
F121 Building Elements Demolition						СМ	38	
F122 Hazardous Components Abatement 11 SITEWORK - BUILDING RELATED				10000		SM :	38	11111
G111 Site Preparation & Demolition						SM	39	
G112 Site Improvements & Landscaping G113 Site Utilities	1				1	SM LM	41	
12 OTHER SITEWORK - PROJECT RELATED						: (5	131	
G121 Connecting Tunnels and Bridges G122 Other Site Systems	 				 	LM LS	42	
RECT COST SUBTOTAL								
SIGN CONTINGENCY (Based on subtotal) SUBTOTAL				-	l			
SUBTOTAL GENERAL CONDITIONS (OVERHEAD AND PROFIT)				1	i			
SUBTOTAL					1			
ESCALATION FROM TO		-		10000	j			
TOTAL ECCA								
tes: 1. Footprint area at grade level	18. Area of skylights	and roof openings only		35. KVA da	emand, equivale	nt to trans	sformer	ratings
Based on Special Condition Area of Basement on plan measured to outside of enclosing walls	 Area measured ov Number of door le 	and roof openings only er doors and openings eafs		36. Capacit 37. Gross f	ly of emergency loor area	system		
4. Area of wall surface area	21. Sum of areas C12	1 and C122		20 C		re to be di	emolish	bd
5. Includes depth from finished grade elevation to underside of slab-on-grade	23. Area of platform I 24. Sum of areas C13	loors		40. Distanc	ite area se from building	to service	e connec	rtion
Includes depth from finished grade elevation to underside of slab-on-grade Sum of areas A211 and 212 Gross area of supported floor structures	 Surface area of fit 	nished walls			ped area of site of tunnels and/o			
8. Gross area of roof construction on plan 9. Number of flights from one story to the next 10. Gross area of solid exterior enclosure element	26 Area of Spirhad C	loose				-0-"		
10. Gross area of solid exterior enclosure element	28. Number of stories	eilings above & below ground						
Surface area of special wall elements Gener curface area of all actorior doors, windows and curtain walls.	29. Number of planed floor to floor height)	of escalators						
13. Surface area of windows 14. Surface area of doors	 Exclude floor and Number of supply 	of escalators roof drains and disposal connection	18					
15. Surface area of special glazing 16. Developed area of roof			cooling generating system					
16 Developed arm of roof								



d

building cost analysis forms

form 3472: building cost analysis

Building Type:									Cost Da	ta
roject:						Lo	cation:			
VE;						Bic	date:			
General Contra	ctor;						ırket condi	tions;		
							ard amour			
Description of l	ouilding:						Design	Data	Quantity	UOM
					A	11		DATIONS	Qualitity	- OOW
							Soil bear	ing capacity		kPa
					_		Total des Bay Size	ign load		Kg
							Total des	ign load		Kį
							Total No	of Floors		
						12	BASEN	IENT CONSTRUCTION		
							Footprint	area		SM
							Floors Be Water Le	elow Grade		EA LM
Sketch:						21	SUPER	STRUCTURE		Livi
							Bay size			
					_		Loads:	live	-	Kg Kg
								wind		Kg
								seismic		Kį
					_		Stairs		-	FLIGHTS
					В		na/men	HOR WALLS		
					В	<u>11</u>	Fenestrat			96
						<u>12</u>	EXTER	TOR GLAZING & DOORS		
Floor area Level	(by level) No.	Gross Are	2.2			13	ROOFI	NC .		
Basements	140.	GIOSS AIG	GSM	#DIV/0!		12		s/skylights		%
Fround floor			GSM	#DIV/0!	C	ш	PARTI	TIONS, DOORS, SPECIALTIE:	3	
Jpper floors Penthouse			GSM GSM	#DIV/0! #DIV/0!	_		Perm. pa		-	M M
Totals	0	0.00	GSM	100%		12		S PLATFORMS		
21 4 <i>(</i> 1		Oishla A		%		- 12	IMPED	IOD EINICHEC		
loor Area (by	(ype)	Occupiable Area	OSM	#DIV/0!	_	13	Spec. flo	IOR FINISHES	+	SM
			OSM	#DIV/0!			Spec. cei	lings		SM
			OSM	#DIV/0! #DIV/0!	D	11	Spec. fin	ishes EYING SYSTEMS		SM
		 	OSM	#DIV/0!	D	ш	Freight e			EA
	-		OSM	#DIV/0!			Passenge	r elev.		EA
Cotalioccumiable	le area: : : : : :	0.000	OSM:	#DIV/0!		21	PLUMI			M
				121212424		_	Roof/floo	or drains		EA
support Area (b	ny type)	Support Area	a SM	% #VALUE!	_	22	Plumbing	g Fixtures		EA
Circulation dech. & Elec. E	guip, spare		SM	#VALUE!		22	HVAC Heating			WATTS
Toilets			SM				Cooling			WATTS
Walls partitions, Custodial	etc.	├	SM SM	#VALUE! #VALUE!	\vdash	_	Ventilatio Control	n	_	ZONES
fotal support/ci	reulation area	0.00				31		ROTECTION & ALARM		
							Sprinkler	system		HEADS
Configuration of Selow grade	iaia	Quantity U	JOM	1	-	41	Standpip ELECT	e system RICAL SERVICE, DISTRIBU	ION & EMER	GENCY POW
depth			М	i			Transform			KVA
volume			CM	1		47	Motors	INC 4 NO INCHINING		KW
Above grade height		 	M	l		42	LIGHT Light/po	ING & BRANCH WIRING	1	WATTS/SM
volume			CM	1		43	COMM	UNICATIONS, SECURITY, &	OTHER ELEC	SYSTEMS
xterior closure			SM	l	E	11	FOUR	MENT & FURNISHINGS		
Average perimete ength to width	ratio	 	М	l	E	ш	EQUIP	MENT & FURNISHINGS	+	+
No. of occupants	- permanent		EA	1	F	11	SPECL	AL CONSTRUCTION		
visito	л		EA	j	\vdash	12		ING ELEMENTS DEMOLITIC	NV.	_
						12			Ť	+-
					G	<u>11</u>		ORK - BUILDING RELATED		
							Site size Avg. util	itv run	+	HA M
							Landscap	ned area		SN
							Ext. park Other pa			CARS
						12		R SITEWORK - PROJECT RE	ATED	† ·
						14		CSITEWORK - PROJECT RE	AIED	
					⊢	-12	Site size		AIED	HA
						-12		ity run oed area	ATED	HA N SM CARS

form 3472: building cost analysis (continued)

	NTAL CATEGORY	MATERIAL QUALITY OR SYSTEM TYPE	SYSTEM COST	PARAMETER QUANTITY	UNIT MEAS.	NOTE	UNIT COST	% COST
- 11	I FOUNDATIONS All1 Standard foundations			0.00	SM SM	1		
_	A112 Special foundation conditions			0.00	SM LS	2		
- 12	2 BASEMENT CONSTRUCTION A121 Basement Excavation			0.00	CM CM	3		
	A122 Basement walls A123 Slab On Grade			0.00	SM SM	4		
21	I SUPERSTRUCTURE			0.00	SM	6		
_	A211 Floor and Column Construction A212 Roof Construction			0.00	SM SM	7 8		
	A213 Stair Construction A214 Special Superstructure Construction			0.00	FLT	9		
- 11	A214 Special Superstructure Construction 1 EXTERIOR WALLS			0.00	LS	10		
- "	B111 Exterior Wall Construction			0.00	SM SM	10		
12	B112 Special Wall Elements 2 EXTERIOR GLAZING & DOORS			0.00	SM	11		
_	B121 Windows			0.00	SM SM SM	13		
-	B122 Doors B122 Special Glazing			0.00	SM	14 15		
- 13	3 ROOFING B131 Roof Coverings & Insulation			0.00	SM SM	16 17		
_	B132 Skylights and Roof Openings			0.00	SM	18		
11	PARTITIONS, DOORS, SPECIALTIES C111 Partitions			0.00	SM SM	19 19		
_	C112 Interior Doors			0.00	SM	20		
12	C113 Specialties/Fittings 2 ACCESS/PLATFORMS			0.00	LS SM	21		
-	C121 Access Floors			0.00	SM SM	22		
13	C122 Platform Floors 3 INTERIOR FINISHES	 		0.00	SM	23		
-	C131 Wall Finishes C132 Floor Finishes			0.00	SM	25		
-	C133 Ceiling Finishes			0.00	SM SM	26 27		
11	I CONVEYING SYSTEMS	ļ		0.00	STRY	28		
	D111 Elevators & Lifts D112 Esculators, Moving Walks & Other			0.00	LM	29 30		
21	1 PLUMBING D211 Plumbing Fixtures	1		0.00	FIXT	31		_
	D212 Distribution and Drainage Systems D213 Other Plumbing Systems			0.00	EA LS	32		
23	D213 Other Plumbing Systems 2 HVAC			0.00	WATT	33		
_	D221 Central Plant Equipment D222 Distribution Systems			0.00	WATTS	33		
-	D223 Controls & Interface w/Bldg. Automation			0.00	WATTS	33		
31	1 FIRE PROTECTION/ALARM			0.00	SM	34		
-	D311 Sprinkler and Standpipe Systems D312 Fire Alarm Systems & Interface w/Bldg, Automation			0.00	SM SM	34 34		
	D313 Specialties and other Systems I. ELECTRICAL SERVICE DISTRIBUTION & EMERGENCY POWER			0.00	LS KVA	35		
- 4	D411 High Tension Service & Dist.			0.00	KVA	35		
-	D412 Low Tension Service & Dist. D413 Emergency Power Systems			0.00	KVA KVA	35 36		
_	D413 Emergency Power Systems D414 Renewable Electric Generation			0.00	LS	2 37		
42	2 LIGHTING & BRANCH WIRING D421 General Purpose Lighting			0.00	SM	37		
_	D422 Special Lighting D423 Branch Wiring (Lighting & Power)			0.00	SM SM	37 37		
43	3 COMMUNICATIONS, SECURITY, & OTHER ELEC. SYSTEMS				SM	37		
-	D431 Communications D432 Security Systems & Interface w/Bldg, Automation			0.00	SM SM	37		
	D433 Other Electrical Systems			0.00	SM SM	37		
- 11	I EQUIPMENT & FURNISHINGS E111 Equipment			0.00	SM SM SM			
	E112 Furnishings			0.00	SM	37 37 2		
- 11	I SPECIAL CONSTRUCTION F111 Special Structures			0.00	LS LS LS	2		
-	F112 Special Const. Systems & Facilities 2 BUILDING ELEMENTS DEMOLITION			0.00	LS CM	38		
- 6	F121 Building Elements Demolition	1		0.00	CM CM	38 38 38		
	F122 Hazardous Components Abatement 1 SITEWORK - BUILDING RELATED	-		0.00	CM SM	38 39		
	G111 Site Preparation & Demolition			0.00	SM	39		
-	G112 Site Improvements & Landscaping G113 Site Utilities			0.00	SM SM	41		
- 12	2 OTHER SITEWORK - PROJECT RELATED			0100	LS	2		
- 7	G121 Connecting Tunnels and Bridges G122 Other Site Systems			0.00	LM LS	42		
	COST SUBTOTAL		\$0					
	CONTINGENCY (Based on subtotal) BTOTAL	1	S0					
	NERAL CONDITIONS (OVERHEAD AND PROFIT)	<u> </u>						
	SUBTOTAL ESCALATION FROM TO		\$0					
		1						
sc	TOTAL ECCA	1	\$0					J
L.F	ootprint area at grade level	18. Area of skylights and roof opening 19. Area measured over doors and open	s only	35. KVA demand, eq	uivalent to	transform	er ratings	
2. B 3. A	lased on Special Condition area of Basement on plan measured to outside of enclosing walls	20. Number of door leafs	······go	36. Capacity of emer 37. Gross floor area				
4. A	area of wall surface area	21. Sum of areas C121 and C122 22. Area of access floors		38. Gross volume of 39. Gross site area	struture to	be demoli	shed	
5. In	ncludes depth from finished grade elevation to underside of slab-on-grade ium of areas A211 and 212	23. Area of platform floors 24. Sum of areas C131, C132 and C13	1	40. Distance from bu	ilding to se	rvice com	nection	
7. G	iross area of supported floor structures	 Surface area of finished walls 		41. Developed area of 42. Length of tunnels	st site s and/or bri	dges		
9. N	iross area of roof construction on plan lumber of flights from one story to the next	26. Area of finished floors 27. Area of finished ceilings						
10.4	Surface area of special wall element	28. Number of stories above & below 29. Number of planed elevator stops	ground					
12.4	Gross surface area of all exterior doors, windows and curtain walls	(vertical floor to floor height) of escal	ators					
13. 5	Surface area of windows Surface area of doors	 Exclude floor and roof drains Number of supply and disposal co 	nnections					
1.0	Surface area of special glazing	Total capacity of heat generating s generating system	ystem & cooling					
13.1	Developed area of roof							



design and maintenance/inspection services forms

form 2631: architect-engineer cost estimate summary

PROJECT					PROJECT NUMBER			
Sample								
				COST BY DESI	GN STAGE			
ELEMENTS	SURVEY/ PRE-DESIGN/	PROGRAMMING	CONCEPTS	DESIGN DEVELOPMENT	V/E WORKSHOP	50% CONSTRUCTION DOCUMENTS	100% CONSTRUCTION DOCUMENTS	FINAL SUBMISSION
DIRECT SALARY COSTS								
CONSULTANTS								
OTHER DIRECT COSTS								
OVERHEAD								
POOL TITLES								
TOTAL COST TO A-I	В							
PROFIT								
TOTAL COST TO GOVERNM	ENT							
FOTAL ESTIMATED ESTIM	ATING FEE FOR PROJECT:							
REMARKS								
ARCHITECT-DESIGNER FIRE	M NAME AND ADDRESS (include	le ZIP code)						
					TELEP	NUMBER		
Sample					AREA CODE	NUMBER		
PREPARED BY (Signature and	title)				DATE			
APPROVED BY (Signature an	d title)				DATE			
					II.			

ARCHITECT-ENGINEER COST ESTIMATE		CITY	СПУ			STATE		
		BUILDING	BUILDING			PROJECT NO.		COST OF PRICING
DESIGN STAGE						COMPLETION IN WEEKS		
		A. DIRECT S	SALARY COSTS	3				- 8
SPECIAL TIES	JOB TITL		MAN-HOURS		Al	MOUNTS \$	TOTALS	
PROJECT MANAGEMENT AND COORDINATION								
ARCHITECTURAL								
						2		
No. of Dwgs. ()								
STRUCTURAL								
io. of Dwgs. ()		-						-
MECHANICAL					-			
o. of Dwgs. ()								
1								
ELECTRICAL								
o. of Dwgs. ()								
SPECIFICATIONS								
io. of Pages ()								
ESTIMATES								-
OTHER								
TOTAL DRAWINGS		MAN-HOURS		TOTA		ARIES A		
B. Co	ONSULTANTS	(Attach estimat	'e)		Al	MOUNTS \$		
						-		
TOTAL					CONS	ULTANTS B		
C. OTHER DIRECT COSTS (Attach estimate as necessary)					Al	MOUNTS\$		
						8		
			TOT	AL OTHER	DIBEO	T COSTS C		
	D.	OVERHEAD PO		AL UTHER	DIREC	1 00010 0		
TITL	ES		RATES %	BASES	\$	ITEMS		
					-			+
2 RCHITECT-ENGINEER FIRM NAME AND ADDRESS			E TOTAL COS	TOTAL COST TO ARCHITECT-ENGINEER				
		F PROFIT	PROFIT % OF E					
			TOTAL COST TO GOVERNMENT			NT	- 1	
REPARED BY (Signature and Title)		0	DATE	TE APPROVED BY (Signature and Title)			Į.	DATE

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acronyms/glossary of terms

A-E - Architect-Engineer.

Approval and Funding – Central Office reviews and evaluates PDS's and Prospectus's for inclusion in the annual GSA fiscal budget request for the entire agency. OMB will evaluate all the various Executive Branch agencies' requests for funds to create a final budget and Congress decides which initiatives will be approved (authorized) and funded (appropriated).

Art-in-Architecture – Program that commissions publicly scaled artworks that are integral parts of the architectural fabric or surrounding landscapes of new or substantially expanded federal buildings through allocation of 0.5 percent of the estimated construction cost.

Benchmarking – A measurement and analysis process that compares relevant selected measures to a selected basis of comparison. Refer to page 11.

BER – Building Evaluation Report.

Cost Estimate – The general term "cost estimate" refers to any officially prepared estimate whether planning, design stage, construction contract or modification

Contingency – An amount added to the cost estimate to allow to provide for uncertain costs events or conditions that experience shows are likely to occur.

CSI – Construction Specifications Institute.

ECC – The Estimated Cost of Construction represents the total cost of construction anticipated through the completion of construction process and includes in the initial bids/offers as well as changes that have been authorized through construction.

ECCA – The Estimated Cost of Construction at Award represents what the initial bids/offer is expected to be. This figure excludes construction contingency but will include design contingency that typically is reduced zero at bid/offer time.

ETPC or TEPC – This is the Estimated Total Project Cost or the Total Estimated Project Cost and as such includes all construction related costs as well as costs associated with site funding, professional services and management services on the part of GSA.

FAR – Federal Acquisition Register.

GCCRG – General Construction Cost Review Guide (GCCRG) provides costs to construct space by space type, escalation and location factors by localities, and a system for developing Cost Benchmarks It is generally published annually.

GSA – General Services Administration.

Independent Government Estimate (IGE) – The Independent Government Estimate is a formal, approved construction cost estimate prepared for contract purposes. This estimate is required for all

contracts of \$100,000 or more and to serve as a guide in establishing a schedule for partial payments.

LCC – Life Cycle Cost.

Market Analysis – Refer to page 21.

Market Survey - Refer to page 20.

Masterformat – A product oriented hierarchical tree structure for construction projects developed and published by the Construction Specifications Institute.

MCA - Mechanical Contractors Association.

Modification estimate – A Government estimate prepared for a specific contract change order, incorporating specific scope, methodology, and circumstances. In addition to cost of the changed work, the modification estimate must also include any cost, which the contractor incurs from impact on the unchanged work. This estimate is used to assist negotiations and to protect the government's interests toward a fair price settlement.

OMB – Office of Management and Budget.

PBS - Public Buildings Service.

PCE - Project Cost Estimate.

PDRI – Project Development Rating Index developed by the Construction Industry Institute's (CII) as a tool to identify weak areas as action items creating a risk list.

PDS - Program Development Study.

Prospectus – The Prospectus is a two- or three-page synopsis of the PDS, prepared by GSA to request Congressional funding for the project.

R&A – Repair and Alteration.

Reconciliation – The process of comparing two or more cost estimates for a project to determine reasons for cost differences.

SRCI - Space Related Cost Impacts.

TI - Tenant Improvements.

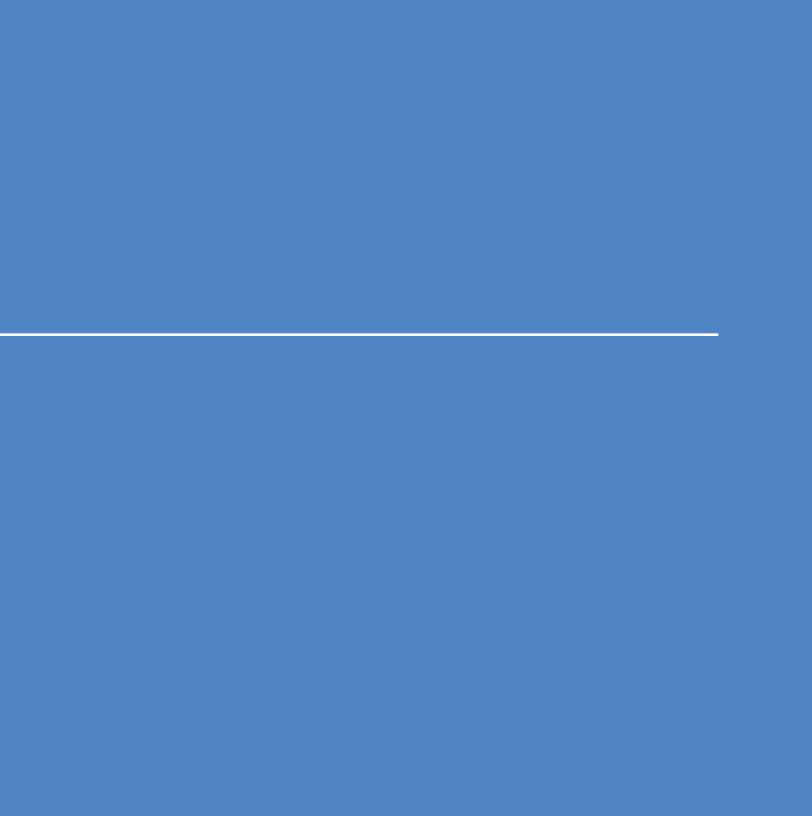
Uniformat – A systems oriented hierarchical structure for construction projects.

VE - Value Engineering.

VECP - Value Engineering Change Proposal.

WBS – Work Breakdown Structure. Refer to Section 1.3.3 for definition.





GSA Public Buildings Service

Office of the Chief Architect 1800 F Street, NW Washington, DC 20405

January 2007