Rigoberto I. Delgado, PhD, MBA

Associate Professor Academic Director, Healthcare Management and Health Economics Program Department of Economics and Finance, College of Business Administration The University of Texas at El Paso El Paso, Texas 79968-0543 (915)-747-7097 rdelgado16@utep.edu

EDUCATION

PhD, University of Texas Health Sciences Center at Houston, School of Public Health Areas of Emphasis: Healthcare Management and Health Economics

MBA, University of California at Berkeley, Walter A. Haas School of Business Area of Emphasis: Finance

BA, Universidad Autónoma de Chihuahua, México Major: Agricultural Economics Recipient of the Honorable Mention for outstanding research thesis

RESEARCH INTERESTS

Health Economics, Health Services Research, Cost-effectiveness Methods, Healthcare Finance, Managerial Economics, Global Health, and Population Health Analytics.

CURRENT FUNDED RESEARCH

Co-Principal Investigator - Populations Health Analytics and Health Economics

El Paso Community Health Atlas. PI- L. Gemoets, Funding (\$600,000) – City of El Paso, Department of Public Health, Waiver 1115 Program.

Principal Investigator

Border Health Information Exchanges: A Model of International Patient Data Sharing. Funding (\$54,600) – The Mike Loya Center for Innovation and Commerce, and the College of Health Sciences, University of Texas at El Paso.

Co-Investigator – Health Economics

Century Trial, *Randomized Trial of the Efficacy and Cost of a Comprehensive Lifestyle Modification Program and PET Imaging for Detection and Treatment of Stable Coronary Artery Disease*. PI: Lance Gould, MD and Stefano Sdringola, MD, Cardiology Chairs for Hermann Hospital/UT Medical School. Funding by the Weatherhead Foundation.

Principal Investigator – Educational Improvement

Cost-effectiveness of Using a Remote, Real-time, Multi-institutional Strategy for Improved Graduate Healthcare Management Education. Funding (\$2,500): UTEP Academic Technologies

RECENTLY COMPLETED FUNDED RESEARCH

Principal Investigator

Increasing Healthcare Access to At-Risk-Populations in Smart Communities: Optimal Deployment of Mobile Health Clinics. Funding (\$250,000) – National Science Foundation.

Research Seminar Organizer

Challenges in the Modern Use of Healthcare Data and Cases in Applied Health Analytics. Funding (\$13,000) – Kuwait Foundation for the Advancement of Sciences

Principal Investigator

Business Analysis of Providing Consulting Services in the Area of Public Health Project Evaluation. Funding (\$30,000) – Institute of Health Living, University of Texas at El Paso.

Principal Investigator

Increasing Healthcare Access to At-Risk-Populations in Smart Communities: Optimal Deployment of Mobile Health Clinics. Funding (\$250,000) – National Science Foundation.

Principal Investigator

Increasing Healthcare Access for At-Risk-Populations: Research-based Policies for Mobile Health Clinics. Funding (\$148,654) – Texas Medical Center Health Policy Institute.

Co-Principal Investigator – Health Economic Sub-study

ARTSS-2: A Pilot, Phase IIb, Randomized, Multi-center, Safety and Activity Trial of Argatroban in Combination with TPA Stroke Study. PI: Andrew Barreto, MD and James Grotta, MD, Department of Neurology/UT Medical School.

Research Collaborator

UTHealth - Center for Clinical and Translational Science – NIH Clinical and Translational Science. Funding: Internal

Research Collaborator

Grants to States to Support Health Insurance Rate Review and Increase Transparency in Healthcare." Texas Department of Insurance. Principal Investigator, Funding: \$1,928,000. PI: L.,Revere, PhD, and L. Franzini, PhD

GRANTS SUBMITTED – 2019 FUNDING CYCLE

R.I. Delgado (**PI**), Jones E., Wermuth P., Wilkerson, M. *Improving Healthy Eating Among Poor Minority Middle-School Students Using a Mixed Behavioral Economics, Social Network Analysis, and Social Marketing Strategy*, Submitted to the Paso del Norte Foundation, February 25, 2019.

R.I. Delgado (**PI**), Gemoets L., Terreros D., Ramos R. *Epidemiological and Economic Analysis of Disease Clusters in the Development of Effective Tribal Health Outcome Strategies and Policies: The Case of the Ysleta del Sur Pueblo Nation*, Submitted to the National Institutes of Health – Department of Health and Human Services, December 04, 2018.

Stigler-Granados P., Betancourt J **R.I. Delgado** (**PI**)., *Effective Surveillance and Early Infection Treatment of Chagas Disease for US Military Readiness*, LOI Submitted to the Department of Defense, June, 2019.

Ramos R., **R.I. Delgado (co-PI)**, *Epidemiological and Economic Analysis of Non-traumatic Dental Emergencies Regional Comparison in Texas*, Submitted to the National Institutes of Health – Department of Health and Human Services, November 10, 2018.

PROFESSIONAL EXPERIENCE

University of Texas at El Paso, El Paso, TX - Jun 2017 - Present

Associate Professor – Department of Economics and Finance, College of Business Administration Academic Director, Healthcare Management and Health Economics Program

Initiated and directs the Healthcare Management and Health Economics Program (HCM).

- Developed and lead the approval of all course work related to the HCM program which includes
 - Four-course undergraduate certificate in healthcare management
 - o Graduate certificate in healthcare management
 - MBA concentration in healthcare management
 - Certificate in healthcare management for post-MBA students
- Established working pilot for remote, real-time, joint classes between MBA and MHA students at UTEP and Texas Woman's University
- Organized the College's Healthcare Management Student Club
- Directed grant-funded research projects in healthcare management and health economics.
- Recipient of the Teaching Excellence Award, College of Business Administration, May 2019

University of Texas at El Paso, El Paso, TX - Sep 2018 - Present

Affiliate Associate Professor – College of Health Sciences

Lead comparative effectiveness and data analytics studies in global health/public health.

- Collaborated in the development of an undergraduate degree in public health with a minor in healthcare management
- Participated with the CHS Dean to establish an international consortium of university programs in applied global health transdisciplinary initiatives, which includes population health, healthcare management, and health economics.

University of Texas School of Public Health, Houston, TX – Sep 2017 – Sep 2018 Associate Professor – Division of Management, Policy and Community Health

Lead comparative effectiveness studies for new medical procedures related to emergency medicine and cardiovascular diseases.

University of Texas School of Public Health, Houston, TX – Sep 2013 – Aug 2017

Assistant Professor – Division of Management, Policy and Community Health

Lead comparative effectiveness studies for new medical procedures related to emergency medicine and cardiovascular diseases.

• Faculty Member, Committee on CAHME accreditation for the MPH-Healthcare Management Program.

University of Texas School of Public Health, Houston, TX – Dec 2011 – Sep 2013

Faculty Associate – Division of Management, Policy and Community Health Lead comparative effectiveness studies for new medical procedures related to emergency medicine and cardiovascular diseases.

University of Texas School of Public Health, Houston, TX – Sep 2010 – Dec 2011 Postdoctoral Fellow – Center for Emergency Research

Lead comparative effectiveness studies for new medical procedures related to emergency medicine and cardiovascular diseases.

Independent Management Consultant, Houston, TX May 1999 – Present

Provides consulting services to companies and organizations in the areas of corporate finance, strategic planning, process improvement, and market analysis.

University of Texas MD Anderson Cancer Center, Houston, TX – May/2005 to May/2009 Financial Management Analyst

Coordinated the evaluation, planning and deployment of strategic process improvement initiatives, within the Division of Finance.

• Managed critical process improvement projects which resulted in significant productivity increments.

Industry Network Corporation, Albuquerque, NM, 1994 - 1998 Border Operations Manager

Led team of specialists responsible for the Manufacturing Extension Partnership program (MEP) in southern New Mexico. Using State and Federal funds, the MEP supported manufacturing companies in the region by providing consulting services in the areas of manufacturing engineering, financial analysis, and market evaluation.

• Initiated the company's for-profit management consulting services for American-owned manufacturing plants based in Northern Mexico.

Sybase Inc., Emeryville, CA, 1993 - 1994

Financial Controller for Latin American Operations

Directed the finances for Latin America Operations which included distributors in Mexico, Central America, the Caribbean nations, and South American. Managed financial analyses, forecasting, and decision support reporting.

• Created the region's first software finance program to assist corporations in Mexico and Latin America fund software acquisitions.

National Agricultural Research Institute, Mexico, 1982 - 1987 Economist

Directed research into the economic feasibility of diverse agribusiness investments in the central Mexican plateau.

• Created the first agricultural economics research program in the region with the aim of supporting the design and transfer of high-impact agricultural technologies.

PEER-REVIEWED PUBLICATIONS

- Rayan S., Roy D., Delgado R.I., Ahmed M. "Factors Associated with Childhood Vaccination Compliance in Kindergartens of the Houston Independent School District", *Journal of Public Health and Practice*, Accepted for publication August 14, 2019.
- S. Murdock, **R.I. Delgado**, E. Gammon, "Strategies to Achieve Competencies During Disruptive Change: Emerging Employer Needs and their Impact on Program Deliverables in the Healthcare Sector", *Journal of Healthcare Administration Education*, accepted for publication on March 15, 2019.
- Yoo, A.H., **Delgado, R.I.**, Gemeinhardt, G.L. "Predictability of ED Admissions by Triage Nurses", submitted to the *Journal of Emergency Nursing* on October 2, 2018.
- **R.I. Delgado**, J.M. Swint, D.R. Lairson, Semaan, A., Zhang, L., N.P. Johnson, K.L. Gould, S.M. Sdringola. "Economic Studies in the Treatment of Atherosclerotic Coronary Artery Disease: A Narrative Review", submitted to the *International Journal of Cardiology* on June 21, 2018.
- Revere L., Large J., Orban B., Zhang H., Delgado R., Amadi T., "The Effect of the Texas Medicaid Waiver Design and Implementation on Regional Changes in Uncompensated Care: Part 2." *Journal of Health Care Finance*, Vol. 45, No. 1, Summer 2018.
- **R.I. Delgado**, S. Murdock, E. Gammon, "Disruptive Change in Healthcare: A Conceptual Model for Healthcare Administration Education", *Journal of Healthcare Administration Education*, Accepted for publication October 2, 2018.
- Revere L., Large J., Orban B., Zhang H., Delgado R., Amadi T., "Changes in Hospital Uncompensated Care Following the Texas Medicaid Waiver Implementation." *Journal of Health Care Finance*, Vol. 44, No.3, Winter 2018.
- **R.I. Delgado**, S. L. Gill, "A Micro-Costing Study of Establishing a Baby Café in Texas", *Journal of Human Lactation*, 34 (1): 77-83, February 2018.
- **R.I. Delgado**, S. Murdock, E. Gammon, "A Link to the Market Place: Integrating Practitioners in Graduate Healthcare Management Education", *Business Education Innovation Journal*, Vol 9, No 2, December, 2017
- Revere L., **Delgado R.**, Yay-Donerici E., Millard Krause T., Swartz M., "Price Transparency and Healthcare Cost: An Evaluation of Commercial Price Variation for Obstetrical Services". *Journal of Health Care Finance*, Summer, 2016.
- C. Nguyen, Mir O., Vahidy F., Wu T., Albright K., Boehme A., Delgado R., Sean Savitz S. "Resource Utilization for Patients with Intracerebral Hemorrhage Transferred to a Comprehensive Stroke Center". *Journal of Stroke and Cerebrovascular Diseases*, 2015 Dec; 24(12): 2866-74.
- Rahbar MH, Dickerson AS, Cai C, Pedroza C, Hessabi M, Shen L, Pandurengan R, Jacobs ANM, Indupuru H, Sline MR, Delgado RI, Macdonald C, Ford GA, Grotta JC, Barreto AD., "Methodological Issues for Designing and Conducting a Multicenter, International Clinical Trial in Acute Stroke: Experience from ARTSS-2 trial". *Contemporary Clinical Trials*, September 2015, 44:139-148.

- **Delgado R.I.**, M.J. Swint, D.R. Lairson, N.P. Johnson, K.L. Gould, S.M. Sdringola . "Cost Analysis of Positron Emission Technology and Comprehensive Lifestyle Modification for the Reversal of Atherosclerosis". *Journal of Nuclear Medicine*, February, 2014.
- DelliFraine, Jami; Langabeer, James; Delgado, Rigoberto; Williams, Janet; Gong, Alice. "A Transition Strategy for Becoming a Baby-Friendly Hospital: Exploring the Costs, Benefits, and Challenges." *Breastfeeding Medicine*, 8, no. 2, (2013): 170 - 175.
- Langabeer J.R., R.I. Delgado, D.R. Lairson, S.M. Sdringola. "Economic Methods in the Century Trial: A Comprehensive Lifestyle Modification Study for Managing Coronary Artery Disease." *Journal of Cardiovascular Translational Research*, March 6, 2012.
- DelliFraine, Jami; Langabeer, James; Gong, Alice; Williams, Janet; Delgado, Rigoberto; Gill, Sara. "A Cost Comparison of Baby Friendly and Non-Baby Friendly Hospitals in the U.S." *Journal of Pediatrics*, 127, no. 4, (2011): e989 - e994.
- **Delgado, Rigoberto I.**, and James R. Langabeer. "Strategic Performance Evaluation in Cancer Centers". *Journal of Healthcare Management*, 54, no. 6, (2009): 369-382.
- **Delgado, Rigoberto I.**, and James R. Langabeer. "Projects and Change". *Performance Improvement in Hospitals and Health Systems*, edited by James R. Langabeer. Chicago, Illinois: HIMSS, 2009.
- Langabeer, James R., Rigoberto I. Delgado, and Osama Mikhail. "Management Systems: Technology Governance Strategies for Maximizing Healthcare Economic Value." *Journal of Healthcare Information Management*, 21, no. 4 (Fall 2007): 19-24.

BOOK CHAPTERS

- Tiffany Champagne-Langabeer, **Rigoberto I Delgado**. "Future of Quality Improvement". *Performance Improvement in Hospitals and Health Systems: Managing Analytics and Quality of Healthcare*, edited by James R. Langabeer. Boca Raton: Taylor & Francis, 2018.
- Langabeer, James R., and Rigoberto I. Delgado. "Managing Process Improvement". Performance Improvement in Hospitals and Health Systems, edited by James R. Langabeer. Chicago, Illinois: HIMSS, 2009.

ARTICLES IN PROGRESS

- **R.I. Delgado**, J.M. Swint, D.R. Lairson, Ukhanova M., Zhang L., N.P. Johnson, K.L. Gould, S.M. Sdringola. "The Costs of Standard of Care in the Treatment of Atherosclerosis", completion target: November, 2019
- **R.I. Delgado**, D. Roy, M. Misra. "Cost-Effectiveness of Partial Vaccinations: A Proposed Methodology." completion target: November, 2019
- **R.I. Delgado**, Revere L., Ablanedo, J.A., "The Affordable Care Act and Changes in the Financial Condition of Hospitals Along the I-10 Corridor.", completion target: November, 2019
- D. Roy, **R.I. Delgado**. "Measuring Economic Outcome of Preventive Health Services: A Proposed New Approach." completion target: January, 2020

PRESENTATIONS

- S. Murdock, R.I. Delgado. "Maintaining Relevancy in Healthcare Administration Education: Implementing Novel Cross-geographical Educational Collaborative Models." 2019 Annual Meeting of the Association of University Programs in Health Administration, New Orleans, Louisiana, June 13, 2019
- S. Murdock, R.I. Delgado, N. Persson. "Leveraging Global Healthcare Experiences to Enhance Student Resiliency during Disruptive Change." Poster presentation at the 2019 Annual Meeting of the Association of University Programs in Health Administration, New Orleans, Louisiana, June 13, 2019
- S. Attipoe-Dorcoo, **Rigoberto Delgado**, Dejian Lai, Aditi Gupta, Stephen Linder. "Cost Analysis of Annual Operating Mobile Clinics in the Southern United States". Poster presentation at the Annual Research Meeting, Academy Health, Washington, DC, June 4, 2019
- S. Attipoe-Dorcoo, **Rigoberto Delgado**, Dejian Lai, Aditi Gupta, Stephen Linder. "Geographical Influence of Rural Mobile Clinics in the Southern United States". Poster presentation at the 42nd Annual Conference of the National Rural Health Association, Atlanta, GA, May 8, 2019
- **R.I. Delgado**. "Challenges in the Modern use of Healthcare Data and Cases in Applied Health Analytics". Presentation at the Research Seminar on Applied Healthcare Analytics. An event organized by R.I Delgado, S. Aljunid, and S. H Alsarhan and funded by the Kuwait Foundation for the Advancement of the Sciences, Kuwait City, December 17, 2018.
- Chin-Fun Chu, Kayo Fujimoto, Rigoberto Delgado, Stephen Linder. "A Structural Analysis of Public-private Partnerships' Governance Networks: A Case Study of the Accelerated Introduction of Childhood Vaccine Programs". Presentation at the Second North American Social Networks Conference of the International Network for Social Network Analysis, Washington, DC, November 28, 2018
- E. Gammon, S. Murdock, R.I. Delgado. "Innovations in Healthcare Management Education: A Collaborative Education Model." Presentation at the 2018 Annual Meeting of the Association of University Programs in Health Administration, Philadelphia, Pennsylvania, June 13, 2018
- R.I. Delgado, D. Roy. "Cost-Effectiveness of Partial Vaccinations: A Proposed Methodology." Presentation at the 12th World Congress in Health Economics – Revolutions in the Economics of Health Systems - International Health Economics Association, Boston, Massachusetts, July 10, 2017
- D. Roy, R.I. Delgado. "Measuring Economic Outcome of Preventive Health Services: A Proposed New Approach." Presentation at the 12th World Congress in Health Economics – Revolutions in the Economics of Health Systems - International Health Economics Association, Boston, Massachusetts, July 10, 2017
- S. Murdock, R.I. Delgado, E. Gammon. "Practitioner Faculty and Other Strategies to Achieve Competencies during Disruptive Change." Presentation at the 2017 Annual Meeting of the Association of University Programs in Health Administration, Long Beach, California, June 14, 2017

- R.I. Delgado. "Mobile Clinic Optimization Research in Texas." Presentation at the 6th Annual Texas Regional Coalition Meeting, Mobile Health Clinics Association, San Antonio, Texas, April 20, 2017
- R.I. Delgado, S. Murdock, E. Gammon. "Voice of Experience: Benefits of Integrating Practitioners into Graduate Healthcare Financial Teaching, Problem Solving and Innovation." Panel presentation at the 2016 HFMA AUPHA Academic Forum, Las Vegas, Nevada, June 27, 2016
- **R.I. Delgado**. "Mobile Clinic Optimization Research in Texas." Presentation at the 6th Annual Texas Regional Coalition Meeting, Mobile Health Clinics Association, Austin, Texas, 2016
- **R.I. Delgado**, J. M. Swint, D.R. Lairson, N.P. Johnson, K.L. Gould, S.M. Sdringola. "Cost Analysis of Positron Emission Tomography and Comprehensive Lifestyle Modification for the Reversal of Atherosclerosis." Poster presentation at the 2012 Annual Meeting of the American Society of Nuclear Cardiology, Baltimore, Maryland, September 2012
- **R.I. Delgado**, J.R. Langabeer. "Economic Methodology to Evaluate a Comprehensive Lifestyle Modification Strategy for Cardiovascular Disease." Poster presentation at the 4th Biennial Conference of the American Society of Health Economists. Minneapolis, Minnesota, June 2012.
- **R.I. Delgado**, J.R. Langabeer, M. Seo. "Comparative Effectiveness Analysis of Stroke Center Designations on Patient Outcomes." Poster presentation at the International Stroke Conference, 2012. New Orleans, Louisiana, February 2012.
- R.I. Delgado, J.R. Langabeer, D.R. Lairson, N.P. Johnson, K.L. Gould, S.M. Sdringola. "Economic Methods in the Century Trial: A Comprehensive Lifestyle Modification Study for Managing Coronary Artery Disease." Poster presentation at the 12th Annual Health Services and Outcomes Research Conference – Kelsey Research Foundation, Houston, Texas, November 2011
- Gong, A., J. Williams, J.R. Langabeer, J.L. DelliFraine, R.I. Delgado. "The Economic Costs of Becoming a Baby-Friendly Hospital." Poster presentation to the Pediatric Academic Society, Vancouver, Canada, May 2010
- **R.I. Delgado**. "Analysis of the Emerging Hispanic Market in the United States." Presentation at the Conference on Technology Transfer of the Mexican Association of Biochemistry, Instituto Tecnológico de Durango, Durango, Mexico, April 2005

TECHNICAL REPORTS

- Delgado R.I., Estrada, R., <u>The Market for HEAL Evaluation Consulting: A Business Plan</u>. Report prepared for the Institute of Healthy Living, University of Texas at El Paso. September 28, 2018
- Langabeer, J., and DelliFraine, J., **Delgado R.I.** Economic Cost Analysis of Becoming Baby-<u>Friendly</u>. Report prepared for the State of Texas, DSHS and the Department of Pediatrics at the University of Texas Health Science Center San Antonio. August 28, 2009

- Delgado, R.I. <u>Market Analysis of the Demand for Electronic Components in Northern Mexico's</u> <u>Maquiladora Industry</u>. Report prepared for Phillips Electronic Components, Cd Juarez, Mexico. May, 1997
- **Delgado, R.I**. <u>Feasibility study of a Plastic Manufacturing Facility in Roswell, New Mexico</u>. Report prepared for the Small Business Development Center, Roswell New, Mexico. November, 1996
- **Delgado, R.I.** <u>Demand Projections for Cytoflow Reagents in Latin America</u>. Report prepared for Becton Dickinson, San Jose, California, Mexico. November, 1992
- **Delgado, R.I.** <u>Analysis of Agricultural Training Needs in El Paso County</u>. Report prepared for the Center of Advanced Technology, El Paso Community College. September, 1991

INVOLVEMENT IN PROFESSIONAL JOURNALS & FUNDING ORGANIZATIONS

Reviewer –2019 to date Journal of Health Care for the Poor and Underserved

-2018 to date

Business Education Innovation Journal - Healthcare Management Education and Economics

Reviewer -2017

Robert Wood Johnson Foundation - Systems for Action Program

Reviewer –2018 to date

Journal of Human Lactation – Health Economics

Member of the Editorial Committee -2016

Volumen Temático 2016: Sistemas de Bienestar Social, Seguridad Social y Salud Gestión y Política Pública, Centro de Investigación y Docencia Económicas, Mexico

Expert reviewer – September 2014 to date

Revista Gestión y Política Pública, Centro de Investigación y Docencia Económicas, Mexico

PROFESSIONAL AFFILIATIONS

- International Health Economics Association (IHEA)
- American College of Healthcare Executives (ACHE)
- Healthcare Financial Management Association (HFMA)
- National Society of Hispanic MBAs

COURSES TAUGHT AT THE GRADUATE LEVEL

University of Texas at El Paso – College of Business Administration Healthcare Operations – Spring semester 2018 - present Health Economics – Fall semester 2017 - present

University of Maryland - School of Public Health

Healthcare Strategic Planning and Evaluation - (Online) Spring semester, 2018

University of Texas Health Science Center at Houston - School of Public Health

Healthcare Finance - Fall semester 2013 - 2017

Introduction to Management and Policy Sciences - Fall, Spring, Summer sessions 2012 - 2018

Texas Woman's University, College of Health Sciences

Management Accounting for Health Care Organizations - Spring 2015 - 2017

Zayed University, College of Sustainability Sciences and Humanities, Abu Dhabi

Accounting: Tools for Decision Making - (hybrid face-to-face and online) Spring 2016 - 2017

COURSES TAUGHT AT THE UNDERGRADUATE LEVEL

University of Texas at El Paso - College of Business Administration

Financial Performance Management in Healthcare - Summer I session 2019 - Present

Healthcare Operations Management - Spring semester 2019 - Present

Health Economics - Spring semester 2018 - Present

Micro Economics – Fall semester 2017 - 2018

ACADEMIC RECOGNITIONS

• Recipient of the Teaching Excellence Award, College of Business Administration, University of Texas at El Paso, May 2019.

INSTITUTIONAL ACTIVITY

- Member, President's Advisory Committee on Sustainability, University of Texas at El Paso, August 2017 Present.
- Member, College of Business New Dean Search Committee, University of Texas at El Paso, 2018.
- Faculty advisor to one Master's student (Economics), and four undergraduate students (undergraduate research thesis, Economics), University of Texas at El Paso, 2018-present.
- Faculty advisor to the new student organization called "The Healthcare Management Student Organization", University of Texas at El Paso.
- Lead the committee to evaluate applicants to the MPH Healthcare Management program, Department of Management, Policy, and Community Health, University of Texas Health Sciences Center at Houston, 2014-2017.
- Faculty advisor to 2 doctoral students, University of Texas Health Sciences Center at Houston, 2014-present.
- Faculty advisor to 15 MPH students, and 3 doctoral students, University of Texas Health Sciences Center at Houston, 2014-2017.
- Faculty advisor to the student organization called "The Society for Nonprofit Leadership Development", University of Texas Health Sciences Center at Houston, 2014-2017.

COMMUNITY SERVICE

- Member of the National Organics Standards Board (NOSB) Washington, DC. Appointed by the US Secretary of Agriculture (2005-2010). The NOSB advises the Secretary of Agriculture on the development of standards for substances used in certified organic production at the national and international levels.
- Chairman of the National Organics Standards Board. Elected for the 2007-08 term.
- Board member of the San Jose Clinic Houston, TX. One of the oldest public benefit clinics in the US. 2010-2015.