

The following check-list of brain-based questions is based on eight psychological traps described by Hammond (Hammond, Keeney et al. 1998). The questions themselves are original using Hammond's framework to help construct a brain-based set of questions to assess potential traps that could exist.

Brain Region Questions **Psychological Trap Anchoring Trap** 1. What would be different if I moved away from the first information received? 2. What new information do I need to consider? Status quo trap 1. What are the moving parts? 2. Why might my brain reject the changes that are necessary? Sunk Cost Trap





- Should you stop now? (Have I accepted my mistakes?
- 2. Do I regret my choice beyond being disappointed?

Psychological Trap

Brain Region

Questions

Confirming evidence





- 1. Have I distinguished between what makes me feel good and what is good for the situation?
- 2. Am I rationalizing my choice?

Framing





- 1. How else can I see this?
- 2. Is this being packaged in a misleading way?

Overconfidence





- 1. Am I overly focused on short-term rewards?
- 2. Am I filling in gaps?

Psychological Trap

Brain Region

Questions

Prudence





- 1. Am I going to slowly?
- 2. Is my hesitation unconscious fear-based?

Recallability





- 1. What else besides the drama?
- 2. Am I too short-term focused?

The table on the next page is one that you can keep by your side to use as a guide during important decision-making.

	Psychological	Brain	Bias	Reason for bias	Question
_	Trap	Region	Falling for initial	Projection and recovered form and	Mark now information do I wood to
1	Anchoring	Fronto- parietal	Falling for initial information	Brain has not moved forward from initial information	What new information do I need to consider?
2	Status-quo	Ventral- striatum	Shifting deck- chairs on the Titanic	The brain does not feel rewarded by the real change that needs to occur	Why might my brain reject the changes that are necessary?
3	Sunk-cost	Anterior insula Dorsomedial, PFC OFC	Shame about past mistakes dominates	The brain is disappointed by avoids regret	Have I accepted my mistakes?
4	Confirming evidence	Inferior frontal Medial fronto- parietal Ventral Striatum	Rationalization	The brain rejects new possibilities immediately	What is good for me vs. the situation?
5	Framing	vmPFC ACC	Seeing things only one way	The brain does not ask enough what if questions	How else can I see this?
6	Overconfidence	Medial temporal Fronto- parietal OFC	Confidence without sufficient exploration	The brain avoids deep emotional connection with the truth	What questions truly remain unanswered?
7	Prudence	Amygdala Insula	Fear-based braking	The brain is trapped by fear	Is my hesitation slowing things down?
8	Recallability	DLPFC	Influenced by high drama	Drama makes high brain-noise that captures your attention	How do I differentiate between dramatic facts and important facts?

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Hammond, J. S., R. L. Keeney, et al. (1998). "The hidden traps in decision making." <u>Harv Bus Rev</u> 76(5): 47-48, 50, 52 passim.

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