













**Q4 2006 Earnings Call Webcast** 

February 14, 2007

#### Safe Harbor Statement

This presentation includes projections and other forward-looking statements regarding Garmin Ltd. and its business. Any statements regarding our future financial position, revenues, earnings, market shares, product introductions, future demand for our products, and our plans and objectives are forward looking statements. The forwardlooking events and circumstances discussed in this presentation may not occur and actual results could differ materially as a result of risk factors affecting Garmin. Information concerning these risk factors is contained in our Form 10-K for FYE December 31, 2005 filed with the Securities and Exchange Commission.



## **Business Update**

Dr. Min Kao
Chairman and CEO



## **Continued Growth**

#### 16th Consecutive Year of Business Growth

- Revenue of \$1.77B, up 73%
- EPS of \$2.35, up 64% (72% without FX)
- Total unit growth of 80%
- Only 160 bp decline in operating margin when compared with 2005
- All segments posted revenue growth

#### Over 5M Units Shipped in 2006

Over 19 million total units shipped since inception

#### **Over 70 New Products Introduced**



#### **Continued Growth**

#### World-wide Employees Increased to 4,750

- 1,700 associates added during 2006
- 250 added to Engineering
- 950 added to Manufacturing
- 175 added to Marketing (including call center)

#### **New Facilities**

- Jhongli, Taiwan manufacturing facility: brought Garmin's total capacity to 11-12M units at full configuration. As currently configured, Garmin's total manufacturing capacity is approximately 8M units.
- European Headquarters: growth drove need for expanded facilities for sales & support in Europe and Africa
- Chicago Retail Store: product showcase and retail environment



#### **Awards**

#### **Forbes Magazine**

 Garmin named by Forbes magazine as America's best managed company in the field of technology hardware and equipment and as one of the 400 best big companies in America

#### **Patent Portfolio Growth**

- Increased to 308 Issued and 207 Pending Applications
- Selection as a constituent of the Ocean Tomo 300 Patent Index based on patent portfolio quality



## **Acquisitions**

#### **Dynastream Innovations**

- Leader in personal monitoring technology foot pods, heart rate monitors for fitness products
- A leader in ultra low power / low cost wireless connectivity solutions
- Strengthens Garmin's growing fitness category

#### **Digital Cyclone**

- Location based services developer
- Real-time weather to the handset
- Expands Garmin's wireless application development, marketing, and distribution opportunities

#### **EME – French Distributor**

- Strengthens Garmin's position in the French market
- Enables additional expansion of this key market



#### **Automotive/Mobile**

- Revenue up 170% YOY, gross margin remained unchanged at 44%, operating margin improved 100 bp
- Additional rental car wins and auto dealer promotional sales continue to increase consumer exposure to PNDs
- Strong sales of the n\u00fcvi and C-series product lines continues to spur triple digit growth in this segment
- According to independent market research, Garmin has solid #1 PND position in North America, growing and solid #2 position in Europe
- Ad campaigns enhanced brand awareness both in the U.S. and in Europe
- Revenue growth for 2007 estimated to be 50%



#### **Outdoor/Fitness Segment**

- Revenue increased 20% YOY
- Gross and operating margins for the segment improved 460 bp and 530 bp respectively YOY
- Garmin is the leader in GPS-enabled devices for both running and cycling markets
- Increased awareness of feature-rich fitness products driven by holiday season advertising in Q4
- Expected revenue growth for 2007 of 20%



#### **Marine Segment**

- Revenue grew 5% YOY
- Gross and operating margins improved 470 and 250 bp respectively YOY
- Exciting and revolutionary new suite of marine products, rich features, and unique cartography position this segment for strong growth in 2007
- Marine segment expected to grow revenue 20% in 2007



#### **Aviation Segment**

- Revenue up 2% YOY
- Gross and operating margins declined 150 and 550 bp respectively YOY
- 430/530 WAAS and GMX200 products began shipping in late 2006, full benefit expected in 2007
- Mustang VLJ cockpit certification completed on time and shipments have begun
- Aviation segment positioned for solid revenue growth of 20% in 2007



# **Operational Highlights**

#### Strong Retail Channel Sell-through, Inventories Clean

- Additional production lines added earlier in 2006 allowed consistent availability of product during the holidays
- No significant component shortages experienced
- Raw materials and finished goods inventories decreased both in days and dollars by quarter end, as anticipated

#### Continued Expansion of Marketing/Sales Infrastructure

- New European headquarters and distribution center acquired, targeted additions to marketing/sales staff continue
- Purchase of French distributor supports market share growth and retail expansion in France

# PND Price Decline Offset by Material Cost Reductions, Volume Efficiencies and Product Mix



## 2007 Business Outlook

# Double-Digit Revenue Growth Anticipated Across <u>All</u> Business Segments in 2007

# Well-positioned to Take Advantage of the Continued Growth of the PND Market

- Anticipate PND units in North American market doubling and European market growth of 60% in 2007
- Multi-media marketing and advertising campaign to grow Garmin brand both in North America and Europe will continue, with advertising spend of around \$150M this year



### 2007 Business Outlook

#### **Sales & Marketing Focus**

- Advertise effectively to increase awareness of the Garmin brand and maintain or grow market share
- Focus on development of new opportunities to distribute product and expose consumers to navigation and related technologies
- Pursue improved product positioning and broader product offerings in new and existing distribution channels
- Price product in the marketplace to both honor Garmin's superior product quality and compete effectively with comparable products



### 2007 Business Outlook

# Continue to Invest in R&D to Take Advantage of Opportunities in New and Existing Markets

- We anticipate adding over 250 engineering associates during 2007 and will invest over \$140M in R&D this year
- Innovation, ease of use, and rich content are keys to continued success
- Strong pipeline of new products scheduled for release throughout 2007



## **Product Update**

Cliff Pemble V.P. of Engineering



### **Auto/Mobile 2007**

#### nüvi 680

- First available PND with real-time content services provided by Microsoft MSN Direct
- Rich feature set of n\u00fcvi 600-series products
- Bright 4.3" display
- Hands-free calling & FM transmitter





#### Auto/Mobile 2007

#### nüvi 370 / 670

- Built-in street maps for both U.S. and Europe
- Integrated traffic receiver
- Hands-free calling via Bluetooth
- Integrated FM Transmitter (nüvi 670)

#### zūmo 450

- Bright display, glove-friendly touch screen and left-handed controls for motorcyclists
- Full coverage pre-loaded maps, MP3 player, anti-theft system
- Optional traffic alerts
- <sub>18</sub> Economical price





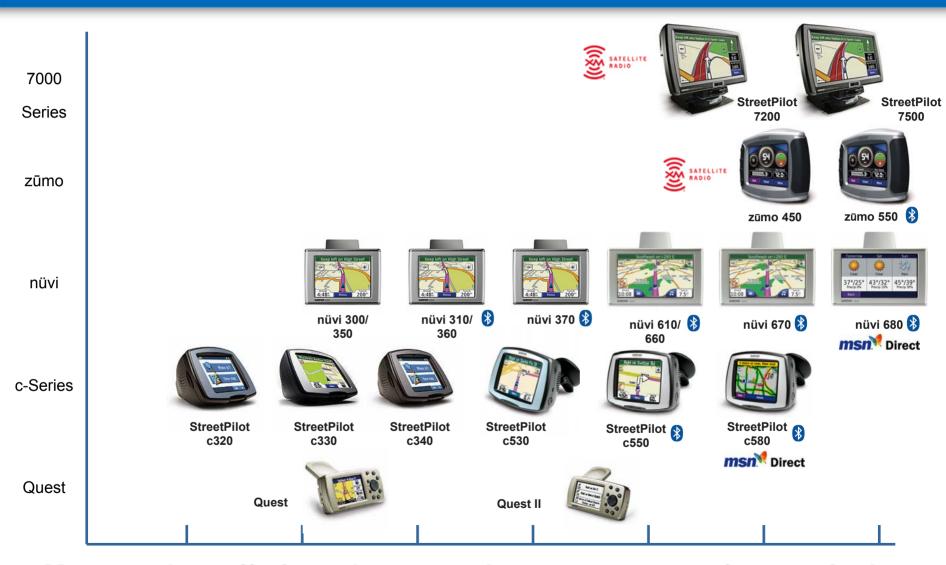
### Wireless Solutions 2007

# Garmin An Early Mover in Wireless Technology

- On-board navigation: supports over 260 Bluetoothenabled phones with Windows, Palm and Symbian operating systems
- Off-board navigation: Garmin Mobile via Sprint "Vision" program – 34 phones to date
- Bluetooth hands-free calling support for over 280 phone models
- Market leader incorporating FM transmitters in PNDs since late 2005
- Market leader incorporating traffic solutions since 2005
- First to Commercialize Microsoft MSN Direct built-in receiver with real-time gas prices/local movie times/weather



## **PND Product Portfolio**



More product offerings than any other auto nav manufacturer in the

20 market today... a business model that WORKS.

GARMIN

## **Aviation 2006**

#### 430W / 530W Release

- Certification obtained in November, 2006
- Product deliveries began at the end of 2006
- Strong demand, backlog of orders from pilots eager for this technology





# Cessna Mustang

## **Mustang is Delivering**

- First Very Light Jet (VLJ) to market with a fully-integrated cockpit
- **Triple Display System**
- First G1000 with a large 15-inch MFD

Fully integrated Flight Control for Jet

**Aircraft** 

Now shipping





#### **Aviation 2007**

#### **Aviation Retrofit/Aftermarket**

- WAAS upgrades continue over 70,000 existing 430/530 units in the field, over 15,000 WAAS upgrades currently on order
- Significant opportunity for additional pull-through sales as new customers choose to purchase 430W or 530W units
- Development continues on our G600 retrofit integrated cockpit system







#### **Aviation 2007**

#### Aviation OEM

- Launch of new customers and platforms
- Launch G900X glass cockpit for experimental aircraft
- Launch KingAir C90 retrofit cockpit





- Support Cessna in the ramp-up of the Mustang
- Continued Development of the Embraer Phenom 100/300
- Working with Diamond,
   Honda, Raytheon, and
   others

### Marine 2007

# Totally New Line of Marine Products Introduced at METS tradeshow

- Compact 4" chartplotters and fishfinders to 12" network navigation systems
- Bright, high resolution displays
- "View from space" satellite map imagery provides "real picture" aerial reference photos
- New g2 Vision cartography for true 3-D mapping – both above and below the waterline
- XM WX Satellite Weather andXM Radio Entertainment







#### Marine 2007

#### **GPSMAP 5000 Series**

- Brilliant, sunlight-readable touch screen
- New intuitive interface provides options for only relevant functions
- U.S. versions include detailed, pre-loaded charts of U.S. coastal waters
- International versions include enhanced worldwide satellite imagery basemap
- Garmin marine network
   compatible and tremendous value
   for the money





## Marine 2007

## **Expanding Marine Radar Line**

- Advanced features
- Easy to use

27

- Plug-and-play connectivity with Garmin chart plotters
- Broad range of product offerings:
  - 18" radome: Only 4kW with 36 nautical mile range for under \$1000
  - 24"radome: 2kW-4kW with 24-36 nautical mile range
  - 4' 6' open array radar scanner: 4kW with 72 nautical mile range and incredible resolution





## **Outdoor/Fitness 2007**

## **Astro - Dog Tracker**

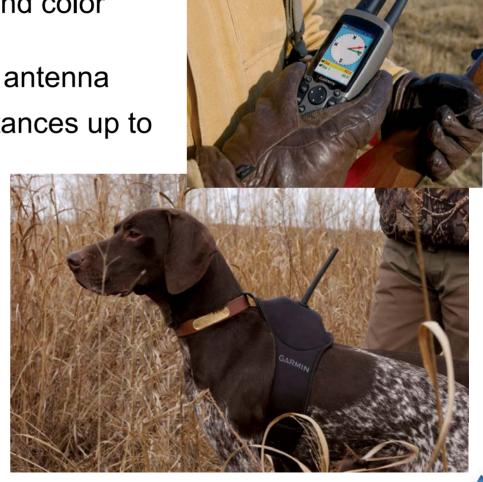
 Handheld w/VHF antenna and color display

Wireless transmitter w/VHF antenna

Tracks up to 10 dogs to distances up to 5 miles

 Transmits and records critical tracking data

 Special waypoints and other features common in Garmin outdoor products.



#### **Financial Results**

# **Kevin Rauckman CFO and Treasurer**



# **Q4 Income Statement**

	Q4 2006	Q4 2005	Change
Revenue	\$611.2	\$319.3	91%
Gross Profit	\$304.5	\$162.4	88%
Gross Margin	49.8%	50.9%	(1.1 pts)
Advertising	\$39.6	\$27.0	47%
Other SG&A	\$34.8	\$17.2	102%
R&D	\$31.2	\$20.0	56%
Operating Income	\$198.9	\$98.2	103%
Operating Margin	32.5%	30.8%	1.7 pts
Net Income	\$180.3	\$87.1	107%
Net Income Margin	29%	27%	
Earnings per Share (GAAP)	\$0.82	\$0.40	105%
Earnings per Share (excl. FX)	\$0.87	\$0.43	102%
Units Shipped (K)	1,997	1,029	94%



# Net Income, excluding FX

#### Garmin Ltd. and Subsidiaries Net income per share, exluding FX (in thousands, except per share information)

	13-Weeks Ended	14-Weeks Ended	52-Weeks Ended	53-Weeks Ended
	December 30,	nber 30, December 31, December		December 31,
	2006	2005	2006	2005
Net Income (GAAP)	\$180,345	\$87,135	\$514,123	\$311,219
Foreign currency (gain) / loss, net of tax effects	\$8,850	\$7,761	(\$516)	(\$12,746)
Net income, excluding FX	\$189,195	\$94,896	\$513,607	\$298,473
Net income per share (GAAP):				
Basic	\$0.84	\$0.40	\$2.38	\$1.44
Diluted	\$0.82	\$0.40	\$2.35	\$1.43
Net income per share, excluding FX:				
Basic	\$0.88	\$0.44	\$2.37	\$1.38
Diluted	\$0.87	\$0.43	\$2.35	\$1.37
Weighted average common shares outstanding:				
Basic	215,857	215,894	216,340	216,294
Diluted	218,630	218,304	218,845	218,236

Management believes that net income per share before the impact of foreign currency translation gain or loss is an important measure.



# Segment Revenue

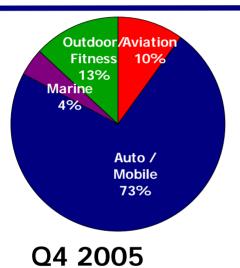
Q4	Q4 2006	Q4 2005	Change
Aviation	\$61.0	\$59.1	3%
Auto/Mobile	\$445.0	\$163.3	173%
Marine	\$25.2	\$28.0	-10%
Outdoor/Fitness	\$80.0	\$68.9	16%
Total Net Revenue	\$611.2	\$319.3	91%
Full Year	2006	2005	Change
Full Year Aviation	<b>2006</b> \$232.9	<b>2005</b> \$229.2	Change 2%
Aviation	\$232.9	\$229.2	2%
Aviation Auto/Mobile	\$232.9 \$1,089.1	\$229.2 \$403.4	2% 170%

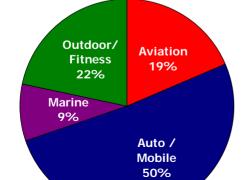


## **Q4** Revenue

## By Segment

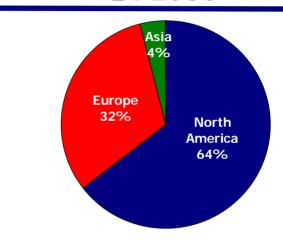
Q4 2006



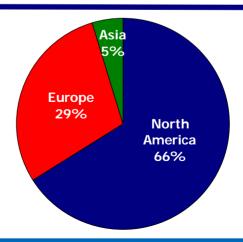


## By Geography

Q4 2006



Q4 2005



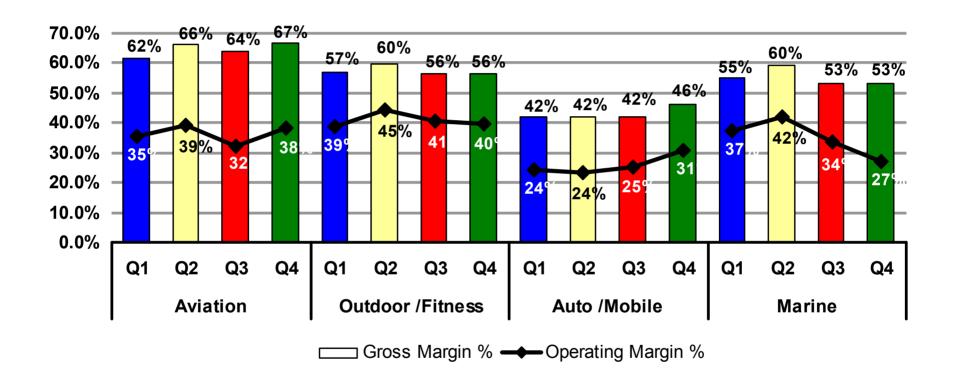


# Revenue by Geography

Q4	Q4 2006	Q4 2005	Change
North America	\$393.5	\$211.4	86%
Europe	\$193.8	\$92.9	109%
Asia	\$23.9	\$15.0	59%
Total Revenue	\$611.2	\$319.3	91%
Full Year	2006	2005	Change
North America	\$1,093.6	\$661.1	65%
Europe	\$593.4	\$316.2	88%
Asia	\$87.0	\$50.5	72%
Total Revenue	\$1,774.0	\$1,027.8	73%



# 2006 Margins by Segment





# **Operating Expenses**

	Q4 2006		Q3 2006		Q4	2005
		% of		% of		% of
	\$M	Revenue	\$M	Revenue	\$M	Revenue
R&D	\$31.2	5.1%	\$30.4	7.5%	\$20.0	6.3%
Advertising	\$39.6	6.5%	\$23.2	5.7%	\$27.0	8.5%
Other SG&A	\$34.8	5.7%	\$24.3	5.9%	\$17.2	5.4%
Total Operating Expenses	\$105.6	17.3%	\$77.9	19.1%	\$64.2	20.1%



# **2006 Income Statement**

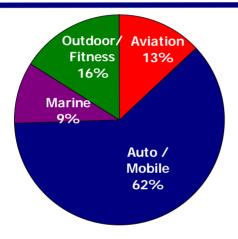
	Q1 2006	Q2 2006	Q3 2006	Q4 2006	FY 2006	FY 2005	Change
Revenue	\$322.3	\$432.5	\$408.0	\$611.2	\$1,774.0	\$1,027.8	73%
Gross Profit	\$162.8	\$216.3	\$198.9	\$304.5	\$882.4	\$535.1	65%
Gross Margin	50.5%	50.0%	48.8%	49.8%	49.7%	52.1%	(2.4 pts)
Advertising	\$18.4	\$33.5	\$23.2	\$39.6	\$114.7	\$59.3	93%
Other SG&A	\$19.4	\$21.4	\$24.3	\$34.8	\$99.8	\$62.7	59%
R&D	\$24.9	\$26.8	\$30.4	\$31.2	\$113.3	\$74.9	51%
Operating Income	\$100.1	\$134.6	\$121.0	\$198.9	\$554.6	\$338.2	64%
Operating Margin	31.1%	31.1%	29.7%	32.5%	31.3%	32.9%	(1.6 pts)
Net Income	\$87.5	\$123.3	\$123.0	\$180.3	\$514.1	\$311.2	65%
Net Income Margin	27%	29%	30%	29%	29%	30%	
EPS (GAAP)	\$0.40	\$0.56	\$0.56	\$0.82	\$2.35	\$1.43	64%
EPS (excl. FX)	\$0.43	\$0.55	\$0.50	\$0.87	\$2.35	\$1.37	72%
Units Shipped (K)	929	1,281	1,227	1,997	5,434	3,027	80%



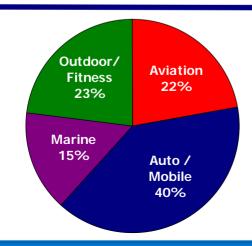
## **Annual Revenue**

# By Segment

**FY 2006** 

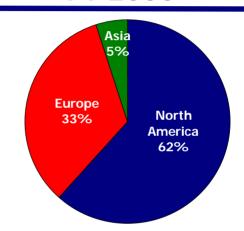


**FY 2005** 

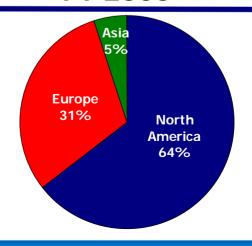


## By Geography

**FY 2006** 



**FY 2005** 





# **Balance Sheet**

(\$ millions)	FY 2005	Q1 2006	Q2 2006	Q3 2006	Q4 2006
Cash & Marketable Securities	\$712.4	\$764.7	\$830.3	\$888.0	\$819.7
Accounts Receivable	\$171.0	\$200.2	\$295.8	\$249.8	\$403.5
Inventory	\$199.8	\$200.3	\$227.9	\$333.5	\$271.0
Deferred Income Taxes	\$29.6	\$36.7	\$45.0	\$62.7	\$56.0
Prepaids / Other Current Assets	\$34.3	\$46.4	\$34.4	\$25.0	\$28.2
Property, Plant & Equipment	\$179.2	\$188.8	\$195.4	\$209.1	\$251.0
Other Assets	\$35.9	\$34.4	\$33.1	\$31.4	\$67.6
Total Assets	\$1,362.2	\$1,471.5	\$1,661.9	\$1,799.5	\$1,897.0
Accounts Payable	\$76.5	\$68.8	\$89.6	\$125.2	\$88.4
Other Accrued Liabilities	\$55.8	\$59.4	\$112.3	\$125.5	\$154.6
Income Taxes Payable	\$63.1	\$68.9	\$63.3	\$86.0	\$94.7
Dividends Payable	\$0.0	\$0.0	\$108.4	\$108.4	\$0.0
Deferred Income Taxes	\$9.5	\$9.7	\$11.4	\$13.0	\$1.4
Shareholders Equity	\$1,157.3	\$1,264.7	\$1,276.9	\$1,341.4	\$1,557.9
Total Liabilities / Equity	\$1,362.2	\$1,471.5	\$1,661.9	\$1,799.5	\$1,897.0



# **Cash Flow**

(\$ millions)	Q1 2006	Q2 2006	Q3 2006	Q4 2006	Fiscal 2006	Fiscal 2005
Net Income	\$87.5	\$123.3	\$123.0	\$180.3	\$514.1	\$311.2
Depreciation/Amortization	\$14.0	\$13.3	\$8.0	\$9.2	\$44.5	\$43.5
Accounts Receivable	(\$29.0)	(\$96.7)	\$46.1	(\$150.5)	(\$230.1)	(\$61.7)
Inventory	(\$0.4)	(\$27.7)	(\$105.6)	\$64.2	(\$69.5)	(\$46.5)
Accounts Payable	(\$7.7)	\$20.8	\$35.6	(\$38.5)	\$10.2	\$24.1
Other Cash from Operations	(\$8.2)	\$43.2	\$9.7	\$48.0	\$92.7	(\$23.6)
Net Cash Flow from Operations	\$56.2	\$76.2	\$116.8	\$112.7	\$361.9	\$247.0
Investing Activities	(\$87.1)	(\$22.3)	(\$89.2)	(\$27.8)	(\$226.4)	(\$91.2)
Financing Activities	\$11.0	\$5.4	(\$49.4)	(\$99.7)	(\$132.7)	(\$70.9)
Exchange Rate Changes	\$0.2	\$0.0	(\$0.4)	\$0.4	\$0.2	(\$0.4)
Net Increase/(Decrease) in Cash	(\$19.7)	\$59.3	(\$22.2)	(\$14.4)	\$3.0	\$84.5
Cash at End of Period	\$314.6	\$373.9	\$351.7	\$337.3	\$334.4	\$334.4
Marketable Securities	\$448.6	\$454.9	\$534.8	\$482.4	\$482.4	\$376.7
Total Cash & Marketable Securities	\$764.7	\$830.3	\$888.0	\$819.7	\$819.7	\$712.4
40						GARMIN

#### **Taxes**

#### Q4 2006 Effective Tax Rate of 9.6%

 Strong Revenue and Net Income during the period coupled with additional tax incentives from the investment of our new Taiwan facility drove the lower tax rate

#### 2006 Effective Tax Rate of 13.5%

#### **Expected 2007 Tax Rate of 15%**

- Continued Taiwan tax holidays
- Additional tax credits
- Continued income mix change to lower tax jurisdictions



# **Equity**

#### **Dividends**

 Garmin Ltd. paid \$0.50 per share dividend on December 15 accounting for \$108M use of cash

#### **Share Repurchase**

- No share repurchases during Q4 2006
- 1.2M shares repurchased during 2006 \$50.5M use of cash
- 1.8M shares remain available for purchase under the 3M share repurchase plan

#### **Equity Grants**

- 1.2M Stock Appreciation Rights (SAR's) granted during Q4 2006
- 2.4M SAR's granted during Fiscal 2006 (1% of Outstanding Shares)



## **Full Year 2007 Guidance**

		Annual
(\$ millions)	At least	Growth
Revenue	\$2,500	41%
Operating Margin	27%	
EPS	\$2.70	15%
CapEx	\$65	
Return on Equity (ROE)	24%	

	Revenue
Segment	Growth
Automotive/Mobile	50%
Outdoor/Fitness	20%
Marine	20%
Aviation	20%

Assumes 219.0M diluted shares outstanding Assumes 15% effective tax rate



# **Q&A Session**

















**Q4 2006 Earnings Call Webcast** 

February 14, 2007