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# Retail Properties: Characteristics and Analysis

Clifford J. Bogart CCIM

TREC Course #: 03-00-097-29211 Provider: Clifford J. Bogart #: 0287

## Instructor: Clifford J. Bogart CCIM

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- Commercial Broker and Leasing Agent since 1979 in Houston, DFW, and Austin with The Vantage Companies, CBRE, Homart Development
- Founded Vanguard Commercial Group in 1995
- CCIM Designation in 1995
- MCE Instructor since 2001
- CCIM Instructor since 2005; CI 103 Instructor of the Year 2011
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# Today's Schedule

#### **Retail Properties:**

9:00 – 10:00 a.m.	Class
10:00 - 10:10	Break
10:10 - 11:00	Class
11:00 - 11:10	Break
11:10 - Noon	Class

#### Noon to 1:00 p.m. Lunch

#### Industrial Properties:

1:00 – 2:00 p.m.	Class
2:00 - 2:10	Break
2:10-3:00	Class
3:00 - 3:10	Break
3:10 - 4:00	Class
ST/2 11 D	









## The Retail Property Real Estate Supply and Demand

The real estate cycle for Industrial properties in any given market is a function of many interrelated factors including, but not limited to, the following:

- Jobs, jobs, jobs Is there job grow or decline in the market. What type of jobs and income levels?
- The Economy Local, Regional, and National Economic trends.
- Financing The availability and cost of financing for investors and developers of industrial properties.
- Consumer Spending Related to Jobs. When people have jobs they earn incomes and spend a significant portion. Outlook for future dictates consumer confidence which impacts spending versus saving

**Demographics and Psychographics:** Population characteristics, growth, income, spending patterns



	Retail Re	port		
esri	Executive Summary			Northwest Frisco
	2676 El Dorado Pkwy, Frisco, Texas, 75033 Drive Times: 5, 10, 15 minute radii			Latitude: 33.17826
	Drive rimes. 5, 10, 15 minute radii	ninutes	10 minutes	1E minutes
Benedation	51	ninutes	10 minutes	15 minutes
Population		510	16.163	00.453
2000 Population	20	,518	16,167	89,452
2010 Population	3	1,097	93,179	231,909
2015 Population	55	682	160 226	385.465
2020 Population	37	21%	19 40%	10.91%
2000-2010 Annual Rate 2010-2015 Appual Pate	5 S/	49%	5.56%	4.51%
2015-2020 Annual Rate	4	31%	4.85%	4.00%
2015 Male Population	4	9.0%	49.2%	49.0%
2015 Female Population	n 5	1.0%	50.8%	51.0%
2015 Median Age		32.4	32.9	33.8
Median Age The median age in this an	ea is 32.4, compared to U.S. median age of 37.9.			_
Race and Ethnicity				
2015 White Alone	7.	1.8%	70.0%	70.0%
2015 Black Alone	1	2.0%	12.0%	10.6%
2015 American Indian//	Alaska Native Alone	0.5%	0.6%	0.6%
2015 Asian Alone	1	3.5%	8.3%	10.6%
2015 Pacific Islander Al	one	0.0%	0.1%	0.1%
2015 Other Race		5.5%	5.5%	4.6%
2015 Two or More Race	IS Describ	5.7%	3.6%	3.6%
2015 Hispanic Origin (A	Iny Kace) 1.	3.9%	17.2%	15.9%
Persons of Hispanic origin Hispanic Origin may be of different race/ethnic grou	represent 15.9% of the population in the identified area any race. The Diversity Index, which measures the prob ps, is 62.4 in the identified area, compared to 63.0 for th	compared to 17.6% ability that two peop e U.S. as a whole.	of the U.S. population le from the same are	n. Persons of a will be from
Households				
2000 Households		509	5,408	31,599
2010 Households	10	,758	30,651	88,705
2015 Total Households	14	,067	40,536	110,639
2020 Total Households	17	,324	51,498	134,043
2000-2010 Annual Rate	35	68%	18.94%	10.87%
2010-2015 Annual Rate	5.	24%	5.47%	4.30%
2015-2020 Annual Rate	. 4	25%	4.90%	3.91%
2015 Average Househo	old Size	3.37	3.12	2.87



# **Retail Report:**

that began 30 years ago. The 67-segment socioeconomic and demographic compositi segment labels on the map to the list belo
Segment 1A (Top Tier)
Segment 1B (Professional Pride)
Segment 1C (Boomburbs)
Segment 1D (Savvy Suburbanites)
Segment 1E (Exurbanites)
Segment 2A (Urban Chic)
Segment 2B (Pleasantville)
Segment 2C (Pacific Heights)
Segment 2D (Enterprising Professionals)
Segment 3A (Laptops and Lattes)
Segment 3B (Metro Renters)
Segment 3C (Trendsetters)
Segment 4A (Soccer Moms)
Segment 4B (Home Improvement)
Segment 4C (Middleburg)
Segment 5A (Comfortable Empty Nesters)
Segment 5B (In Style)
Segment 5C (Parks and Rec)
Segment 5D (Rustbelt Traditions)
Segment 5E (Midlife Constants)
Segment 6A (Green Acres)
Segment 6B (Salt of the Earth)
Segment 6C (The Great Outdoors)
Segment 6D (Prairie Living)
Segment 6E (Rural Resort Dwellers)
Segment 6F (Heartland Communities)
Segment 7A (Up and Coming Families)
Segment 7B (Urban Villages)
Segment 7C (American Dreamers)
Segment 7D (Barrios Urbanos)
Segment 7E (Valley Growers)
Segment 7F (Southwestern Families)
Segment 8A (City Lights)
Segment 8B (Emerald City)

stry Segmentation represents the fifth generation of market segmentation systems nt Tapestry Segmentation system classifies U.S. neighborhoods based on their sition. Each segment is identified by its two-digit Segment Code. Match the two-digit segment below for a detailed description. Segment 8C (Bright Young Professionals) Segment 8C (Bright Port) Segment 8E (Pront Parches) Segment 8F (Old and Newcomers) Segment 8F (Old and Newcomers) Segment 80 (Shuret 24 (Shuret 26 (Schl)) Segment 9A (Silver & Gold) Segment 9R (Girden Years) Segment 9C (The Elders) Segment 9D (Senior Escapes) Segment 9E (Retirement Communities) Segment 9F (Social Security Set) Segment 10A (Southern Satellites) Segment 10B (Rooted Rural) Segment 10C (Diners & Miners) Segment 10D (Down the Road) Segment 10E (Rural Bypasses) Segment 11A (City Strivers) Segment 11B (Young and Restless) Segment 11C (Metro Fusion) Segment 11D (Set to Impress) Segment 11E (City Commons) Segment 12A (Family Foundations) Segment 12B (Traditional Living) Segment 12C (Small Town Simplicity) Segment 12D (Modest Income Homes) Segment 13A (International Marketplace) Segment 13B (Las Casas) Segment 138 (Las Casas) Segment 13C (NeWest Residents) Segment 13D (Fresh Ambitions) Segment 13D (Fresh Ambitions) Segment 14R (Military Proximity) Segment 14R (College Towns) Segment 14C (Dorms to Diplomas) Segment 15 (Unclassified)

**Tapestry Segmentation** 

		E-t					
	Northwest	Frisco		-		INC	orthwest Fris
_	2676 EI D	orado Pkwy,	, Frisco, Texas, 750.	3		Latit	ude: 33.178
Dotail Donort	Drive Time	e: 5 minute	radius			Longitu	de: -96.865
	Summary Demographics						
	2015 Population						47,51
· · · · · · · · · · · · · · · · · · ·	2015 Households						14,06
	2015 Median Disposable Income						\$86,00
	2015 Per Capita Income						\$37,99
		NAICS	Demand	Supply	Retail Gap	Leakage/Surplus	Number of
	Industry Summary		(Retail Potential)	(Retail Sales)		Factor	Businesse
	Total Retail Trade and Food & Drink	44-45,722	\$652,462,901	\$323,680,691	\$328,782,210	33.7	23
	Total Retail Trade	44-45	\$582,016,399	\$313,215,827	\$268,800,572	30.0	20
	Total Food & Drink	722	\$70,446,502	\$10,464,865	\$59,981,637	74.1	2
		NAICS	Demand	Supply	Retail Gap	Leakage/Surplus	Number o
	Industry Group		(Retail Potential)	(Retail Sales)		Factor	Businesse
	Motor Vehicle & Parts Dealers	441	\$125,577,157	\$4,581,485	\$120,995,672	93.0	
	Automobile Dealers	4411	\$108,639,001	\$1,169,267	\$107,469,734	97.9	
	Other Motor Vehicle Dealers	4412	\$7,828,925	\$1,241,938	\$6,586,987	72.6	
	Auto Parts, Accessories & Tire Stores	4413	\$9,109,231	\$2,170,280	\$6,938,951	61.5	
	Furniture & Home Furnishings Stores	442	\$14,420,193	\$4,162,275	\$10,257,918	55.2	1
	Furniture Stores	4421	\$8,622,942	\$921,803	\$7,701,139	80.7	
	Home Furnishings Stores	4422	\$5,797,250	\$3,240,472	\$2,556,778	28.3	1
	Electronics & Appliance Stores	443	\$17,005,079	\$27,045,601	-\$10,040,522	-22.8	
	Bldg Materials, Garden Equip. & Supply Stores	444	\$20,996,058	\$21,472,429	-\$476,371	-1.1	
	Bldg Material & Supplies Dealers	4441	\$18,801,982	\$21,472,429	-\$2,670,447	-6.6	
	Lawn & Garden Equip & Supply Stores	4442	\$2,194,076	\$0	\$2,194,076	100.0	
	Food & Beverage Stores	445	\$100,889,914	\$57,247,550	\$43,642,364	27.6	2
	Grocery Stores	4451	\$92,690,068	\$53,629,324	\$39,060,744	26.7	
	Specialty Food Stores	4452	\$3,347,182	\$3,028,961	\$318,221	5.0	1
	Beer, Wine & Liquor Stores	4453	\$4,852,663	\$589,265	\$4,263,398	78.3	
	Health & Personal Care Stores	446,4461	\$41,440,862	\$32,836,438	\$8,604,424	11.6	1
	Gasoline Stations	447,4471	\$55,979,050	\$7,132,374	\$48,846,676	77.4	
	Clothing & Clothing Accessories Stores	448	\$37,807,123	\$11,123,503	\$26,683,620	54.5	4
	Clothing Stores	4481	\$26,970,796	\$5,974,917	\$20,995,879	63.7	3
	Shoe Stores	4482	\$4,322,594	\$343,482	\$3,979,112	85.3	
	Jewelry, Luggage & Leather Goods Stores	4483	\$6,513,733	\$4,805,104	\$1,708,629	15.1	
	Sporting Goods, Hobby, Book & Music Stores	451	\$15,345,501	\$17,164,096	+\$1,818,595	•5.6	1
	Sporting Goods/Hobby/Musical Instr Stores	4511	\$11,861,585	\$16,699,152	-\$4,837,567	-16.9	1
	Book, Periodical & Music Stores	4512	\$3,483,916	\$464,944	\$3,018,972	76.5	
	General Merchandise Stores	452	\$101,027,339	\$121,219,171	•\$20,191,832	-9.1	
	Department Stores Excluding Leased Depts.	4521	\$35,735,174	\$644,126	\$35,091,048	96.5	
	Other General Merchandise Stores	4529	\$65,292,165	\$120,575,045	•\$55,282,880	-29.7	
	Miscellaneous Store Retailers	453	\$17,080,706	\$5,353,216	\$11,727,490	52.3	4
	riorists	4531	\$603,621	\$152,835	\$450,786	59.6	
	Unice Supplies, Stationery & Gift Stores	4532	\$3,934,787	\$584,907	\$3,349,880	/4.1	1
	Used Merchandise Stores	4533	\$3,918,364	\$306,409	\$3,611,955	85.5	
	Uther Miscellaneous Store Retailers	4539	\$8,623,934	\$4,309,065	\$4,314,869	33.4	3.
	Floatenio Changing & Mail Order Heuree	454	\$34,447,417	\$3,877,689	\$30,569,728	/9.8	1
	clectronic Snopping & Mail-Order Houses	4541	\$30,199,469	\$2,541,589	\$27,657,880	84.5	
	vending Machine Operators	4542	\$1,609,866	\$653,026	\$956,840	42.3	
	Direct Selling Establishments	4543	\$2,638,082	\$683,074	\$1,955,008	58.9	
	Food Services & Urinking Places	722	\$/0,446,502	\$10,464,865	\$59,981,637	/4.1	2
	Full-Service Restaurants	7221	\$25,037,258	\$1,031,5//	\$29,005,681	65.0	
	Emited-Service Eating Places	7222	\$37,878,444	\$7,935,965	\$29,942,479	05.4	1
	Special Food Services	/223	\$1,739,545	\$221,008	\$1,518,537	11.5	
	Defailing Discourse Allocks I's Dec	3351	AE 404 777	ACR0.010		70.0	







## **Retail Market Statistics**

IRR <sup>®</sup> Viewr	ooint 2015
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Retail

2014 Retail M	2014 Retail Market Conditions and 2015 Forecasts (Table 25)												
	CD/ND	CD/ND	REGIONAL	REGIONAL	CR/NR AVG	CR/NR FORECAST	ECT	EST CR/NR	CR/NR	EST	EST	EST (	CR/NR
			INVENTORY	VACANCY		NET ADCODD	CONST		DENT	DENT	CROWTH	10/	4n3 0
MARKET AREA	(SE)	PATE (%)	(SE)	PATE (%)	2011_2014 (SE)	2015-2019 (SE)	(SE)	(\$/SE)	(\$/SE)	CHANGE (%)	(%)	RALA	NCE*
Atlanta GA	81 600 000	13 40%	25 900 000	7.00%	405 000	550 000	330.000	13 50	17 44	2 00%	2 50%	2	2
Austin TY	20.852.000	6 57%	2 532 805	6.00%	193 250	317 250	2 108 816	14 50	20.98	3.00%	3.00%	IR	IR
Raltimore MD	124 740 000	5.20%	2,302,003	0.0076	792 920	921 970	500.000	10.00	17.56	0.00%	2.50%	3	3
Birmingham Al	124,740,000	13 74%	7 992 929	11 10%	74.000	200,000	415.000	26.00	14.99	2.00%	2.00%	5	3
Boise ID	8 080 902	719%	5 199 187	9.55%	230,000	245 000	150 000	17.50	18.65	2.50%	2 50%	IR	2
Boston MA	37 350 000	7.54%		10.00%	300,000	300.000	420 000	2.00	27.28	3.00%	3.00%	IR	IR
Broward-Palm Bch Fl	169 461 600	9.46%	18 820 700	5.00%	1 125 000	1 310 000	3 400 000	-	21.04	3 20%	2 50%	1	1
Charleston, SC				-	200,000	250,000	100.000	15.00	14.25	3.00%	3.00%	IB	IB
Charlotte, NC	32,421,944	10.69%	8,248,706	2.50%	520,000	300.000	858,887	5.00	16.74	2.75%	3.00%	2	2
Chicago, IL	82,000,000	13.43%	20,400,000	3.50%	350.000	950,000	1.600.000	25.00	19.05	0.00%	2.25%	3	4
Cincinnati, OH	94.100.000	8.85%	16,500,000	8.75%			10.000	15.00	11.20	2.00%	2.50%	1	2
Cleveland, OH	25,162,400	11.89%	6,121,466	7.50%	118.000	190,000	100,000		12.52	1.75%	1.50%	2	2
Columbia, SC	45,005,000	13.93%	5,750,000	14.00%	150,000	150,000	450,000	15.00	10.89	2.00%	3.00%	IB	3
Columbus, OH	25.660.000	8.27%	4.990.000	8.50%	400.000	300.000	300.000	10.00	16.00	2.00%	2.50%	IB	1
Dallas, TX	119,777,561	9.18%	20,718,354	5.00%	583,000	628,750	2,401,046	16.50	16.15	2.50%	3.00%	3	3
Dayton, OH	60,000,000	8.33%	6,000,000	12.00%	50,000	60,000	300,000	7.50	9.00	5.00%	2.50%	2	IB
Denver, CO	94,500,000	7.53%	18,900,000	7.50%	3,552,000	4,500,000	800,000	12.50	16.08	3.00%	3.00%	IB	4
Detroit, MI	147,800,000	10.92%	11,500,000	7.00%	540,000	900,000	1,200,000	6.50	15.21	1.50%	1.75%	IB	2
Fort Worth, TX	61,576,806	9.81%	14,709,985	3.50%	240,750	242,750	299,361	14.50	13.39	2.00%	3.00%	3	4
Greensboro, NC	18,008,560	11.61%	6,887,989	14.00%	100,000	300,000	3,000,000	12.50	14.20	2.00%	2.00%	3	3
Greenville, SC	79,520,000	6.43%	3,685,000	1.00%	675,000	675,000	200,000	10.00	9.72	2.50%	3.00%	IB	IB
Hartford, CT	5,260,000	11.00%	5,100,000	8.50%	200,000	50,000	100,000	15.00	18.00	0.00%	2.00%	4	4
Houston, TX	179,053,253	8.55%	28,578,920	5.30%	683,719	400,000	1,582,491	21.00	15.15	1.50%	1.50%	1	1
Indianapolis, IN	23,800,000	10.67%	8,600,000	7.50%	200,000	200,000	275,000	25.00	23.66	1.75%	2.00%	3	3
												-	-

# **Measuring Space**

- Retail space measurement Gross Leasable Area (GLA)
  - No common standard universally used
  - Generally the space within the four walls
  - Half of the demising wall width between two tenants
  - Entire thickness of the wall on the end space as well as front and rear structural walls
  - Sometimes includes outside areas under entry overhang •







# **Retail Property Economics**

Retail properties share many of the same financial characteristics with other types of commercial investment properties such as office, multi-family, or Industrial. Some of the unique differences would be:

- It is less management intensive than multi-tenant office but more than Industrial categories.
  - Tenant responsible for interior and HVAC maintenance
  - Landlord responsible for roof, structure and common areas
  - Sometimes a Merchant Association Fee
- Tenant Improvement costs can be high and are usually shared by Landlord and Tenant. Tenant may be required to pay a significant portion
- Leases are almost always NNN and in some cases there is also a Percentage Rent provision
- Generally less tenant turnover if tenants are successful
- Difficult to receive a Brokerage commission on Renewals
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All Investment CRE properties:

#### **Potential Rental Income**

- Vacancy and Credit
- + Other Income
- = Gross Operating Income
- Operating Expenses
- = Net Operating Income
- Annual Debt Service
- = Cash Flow Before Taxes

# **Rent Structures**

Rental schedules over the lease term can vary greatly and are limited only by what can be imagined or negotiated. There are, however, common lease structures, such as:

- Flat over the term Base Rent stays constant over the term
- Stair-stepped Base Rent bumps or "steps" up by fixed amounts
  - This could be one time, at regular intervals (i.e., annually), or at other negotiated points in the lease term
- Percentage Rent In addition to Base Rent and NNN expenses, Tenant may pay a portion of Retail Sales above a Threshold or Breakpoint

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## Rent Structure Examples (NNN)

	Year 1	Year 2	Year 3	Year 4	Year 5	Avg. Rate
Fixed	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00
Stepped	\$17.00	\$17.50	\$18.00	\$18.50	\$19.00	\$18.00

In either case the Tenant is responsible for paying their proportionate share of Property Taxes, Property Insurance, and Common Area Maintenance (the three Nets of NNN)

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	Co	mmon	Lease	Stru	Jcture	2	
		Triple N	let (NNN	1)			
Property Taxes	Property Insurance	Maintenance	Management	Water	Janitorial	Electric	
Types of	Properties M	ost Likely to U rial / Warehouse	lse This Lease	Struct	Ure		
Included i *Subject to <sub>Cliffor</sub>	n Base Rent:* Expense Stop d J. Bogart Copyright 20:	14	Paid / Reimburg	sed by T	enant:		25

# Operating Expense (NNN) Reimbursements

	Year 1	Year 2	Year 3	Year 4	Year 5
Base Rent	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00
NNN Expenses	\$7.50	\$7.73	\$8.11	\$8.49	\$8.93
Net to LL before Reimbursement	\$10.50	\$10.27	\$9.89	\$9.51	\$9.07
NNN Reimbursement	\$7.50	\$7.73	\$8.11	\$8.49	\$8.93
Total Net Rent to LL	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00
Total Rent to Tenant	\$25.50	\$25.73	\$26.11	\$26.49	\$26.93

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![](_page_13_Picture_1.jpeg)

![](_page_13_Picture_2.jpeg)

In some retail leases the tenant is required to pay, as additional rental above Base Rent, a percentage of their retail sales, usually above an agreed level, the <u>Breakpoint</u>. This additional rent is referred to as Percentage Rent. It can be paid monthly, quarterly, or otherwise as negotiated.

- Breakpoint
  - Can be a negotiated value or calculated as the "Natural" Breakpoint
  - Base Rent / % Rent = Natural Break (NB)
  - Sales above NB x % rent = Percentage Rental (\$)
- Example: <u>Percentage Rent = 6% above Natural Breakpoint</u>
  - \$120,000/yr Base Rent / 6% = \$2,000,000 Breakpoint (NB)
  - \$3,000,000 Actual Sales \$2,000,000 NB = \$1,000,000 sales subject to % Rent
  - \$1,000,000 x 6% = \$60,000 percentage rent (paid in addition to Base Rent)

![](_page_13_Figure_13.jpeg)

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# Percentage Rent Calculation

- A retail tenant has agreed to a lease for 4,000 sf at \$16.00 / SF, NNN, with percentage rent of 5% above the natural breakpoint. They anticipate first year retail sales of \$1,180,000 which they project will grow at 3% per year.
  - In what year will they begin paying percentage rent? \_\_\_\_\_
  - How much percentage rent will they pay in that year? \_\_\_\_\_\_
  - Step One: Natural Breakpoint = Annual Base Rent / %

Work area

![](_page_14_Picture_7.jpeg)

# Measurement and Comparison

#### Some basic formulas to remember:

- Gross Effective Rent = The total of all rents due over the term.
- Average Annual Rent = Gross Effective Rent / # years
- Average Annual (Effective) Rate = Avg. Annual Rent/Sq. Ft.
- **Discounted Effective Rent (PV)** = The Present Value of the Gross Effective Rent for each year using a discount rate

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# Concessions

- Concessions vary according to Market conditions and can include almost anything, however, most commonly:
  - Rent abatement, usually at the beginning of the term
  - Above standard Tenant Improvements
  - Cash up front for moving or other expenses.
- In order to accurately compare one lease alternative to another, as well as the financial impact to the Landlord or Tenant, economic concessions must be taken into account.
- How concessions are accounted for can vary based on many factors such as cash outlays or avoidance, timing, or even tax impact.

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## Concession – Effective Rent

In the example below the Flat Base Rent quoted is \$20.00/sf NNN. The Landlord will also abate the first six months of Base Rent.

What is the Average (Effective) Base Rent over the term?

	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Base Rent	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	\$100.00
Abatement	(\$10.00)					(\$10.00)
Totals	\$10.00	\$20.00	\$20.00	\$20.00	\$20.00	\$90.00
Average (Effe	ctive) Rent	= \$90.00	o/5Years =	\$18.0	oo/sf/Year	

![](_page_16_Figure_6.jpeg)

![](_page_17_Picture_1.jpeg)