THE TOP 500

Overview p. 2 // 2011-2012 At a Glance p. 2 // Profitability Analysis p. 2 // Revenue Volume p. 2 // Backlog Analysis p. 2 // A Decade of Design Revenue p. 2 // Markets' Share of Total Revenue p. 3 // Domestic Staff Hiring p. 3 // International Staff Hiring p. 3 // International Region Analysis p. 4 // Who Bought Whom p. 5 // Market Success p. 5 // Top 20 by Sector pp. 6-8 // Top 50 in International Markets p. 9 // Technology p. 9 // Top 100 Pure Designers p. 10 // Successful Strategy p. 11 // Top 500 Dialogue p. 12 // Movers and Shakers p. 13 // Top 500 Table p. 14 // Top 500 Index p. 24

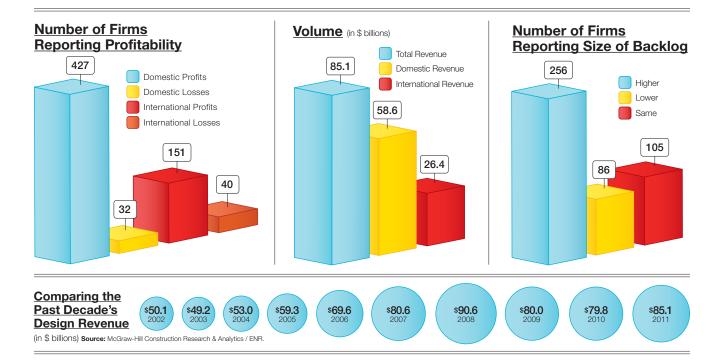


Rising Above Economic Woes

As design firms in the public sector scramble in stagnant markets, the private sector is showing signs it may be ready to take off by Gary J. Tulacz



2011-2012 at a Glance



After four years, it appears the U.S. construction market has bottomed out and is beginning the slow climb out of recession. For many large U.S. design firms, this development is cause for both relief and celebration. But for other design firms, particularly in the public infrastructure markets, uncertainty about the future remains a constant.

The signs of the recession's end can be seen in ENR's Top 500 Design Firms list. The Top 500, taken as a group, had overall design revenue of \$85.06 billion in 2011, up 6.6%, from \$79.82 billion in 2010. This marks the first time in three years the Top 500 experienced revenue growth for the year.

On the domestic side, the picture is not as rosy. The Top 500 did see a gain in revenue from projects in the U.S., but the gain was only 1.6%, to \$58.62 billion in 2011 from \$57.87 billion in 2010. This is a far cry from the record \$68.14 billion in domestic design revenue generated in 2008. The international market showed it is a growing destination for the Top 500 as revenue from projects outside the U.S. rose 20.4% in 2011 to \$26.44 billion.

Among domestic market sectors, there was a clear line between traditionally public-sector markets and those associated with the private sector. The largest domestic public infrastructure market was transportation, which fell 0.1%, to \$13.01 billion in 2011. Also



"We used to be just a service provider, but we now are more willing to invest in projects."

Mike Della Rocca, Chief Executive, North America Operations, AECOM down were water (down 3.7%), sewer and wastewater (down 8.3%) and hazardous waste (down 6.1%).

Domestic markets that are traditionally in the private sector or a mix of private and public work all rose. The biggest domestic market gainer was industrial process, which rose 24.0%, followed closely by telecommunications (up 23.3%). Manufacturing was up 9.7%, domestic petroleum design revenue was up 4.6% and the power market rose 4.0%. Even the beleaguered U.S. buildings design market rose 2.9% in 2011.

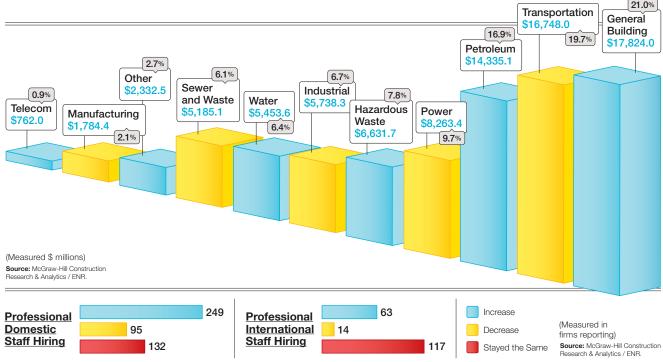
There were 458 design firms on this year's Top 500 that also sent in surveys last year. Of that number, 288 enjoyed a rise in revenue from 2010 to 2011, while 168 had lower revenue. Two firms reported little or no change.

Buildings Show Signs of Life

The general buildings market is the largest design market, but it continues to be stagnant, although some firms say there are signs of life. "We are doing a lot of research facilities for the federal government and universities," says George Little, CEO of HDR. He says that university endowments were hit by the global financial market meltdown of 2008, but they now are bouncing back, freeing up funds for new projects.

The federal market, on the other hand, is struggling over budgetary issues. "The federal government is in-

Markets' Share of Total Revenue



vesting in optimizing existing space and not in major new capital programs," says Carl Roehling, CEO of SmithGroupJJR. "Public architecture was more of a cushion than a savior," says Steve McConnell, a managing partner at NBBJ. The private sector will bring the buildings market out of the doldrums, he says.

There are some bright spots. "While most regions remain slow, the corridor from Washington, D.C., to Boston has become steadily busier," says Brad Perkins, CEO of Perkins Eastman. He says that even housing—primarily multifamily rentals—are moving forward. "Clients such as hospitals and universities who had shelved projects early in the recession have decided that they cannot wait any longer and have restarted their building programs," he says.

McConnell says architects must be able to focus on the value proposition. "In this post-recession market, architects must understand that every dollar deployed in a design must have a return of some sort," he says.

Engineers are also facing owner demands for value. "Owners are looking at return on investment that demands performance as opposed to 'nice to have,' " says Tony Litton, CEO of Sebesta Blomberg. In light of this demand, engineers must understand the business advice they provide, he says.

McConnell also says that green building is becoming part of the overall design process, but architects

458
Top 500 firms sent surveys in last year.

62.9% Saw revenue increases between 2010 and 2011.

36.7% Saw revenue declines between 2010 and 2011 must be able to calibrate the cost-benefit equation and show energy efficiencies when employing sustainable design elements.

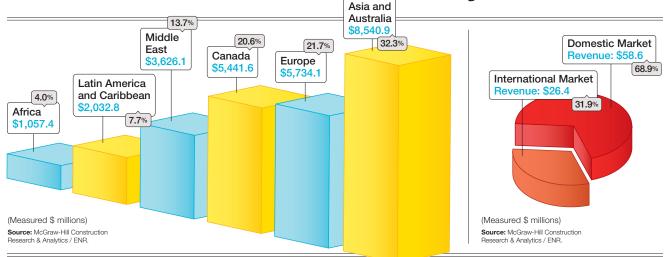
Roehling agrees that sustainability is now a growing part of the design process, rather than simply a bolt-on afterthought. "However, people now are demanding proof of benefits," he says. While many models can show energy efficiencies in a design, "these models are based on a lot of assumptions," Roehling notes. He cautions firms not to make promises about how much a design will save or when a design will pay for itself.

Energizing the Market

AECOM is finding an expanding market on the private-sector side, says Mike Della Rocca, chief executive of North American operations for AECOM. He says the firm has a strong interest in what he calls "extraction" markets: oil and gas and mining. "We have a pretty deep bench in the oil and gas sector," he says. The power market is picking up, particularly in the transmission and distribution area, he says, adding, "Utilities are making billion-dollar investments in upgrading the grid."

The industrial-process and petroleum market has been growing and promises to remain strong. "Our business was up 20% last year, and our industrial work was up 30%," says Bob Giorgio, president of global

International Market Analysis



engineering and technology for CDI Corp.

The resurgence in the industrial market has helped firms across the board. "While there is much talk still about the recession, we have seen a major influx of project work over the past 12 to 18 months," says David J. Blaida, Matrix Technologies vice president. He says clients that have been holding on to a large amount of capital now are spending quickly on their facilities and processes.

This pressure to build now is counter to industry's experience of past election years. "What we have seen in an election year is that owners hit the 'pause' button, and projects tend to be pulled back pending the outcome of the election," says Gregory DiFrank, president, River Consulting. Now, even in industries that have been severely impacted over the past few years, industrial owners are beginning to release money for project design.

"During the first quarter of 2012, our U.S. commercial revenue was up 25% year-on-year, driven by work from projects supporting industry, manufacturing, mining, and other Fortune 500 clients," says Dan Batrack, CEO of Tetra Tech. This is the third consecutive quarter of 25% growth in the commercial/industrial sector for the company, he says.

However, this surge in market activity comes with a price. "These companies are investing part of the capital reserves they have built over the past couple of years. As a result, these owners are looking at very aggressive time-to-market schedules," says Kevin C. Bean, CEO of O'Neal. He says much of the work is not in green-field projects but in efficiency upgrades and in the redeployment of existing capacity.

Another reason for the increase in industrial and



"There are some courageous people on the state and local level that are not willing to wait for federal funding before pushing forward on major projects."

George Pierson, CEO, Parsons Brinckerhoff manufacturing work is that foreign manufacturers believe that now is a good time to build in the U.S. "We are seeing a significant amount of foreign direct investment," says Bean. The current U.S. economic conditions are attractive for manufacturing companies looking to make capital investments here, he says.

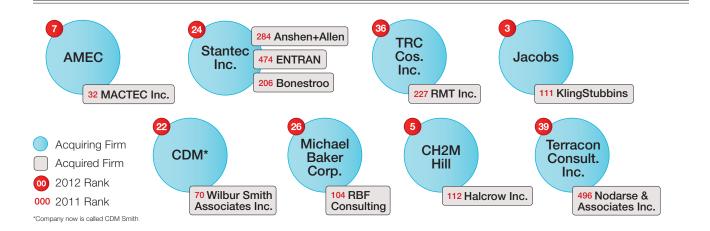
Many firms are excited about the potential boom in shale gas using hydraulic fracturing. "The energy market clearly is the driving force in the overall uptick in business," says Chris Vincze, CEO of TRC Cos. He notes that the shale-gas fields around the country are at an early stage of development: Environmental issues will have to be assessed and worked out, storage and transmission facilities will have to be built, and the infrastructure will have to be hardened. "This is a great opportunity for us," says Vincze.

The fracking boom is giving firms with the right experience a boost. RETTEW Associates was the fastest-growing firm on the Top 500 this year, thanks to its work on the Marcellus shale formation in Pennsylvania (see p. 53). "Anything related to fracking is taking off," says Giorgio. He says that, once extraction from these shale formations begins in earnest, there will be a need for new storage and refining capacity.

The domestic power market is beginning to settle after a few years of regulatory uncertainty. "Over the last several years, we've seen a growing interest in combined-cycle natural-gas units, principally driven by the low price of natural gas in the United States, as well as the development of the shale-gas market," says Jeff Merrifield, senior vice president in the power division at The Shaw Group.

The nuclear power market also is stirring despite concerns over last year's nuclear disaster in Fukushima,

Who Bought Whom



Japan. "We are incredibly excited about the Nuclear Regulatory Commission's decision in early February of this year to approve the combined operating license for Southern's Plant Vogtle [Units] 3 and 4 in Georgia and, in late March, the approval of the combined operating license for V.C. Summer [Units] 2 and 3 in South Carolina," says Merrifield. These approvals will allow Shaw to move quickly toward full nuclear construction at these sites, he says.

On the other hand, coal has taken a series of body blows in the past few months. The U.S. Environmental Protection Agency's proposal that would require new powerplants to cut carbon emissions by 50% will virtually halt the construction of new coal-fired plants. "There is the major shift to natural gas as a generation fuel. The drivers are the long-term prognosis for the lower cost of gas and the effects of the new EPA air emissions and water regulations," says Dean Oskvig, CEO of Black & Veatch's energy group.

Oskvig says Black & Veatch works closely with owners to navigate the regulations governing energy issues. "We take a more systems approach to clients, rather than focusing on construction," he says. The firm has hired new people with more consulting and enterprise-planning expertise to provide clients with long-term planning of capacity issues, Oskvig says.

Vincze is concerned about the EPA regulations' affect on the electric utilities. "The EPA is slamming the coal industry. About 30% to 40% of coal plants could be shut down," he says. While Vincze concedes the regs could generate work by forcing utilities to build new powerplants and decommission old plants, he sees the EPA compliance timelines as being overly aggressive. "We can't have a regulatory environment

Market Success | By Gary Tulacz

RETTEW Seizes Opportunity



Work in Pennsylvania's Marcellus shale-gas formation provided the spark that propelled RETTEW Associates Inc. (No. 166) into becoming the fastest-growing firm on this year's Top 500. RETTEW's core markets had been in the transportation and water and wastewater markets, says Mark Lauriello, RETTEW president. "We also did some oil and gas work, mostly in pipelines."

When the major energy companies began to invest in the Marcellus formation, the firm acted quickly. "We were lucky to have some people with a background in that market," Lauriello says. Energy companies needed experts with industry experience as well as relationships with local and state permitting agencies. RETTEW,

which had been executing small jobs since 2008, fit the bill, he says.

This work led to more and larger jobs, such as helping to design hydrofracking pads. RETTEW tripled in size in two years and grew to 425 employees from 170. But this has not caused many growing pains. Because of the recession, there were many experienced people available. "They were able to hit the ground running without the usual hand-holding you get with new hires," Lauriello says.

Lauriello expects RETTEW's growth to slow down to a "mere" 30% this year. In the meantime, the firm is starting to hire again in the public infrastructure fields. "Those markets are slow, but we're preparing now for when they take off again," Lauriello says.

The Top 20 Design Firms by Sector

1 RANK 2012 2011		PETROLEUM AND INDUSTRIAL Top 20 Revenue: \$17,813.0 Million Top 20 Market Share: 88.7%
1	1	FLUOR CORP.
2	2	JACOBS
3	3	KBR
4	5	BECHTEL
5	4	AMEC
6	6	URS CORP.
7	8	WOOD GROUP MUSTANG
8	9	CB&I
9	10	WORLEYPARSONS GROUP INC.
10	7	CH2M HILL
11	15	S&B ENGINEERS AND CONSTRUCTORS LTD.
12	11	THE SHAW GROUP INC.
13	16	MCDERMOTT INTERNATIONAL INC.
14	12	FUGRO (USA) INC.
15	19	CARDNO USA INC.
16	17	CDI CORP.
17	**	TETRA TECH INC.
18	**	GULF INTERSTATE ENGINEERING CO.
19	**	AMBITECH ENGINEERING CORP.
20	20	BURNS & MCDONNELL

1 1 AECOM TECHNOLOGY CORP. 2 2 URS CORP. 3 3 PARSONS BRINCKERHOFF 4 7 CH2M HILL 5 4 HNTB COS. 6 6 JACOBS 7 8 HDR 8 9 PARSONS 9 10 STV GROUP INC. 10 5 LOUIS BERGER 11 12 ATKINS NORTH AMERICA 12 11 MICHAEL BAKER CORP. 13 16 T.Y. LIN INTERNATIONAL	
3 3 PARSONS BRINCKERHOFF 4 7 CH2M HILL 5 4 HNTB COS. 6 6 JACOBS 7 8 HDR 8 9 PARSONS 9 10 STV GROUP INC. 10 5 LOUIS BERGER 11 12 ATKINS NORTH AMERICA 12 11 MICHAEL BAKER CORP.	
4 7 CH2M HILL 5 4 HNTB COS. 6 6 JACOBS 7 8 HDR 8 9 PARSONS 9 10 STV GROUP INC. 10 5 LOUIS BERGER 11 12 ATKINS NORTH AMERICA 12 11 MICHAEL BAKER CORP.	
5 4 HNTB COS. 6 6 JACOBS 7 8 HDR 8 9 PARSONS 9 10 STV GROUP INC. 10 5 LOUIS BERGER 11 12 ATKINS NORTH AMERICA 12 11 MICHAEL BAKER CORP.	
6 6 JACOBS 7 8 HDR 8 9 PARSONS 9 10 STV GROUP INC. 10 5 LOUIS BERGER 11 12 ATKINS NORTH AMERICA 12 11 MICHAEL BAKER CORP.	
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11 12 ATKINS NORTH AMERICA 12 11 MICHAEL BAKER CORP.	
12 11 MICHAEL BAKER CORP.	
12 16 TV LIN INTERNATIONAL	
10 1. I. LIN INTERNATIONAL	
14 13 TRANSYSTEMS CORP.	
15 17 HATCH MOTT MACDONALD	
16 14 KIMLEY-HORN AND ASSOCIATES INC.	
17 20 BECHTEL	
18 ** AMEC	
19 18 CDM SMITH	
20 ** STANTEC INC.	

3		GENERAL BUILDING Top 20 Revenue: \$8,094.6 Million Top 20 Market Share: 45.4%
RA 2012	NK 2011	
1	1	AECOM TECHNOLOGY CORP.
2	3	GENSLER
3	2	URS CORP.
4	4	JACOBS
5	6	нок
6	7	HDR
7	5	PERKINS+WILL
8	17	AMEC
9	16	PARSONS BRINCKERHOFF
10	12	CANNON DESIGN
11	9	SKIDMORE OWINGS & MERRILL LLP
12	13	HKS INC.
13	8	TETRA TECH INC.
14	10	ARCADIS U.S./RTKL/RISE
15	14	CH2M HILL
16	11	NBBJ
17	15	SMITHGROUPJJR
18	18	TERRACON CONSULTANTS INC.
19	19	PARSONS
20	**	STANTEC INC.

that ignores the market or that pays more attention to counting molecules than developing an energy policy."

The alternate-energy market has hit a stumbling block. "Alternative energy lost a major driver when the major tax credit provisions in the tax code expired," says Vincze. He says TRC is working on permitting transmission and distribution from major wind farms in the Southwest. But he fears alternate energy may not be able to compete with traditional energy sources without further federal or state incentives. "Now all that is left to help alternate-energy programs is accelerated depreciation provisions in the tax code," he says.

Traffic Jam

If there is an overriding issue among designers in the transportation sector, it is the lack of a federal funding bill. "That is the one thing we are focused on. Everything else seems to pale beside this issue," says Paul Yarossi, HNTB Holdings Ltd. president. "The deficit concerns us all, but there seems to be an inability in Washington to see investments that bring a return to the economy—and that is what investing in our infrastructure does," he says.

Many firms in the market are resigned to a lack of a funding bill. "I doubt that there will be a funding bill before the presidential election in November," says



"We can't have a regulatory environment that ignores the market or that pays more attention to counting molecules than to developing an energy policy."

Chris Vincze, CEO, TRC Cos. George Pierson, CEO of Parsons Brinckerhoff. "The closer we get to the election, the less of a chance we have for a bill," he observes.

But many firms say a federal transportation bill is not a panacea. State and local budgetary shortfalls may hurt the chances of major projects in many states. "Even with a federal bill, I do not see how the market can rebound without significant contributions on the state and local end," says George Little, CEO of HDR. He is not optimistic about a funding bill passing this year. "It is very political out there," he notes.

Pierson says there are some major transportation projects on the boards that are being pushed ahead despite the hesitancy in Congress to pass a major funding bill. "There are some courageous people on the state and local level that are not willing to wait for federal funding," he says. He cites as examples New York Gov. Andrew Cuomo (D) supporting the Tappan Zee Bridge replacement and California Gov. Gerry Brown (D) pushing for a high-speed-rail line. PB is the lead program manager on the California project.

Parsons also is seeing some stirring in the transportation market, despite the federal funding gridlock. "In the transportation [sector], we've been seeing chronic procurement schedule slippage over the past few years. We're now beginning to get a sense that procurement

The Top 20 Design Firms by Sector

4 RA 2012	. NK 2011	POWER Top 20 Revenue: \$6,500.5 Million Top 20 Market Share: 78.7%
1	5	THE SHAW GROUP INC.
2	1	BLACK & VEATCH
3	2	SARGENT & LUNDY LLC
4	4	AECOM TECHNOLOGY CORP.
5	3	BECHTEL
6	6	BURNS & MCDONNELL
7	10	TETRA TECH INC.
8	9	CH2M HILL
9	13	PARSONS BRINCKERHOFF
10	12	URS CORP.
11	11	JACOBS
12	8	AMEC
13	14	KIEWIT CORP.
14	16	ZACHRY HOLDINGS INC.
15	15	WORLEYPARSONS GROUP INC.
16	18	HDR
17	17	POWER ENGINEERS INC.
18	19	ENERCON SERVICES INC.
19	**	SCIENCE APPLICATIONS INTERNATIONAL CORP.
20	**	THE BABCOCK & WILCOX CO.

5 RA 2012	. NK 2011	HAZARDOUS WASTE Top 20 Revenue: \$5,641.9 Million Top 20 Market Share: 85.1%
1	2	URS CORP.
2	3	ARCADIS U.S./RTKL/RISE
3	1	AECOM TECHNOLOGY CORP.
4	5	CH2M HILL
5	4	TETRA TECH INC.
6	6	BECHTEL
7	9	CONESTOGA-ROVERS & ASSOC.
8	10	FLUOR CORP.
9	8	THE SHAW GROUP INC.
10	7	PARSONS
11	13	TRC COS. INC.
12	20	JACOBS
13	11	WESTON SOLUTIONS INC.
14	12	STANTEC INC.
15	17	AMEC
16	14	THE KLEINFELDER GROUP INC.
17	15	CDM SMITH
18	18	GEOSYNTEC CONSULTANTS
19	19	BROWN AND CALDWELL
20	**	ATC ASSOCIATES INC.

6		WATER Top 20 Revenue: \$4,081.4 Million Top 20 Market Share: 74.8%
RA 2012	NK 2011	
1	1	TETRA TECH INC.
2	2	CH2M HILL
3	4	AECOM TECHNOLOGY CORP.
4	3	MWH GLOBAL
5	5	URS CORP.
6	6	HDR
7	7	BLACK & VEATCH
8	8	CDM SMITH
9	9	ARCADIS U.S./RTKL/RISE
10	13	AMEC
11	11	PARSONS BRINCKERHOFF
12	**	ATKINS NORTH AMERICA
13	15	MICHAEL BAKER CORP.
14	12	JACOBS
15	14	STANTEC INC.
16	17	CAROLLO ENGINEERS INC.
17	16	KBR
18	**	DEWBERRY
19	20	HAZEN AND SAWYER PC
20	**	FREESE AND NICHOLS INC.

schedules are starting to firm up," says Gary Adams, executive vice president at Parsons.

State and local budget shortfalls also are taking their toll on the water, sewer and wastewater markets. "Most of the work in the water and wastewater markets is being driven by regulatory compliance," says Little. He says major new work will be slow until the housing market recovers and the demand for new connections increases. "The housing market is the tail that wags the dog in these markets."

Some firms believe the water and wastewater markets are beginning a slow recovery from the recession. "Many clients had stopped all their capital projects because they had no idea where the bottom of the recession was," says B. Narayanan, CEO of Carollo Engineers. "Now, it looks like they have better-adapted to the new financial reality, and many have begun to slowly release selected projects and programs." However, he says most growth-related work is "dead."

For many large design firms working in the public sector, finding financing for their clients is becoming an issue. More firms are taking a financial interest in the projects they are pursuing, says Della Rocca of AECOM. He says AECOM is participating in more than 100 projects in which there is some sort of alternative financing or project-delivery arrangement. "We



"If you treat design as a commodity, it will be managed as a commodity, without regard to value-added capabilities of the top problemsolvers."

Bob Giorgio, President, Global Engineering and Technology, CDI Corp. used to be just a service provider, but we now are more willing to invest in projects," he says. "We are moving forward in strengthening our ability to participate in financing projects."

Not everyone sees public-private partnerships increasing at a meaningful pace. "There is a lot of talk about P3s, but I don't see many new ones on the street," says Yarossi. He says that, culturally, the U.S. is not used to private financing of public infrastructure. "It is going to take a while for public agencies to get used to the idea," he says.

Delivery Process Changes

Project delivery has been a hot topic for design firms for many years, but they are seeing alternate project delivery ramping up—which has caused many design firms to refocus their processes. "We are finding our role as architects to be shifting away from a linear design-bid-build process and more toward integrating the general contractors and subcontractors to the front of the process," says Sylvia Botero, senior vice president of RBB Architects. She says this collaboration can result in a faster and more cost-efficient delivery.

However, many design firms find it can be difficult to compete in the design-build market. It is often up to the design partner on the design-build team to do

The Top 20 Design Firms by Sector

	NK	SEWER AND WASTE Top 20 Revenue: \$3,654.2 Million Top 20 Market Share: 70.5%
2012		
1	1	CH2M HILL
2	2	AECOM TECHNOLOGY CORP.
3	3	MWH GLOBAL
4	5	CDM SMITH
5	4	URS CORP.
6	9	TETRA TECH INC.
7		HDR
8	8	BLACK & VEATCH
9	6	ARCADIS U.S./RTKL/RISE
10	10	BROWN AND CALDWELL
11	12	HAZEN AND SAWYER PC
12	13	SCS ENGINEERS
13	11	LOUIS BERGER
14	14	CAROLLO ENGINEERS INC.
15	15	GREELEY AND HANSEN LLC
16	17	AMEC
17	18	STANTEC INC.
18	**	HATCH MOTT MACDONALD
19	19	JACOBS
20	**	GEOSYNTEC CONSULTANTS

RA 2012		MANUFACTURING Top 20 Revenue: \$1,483.9 Million Top 20 Market Share: 83.2%
1	1	JACOBS
2	3	CH2M HILL
3	2	URS CORP.
4	9	FOTH COS.
5	4	TETRA TECH INC.
6	**	M+W U.S. INC.
7	6	GHAFARI ASSOCIATES LLC
8	8	BUREAU VERITAS
9	11	SSOE GROUP
10	**	AMEC
11	14	MIDDOUGH INC.
12	13	GZA GEOENVIRONMENTAL INC.
13	7	CDI CORP.
14	**	WSP USA
15	15	REYNOLDS SMITH AND HILLS INC.
16	**	RCM TECHNOLOGIES INC.
17	**	WOODARD & CURRAN
18	18	GOLDER ASSOCIATES INC.
19	19	СНА
20	17	BURNS & MCDONNELL

9		TELECOM Top 20 Revenue: \$611.8 Million Top 20 Market Share: 80.3%
RA 2012	NK 2011	
1	1	BLACK & VEATCH
2	4	BECHTEL
3	2	JACOBS
4	3	PARSONS
5	5	SYSKA HENNESSY GROUP
6	8	EXP
7	6	MORRISON HERSHFIELD
8	9	CORGAN ASSOCIATES INC.
9	12	CDI CORP.
10	**	GENSLER
11	10	GPD GROUP
12	7	KCI TECHNOLOGIES INC.
13	11	URS CORP.
14	**	PAGESOUTHERLANDPAGE
15	13	ARCADIS U.S./RTKL/RISE
16	14	TECTONIC ENG'G & SURVEYING CONSULTS.
17	15	MICHELS CORP.
18	**	DEWBERRY
19	**	KMB DESIGN GROUP LLC
20	18	TERRACON CONSULTANTS INC.

most of the preparation for the presentation to the client. "The need for economy and speed to market continues to drive the owner's increasing use of designbuild or construction management-at-risk with integrated fast-track delivery," says Robert Burke, principal at PageSoutherlandPage. He says this arrangement has burdened the design profession with more costs to pursue projects, while it also loads the front-end costs on the design firm.

Much has been made of integrated project delivery, in which all parties share a project's risk and rewards under a unified contract. However, IPDs do not seem to be growing as rapidly as everyone expected. "It seems now that some problems have popped up in IPD projects, people are beginning to understand that they do not always work," says Roehling. He says IPDs are valuable, but they are not right for every project.

Where Have All Those Firms Gone?

There continues to be a consolidation among major design firms. Eleven design firms that made the 2011 Top 500 were acquired this past year, while 12 from the 2010 Top 500 were acquired the year before.

Many large design firms believe consolidation will continue apace. "The level of consolidation in the industry was fairly strong in 2011, and this strength has



"In this postrecession market, architects must understand that every dollar deployed in a design must have a return of some sort."

Steve McConnell, Managing Partner, NBBJ continued in the first half of 2012," says Della Rocca of AECOM, one of the biggest consolidators in the industry. However, he cautions that AECOM also is growing internally, apart from acquisitions. "We are especially interested in organic growth," he says.

Oskvig of Black & Veatch says the firm is interested in acquiring talent, but not just to get bigger. "There will be acquisitions for scope and skill, rather than scale. In this industry, an acquisition to simply make a bigger version of your company very seldom creates value," he says.

Many firms are concerned about the influx of international company buying U.S. designers. Firms from Australia, such as Cardno and GHD, and from Canada, such as Stantec and exp, are making their presence felt in the domestic market. Vincze says that Cardno acquired two firms that TRC was interested in. "Some of these international firms have an advantage in bidding on U.S. firms because their currencies now are stronger relative to the dollar," he says.

Consolidation has caused concern among midsize firms. "There is an increasing bifurcation in the profession between the large corporate firms and boutique firms," says Roehling of SmithGroupJJR. "There is increasing pressure on firms toward design-build-finance-operate programs, so a lot of design firms are

The Top 50 Designers in International Markets

RA 2012	NK 2011	
1	3	FLUOR CORP.
2	1	AECOM TECHNOLOGY CORP.
3	2	JACOBS
4	5	KBR
5	4	AMEC
6	6	BECHTEL
7	8	CH2M HILL
8	7	URS CORP.
9	9	PARSONS BRINCKERHOFF
10	11	CB&I
11	16	TETRA TECH INC.
12	13	MWH GLOBAL
13	14	WORLEYPARSONS GROUP INC.
14	12	THE SHAW GROUP INC.
15	15	BLACK & VEATCH
16	10	LOUIS BERGER
17	17	MCDERMOTT INTERNATIONAL INC.

	2011	
18	19	WOOD GROUP MUSTANG
19	21	GENSLER
20	20	нок
21	18	PARSONS
22	38	CONESTOGA-ROVERS & ASSOC.
23	23	HATCH MOTT MACDONALD
24	25	FUGRO (USA) INC.
25	24	SKIDMORE OWINGS & MERRILL LLP
26	22	ARCADIS U.S./RTKL/RISE
27	28	T.Y. LIN INTERNATIONAL
28	26	KOHN PEDERSEN FOX ASSOCIATES PC
29	30	CDM SMITH
30	27	CDI CORP.
31	34	INGENIUM INTERNATIONAL INC.
32	31	MORRISON HERSHFIELD
33	35	HDR
34	32	ENVIRON HOLDINGS INC.

RΑ	RANK				
2012					
35	29	PERKINS+WILL			
36	46	CANNON DESIGN			
37	**	THE BABCOCK & WILCOX CO.			
38	40	CALLISON			
39	41	RAFAEL VINOLY ARCHITECTS PC			
40	**	CARDNO USA INC.			
41	39	WATG / WIMBERLY INTERIORS			
42	42	BURNS AND ROE GROUP INC.			
43	45	ECOLOGY & ENVIRONMENT INC.			
44	**	EXP			
45	47	SARGENT & LUNDY LLC			
46	44	BELT COLLINS			
47	36	STANLEY CONSULTANTS INC.			
48	43	POPULOUS			
49	**	KIEWIT CORP.			
50	**	NBBJ			

beginning to position themselves to work on these types of delivery systems," he says.

Consolidation has left many midsize firms wondering how they will be affected. "Consolidation in our industry the last few years has been mind-boggling," says John Kissinger, CEO of GRAEF. He says his firm is studying what its place will be in the future. "We feel our size gives us a certain nimbleness, but clearly all of this consolidation has changed the industry dynamics."

Help Wanted (Some Travel Required)

The biggest boost in design revenue for the Top 500 was in the international market. Design firms from across the spectrum are eyeing international work and expanding abroad. For example, Wunderlich-Malec Engineering Inc., a midsize industrial and power engineer working primarily in the U.S. market, has opened an office in Saudi Arabia, aligned with an agent in Asia and is looking to expand into South America, according to Neal Wunderlich, president. "This past year we have seen significant international opportunity," he says.

Wunderlich-Malec is just one example of designers looking abroad. "We embarked on an expansion outside of North America two years ago, focusing on India and the Gulf Cooperation Council countries," says Oskvig. He says the firm already has a major presence in Southeast Asia's booming energy markets. "We want to double the size of our firm by 2020, and most of that growth will come from international work."

SmithGroupJJR changed it name last year not be-

Technology | By Gary Tulacz

Overlaying Reality in the Office



Augmented reality is a technology that overlays new text and graphics onto a single live view, generally in real time, on a device's viewfinder (ENR 4/9 p. 17).

BRPH Architects-Engineers Inc. (No. 309) has become one of the first design firms to test augmented reality as a design tool, says Cris Vigil, BRPH senior vice president. While specializing in complex facilities, BRPH was searching for a way to draw on the expertise of its various offices, he notes. How could the firm best take advantage of building information modeling in a collaborative environment across its five offices?

BRPH uses augmented reality in videoconferences and design charrettes. The augmented-reality program projects a BIM image onto a small whiteboard during the live projection of a videoconference, according to Vigil. As the presenter moves or rotates the whiteboard, the BIM model moves or rotates in parallel. The model can zoom in or out as members of the design team and various offices examine the different design elements.

"This allows us to coordinate the design in three dimensions, instead of two. Collaboration is much faster and more dynamic," Vigil says. ■

The Top 100 Pure Designers

		EIDLA
RANK		FIRM TYPE
1	AECOM TECHNOLOGY CORP.	EA
2	PARSONS BRINCKERHOFF	EA
3	ARCADIS U.S./RTKL/RISE	EA
4	WORLEYPARSONS GROUP INC.	EC
5	HNTB COS.	EA
6	WOOD GROUP MUSTANG	EC
7	GENSLER	А
8	STANTEC INC.	EAL
9	LOUIS BERGER	EAP
10	MICHAEL BAKER CORP.	EA
11	SARGENT & LUNDY LLC	Е
12	CDI CORP.	EA
13	ATKINS NORTH AMERICA	EA
14	CARDNO USA INC.	ENV
15	нок	AE
16	STV GROUP INC.	EA
17	HATCH MOTT MACDONALD	Е
18	TRC COS. INC.	Е
19	PERKINS+WILL	А
20	TERRACON CONSULTANTS INC.	Е
21	KIMLEY-HORN AND ASSOCIATES INC.	Е
22	BUREAU VERITAS	Е
23	DEWBERRY	EA
24	THE KLEINFELDER GROUP INC.	EA
25	ENVIRON HOLDINGS INC.	ENV
26	BROWN AND CALDWELL	Е
27	GANNETT FLEMING	EA
28	SKIDMORE OWINGS & MERRILL LLP	AE
29	T.Y. LIN INTERNATIONAL	EA
30	CANNON DESIGN	AE
31	ARUP	Е
32	HKS INC.	AE
33	PROFESSIONAL SERVICE INDUS. (PSI)	Е
34	TRANSYSTEMS CORP.	EA
35	ENERCON SERVICES INC.	Е

DANK		FIRM
RANK 36	EXP	TYPE
37	ATC ASSOCIATES INC.	E
38	STANLEY CONSULTANTS INC.	F
39	GEOSYNTEC CONSULTANTS	E
40	NBBJ	Α
41	GREENMAN-PEDERSEN INC.	F
42	SMITHGROUPJJR	AE
43	ECOLOGY & ENVIRONMENT INC.	FNV
44	WSP USA	F
45	HAZEN AND SAWYER PC	E
46	GULF INTERSTATE ENGINEERING CO.	EA
47	CAROLLO ENGINEERS INC.	Е
48	KOHN PEDERSEN FOX ASSOCIATES PC	Α
49	VANASSE HANGEN BRUSTLIN INC. (VHB)	Е
50	SSOE GROUP	EA
51	REYNOLDS SMITH AND HILLS INC.	EA
52	LEO A DALY	AE
53	СНА	Е
54	PERKINS EASTMAN	А
55	CALLISON	А
56	S&ME INC.	Е
57	HAMMEL GREEN AND ABRAHAMSON INC.	AE
58	DAVID EVANS AND ASSOCIATES INC.	EA
59	GHAFARI ASSOCIATES LLC	EA
60	BURNS AND ROE GROUP INC.	EC
61	FOTH COS.	Е
62	ZGF ARCHITECTS LLP	Α
63	WOODARD & CURRAN	Е
64	PENNONI ASSOCIATES INC.	Е
65	RUMMEL KLEPPER & KAHL LLP	Е
66	LANGAN ENG'G AND ENVIRONMENTAL SER. INC.	Е
67	MORRISON HERSHFIELD	Е
68	KCI TECHNOLOGIES INC.	Е
69	MOFFATT & NICHOL	Е
70	MIDDOUGH INC.	EA

		FIRM
RANK		TYPE
71	H.W. LOCHNER INC.	EA
72	RAFAEL VINOLY ARCHITECTS PC	Α
73	WOOLPERT INC.	EAP
74	MERRICK & CO.	EA
75	JOHNSON, MIRMIRAN & THOMPSON INC.	EA
76	DLR GROUP	AE
77	ECS	Е
78	AMBITECH ENGINEERING CORP.	Е
79	WILLDAN	Е
80	KPFF CONSULTING ENGINEERS	Е
81	WHITMAN, REQUARDT & ASSOCIATES LLP	EA
82	SYSKA HENNESSY GROUP	Е
83	WISS, JANNEY, ELSTNER ASSOCIATES INC.	EA
84	THORNTON TOMASETTI INC.	EA
85	AFFILIATED ENGINEERS INC.	E
86	GRESHAM, SMITH AND PARTNERS	AE
87	FREESE AND NICHOLS INC.	EA
88	VOLKERT INC.	Е
89	PAGESOUTHERLANDPAGE	AE
90	DLZ CORP.	EA
91	HMC ARCHITECTS	А
92	C&S COS.	EA
93	POPULOUS	А
94	GEI CONSULTANTS INC.	E
95	SIMPSON GUMPERTZ & HEGER INC.	E
96	GAI CONSULTANTS INC.	Е
97	CLARK-NEXSEN PC	AE
98	CRB	EA
99	CORGAN ASSOCIATES INC.	А
100	PATRICK ENGINEERING INC.	Е

KEY TO TYPE OF FIRM

A architect, E engineer, EC engineer-contractor
AE architect-engineer, EA engineer-architect
ENV environmental, GE geotechnical engineer
L landscape architect, P planner and 0 other
Other combinations are possible. Firms classified themselves.

cause of a merger, but to help better penetrate the international market. "JJR has been our landscaping/master-planning subsidiary for 40 years," says Roehling. While there is a large and growing international market for master planning, the firm had trouble marketing its two separate brands as many international clients did not understand they were dealing with one company with two different names. "We did not want to lose the JJR brand, so we simply added it to our name," Roehling says.

Parsons Brinckerhoff has been in the international market for decades and now is assisting its new parent, Balfour Beatty, in expanding internationally. "Balfour Beatty has a huge presence in the U.K. and U.S., but it is looking at other international markets," says Pierson. "Our global platform helps us by marketing not just our own talents, but our ability to bring in Balfour Beatty's own skill sets."

Many design firms have been active in China and continue to flourish. "We have been in China for over 20 years and have about 50 people on the ground there," says McConnell of NBBJ. One major NBBJ project in China is the 80,000-seat Hangzhou Stadium, which is part of the city of Hangzhou's Sports Park. "We used [building information modeling] to determine the attributes of every one of the 80,000 seats to ensure full, unobstructed views for each seat," he says.

Some design firms are amazed at the scale of some

Successful Strategy | By Gary Tulacz

Ramping Up Utility Work



The Texas transportation market was uncertain in 2007, and Samir "Sam" Hanna, president of Surveying & Mapping Inc. (No. 146), was worried. "Transportation work had always been the backbone of our business," he says. The firm had a choice if Texas DOT cut expenditures: cut jobs or find new markets.

"When times get tough, firms tend to cut costs and reduce staff. We chose to increase our marketing budget and focus on the utilities market," Hanna says.

Just as the DOT market began to slow down, electric utilities began to ramp up their budgets on transmission and distribution. SAM Inc.'s marketing efforts began to pay off.

The push toward alternative energy also provided a boost to the firm. "The Texas Public Utilities Commission awarded eight licenses for wind farms in north Texas, and we ended up working for seven of [them]," says Keith McNease, senior vice president. Texas also began to

see an upsurge in pipeline work, which the firm also is involved in.

These hot markets pushed the firm's revenue to \$72 million in 2011 from \$20 million in 2009. "We saw what was coming and prepared by investing in the company, rather than cutting back," says McNease.

SAM Inc. has invested heavily in high-tech surveying and mapping technologies, which is an advantage, McNease says. For example, the firm has the full capability to use LIDAR, an optical remote-sensing technology. A van equipped with LIDAR can collect full-terrain mapping data while traveling as fast as 35 mph.

"We can provide clients with a wide array of options, from traditional surveying crews to cutting-edge technologies," Hanna says.

Hanna remains optimistic. "We are not going to grow as fast as we have over the past couple of years, but there is plenty of work. The only limiting factor is having enough good people to do the work." ■

of the projects in China. "We are working on the master plan and conceptual design of what could end up the largest health-care project in the world: the Beijing International Medical Center," says HDR's Little. He says that the project, when competed, will consist of ten 1,000-bed hospitals.

However, Roehling cautions that fees on Chinese projects are not as high as many U.S. firms are used to. "The fees for a 1.5-million-sq-ft project might be less than you would get for a 400,000-sq-ft facility elsewhere," he says.

Brazil is one of the most tempting targets for international designers because it will be hosting the 2014

On the Web

For expanded content on the **ENR Top Lists** see enr.com/ toplists.

World Cup and 2016 Olympics and it has made major public investments in infrastructure and housing. However, many designers are wary. "Brazil holds great promise, but it is not an easy market to break into for non-Brazilian companies," says Pierson.

An area of concern on the international power side is water use. "Water is a finite resource, so we have begun designing plants that limit water use," says Oskvig. For example, the firm is building the 4,800-MW coal-fired Kusile Power Station in South Africa. It uses air-cooled condensers, rather than cooling towers. "It uses 5% of the water that a normal plant of this size would use," he says. "As the world becomes more urbanized, there will be a greater demand for closed-loop systems that conserve natural resources like water."

The strong international market has drawn firms from around the world, not just from the U.S., that increasingly are competing in the global marketplace. "We've seen the emergence of strong competitors from Asia, particularly from Korea," says Giorgio. He is particularly concerned "because they have a greater appetite for risk than we have." CDI is meeting this challenge through alliances. "We recently formed an alliance with [Japan's] Toyo Engineering to work in the Asian polysilicone market," Giorgio says.

Who Will Do the Work?

Many firms fear that, once the market begins to recover, they may have staffing shortages. Some engineering firms already are experiencing a lack of qualified people. "On the power side, we are struggling to find enough good engineers," says Vincze.

Vincze is not alone in worrying. "One of the biggest trends I see in the profession and the industry is the number of retiring baby boomers and the small population of 40-somethings in the group behind the baby boomers," says Mark Kramer, president of Soil and Materials Engineers Inc. He believes this will create an experience gap on field teams as institutional knowledge is lost to retirements.

These shortfalls have become an acute issue for some firms. "Offshoring resources was once believed to be the solution," says Bean of O'Neal. But he says that offshoring to places such as India has not worked for fast-track, complicated projects that require intense coordination with other designers, contractors and owners.

Many firms are implementing new personnel policies to retain experienced, older employees. "We are beginning to allow people to cut back on work hours rather than go immediately into retirement," says Pierson. Using this tactic, Parsons Brinckerhoff can retain its talent by allowing people nearing retirement to

The Top 500 Dialogue

ENR: Do you see any existing or new technologies that are helping change the design process?



VINCE DIPOFI, SENIOR VICE PRES. SSOE GROUP

Toledo, Ohio

"Moving BIM from a design tool to a designconstruction tool is key. A few years ago 3D/ BIM was a differentiator. Now it's table stakes. [Making] your contractor more efficient ... is now where we need to be."



ENR: What are your strategies for coping in a difficult market?



DAN HEINFELD, CEO

Irvine Calif

"We fundamentally changed ... from an architectural firm to a multidisciplinary design firm. While the architecture side has not grown, the firm has experienced growth with the addition of the engineering disciplines."





CARL ROEHLING, CEO SMITHGROUPJJR

Detroit

"BIM is finally paying off. When we adopted BIM, we knew it would cost a lot before it began to pay off, and we were going to bleed at first, but we are now beginning to see efficiencies it brings and reductions in costs."



JON D. MAGNUSSON, CEO MAGNUSSON KLEMENCIC ASSOCS.

Seattl

"As a midsize firm, we find that we are much more nimble than the large engineering firms and able to deliver hands-on principal involvement. Our clients repeatedly tell us that this is exactly what they desire."





TIMOTHY DUFAULT, CEO CUNINGHAM GROUP ARCHITECTURE Minneapolis

"Programs like Rhino, Grasshopper and NavisWorks are expanding the capacity of BIM models to be true tools of design. As these ... become more ubiquitous, we will see more complex buildings and design solutions."





J.T. GRUMSKI, SENIOR VICE PRES. SAIC
Mcl ean. Va.

"SAIC has used alternative fee arrangements to help bridge smart, complex projects over the

financing gap to get from construction to the end goal—an operating asset. SAIC is helping to move key projects forward."





KEVIN BOOTS, SENIOR VICE PRES. RBB ARCHITECTS

Los Angeles

"We developed post-occupancy evaluation software for the iPad that allows us to collect survey and workflow data in our health-care projects. By recording staff and patient flows, we identify potential design efficiencies."





DAVID ROGERS, CO-DESIGN DIR. THE JERDE PARTNERSHIP INC. Venice Calif

"[In the international market] bolt yourself to local contractors and consultants to assure you know and are informed about local practices, codes and customs of doing business, not only with the owners ... but also local governments."





SAMIR "SAM" HANNA, CEO SURVEYING & MAPPING INC. Austin, Texas

"New technology is like a hobby for me. We don't like to be first adopters, but we like to stay as close as we can to the bleeding edge of technology without getting bloody ourselves."





RALPH HARGROVE, CEO HARGROVE ENGS.+CONSTRUCTORS Mobile. Ala.

"We are greatly expanding our presence in the U.S. Northeast to serve the pharmaceutical and biotech manufacturing market. While this industry is being de-emphasized by some big companies, we see opportunities for our firm."



in Cambridge, Mass.

wind down their careers, Pierson says.

CDI has instituted a work-sharing program for older workers and young people with family needs. "If you have the technology to share work with people in India, you can share work with your own people 15 miles away," Giorgio says.

Another issue among design firms is a trend among public clients to retain greater amounts of work for their own staffs. "There is a continued threat by the federal government of insourcing some work [that] is best performed by private-sector engineers and architects," says Ralph W. Christie Jr., CEO of Merrick.

But this concern is not just about the federal government. "Some of the transportation agencies in the West are doing more insourcing to maintain head counts," says Vincze. "This has been a continuing issue in states such as California."

Design as a Commodity

One of the biggest frustrations among design firms is the increasingly held view that design is just a commodity. This emphasis on price is especially annoying as client demands are ramping up but prices are not. "In some markets, we're seeing a trend to commoditization of design services, which is somewhat ironic, as owners and contractors are pressing for innovative and sustainable solutions," says Adams of Parsons.

This view is hurting the designers, too. "Engineering has always been a problem-solving profession," says Giorgio. "When you treat design like a commodity, it will be managed that way, without regard to the value-added capabilities of the top problem-solvers."

Many firms say the market is just now beginning to recover, but few believe the overall market will return to where it was five years ago. "There are a lot of naysayers who complain that the recovery will be slow," says Pierson. "I think a moderate recovery is a good thing. Too fast a recovery just invites just as fast a crash." ■

Movers and Shakers | By Debra K. Rubin

Freese & Nichols Gets Energized



Winning the prestigious Malcolm Baldridge National Quality Award from the U.S. government in 2010, the first and, so far, only construction industry firm ever cited, might seem a culmination for Freese & Nichols. But the organizational performance recognition is just a stop on a "journey of continuous improvement," says CEO Robert Pence.

The firm started the trip in 1996 after its first loss in 118 years. With a new focus on long-term planning, technology, marketing, and staff and client feedback, Pence is confident it will be the last. F&N jumped 21 spots on the Top 500 to No. 118, with \$93.3 million in 2011 revenue. "For the past three years, we've grown 10%, 5% and 12%," he says. "Profits have been good, too." The Baldridge experience was key, but Pence says the Texas economy and regional drought also aided the municipal water-wastewater firm. Even so,

forays into airport program management and energy-related work are bearing results. F&N's design of a 195-ft-tall, 1.5-mgd water tower (see photo) in Texas includes enough built-in wind-turbine power for the structure and site; the excess energy will be sold back to the grid.

Pence, an engineer and 34-year firm veteran, credits Chairman Bob Herchert, a former city manager, with "getting us on a management course that few have." The firm also found a niche advising owners, such as the Corps of Engineers and the city of Fort Worth, in making Baldridge-type process improvements. Noting a municipal client struggling with its permitting process, he says, "We found the problem, how to address it, and they turned it around." Pence is optimistic about the future, saying, "Things will break out next year. Money is loosening up." ■

How To Read the Tables

KEY TO TYPE OF FIRM

A architect, E engineer, EC engineercontractor, AE architect-engineer, **EA** engineer-architect, **ENV** environmental, GE geotechnical engineer, L landscape architect, P planner and O other, Other combinations are possible. Firms classified themselves.

Companies are ranked according to revenue for design services performed in 2011 in \$ millions (*). Those with subsidiaries are indicated by (†). For information on subsidiaries and where each firm worked

outside of the U.S., see www.enr.com. **Firms not ranked last year. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA-Not available.

General Building as a category includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Hazardous Waste includes chemical and nuclear waste treatment. asbestos and lead abatement, etc.

Industrial Process comprises pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing

Manufacturing includes auto, electronic assembly, textile plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities.

Power comprises thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Telecommunications comprises transmission lines and cabling, towers and antennae, data centers, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc



The Top 500 List

RAI		FIRM	FIRM TYPE	2011 REVENTOTAL	NUE \$ MIL. INT'L	GENERAL	MANUFACTIL	POWER	WATER SILDE	SEWER/WAS	Wous In	TRANSPORE	HAZARDOJIE.	TELECOM
	2011													
_ 1	_1	AECOM TECHNOLOGY CORP., Los Angeles, Calif. †	EA	6,875.2	3,027.0	36	0	7	7	8	0	31	12	0
2	2	URS CORP., San Francisco, Calif.†	EAC	5,334.0	1,353.9	12	3	6	7	5	19	30	16	0
3	3	JACOBS, Pasadena, Calif.	AEC	5,222.7	2,434.2	10	10	6	1	1	53	14	3	1
4	5	FLUOR CORP., Irving, Texas [†]	EC	4,029.4	3,462.7	0	0	3	0	0	91	0	5	0
5	4	CH2M HILL, Englewood, Colo.†	EAC	3,903.0	1,563.6	5	4	8	14	15	19	22	13	0
6	8	BECHTEL, San Francisco, Calif.†	EC	2,587.0	1,599.0	0	0	17	0	0	62	7	10	3
7	6	AMEC, Tucker, Ga. [†]	EC	2,573.7	1,824.7	11	1	11	4	2	39	7	4	0
8	7	TETRA TECH INC., Pasadena, Calif. [†]	Е	2,510.0	600.0	8	4	15	32	8	9	5	16	0
9	9	KBR, Houston, Texas [†]	EC	2,189.6	1,884.7	0	0	2	3	0	85	6	0	0
10	10	PARSONS BRINCKERHOFF, New York, N.Y. [†]	EA	1,681.9	931.2	14	0	18	5	0	0	62	0	0
11	11	HDR, Omaha, Neb.†	EA	1,589.7	95.7	23	0	12	13	12	1	37	2	0
12	12	ARCADIS U.S./RTKL/RISE, Highlands Ranch, Colo.†	EA	1,379.0	138.0	14	0	0	11	11	0	3	60	1
13	13	THE SHAW GROUP INC., Baton Rouge, La.	EC	1,349.4	468.3	0	0	52	0	1	28	3	15	0
14	16	BLACK & VEATCH, Overland Park, Kan. [†]	EC	1,154.6	369.4	4	0	51	14	14	4	0	1	11
15	14	PARSONS, Pasadena, Calif. [†]	EC	1,046.9	171.5	15	0	3	4	4	1	46	17	5
16	18	MWH GLOBAL, Broomfield, Colo. [†]	EC	1,017.0	567.0	2	0	9	46	39	0	4	0	0
17	19	WORLEYPARSONS GROUP INC., Bellaire, Texas [†]	EC	973.5	473.6	0	0	21	0	0	79	0	0	0
18	17	HNTB COS., Kansas City, Mo.	EA	933.9	7.6	7	0	0	2	4	0	87	0	0
19	21	WOOD GROUP MUSTANG, Houston, Texas	EC	926.8	214.6	0	0	0	0	0	100	0	0	0
20	24	CB&I, The Woodlands, Texas [†]	EC	915.9	788.6	0	0	0	0	0	100	0	0	0
21	22	GENSLER, San Francisco, Calif.	А	764.1	200.9	93	1	0	0	0	0	3	0	3
22	23	CDM SMITH, Cambridge, Mass. [†]	EC	746.5	120.9	3	1	2	22	35	2	21	14	0
23	20	BURNS & MCDONNELL, Kansas City, Mo.	EAC	745.7	29.7	9	3	54	3	2	14	10	6	0
24	25	STANTEC INC., Irvine, Calif.	EAL	670.7	0.0	24	0	8	11	7	5	23	20	1
25	15	LOUIS BERGER, Morristown, N.J. [†]	EAP	614.7	327.6	11	0	12	5	17	0	56	0	0
26	31	MICHAEL BAKER CORP., Moon Township, Pa. [†]	EA	528.4	19.2	15	0	1	15	5	3	54	7	1
27	27	SARGENT & LUNDY LLC, Chicago, III. [†]	Е	510.4	55.2	0	0	100	0	0	0	0	0	0
28	28	CDI CORP., Philadelphia, Pa. [†]	EA	504.3	107.6	9	5	21	1	0	50	9	0	4
29	29	ATKINS NORTH AMERICA, Tampa, Fla.†	EA	490.6	15.1	9	0	3	18	3	6	59	1	0
30	34	CARDNO USA INC., Portland, Ore. †	ENV	481.3	61.8	4	1	5	4	2	57	14	1	0
31	30	HOK, St. Louis, Mo.	AE	447.5	199.2	86	0	0	0	0	0	14	0	0
32	36	STV GROUP INC., New York, N.Y. [†]	EA	437.5	8.6	17	0	0	0	0	0	83	0	0
33	42	SCIENCE APPLICATIONS INTERNATIONAL CORP. (SAIC), McLean, Va.†	EC	403.1	6.8	16	2	36	3	2	8	3	4	1
34	45	S&B ENGINEERS AND CONSTRUCTORS LTD. AND AFFILIATES, Houston, Texas [†]	EC	399.0	0.9	0	0	0	1	0	97	1	0	0
35	39	HATCH MOTT MACDONALD, Millburn, N.J. [†]	Е	380.1	158.9	3	0	0	8	12	19	52	2	0
36	37	TRC COS. INC., Lowell, Mass. [†]	Е	379.2	0.7	5	0	33	0	0	1	16	44	0
37	33	PERKINS+WILL, Chicago, III.†	А	365.4	79.5	99	0	0	0	0	0	1	0	0
38	51	CONESTOGA-ROVERS & ASSOC., Niagara Falls, N.Y. [†]	Е	363.0	164.0	15	0	2	2	7	6	3	66	0
39	38	TERRACON CONSULTANTS INC., Olathe, Kan. †	Е	360.7	0.4	46	2	6	3	4	5	16	16	2
40	48	MCDERMOTT INTERNATIONAL INC., Houston, Texas	EC	343.4	311.8	0	0	0	0	0	100	0	0	0
41	40	KIMLEY-HORN AND ASSOCIATES INC., Raleigh, N.C.	Е	343.0	1.7	34	0	0	10	0	0	56	0	0
42	26	FUGRO (USA) INC., Houston, Texas [†]	EC	342.6	142.6	0	0	0	4	0	92	4	0	0
43	50	BUREAU VERITAS, Fort Lauderdale, Fla.	Е	307.3	0.0	15	17	4	1	2	24	12	16	0
44	46	DEWBERRY, Fairfax, Va.†	EA	301.6	1.8	41	0	2	17	6	1	30	0	3
45	43	THE KLEINFELDER GROUP INC., San Diego, Calif.†	EA	293.5	2.5	16	1	2	15	12	4	14	36	1
46	52	ENVIRON HOLDINGS INC., Arlington, Va.†	ENV	280.6	89.3	0	0	0	0	0	0	0	0	0
47	47	BROWN AND CALDWELL, Walnut Creek, Calif.†	Е	270.0	0.0	0	0	0	16	53	0	0	31	0
48	44	GANNETT FLEMING, Harrisburg, Pa.†	EA	266.4	3.3	6	0	2	17	7	0	54	13	0
49	60	KIEWIT CORP., Omaha, Neb.†	EC	262.0	37.0	0	0	86	0	0	0	0	14	0
50	49	SKIDMORE OWINGS & MERRILL LLP, New York, N.Y. †	AE	255.0	139.1	90	0	0	0	0	0	10	0	0

RA			FIRM	2011 REVEN		GENERAL D	MANUFACTILE	POWER PAINS	WATER SUPP	SEWER / W.	INDUS. / PE.	TRANSPORT.	HAZARDOUS	TELECOM
2012			TYPE	TOTAL	INT'L									
51	55	T.Y. LIN INTERNATIONAL, San Francisco, Calif.†	EA	250.9	125.0	16	0	0	2	2	0	80	0	0
52	66	ZACHRY HOLDINGS INC., San Antonio, Texas [†]	EA	235.6	0.0	0	0	94	0	0	5	1	0	0
53	63	CANNON DESIGN, Grand Island, N.Y.	AE	231.4	79.1	100	0	0	0	0	0	0	0	0
54	61	POWER ENGINEERS INC., Hailey, Idaho†	E	225.2	20.7	2	0	85	0	0	8	0	0	0
55	53	ARUP, New York, N.Y. [†]	E	217.1	18.3	42	0	0	0	0	3	54	0	1
56	64	HKS INC., Dallas, Texas	AE	213.0	35.3	100	0	0	0	0	0	0	0	0
57	65	PROFESSIONAL SERVICE INDUSTRIES (PSI), Oakbrook Terrace, III.	E	205.5	0.0	56	7	3	1	0	6	19	5	2
58	58	GOLDER ASSOCIATES INC., Atlanta, Ga. †	EC	203.7	8.3	0	10	10	3	14	20	7	1	0
59	56	TRANSYSTEMS CORP., Kansas City, Mo.	EA	200.8	0.2	0	0	0	0	0	0	100	0	0
60	67	ENERCON SERVICES INC., Kennesaw, Ga. [†]	E	197.1	1.7	0	0	88	1	0	4	1	6	1
61	59	EXP, Chicago, III. [†]	EA	192.6	56.2	53	0	0	2	0	16	9	0	17
62	68	ATC ASSOCIATES INC., Lafayette, La.†	E	191.8	1.0	14	0	0	1	2	35	7	40	1
63	57	STANLEY CONSULTANTS INC., Muscatine, Iowa	E	182.0	42.1	6	0	40	3	14	0	38	0	0
64	74	GEOSYNTEC CONSULTANTS, Atlanta, Ga.†	E	182.0	30.4	0	0	4	9	25	6	0	56	0
65	62	NBBJ, Seattle, Wash. [†]	А	181.6	36.7	100	0	0	0	0	0	0	0	0
66	72	GREENMAN-PEDERSEN INC., Babylon, N.Y. [†]	Е	179.7	1.7	8	0	13	0	1	1	69	0	2
67	69	SMITHGROUPJJR, Detroit, Mich. [†]	AE	177.1	5.9	100	0	0	0	0	0	0	0	0
68	71	WESTON SOLUTIONS INC., West Chester, Pa. [†]	EC	171.2	3.1	4	0	0	6	4	0	0	86	0
69	78	ECOLOGY & ENVIRONMENT INC., Lancaster, N.Y. [†]	ENV	169.2	56.7	1	2	24	6	4	31	3	15	2
70	73	WSP USA, New York, N.Y.	Е	168.9	15.7	63	13	1	0	0	3	18	0	1
71	75	HAZEN AND SAWYER PC, New York, N.Y.	Е	164.0	2.5	0	0	0	30	70	0	0	0	0
72	106	GULF INTERSTATE ENGINEERING CO., Houston, Texas [†]	EA	152.5	23.5	0	0	0	0	0	100	0	0	0
73	77	CAROLLO ENGINEERS INC., Walnut Creek, Calif.	Е	145.6	0.0	0	0	0	45	55	0	0	0	0
74	88	KOHN PEDERSEN FOX ASSOCIATES PC, New York, N.Y.	А	143.9	123.6	87	0	0	0	0	0	13	0	0
75	**	THE BABCOCK & WILCOX CO., Charlotte, N.C. [†]	EC	143.5	67.7	0	0	100	0	0	0	0	0	0
76	80	VANASSE HANGEN BRUSTLIN INC. (VHB), Watertown, Mass.	Е	140.4	0.0	29	0	7	0	0	0	61	2	1
77	84	SSOE GROUP, Toledo, Ohio [†]	EAC	138.7	15.2	9	32	11	0	0	49	0	0	0
78	79	REYNOLDS SMITH AND HILLS INC., Jacksonville, Fla. †	EA	138.0	0.0	8	16	0	0	0	0	76	0	0
79	76	LEO A DALY, Omaha, Neb.†	AE	136.4	7.9	56	0	0	17	2	1	23	0	0
80	81	SCS ENGINEERS, Long Beach, Calif.†	ENV	135.7	3.7	0	0	0	0	82	0	0	18	0
81	85	CHA, Albany, N.Y.†	E	135.6	2.0	44	15	10	2	5	1	19	2	0
82	98	PERKINS EASTMAN, New York, N.Y.	А	130.0	32.5	100	0	0	0	0	0	0	0	0
83	120	CALLISON, Seattle, Wash.	А	128.5	62.7	100	0	0	0	0	0	0	0	0
84	97	S&ME INC., Raleigh, N.C.	E	128.3	0.0	33	9	7	7	10	12	9	12	1
85	86	HAMMEL GREEN AND ABRAHAMSON INC. (HGA), Minneapolis, Minn.	AE	127.9	0.0	100	0	0	0	0	0	0	0	0
86	87	DAVID EVANS AND ASSOCIATES INC., Portland, Ore.	EA	122.7	0.0	20	0	5	1	1	0	68	0	0
87	126	GHAFARI ASSOCIATES LLC, Dearborn, Mich.†	EA	122.3	20.5	39	53	0	0	0	0	7	0	0
88	89	BURNS AND ROE GROUP INC., Oradell, N.J.†	EC	122.2	57.2	2	0	93	4	0	0	0	0	0
89	134	FOTH COS., Green Bay, Wis.†	E	121.7	7.4	0	75	0	4	6	0	7	7	0
90	83	ZGF ARCHITECTS LLP, Portland, Ore.	A	120.3	7.1	93	0	0	0	0	0	4	0	0
91	108	WOODARD & CURRAN, Portland, Maine	E	119.7	0.0	3	17	1	18	31	3	1	24	0
92	92	PENNONI ASSOCIATES INC., Philadelphia, Pa.†	E	119.5	0.4	31	0	0	3	3	2	23	4	2
93	95	RUMMEL KLEPPER & KAHL LLP, Baltimore, Md.	E	118.6	0.0	0	0	0	3	12	4	82	0	0
94	114	LANGAN ENG'G AND ENVIRONMENTAL SERVICES INC., Elmwood Park, N.J.	E	117.5	10.6	38	3	3	7	10	5	6	26	2
95	105	MORRISON HERSHFIELD, Atlanta, Ga.†	E	117.3	98.2	38	0	1	2	5	0	28	0	25
96	82	KCI TECHNOLOGIES INC., Sparks, Md. †	E	117.3	0.0	18	0	2	6	7	0	45	4	14
97	93	MOFFATT & NICHOL, Long Beach, Calif.†	E	117.0	18.5	0	0	0	18	0	0	82	0	0
98	99	MIDDOUGH INC., Cleveland, Ohio [†]	EA	115.0	5.0	17	25	15	0	0	43	0	0	0
99	102	H.W. LOCHNER INC., Chicago, III.†	EA	114.0	2.0	1	0	0	0	0	0	98	0	0
100	110	O'BRIEN & GERE, Syracuse, N.Y.†	EA	113.9	0.3	0	1	0	9	25	22	0	42	0
100	TIU	U DILLE & GENE, Sylabuse, IN. I.	EA	113.9	0.3	U	- 1	U	9	20	22	U	42	U

						GENERAL S.	MANUFACTURE	9Mino	WATER SIDE	SEWER/W.	MDUS. / BEE	TRANSPORTA	HAZARDOUK	WASTE W
RA 2012		FIRM	FIRM TYPE	2011 REVEN TOTAL	UE \$ MIL. INT'L	GENERA	MANUF	POWER	WATER	SEWER	Mous	TRANSP	HAZARL	TELECOM
101	100	RAFAEL VINOLY ARCHITECTS PC, New York, N.Y.	А	112.7	62.5	100	0	0	0	0	0	0	0	0
102	91	WOOLPERT INC., Dayton, Ohio [†]	EAP	112.3	0.0	21	0	0	0	14	0	14	0	0
103	132	INGENIUM INTERNATIONAL INC., Detroit, Mich.†	AE	111.4	98.8	94	0	0	0	0	0	6	0	0
104	90	MERRICK & CO., Aurora, Colo. [†]	EA	111.0	7.5	32	0	5	3	3	10	3	21	0
105	96	JOHNSON, MIRMIRAN & THOMPSON INC., Sparks, Md. [†]	EA	110.6	0.0	7	0	0	0	6	0	87	0	0
106	94	DLR GROUP, Overland Park, Kan.	AE	110.0	1.5	100	0	0	0	0	0	0	0	0
107	109	ECS, Chantilly, Va. [†]	Е	109.5	0.8	38	5	0	1	1	1	9	17	0
108	129	AMBITECH ENGINEERING CORP., Downers Grove, III.	Е	109.1	10.8	0	0	0	0	0	100	0	0	0
109	149	WILLDAN, Anaheim, Calif. [†]	Е	102.7	0.0	48	0	10	14	9	0	14	0	5
110	113	KPFF CONSULTING ENGINEERS, Seattle, Wash.†	Е	102.0	2.3	70	1	0	0	14	0	16	0	0
111	128	WHITMAN, REQUARDT & ASSOCIATES LLP, Baltimore, Md.	EA	101.9	0.0	22	0	0	12	20	0	43	0	0
112	115	SYSKA HENNESSY GROUP, New York, N.Y. [†]	E	100.3	9.4	54	0	1	0	0	0	3	0	42
113	122	WISS, JANNEY, ELSTNER ASSOCIATES INC., Northbrook, III.	EA	100.3	1.0	80	1	2	0	2	2	13	0	0
114	117	THORNTON TOMASETTI INC., New York, N.Y.	EA	98.0	23.4	91	0	0	0	0	1	7	0	1
115	123	AFFILIATED ENGINEERS INC., Madison, Wis.	E	96.0	3.5	89	6	3	0	0	0	0	0	1
116	101	DAY & ZIMMERMANN, Philadelphia, Pa. [†]	EC	95.0	0.5	15	0	0	0	0	78	0	0	0
117	127	GRESHAM, SMITH AND PARTNERS, Nashville, Tenn.	AE	93.8	1.0	48	2	0	3	11	1	33	1	0
118	139	FREESE AND NICHOLS INC., Fort Worth, Texas	EA	93.3	0.0	4	1	1	49	17	9	14	0	0
119	116	VOLKERT INC., Mobile, Ala.	E	93.0	0.0	8	0	0	1	3	0	88	1	0
120	133	PAGESOUTHERLANDPAGE, Houston, Texas	AE	92.0	32.8	86	0	0	0	0	0	0	0	14
121	118	DLZ CORP., Columbus, Ohio [†]	EA	91.8	8.0	7	0	9	4	35	21	24	0	0
122	119	GZA GEOENVIRONMENTAL INC., Norwood, Mass.†	EC	91.6	0.2	19	29	14	6	2	2	8	20	0
123	125	HMC ARCHITECTS, Los Angeles, Calif.	А	88.0	0.2	100	0	0	0	0	0	0	0	0
124	137	C&S COS., Syracuse, N.Y.	EA	86.2	0.0	23	10	4	2	8	2	42	2	6
125	107	POPULOUS, Kansas City, Mo. [†]	А	86.0	40.0	100	0	0	0	0	0	0	0	0
126	144	GEI CONSULTANTS INC., Woburn, Mass.	E	85.9	0.5	10	0	2	38	0	0	4	38	0
127	148	HALEY & ALDRICH INC., Burlington, Mass. †	E	85.5	1.0	24	0	3	0	0	0	8	63	0
128	121	KENNEDY/JENKS CONSULTANTS, San Francisco, Calif.	EA	85.1	0.0	0	0	0	44	27	6	3	19	0
129	130	SIMPSON GUMPERTZ & HEGER INC., Waltham, Mass.	E	84.8	8.4	69	0	12	5	0	0	10	0	0
130	141	EA ENGINEERING SCIENCE AND TECH. INC., Hunt Valley, Md. [†]	ENV	81.6	0.0	0	0	0	12	31	0	0	57	0
131	135	GAI CONSULTANTS INC., Homestead, Pa.	E	80.9	0.0	13	2	49	4	4	1	25	1	0
132	157	CLARK-NEXSEN PC, Norfolk, Va.†	AE	80.0	2.0	83	4	0	0	0	3	10	0	1
133	154	CRB, Kansas City, Mo. [†]	EA	79.7	15.2	5	3	0	0	0	92	0	0	0
134	138	CORGAN ASSOCIATES INC., Dallas, Texas [†]	А	79.5	9.2	37	0	0	0	0	0	35	0	28
135	**	SIGAL CONSTRUCTION CORP., Arlington, Va.	EC	79.2	0.0	100	0	0	0	0	0	0	0	0
136	191	PATRICK ENGINEERING INC., Lisle, III.	E	78.9	0.0	2	0	37	14	0	1	35	1	0
137	131	SHORT ELLIOTT HENDRICKSON INC., St. Paul, Minn.†	EA	78.6	0.0	6	0	1	13	11	2	61	0	0
138	136	BURGESS & NIPLE INC., Columbus, Ohio	E	77.9	0.4	23	0	2	11	20	0	38	4	1
139	**	M+W U.S. INC., Watervliet, N.Y.	EC	77.8	01.0	0	98	0	0	0	0	0	0	2
140	151	TRANSCORE, Hummelstown, Pa.	EC	77.8	0.0	0	0	0	0	0	0	100	0	0
141	146	SMITH SECKMAN REID INC., Nashville, Tenn.†	E	77.3	5.2	79	1	0	5	4	2	9	0	0
142	140	GREELEY AND HANSEN LLC, Chicago, III.†	E	75.4	0.0	0	0	0	8	91	0	0	0	0
143	155	OLSSON ASSOCIATES, Lincoln, Neb.	E	75.1	0.0	35	0	2	15	5	8	18	2	3
144	156	EYP ARCHITECTURE & ENGINEERING, Albany, N.Y. [†]	AE	72.7	0.0	100	0	0	0	0	0	0	0	0
145	145	GREENHORNE & O'MARA, Laurel, Md.	E	72.6	0.0	26	0	6	15	0	0	51	1	0
146	**	SURVEYING AND MAPPING INC. (SAM INC.), Austin, Texas	0	72.1	0.0	1	0	41	2	0	46	10	0	0
147	142	PSOMAS, Los Angeles, Calif.	E	71.8	0.1	30	0	11	14	9	0	36	1	0
148	162	WESTON & SAMPSON, Peabody, Mass.†	E	69.8	0.0	0	0	2	31	47	0	12	8	0
149	169	HANSON PROFESSIONAL SERVICES INC., Springfield, III.†	EA	68.1	0.8	11	1	3	4	2	1	72	1	5
150	160	ALFRED BENESCH & CO., Chicago, III.	E	67.9	0.0	1	0	0	2	2	0	93	2	0

R#	.NK		FIRM	2011 REVEN	JIIF \$ MII	GENERAL BILL	MANUFACTION	POWER	WATER SUPP	SEWER / WAS	INDUS. / PE-	TRANSPORTA	HAZARDOUS	TELECOM
	2011	FIRM	TYPE	TOTAL	INT'L	/ GEN	/ WW	100	/ 1/1/1/	/ SEM	/ 🕷	/ Æ	/ # /	/ Ħ
151	150	R.W. ARMSTRONG & ASSOCS. INC., Indianapolis, Ind.	EA	67.7	4.9	25	0	0	7	0	0	68	0	0
152	165	SWCA ENVIRONMENTAL CONSULTANTS, Phoenix, Ariz.	ENV	67.0	0.0	0	0	29	12	0	30	12	0	4
153	172	APEX COS. LLC, Rockville, Md. [†]	ENV	66.9	0.0	12	10	0	5	47	9	4	8	4
154	153	HALFF ASSOCIATES INC., Richardson, Texas	EA	66.1	0.0	5	2	0	25	27	7	18	9	0
155	173	FLAD ARCHITECTS, Madison, Wis.†	AE	65.1	0.6	100	0	0	0	0	0	0	0	0
156	174	MEAD & HUNT INC., Madison, Wis.	EA	63.7	0.0	9	0	3	12	1	1	71	0	2
157	161	EWINGCOLE, Philadelphia, Pa.	EA	63.5	0.0	87	0	0	0	0	13	0	0	0
158	166	TMAD TAYLOR & GAINES, Pasadena, Calif. [†]	E	63.5	0.0	83	0	4	3	2	0	5	0	3
159	188	HAKS ENGINEERS, ARCHITECTS AND LAND SURVEYORS, New York, N.Y.	E	63.1	1.2	15	0	0	16	9	0	56	0	0
160	192	CIVIL & ENVIRONMENTAL CONSULTANTS INC., Pittsburgh, Pa.	E	63.0	0.0	22	3	14	6	14	35	3	2	0
161	**	RCM TECHNOLOGIES INC., Pennsauken, N.J. [†]	E	62.9	21.3	7	34	58	0	0	1	0	0	0
162	176	BELT COLLINS, Honolulu, Hawaii	L	62.4	53.4	97	0	0	1	1	0	1	0	0
163	164	MCCORMICK TAYLOR INC., Philadelphia, Pa.	E	62.1	0.0	0	0	0	0	0	0	100	0	0
164	152	FENTRESS ARCHITECTS, Denver, Colo.	A	61.9	2.3	41	0	0	0	0	0	59	0	0
165	168	BIRDSALL SERVICES GROUP, Sea Girt, N.J.†	E	61.6	0.0	37	2	2	4	19	2	8	3	1
166	415	RETTEW ASSOCIATES INC., Lancaster, Pa. T	E	61.3	0.0	5	5	2	0	4	75	3	0	2
167	178	HENDERSON ENGINEERS INC., Lenexa, Kan. T	E	61.3	4.2	98	0	0	0	0	0	0	0	1
168	183	WATG / WIMBERLY INTERIORS, Irvine, Calif. T	A	60.9	58.2	100	0	0	0	0	0	0	0	0
169	180	AMERICAN STRUCTUREPOINT INC., Indianapolis, Ind.	EA	60.5	0.0	19	5	0	8	12	0	53	0	4
170	147	HUITT-ZOLLARS INC., Dallas, Texas	EA	60.2	0.0	33	0	0	8	12	0	48	0	0
171	143	PARAMETRIX, Auburn, Wash.	E	59.9 59.7	0.2 3.8	92	0	1	0	11	0	60	6	5
172 173	171 167	AKF GROUP LLC, New York, N.Y. [†]	EA	59.7	0.0	7	0	1	5	5	0	59	0	0
174	159	WILSON & CO. INC., ENGINEERS & ARCHITECTS, Albuquerque, N.M. WEIDLINGER ASSOCIATES INC., New York, N.Y.†	E	59.0	3.2	34	0	0	0	0	0	38	0	0
175	**	HARGROVE ENGINEERS + CONSTRUCTORS, Mobile, Ala.	EC	58.3	1.6	1	0	6	0	0	93	0	0	0
176	185	THE BURKE GROUP, Rosemont, III.†	E	58.1	0.0	46	4	0	8	5	0	24	0	0
177	163	WHPACIFIC INC., Anchorage, Alaska†	EA	57.7	0.0	24	0	0	23	6	0	43	0	0
178	184	VANDERWEIL ENGINEERS, Boston, Mass.	E	57.6	3.2	62	0	31	0	0	0	0	0	6
179	186	STRAND ASSOCIATES INC., Madison, Wis.	E	57.5	0.0	3	0	0	9	39	5	35	0	0
180	201	BARGE WAGGONER SUMNER & CANNON INC., Nashville, Tenn.	EA	55.6	0.0	48	14	1	5	6	2	13	4	3
181	170	WALDEMAR S. NELSON AND CO. INC., New Orleans, La.	EA	55.5	20.4	2	0	2	2	4	75	1	1	0
182	**	ROBERT A.M. STERN ARCHITECTS LLP (RAMSA), New York, N.Y.	А	55.1	11.1	100	0	0	0	0	0	0	0	0
183	187	NINYO & MOORE, San Diego, Calif.	GE	55.1	0.0	15	4	6	14	12	5	15	15	5
184	**	ANVIL CORP., Bellingham, Wash.	Е	55.0	0.0	0	0	0	0	0	100	0	0	0
185	189	BERGMANN ASSOCIATES INC., Rochester, N.Y.	EA	54.7	0.0	46	5	0	5	0	0	39	0	0
186	250	EN ENGINEERING LLC, Woodridge, III.	Е	54.3	0.1	0	0	0	0	0	100	0	0	0
187	177	SHANNON & WILSON INC., Seattle, Wash.	Е	53.4	0.6	13	1	10	5	12	2	54	3	0
188	175	HR GREEN INC., Cedar Rapids, Iowa	E	53.2	0.0	10	0	7	19	14	0	40	6	4
189	203	TECTONIC ENG'G & SURVEYING CONSULTANTS, Mountainville, N.Y.	Е	52.4	0.0	27	0	1	2	3	0	39	0	21
190	232	ENNEAD ARCHITECTS LLP, New York, N.Y.	А	52.2	0.0	100	0	0	0	0	0	0	0	0
191	228	ENSAFE INC., Memphis, Tenn.†	ENV	51.3	0.6	0	0	0	0	1	0	0	37	0
192	221	HARDESTY & HANOVER LLP, New York, N.Y.	E	51.1	0.3	0	0	0	0	0	0	100	0	0
193	194	DOWL HKM, Anchorage, Alaska	E	50.1	0.0	45	0	0	9	7	0	39	0	0
194	211	MULVANNYG2 ARCHITECTURE, Bellevue, Wash.	А	50.0	15.0	100	0	0	0	0	0	0	0	0
195	197	WALTER P MOORE, Houston, Texas	E	49.9	2.7	77	0	1	0	1	0	21	0	0
196	219	GEOENGINEERS INC., Seattle, Wash.	Е	49.6	1.7	30	0	3	17	2	14	9	13	0
197	272	GPD GROUP, Akron, Ohio	EA	49.3	0.0	36	0	5	1	1	0	18	0	40
198	220	RABA KISTNER INC., San Antonio, Texas†	E	49.3	0.6	31	0	2	3	2	4	56	1	0
199	190	SCHNABEL ENGINEERING INC., Glen Allen, Va.†	GE	49.1	0.0	43	0	2	33	3	1	15	3	0
200	195	HEERY INTERNATIONAL INC., Atlanta, Ga.	AE	48.5	1.1	85	0	0	0	0	0	15	0	0

			. 50.			GENERAL S.	MANUFACTION	9Mins 85	WATER SUPPLI	SEWER/W.	INDUS / PE	TRANSPORTATE	HAZARDOUS W.	TELECOM WASTE
	NK 2011	FIRM	FIRM TYPE	2011 REVENU TOTAL	JE \$ MIL. INT'L	GEN!	MAW	POWER	MATA	SEW	/ now	TRAN	/ #MZ/	TELE
201	215	WADE TRIM, Detroit, Mich.†	Е	48.4	0.0	0	0	0	8	54	0	26	0	0
202	202	SASAKI ASSOCIATES INC., Watertown, Mass.	А	48.3	9.7	99	0	0	0	0	0	1	0	0
203	223	LPA INC., Irvine, Calif.	А	48.2	0.0	100	0	0	0	0	0	0	0	0
204	209	FISHBECK THOMPSON CARR & HUBER, Grand Rapids, Mich.	AE	48.2	0.3	39	0	0	8	13	11	16	11	0
205	213	EFI GLOBAL INC., Humble, Texas [†]	Е	48.1	0.0	76	0	0	0	0	2	0	21	0
206	**	BALLINGER, Philadelphia, Pa.	AE	48.0	0.0	100	0	0	0	0	0	0	0	0
207	207	ULTEIG ENGINEERS INC., Fargo, N.D.	Е	47.8	1.2	8	0	54	3	2	0	16	0	2
208	268	PROCESSES UNLIMITED INTERNATIONAL INC., Bakersfield, Calif. [†]	E	47.6	0.6	0	0	17	0	0	83	0	1	0
209	217	AMMANN & WHITNEY, New York, N.Y.	EA	47.3	2.3	17	0	0	0	0	0	83	0	0
210	253	ELECTRICAL CONSULTANTS INC., Billings, Mont.	Е	47.0	1.0	0	0	89	0	0	9	0	0	0
211	212	NEEL-SCHAFFER INC., Jackson, Miss.†	Е	46.7	0.0	1	0	2	10	8	0	51	7	4
212	199	PARKHILL, SMITH & COOPER INC., Lubbock, Texas	EA	46.5	0.0	50	0	0	21	16	0	13	0	0
213	179	SHW GROUP, Plano, Texas [†]	AE	46.4	0.0	100	0	0	0	0	0	0	0	0
214	315	IPS - INTEGRATED PROJECT SERVICES, Lafayette Hill, Pa.†	EA	46.0	10.7	0	3	0	0	0	97	0	0	0
215	242	CTA ARCHITECTS ENGINEERS, Billings, Mont. †	AE	45.6	1.2	100	0	0	0	0	0	0	0	0
216	235	BSA LIFESTRUCTURES, Indianapolis, Ind. †	AE	45.5	0.7	98	0	0	0	0	0	2	0	0
217	210	VOA ASSOCIATES INC., Chicago, III. [†]	А	45.4	7.1	100	0	0	0	0	0	0	0	0
218	230	MCKIM & CREED INC., Raleigh, N.C.	E	44.8	0.0	9	1	3	18	25	21	17	0	0
219	248	BARTLETT & WEST INC., Topeka, Kan.	E	44.7	0.0	4	0	0	32	12	8	44	0	0
220	222	FUSS & O'NEILL INC., Manchester, Conn.†	E	44.6	0.3	13	9	0	1	16	13	8	12	11
221	208	BOSWELL ENGINEERING, S. Hackensack, N.J.†	E	44.6	0.0	1	0	0	2	12	0	86	0	0
222	236	ORBITAL ENGINEERING INC., Pittsburgh, Pa.	E	44.5	3.0	0	0	9	0	4	79	7	0	0
223	214	CRAWFORD, MURPHY & TILLY INC., Springfield, III.	E	44.4	0.0	0	0	0	12	24	0	60	0	0
224	234	T&M ASSOCIATES, Middletown, N.J.†	E	44.1	0.0	17	0	3	7	18	1	47	7	0
225	307	CUNINGHAM GROUP ARCHITECTURE PA, Minneapolis, Minn.	A	44.0	3.0	100	0	0	0	0	0	0	0	0
226	224	GARVER LLC, North Little Rock, Ark.	E	43.8	0.0	9	0	2	11	15	1	62	0	1
227	218	KJWW ENGINEERING CONSULTANTS, Rock Island, III.	E	43.7	0.1	100	0	0	0	0	0	0	0	0
228	**	THOMPSON ENGINEERING, Mobile, Ala.	EA	43.3	0.0	17	10	0	0	6	23	35	2	0
229	256	PAPE-DAWSON ENGINEERS INC., San Antonio, Texas	E	42.7	0.0	74	0	0	4	1	0	18	0	0
230	226	PGAL, Houston, Texas	AE	42.5	0.5	45	0	0	0	0	0	55	0	0
231	200	FKP ARCHITECTS INC., Houston, Texas [†]	A	42.4	0.4	100	0	0	0	0	0	0	0	0
232	257	SHIVE-HATTERY INC., Cedar Rapids, Iowa	EA	42.4	0.0	54	15	0	1	2	0	9	0	10
233	241 266	LS3P ASSOCIATES LTD., Charleston, S.C.	A E	42.2 42.2	0.0	76 0	0	0	0	38	0	24	0	0
		BROWN & GAY ENGINEERS INC., Houston, Texas ATCS PLC, Herndon, Va.				0	-	-	38		-	24	-	
235	259	STUDIOS ARCHITECTURE, Washington, D.C.	E	41.8 41.2	10.9	100	0	0	0	0	0	74	0	0
237	359	A. MORTON THOMAS AND ASSOCIATES INC., Rockville, Md.	A E	40.8	0.0	12	0	0	5	5	0	79	0	0
238	249	SRF CONSULTING GROUP INC., Plymouth, Minn.	E	40.8	0.0	0	0	0	0	0	0	100	0	0
239	239	CENTURY ENGINEERING INC., Hunt Valley, Md.	E	40.1	0.0	25	0	0	0	0	0	60	0	0
240	274	BARD RAO+ATHANAS CONSULTING ENGINEERS LLC, Watertown, Mass.	E	40.1	0.0	100	0	0	0	0	0	0	0	0
241	263	ROLF JENSEN & ASSOCIATES INC., Chicago, III.†	E	40.0	7.0	89	0	0	0	0	6	5	0	0
242	269	BOLTON & MENK INC., Mankato, Minn.	E	39.8	0.0	0	0	0	12	17	0	30	0	0
243	305	H&A ARCHITECTS & ENGINEEERS, Glen Allen, Va.	AE	39.5	20.6	90	0	0	0	0	0	0	0	10
244	314	THE S/L/A/M COLLABORATIVE, Glastonbury, Conn.†	A	39.4	0.0	100	0	0	0	0	0	0	0	0
245	243	FAY SPOFFORD & THORNDIKE, Burlington, Mass.†	E	39.3	0.0	23	0	0	10	17	0	50	0	0
246	306	BOWMAN CONSULTING, Chantilly, Va.†	E	39.0	0.0	86	0	3	0	4	1	5	0	1
247	244	PERKOWITZ+RUTH ARCHITECTS, Long Beach, Calif.	A	39.0	2.3	100	0	0	0	0	0	0	0	0
248	435	JACOBS ASSOCIATES, San Francisco, Calif.	E	38.9	8.1	2	0	5	9	9	0	74	0	0
249	264	FLORENCE & HUTCHESON INC., Columbia, S.C.	Е	38.8	0.0	0	0	0	1	4	0	95	0	0
250	251	AYRES ASSOCIATES, Eau Claire, Wis.	EA	38.6	0.0	3	0	0	17	16	0	41	5	0
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	.NK		FIRM	2011 REVEN	IUE \$ MIL.	GENERAL BILL	MANUFACTURIAL	POWER	WATER SUPP	SEWER / W.	INDUS. / PETE	TRANSPORTA	HAZARDOUS W.	TELECOM
2012	2011	FIRM	TYPE	TOTAL	INT'L	/ &	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	20	/ 3	/ &	/ 💐	/ 8	/ ₹ /	<u> </u>
251	258	MARK THOMAS & CO. INC., San Jose, Calif.	E	38.2	0.0	0	0	0	0	5	0	95	0	0
252	290	MOSELEY ARCHITECTS, Richmond, Va. †	AE	38.1	0.0	100	0	0	0	0	0	0	0	0
253	282	GOODWYN MILLS & CAWOOD INC., Montgomery, Ala.	AE	38.0	0.0	60	1	0	22	12	0	6	0	0
254	287	WD PARTNERS, Dublin, Ohio	AE	37.8	3.5	94	0	0	0	0	0	6	0	0
255	292	FROEHLING & ROBERTSON INC., Richmond, Va.	GE	37.8	3.6	53	2	2	10	2	9	15	3	4
256	238	J-U-B ENGINEERS INC., Boise, Idaho	E	37.7	0.0	2	0	0	24	24	0	50	0	0
257	181	PBK ARCHITECTS, Houston, Texas	AE	37.7	0.0	100	0	0	0	0	0	0	0	0
258	473	COOPER CARRY INC., Atlanta, Ga.	А	37.7	0.0	100	0	0	0	0	0	0	0	0
259	255	H2M/HOLZMACHER MCLENDON & MURRELL, Melville, N.Y.	EA	37.4	0.0	23	0	0	28	11	0	9	29	0
260	240	FARNSWORTH GROUP INC., Bloomington, III.	EA	37.4	0.1	36	0	2	4	17	15	11	0	0
261	278	MASER CONSULTING PA, Red Bank, N.J.	E	37.3	0.0	27	0	4	7	11	2	21	7	2
262	360	COFFMAN ENGINEERS INC., Seattle, Wash.	E	37.2	1.0	43	13	2	0	0	33	2	0	0
263	329	GBA, Lenexa, Kan. [†]	EA	37.2	3.9	7	0	0	0	13	42	28	2	4
264	283	WALKER PARKING CONSULTANTS, Chicago, III.†	EA	37.1	2.5	100	0	0	0	0	0	0	0	0
265	229	BKF ENGINEERS, Redwood City, Calif.	E	36.7	0.0	54	0	0	0	2	0	42	0	0
266	247	TLC ENGINEERING FOR ARCHITECTURE, Orlando, Fla.	E	36.4	0.4	92	0	0	0	0	2	6	0	0
267	275	UNIVERSAL ENGINEERING SCIENCES INC., Orlando, Fla.	GE	36.2	0.0	48	0	1	3	1	0	14	0	0
268	286	PAULUS SOKOLOWSKI & SARTOR LLC, Warren, N.J.T	EA	36.2	0.9	41	0	10	1	17	25	1	5	0
269	279	REMINGTON & VERNICK ENGINEERS INC., Haddonfield, N.J.	E	36.1	0.0	23	6	0	24	30	0	12	0	0
270	293	T. BAKER SMITH LLC, Houma, La.	E	36.1	0.0	3	0	6	4	0	74	13	0	0
271	**	HLW INTERNATIONAL LLP, New York, N.Y.†	AE _	36.0	4.0	100	0	0	0	0	0	0	0	0
272	309	TIGHE & BOND INC., Westfield, Mass.	E	35.9	0.0	14	0	3	20	34	0	8	22	0
273	261	URBAN ENGINEERS INC., Philadelphia, Pa.†	E	35.9	0.0	1	0	0	0	0	6	91	2	0
274	298	DEGENKOLB ENGINEERS, San Francisco, Calif.	EC	35.4	0.2	88	11	0	0	0	0	0	0	0
275	328	TVSDESIGN, Atlanta, Ga. †	A	35.4	5.5	100	0	0	0	0	0	0	0	0
276	**	LANGDON WILSON INTERNATIONAL, Los Angeles, Calif.	A	35.3	9.6	100	0	0	0	0	0	0	0	0
277	319	SEBESTA BLOMBERG, Roseville, Minn.	E	35.1	2.8	79	10	4	0	1	0	5	0	1
278	277	BUCHART-HORN INC./BASCO ASSOCIATES, York, Pa. T	EA	35.0	5.2	31	4	2	7	20	0	31	2	2
279	303	TKDA, St. Paul, Minn.	EA	34.9	0.0	12	6	2	2	5	2	66	0	0
280	288 295	GRW, Lexington, Ky.†	EA E	34.8	0.0	19	0	0	31	20	0	30	0	0
281	302	PAUL C. RIZZO ASSOCIATES INC., Pittsburgh, Pa.†	E	34.8	24.0		0	0	100	0	0	0	-	7
282	388	ESD (ENVIRONMENTAL SYSTEMS DESIGN INC.), Chicago, III.	EA	34.5	5.7 1.5	93	0	97	0	0	2	0	0	1
201	100	ALTRAN SOLUTIONS CORP., Cranbury, N.J.† OTAK INC., Lake Oswego, Ore.†	EA	34.4	9.5	12	0	0	1	13	0	63	0	0
284	182 310	AKRF INC., New York, N.Y.	ENV	34.4	0.0	53	0	6	9	0	0	23	9	0
286	267	HARLEY ELLIS DEVEREAUX, Southfield, Mich.†	AE	34.2	0.2	100	0	0	0	0	0	0	0	0
287	317	EMH&T, Columbus, Ohio	E	34.1	0.0	42	0	0	20	10	0	28	0	0
288	**	RMF ENGINEERING INC., Baltimore, Md.	E	34.0	0.0	50	0	30	0	0	0	5	0	5
289	**	ECC, Burlingame, Calif.†	E	33.9	16.7	84	0	0	1	6	0	9	0	0
290	245	ERDMAN ANTHONY, Rochester, N.Y.	E	33.8	0.0	15	4	1	6	3	6	61	0	1
291	273	LIONAKIS, Sacramento, Calif.	AE	33.7	0.0	100	0	0	0	0	0	0	0	0
292	321	FEHR & PEERS, Walnut Creek, Calif.	E	33.6	0.3	0	0	0	0	0	0	100	0	0
293	260	PAYETTE, Boston, Mass.	A	33.6	1.2	100	0	0	0	0	0	0	0	0
294	336	JONES & CARTER INC., Houston, Texas [†]	E	33.4	0.0	0	0	1	11	11	0	12	0	0
295	368	SPEC SERVICES INC., Fountain Valley, Calif.	E	33.3	0.0	0	0	0	0	0	98	0	0	1
296	280	MSA PROFESSIONAL SERVICES INC., Baraboo, Wis.	AE	33.2	0.0	3	0	0	7	21	0	20	0	0
297	311	SWANKE HAYDEN CONNELL ARCHITECTS, New York, N.Y.	A	33.1	14.1	100	0	0	0	0	0	0	0	0
298	**	MBH ARCHITECTS, Alameda, Calif.	A	33.0	4.0	100	0	0	0	0	0	0	0	0
299	276	C. H. GUERNSEY & CO., Oklahoma City, Okla.	EA	32.9	0.0	40	0	42	2	1	2	4	0	0
300		MS CONSULTANTS INC., Columbus, Ohio	EA	32.8	0.0	18	0	0	12	16	0	53	0	0
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RA 2012	2011	FIRM	FIRM TYPE	2011 REVENU TOTAL	JE \$ MIL. INT'L	(SEN)	NAM	POWER	/ W	SEW	/ W	/#H/	144 /	TELE
301	340	ENGINEERING AND TESTING SERVICES CORP., San Ramon, Calif.†	GE	32.7	0.0	60	2	3	4	11	0	15	1	4
302	308	LJA ENGINEERING INC., Houston, Texas	E	32.7	0.0	6	0	0	27	32	0	32	0	0
303	318	MARSHALL MILLER AND ASSOCIATES INC., Bluefield, Va.	Е	32.7	1.0	0	0	6	0	2	2	7	39	0
304	301	HARRIS GROUP INC., Seattle, Wash.	Е	32.4	0.5	1	15	23	0	2	54	5	0	0
305	270	SHAFER, KLINE & WARREN INC., Lenexa, Kan.†	EC	32.4	0.0	14	1	17	7	6	45	9	0	0
306	429	MAGNUSSON KLEMENCIC ASSOCIATES INC., Seattle, Wash.	Е	32.3	8.5	77	3	0	0	0	0	15	0	0
307	300	SHEPLEY BULFINCH RICHARDSON & ABBOTT, Boston, Mass.	А	32.1	0.1	100	0	0	0	0	0	0	0	0
308	412	T.J. CROSS ENGINEERS INC., Bakersfield, Calif.	Е	32.1	0.0	0	0	5	1	0	93	0	0	0
309	254	BRPH ARCHITECTS-ENGINEERS INC., Melbourne, Fla. [†]	EA	32.0	0.0	66	34	0	0	0	0	0	0	0
310	297	MODJESKI AND MASTERS INC., Mechanicsburg, Pa.†	Е	31.9	0.5	0	0	0	0	0	0	100	0	0
311	358	CRAFTON TULL, Rogers, Ark.	EA	31.9	0.0	53	2	0	2	3	34	6	0	0
312	271	PROFESSIONAL ENGINEERING CONSULTANTS PA, Wichita, Kan.	Е	31.8	0.0	37	11	0	10	11	0	19	0	0
313	465	ARCHITECTURAL NEXUS, Salt Lake City, Utah	А	31.6	0.0	100	0	0	0	0	0	0	0	0
314	265	FANNING/HOWEY ASSOCIATES INC., Celina, Ohio	AE	31.5	0.0	95	0	0	1	2	0	1	0	0
315	313	GRAEF-USA INC., Milwaukee, Wis.	EA	31.4	0.0	37	14	1	9	11	0	28	0	0
316	**	BURY+PARTNERS INC., Austin, Texas [†]	Е	31.0	0.0	70	0	0	0	10	0	19	0	0
317	299	C.H. FENSTERMAKER & ASSOCIATES INC., Lafayette, La.	Е	31.0	0.0	0	0	0	0	0	100	0	0	0
318	225	DAVIS BRODY BOND, New York, N.Y.	А	30.9	0.8	100	0	0	0	0	0	0	0	0
319	296	NTH CONSULTANTS LTD., Detroit, Mich.	Е	30.8	0.0	19	2	7	1	45	11	10	2	0
320	363	WUNDERLICH-MALEC ENGINEERING INC., Minnetonka, Minn.†	Е	30.7	0.0	4	7	5	0	11	73	0	0	0
321	**	CHAMBERS GROUP INC., Santa Ana, Calif.†	ENV	30.7	0.0	1	0	76	5	1	3	5	0	7
322	356	CPH ENGINEERS INC., Sanford, Fla.	EA	30.7	3.6	59	0	0	12	20	0	9	0	0
323	453	WENDEL, Buffalo, N.Y. [†]	EA	30.7	0.1	49	0	0	4	3	0	30	0	2
324	252	DANNENBAUM ENGINEERING CORP., Houston, Texas	Е	30.5	0.0	0	0	0	25	12	0	44	0	0
325	362	POND & CO., Atlanta, Ga. †	EA	30.5	2.0	50	0	0	0	0	38	5	0	0
326	350	TIMMONS GROUP, Richmond, Va.	Е	30.1	0.0	79	0	0	11	5	0	5	0	0
327	320	E I ASSOCIATES, Cedar Knolls, N.J.	AE	30.0	0.0	57	23	0	0	0	20	0	0	0
328	387	STELLAR, Jacksonville, Fla.	EA	30.0	13.0	8	0	5	0	0	87	0	0	0
329	398	SOLOMON CORDWELL BUENZ, Chicago, III.	А	29.9	0.1	93	0	0	0	0	0	0	0	0
330	341	THE DENNIS ENGINEERING GROUP LLC, Springfield, Mass.	EAC	29.8	1.8	0	0	0	0	0	100	0	0	0
331	291	DRMP INC., Orlando, Fla.	E	29.8	0.0	12	0	0	0	0	0	76	0	0
332	367	BEYER BLINDER BELLE ARCHITECTS & PLANNERS LLP, New York, N.Y.	А	29.7	2.3	69	0	0	0	0	0	5	0	0
333	237	AYERS SAINT GROSS, Baltimore, Md.	А	29.7	3.1	100	0	0	0	0	0	0	0	0
334	316	CP&Y INC., Dallas, Texas [†]	Е	29.5	0.0	0	0	0	25	20	0	55	0	0
335	322	THE RBA GROUP, Parsippany, N.J.	EA	29.5	0.0	3	0	0	2	2	0	92	1	0
336	346	M-E ENGINEERS INC., Wheat Ridge, Colo.	E	29.4	3.7	97	0	0	0	0	0	0	0	3
337	364	RLF ARCHITECTURE, ENGINEERING, INTERIOR DESIGN, Orlando, Fla.	AE	29.4	2.0	99	0	0	0	0	0	0	0	0
338	372	GREENBERGFARROW, Atlanta, Ga. †	AE	29.1	1.3	100	0	0	0	0	0	0	0	0
339	488	RBB ARCHITECTS INC., Los Angeles, Calif.	А	29.1	0.0	100	0	0	0	0	0	0	0	0
340	337	DVIRKA AND BARTILUCCI CONSULTING ENGINEERS, Woodbury, N.Y.	E	29.0	0.0	0	0	0	6	67	0	8	19	0
341	399	RMC WATER AND ENVIRONMENT, Walnut Creek, Calif.	E	29.0	0.0	0	0	0	69	31	0	0	0	0
342	373	KISINGER CAMPO & ASSOCIATES CORP., Tampa, Fla.†	EA	28.9	0.0	0	0	0	0	0	0	100	0	0
343	338	MAZZETTI NASH LIPSEY BURCH, San Francisco, Calif. [†]	E	28.8	0.0	99	0	0	0	0	0	0	0	1
344	312	PND ENGINEERS INC., Anchorage, Alaska	E	28.8	8.0	11	0	0	8	1	27	53	0	0
345	332	COLLINS ENGINEERS INC., Chicago, III.	E	28.8	1.2	3	0	1	1	1	1	94	0	0
346	**	ADRIAN SMITH + GORDON GILL ARCHITECTURE, Chicago, III.†	А	28.5	27.5	100	0	0	0	0	0	0	0	0
347	389	HORROCKS ENGINEERS, Pleasant Grove, Utah	Е	28.3	0.0	0	0	0	4	1	0	94	0	0
348	353	DAVIS & FLOYD INC., Greenwood, S.C.	EA	28.3	0.0	4	0	0	1	22	2	55	3	0
349	289	AON FIRE PROTECTION ENG'G CORP. (SCHIRMER ENG'G), Glenview, III.	E	28.2	3.1	68	4	1	0	0	18	4	0	4
350	327	SAI CONSULTING ENGINEERS INC., Pittsburgh, Pa.	E	28.0	0.0	0	0	0	0	0	0	100	0	0

RA	NK 2011	EIRM.	FIRM TYPE	2011 REVEI TOTAL	NUE \$ MIL. INT'L	GENERAL	MANUFACTURE	POWER	WATER SUPP.	SEWER / WAS	MDUS / pr	TRANSPORT.	HAZARDOUK	TELECOM
351	421	ALBERT KAHN FAMILY OF COS. (KAHN), Detroit, Mich.†	AE	28.0	3.0	69	31	0	0	0	0	0	0	0
352	400	DESIMONE CONSULTING ENGINEERS, New York, N.Y.	E	28.0	2.4	100	0	0	0	0	0	0	0	0
353	403	LITTLE, Charlotte, N.C.	AE	27.9	0.3	100	0	0	0	0	0	0	0	0
354	294	MORRISON-MAIERLE INC., Helena, Mont.†	E	27.9	0.0	8	0	1	4	39	1	31	0	0
355	325	CLARK PATTERSON LEE, Rochester, N.Y.	EA	27.7	0.0	40	0	0	14	17	3	26	0	0
356	365	BERNARDIN LOCHMUELLER & ASSOCIATES INC., Evansville, Ind.	E	27.6	0.0	0	0	0	0	13	0	87	0	0
357	352	BAXTER & WOODMAN INC., Crystal Lake, III.	E	27.5	0.0	0	0	0	13	15	0	20	0	0
358	419	GEOCON, San Diego, Calif. [↑]	GE	27.5	0.0	65	0	0	0	0	0	29	5	0
359	383	VALDES ENGINEERING CO., Lombard, III.	E	27.4	1.7	0	0	5	0	0	95	0	0	0
360	495	SHALOM BARANES ASSOCIATES PC, Washington, D.C.	A	27.4	0.0	100	0	0	0	0	0	0	0	0
361	**	EPSTEIN, Chicago, III.†	AE	27.3	9.1	59	29	0	0	0	0	12	0	0
362	370	MCDONOUGH ASSOCIATES INC., Chicago, III.	EA	27.3	0.5	3	0	0	2	3	1	91	0	1
363	335	MOODY NOLAN INC., Columbus, Ohio	AE	27.3	0.0	100	0	0	0	0	0	0	0	0
364	331	RDK ENGINEERS, Andover, Mass.	E	27.3	0.0	97	0	0	0	0	0	3	0	0
365	361	FXFOWLE ARCHITECTS LLP, New York, N.Y.	А	27.2	9.5	100	0	0	0	0	0	0	0	0
366	323	TRO JUNGIBRANNEN, Boston, Mass. †	AE	27.1	0.5	100	0	0	0	0	0	0	0	0
367	355	JCJ ARCHITECTURE, Hartford, Conn.†	А	27.1	0.0	100	0	0	0	0	0	0	0	0
368	330	WOOD RODGERS INC., Sacramento, Calif. †	E	27.0	0.0	37	7	7	18	7	4	18	0	0
369	**	HUNT, GUILLOT & ASSOCIATES LLC, Ruston, La. [†]	E	27.0	0.0	0	0	0	0	0	100	0	0	0
370	**	TPG ARCHITECTURE, New York, N.Y.	А	27.0	2.0	100	0	0	0	0	0	0	0	0
371	326	MUESER RUTLEDGE CONSULTING ENGINEERS, New York, N.Y.	E	26.9	0.9	25	15	5	5	10	5	31	0	5
372	449	CSA GROUP, San Juan, P.R. [†]	EA	26.7	3.1	34	0	4	17	2	1	36	0	0
373	304	JONES, EDMUNDS & ASSOCIATES INC., Gainesville, Fla. [†]	E	26.3	0.0	6	0	1	22	47	1	23	0	0
374	395	SOIL AND MATERIALS ENGINEERS INC., Plymouth, Mich.	E	26.3	0.5	27	6	12	2	3	1	23	27	0
375	486	WARE MALCOMB, Irvine, Calif.	А	26.2	2.8	96	4	0	0	0	0	0	0	0
376	285	LANDRUM & BROWN INC., Cincinnati, Ohio	PA	26.1	10.0	2	0	0	0	0	0	98	0	0
377	409	CBT ARCHITECTS, Boston, Mass.	А	26.0	4.5	100	0	0	0	0	0	0	0	0
378	348	CHESTER ENGINEERS, Moon Township, Pa.	E	26.0	0.0	0	3	2	8	63	23	1	0	0
379	124	VERSAR INC., Springfield, Va. [†]	ENV	26.0	1.0	5	0	0	0	0	0	0	8	0
380	405	INTERFACE ENGINEERING INC., Portland, Ore.	E	25.9	4.1	90	1	1	2	2	3	0	0	2
381	**	BARTON & LOGUIDICE PC, Syracuse, N.Y.	Е	25.7	0.0	2	2	2	15	34	0	26	4	0
382	366	HERBERT, ROWLAND & GRUBIC INC., Harrisburg, Pa.	Е	25.7	0.0	24	0	0	11	29	11	26	0	0
383	422	HULL & ASSOCIATES INC., Dublin, Ohio [†]	ENV	25.4	0.0	0	0	10	0	20	30	0	15	0
384	456	OZ ARCHITECTURE, Denver, Colo.†	А	25.3	3.8	88	0	0	0	0	12	0	0	0
385	345	G.E.C. INC., Baton Rouge, La.	E	25.2	0.0	0	0	0	0	7	0	93	0	0
386	410	COBB, FENDLEY & ASSOCIATES INC., Houston, Texas	Е	25.2	0.0	4	0	0	6	6	0	9	0	6
387	371	WESTLAKE REED LESKOSKY, Cleveland, Ohio†	AE	25.2	0.2	100	0	0	0	0	0	0	0	0
388	357	RDG PLANNING & DESIGN, Des Moines, Iowa [†]	А	25.0	0.0	80	0	0	0	0	0	0	0	0
389	390	WRIGHT-PIERCE, Topsham, Maine†	E	25.0	0.1	3	0	0	20	71	4	1	0	0
390	381	SHELADIA ASSOCIATES INC., Rockville, Md. †	EA	25.0	19.7	12	0	1	16	0	0	72	0	0
391	369	BWBR, St. Paul, Minn.	A	24.7	0.0	90	10	0	0	0	0	0	0	0
392	377	LARSON DESIGN GROUP, Williamsport, Pa.	EA	24.7	0.0	21	5	0	4	10	24	35	0	0
393	400	BL COS. INC., Meriden, Conn.	AE	24.2	0.0	67	2	0	0	0	0	17	1	13
394	333	CO ARCHITECTS, Los Angeles, Calif.	A	24.2	0.0	100	0	0	0	0	0	0	0	0
395	**	EAGLETON ENGINEERING LLC, Houston, Texas	E	24.2	0.7	0	0	0	0	0	100	0	0	0
396	354	NACIARCHITECTURE, Seattle, Wash.	A	24.2	0.0	100	0	0	0	0	0	0	0	0
397	424	THE LAUREN CORP., Abilene, Texas†	EC	24.2	12.0	0	2	35	1	0	62	0	0	0
398	402	HIGHLAND ASSOCIATES LTD., Clarks Summit, Pa.	AE	24.2	0.0	72	2	0	0	0	02	0	0	26
399	**	MATRIX TECHNOLOGIES INC., Maumee, Ohio [†]	E	24.2	0.0	0	15	0	0	0	85	0	0	0
	205	<u> </u>					0	0	0	0	0	0		
400	385	CCRD PARTNERS, Houston, Texas	E	24.0	0.0	83	U	U	U	U	U	U	0	8

WUNDERLICH-MALEC ENGINEER-ING has opened an office in Saudi Arabia, obtained an agent in Asia and is looking at work in South America.

RAI	١K		FIRM	2011 REVE	NUE \$ MIL.	GENERAL	MANUFACTI	POWER	WATER SILDE.	SEWER/W.	US. LE	TRANSPORT.	HAZARDOILE	OOS WASTE TEL ECOM
2012		FIRM	TYPE	TOTAL	INT'L	(GEN	MA	/ %	/ M	SEL	/ W	/ E	/ ## ,	/ Æ
401	408	EARTH SYSTEMS INC., San Luis Obispo, Calif. †	GE	23.9	1.0	49	1	32	3	2	5	7	2	1
402	485	VOCON, Cleveland, Ohio [†]	А	23.9	0.1	90	3	0	0	0	5	0	0	0
403	466	PCI SKANSKA, Evansville, Ind.	EA	23.8	1.2	2	22	36	3	0	30	0	0	7
404	**	THE MANNIK & SMITH GROUP INC., Maumee, Ohio	Е	23.7	0.0	8	16	1	3	6	29	15	22	1
405	393	KLOTZ ASSOCIATES INC., Houston, Texas	Е	23.7	0.0	0	0	3	25	21	0	51	0	0
406	**	BORTON-LAWSON, Wilkes-Barre, Pa.†	EA	23.5	0.0	9	13	1	6	7	20	33	1	0
407	**	BURROW GLOBAL LLC, Houston, Texas [†]	EC	23.3	0.0	13	0	0	4	2	81	1	0	0
408	391	C&I ENGINEERING, Louisville, Ky.	Е	23.3	0.0	0	0	0	0	0	100	0	0	0
409	379	H.F. LENZ CO., Johnstown, Pa.	Е	23.2	0.0	74	0	0	0	0	1	0	0	24
410	459	GOETTSCH PARTNERS, Chicago, III.	А	23.2	16.7	100	0	0	0	0	0	0	0	0
411	**	FRANCIS CAUFFMAN, New York, N.Y.	А	23.2	0.0	100	0	0	0	0	0	0	0	0
412	420	SEGA INC., Overland Park, Kan.	EC	23.2	0.0	0	0	100	0	0	0	0	0	0
413	432	HORD COPLAN MACHT INC., Baltimore, Md.	А	23.2	0.0	100	0	0	0	0	0	0	0	0
414	455	WDG ARCHITECTURE, Washington, D.C. [†]	А	23.1	0.4	100	0	0	0	0	0	0	0	0
415	445	WILEYIWILSON, Lynchburg, Va.	EA	23.0	0.0	57	9	9	9	17	0	0	0	0
416	477	COMMONWEALTH ASSOCIATES INC., Jackson, Mich.	Е	23.0	0.0	0	0	100	0	0	0	0	0	0
417	481	LABELLA ASSOCIATES PC, Rochester, N.Y. [†]	EA	22.9	0.0	35	0	5	10	6	0	22	17	0
418	**	O'NEAL INC., Greenville, S.C. [†]	EC	22.9	0.0	0	65	0	0	0	35	0	0	0
419	434	BURK-KLEINPETER INC., New Orleans, La.	Е	22.8	0.0	0	4	0	6	7	0	79	0	0
420	392	BOHANNAN HUSTON INC., Albuquerque, N.M.	Е	22.6	0.0	37	0	0	21	5	0	14	0	0
421	**	CONVERSE CONSULTANTS, Monrovia, Calif. [†]	GE	22.5	0.0	16	0	10	15	15	0	26	10	8
422	416	ROBERT DERECTOR ASSOCIATES, New York, N.Y.	Е	22.5	2.0	82	0	0	0	0	0	0	0	9
423	**	ROSS & BARUZZINI INC., St. Louis, Mo.	EA	22.4	4.3	58	0	0	0	5	0	29	0	8
424	423	DONOHUE & ASSOCIATES INC., Sheboygan, Wis.	Е	22.3	0.0	0	0	0	2	83	0	14	1	0
425	457	CORZO CASTELLA CARBALLO THOMPSON SALMAN PA, Coral Gables, Fla.	EA	22.2	0.3	5	0	0	5	5	0	73	0	1
426	413	RJN GROUP INC., Wheaton, III.	Е	22.2	0.0	0	0	0	4	94	0	2	0	0
427	**	SLCE ARCHITECTS LLP, New York, N.Y.	А	22.2	0.2	100	0	0	0	0	0	0	0	0
428	**	ARRAY HEALTHCARE FACILITIES SOLUTIONS, King of Prussia, Pa.	А	22.1	0.0	100	0	0	0	0	0	0	0	0
429	**	CAMBRIDGE SEVEN ASSOCIATES INC., Cambridge, Mass.	А	22.1	13.5	100	0	0	0	0	0	0	0	0
430	487	COLER & COLANTONIO INC., Norwell, Mass.	Е	22.0	0.7	18	0	9	3	11	52	2	4	0
431	406	H+L ARCHITECTURE, Denver, Colo.	А	22.0	0.0	100	0	0	0	0	0	0	0	0
432	**	PICKERING INC., Memphis, Tenn. [†]	EA	22.0	0.0	27	8	10	10	7	7	16	1	2
433	499	ASTORINO, Pittsburgh, Pa.	AE	22.0	7.0	100	0	0	0	0	0	0	0	0
434	460	BRINDERSON LP, Costa Mesa, Calif.	EC	22.0	0.0	0	0	5	0	0	95	0	0	0
435	404	LEIGHTON GROUP INC., Irvine, Calif. [†]	GE	22.0	0.0	36	5	5	9	9	14	23	0	0
436	376	SUPERIOR ENGINEERING LLC, Hammond, Ind.	Е	21.9	0.0	4	0	3	0	0	94	0	0	0
437	417	HUBBELL, ROTH & CLARK INC., Bloomfield Hills, Mich.	Е	21.7	0.0	24	0	3	3	29	2	20	0	0
438	428	CLARK DIETZ INC., Champaign, III.	Е	21.7	0.0	7	0	0	9	18	0	58	0	0
439	491	SMALLWOOD REYNOLDS STEWART STEWART & ASSOC., Atlanta, Ga. [†]	А	21.6	13.5	100	0	0	0	0	0	0	0	0
440	**	CTLGROUP, Skokie, III.	Е	21.6	2.4	44	0	15	1	3	9	28	0	0
441	498	QK4, Louisville, Ky.	EA	21.6	0.0	3	0	0	0	8	0	89	0	0
442	349	GKKWORKS, Irvine, Calif.	А	21.5	0.0	100	0	0	0	0	0	0	0	0
443	281	STEELMAN PARTNERS, Las Vegas, Nev.	А	21.5	16.5	100	0	0	0	0	0	0	0	0
444	**	MARTIN/MARTIN INC., Lakewood, Colo.†	Е	21.4	0.0	65	2	1	2	2	11	5	0	8
445	440	HEAPY ENGINEERING, Dayton, Ohio	Е	21.4	0.0	100	0	0	0	0	0	0	0	0
446	407	SCHENKEL & SHULTZ INC., Orlando, Fla.	А	21.3	0.0	88	0	0	0	0	0	12	0	0
447	430	DRAPER ADEN ASSOCIATES INC., Blacksburg, Va.†	Е	21.2	0.0	2	0	0	0	0	0	0	0	0
448	**	STRONGHOLD ENGINEERING INC., Riverside, Calif.	EC	21.1	0.0	100	0	0	0	0	0	0	0	0
449	418	SPARLING, Seattle, Wash.	Е	21.1	0.3	92	0	0	0	0	0	3	0	4

						GENERAL	MANUFACTU	DMIHO	Wpp	A74.	MDUS / pr	TRANSPORT	HAZARDOJIE	S WASTE
	ANK 2011	FIRM	FIRM TYPE	2011 REVENTOTAL	NUE \$ MIL. INT'L	GENERA	MANUFA	POWER	WATER SUPPLY	SEWER / W.	Mous	TRAMSP _O	HAZARDO	TELECOM
451	**	THE JERDE PARTNERSHIP INC., Venice, Calif. [†]	А	21.1	20.1	100	0	0	0	0	0	0	0	0
452	375	RNL, Denver, Colo. [†]	А	21.0	2.9	88	0	0	0	0	0	0	0	0
453	**	THE GATEWAY ENGINEERS INC., Pittsburgh, Pa.	Е	21.0	0.0	17	5	0	0	29	50	0	0	0
454	444	KSA ENGINEERS INC., Longview, Texas	Е	20.9	0.0	0	0	0	17	12	22	46	1	0
455	446	RIVER CONSULTING, Columbus, Ohio	Е	20.9	5.2	0	1	16	0	0	20	49	0	0
456	351	LORD AECK & SARGENT, Atlanta, Ga.	А	20.7	0.0	100	0	0	0	0	0	0	0	0
457	437	ABMB ENGINEERS INC., Baton Rouge, La.	Е	20.5	0.0	14	0	0	0	15	0	65	0	0
458	468	ARCHITECTURAL ALLIANCE, Minneapolis, Minn.	А	20.5	1.8	52	0	0	0	0	0	48	0	0
459	478	MCLAREN ENGINEERING GROUP, West Nyack, N.Y. [†]	Е	20.3	0.6	42	2	6	4	0	4	42	0	0
460	467	KRAZAN & ASSOCIATES INC., Clovis, Calif.	Е	20.2	0.0	46	5	4	6	1	11	15	11	2
461	397	HUSSEY, GAY, BELL & DEYOUNG - A BELL CO., Savannah, Ga.†	EA	20.1	1.0	13	5	0	19	17	0	25	2	0
462	**	NILES BOLTON ASSOCIATES INC., Atlanta, Ga.	А	19.9	0.0	100	0	0	0	0	0	0	0	0
463	464	PEI COBB FREED & PARTNERS ARCHITECTS LLP, New York, N.Y.	А	19.9	3.8	100	0	0	0	0	0	0	0	0
464	448	WHITNEY, BAILEY, COX & MAGNANI LLC, Baltimore, Md.	AE	19.9	0.0	30	6	0	2	0	3	59	0	0
465		STEFFIAN BRADLEY ARCHITECTS, Boston, Mass. [†]	А	19.8	2.6	100	0	0	0	0	0	0	0	0
466	**	HIXSON ARCHITECTURE, ENGINEERING, INTERIORS, Cincinnati, Ohio	EA	19.8	0.1	26	0	0	0	0	74	0	0	0
467	396	CRABTREE ROHRBAUGH & ASSOC ARCHITECTS, Mechanicsburg, Pa.	А	19.7	0.0	100	0	0	0	0	0	0	0	0
468	**	THE EADS GROUP, Altoona, Pa.†	EA	19.6	0.0	8	0	4	6	25	7	32	0	0
469	**	GOOD FULTON & FARRELL, Dallas, Texas	А	19.6	0.0	100	0	0	0	0	0	0	0	0
470	484	SPECTRA TECH INC., Oak Ridge, Tenn.	EC	19.5	0.0	22	0	6	0	0	1	0	71	0
471	414	DKS ASSOCIATES, Oakland, Calif.	Е	19.5	0.1	0	0	0	0	0	0	99	0	0
472	425	MORRIS ARCHITECTS, Houston, Texas	А	19.5	0.4	100	0	0	0	0	0	0	0	0
473	450	GOODY CLANCY, Boston, Mass.	А	19.4	0.0	81	0	0	0	0	0	0	0	0
474	471	DANIEL B. STEPHENS & ASSOCIATES INC. (DBS&A), Albuquerque, N.M.	ENV	19.3	0.0	0	0	0	29	3	0	0	64	0
475	343	ARCHITECTS HAWAII LTD., Honolulu, Hawaii	А	19.1	0.3	100	0	0	0	0	0	0	0	0
476	462	BHDP ARCHITECTURE, Cincinnati, Ohio	А	19.1	2.0	99	0	0	0	0	1	0	0	0
477	475	POGGEMEYER DESIGN GROUP INC., Bowling Green, Ohio [†]	EAP	18.9	0.0	19	7	2	18	24	8	14	0	0
478	454	R&M CONSULTANTS INC., Anchorage, Alaska	Е	18.8	0.0	10	0	9	2	1	7	70	0	0
479	198	ASRC ENERGY SERVICES, Anchorage, Alaska [†]	EC	18.6	0.0	0	0	0	0	0	100	0	0	0
480	489	W.K. DICKSON & CO. INC., Charlotte, N.C.	Е	18.5	0.0	7	0	0	18	17	0	39	0	0
481	452	NEWCOMB & BOYD, Atlanta, Ga.	Е	18.5	0.2	94	0	0	0	0	0	5	0	1
482	426	V3 COS. LTD., Woodridge, III. [†]	EC	18.3	1.0	44	0	0	2	0	0	46	8	0
483	451	ORCHARD, HILTZ & MCCLIMENT INC., Livonia, Mich.†	EA	18.3	0.0	11	0	0	13	25	1	45	0	0
484	493	FFKR ARCHITECTS, Salt Lake City, Utah [†]	А	18.3	0.0	100	0	0	0	0	0	0	0	0
485	**	E.L. ROBINSON ENGINEERING CO., Charleston, W.Va. [†]	E	18.2	0.0	0	0	0	0	41	0	59	0	0
486	482	FLETCHER-THOMPSON INC., Shelton, Conn.	AE	18.2	0.5	100	0	0	0	0	0	0	0	0
487	374	BRIDGEFARMER & ASSOCIATES INC., Dallas, Texas	Е	18.0	0.0	0	0	0	0	0	0	100	0	0
488	**	BRIDGERS & PAXTON CONSULTING ENGINEERS INC., Albuquerque, N.M.	Е	17.7	0.0	98	0	0	0	0	0	0	0	2
489	**	GRIMM + PARKER ARCHITECTS, Calverton, Md.	А	17.6	0.0	100	0	0	0	0	0	0	0	0
490	**	RMA GROUP INC., Rancho Cucamonga, Calif.	GE	17.6	0.0	26	0	1	3	3	0	68	0	0
491	**	JQ, Austin, Texas	Е	17.5	0.0	65	1	9	6	13	0	6	0	1
492	386	LMN ARCHITECTS, Seattle, Wash.	А	17.3	0.1	92	0	0	0	0	0	8	0	0
493	441	KAHLER SLATER, Milwaukee, Wis.	А	17.2	0.1	100	0	0	0	0	0	0	0	0
494	401	LEE, BURKHART, LIU INC., Marina del Rey, Calif.	А	17.2	0.0	100	0	0	0	0	0	0	0	0
495	476	WIGHT & CO., Darien, III.†	AE	17.1	0.0	79	1	0	0	0	0	18	2	0
496	**	ZIEGLER COOPER ARCHITECTS, Houston, Texas [†]	А	17.1	0.0	100	0	0	0	0	0	0	0	0
497	**	HAWLEY PETERSON SNYDER, Mountain View, Calif.	А	17.0	0.0	78	0	0	0	0	0	0	0	22
498	**	FRENCH & PARRELLO ASSOCIATES PA, Wall, N.J.	Е	17.0	0.0	39	0	2	10	11	1	19	1	17
499	**	GSBS ARCHITECTS, Salt Lake City, Utah	А	17.0	0.0	100	0	0	0	0	0	0	0	0
500	216	JBA CONSULTING ENGINEERS, Las Vegas, Nev.†	Е	16.9	3.3	100	0	0	0	0	0	0	0	0



Where to find the Top 500

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		Burrow Global LLC	407	E		Greeley and Hansen LLC	142
		Bury+Partners Inc.	316			HR Green Inc.	188
A. Morton Thomas and Associates Inc.	237	BWBR	391	ETAssociates	327	GreenbergFarrow	338
ABMB Engineers Inc.	457			EA Engineering Science and Tech. Inc.	130	Greenhorne & O'Mara	145
AECOM Technology Corp.	1	C		The EADS Group	468	Greenman-Pedersen Inc.	66
Affiliated Engineers Inc.	115			Eagleton Engineering LLC	395	Gresham, Smith and Partners	117
AKF Group LLC	172	C&I Engineering	408	Earth Systems Inc.	401	Grimm + Parker Architects	489
AKRF Inc.	285	C&S Cos.	124	ECC	289	GRW	280
Altran Solutions Corp. Ambitech Engineering Corp.	283 108	Callison Cambridge Seven Associates Inc.	83 429	Ecology & Environment Inc. ECS	69 107	GSBS Architects C. H. Guernsey & Co.	499 299
AMEC	7	Cannon Design	53	EFI Global Inc.	205	Gulf Interstate Engineering Co.	72
American Structurepoint Inc.	169	Cardno USA Inc.	30	Electrical Consultants Inc.	210	GZA GeoEnvironmental Inc.	122
Ammann & Whitney	209	Carollo Engineers Inc.	73	EN Engineering LLC	186		
Anvil Corp.	184	Francis Cauffman	411	Enercon Services Inc.	60	H	
Aon Fire Protection Eng'g Corp. (Schirmer Eng'g	349	CB&I	20	Engineering and Testing Services Corp.	301		
Apex Cos. LLC	153	CBT Architects	377	Ennead Architects LLP	190	H&A Architects & Engineers	243
Arcadis U.S./RTKL/RISE	12	ccrd partners	400	EnSafe Inc.	191	H+L Architecture	431
Architects Hawaii Ltd.	475	CDI Corp.	28	ENVIRON Holdings Inc.	46	H2M/Holzmacher McLendon & Murrell	259
Architectural Alliance	458	CDM Smith	22	ESD (Environmental Systems Design Inc.)	282	HAKS Engineers, Architects and Land Surveyors	159
Architectural Nexus	313	Century Engineering Inc.	239	Epstein	361 290	Haley & Aldrich Inc.	127
R.W. Armstrong & Assocs. Inc. Array Healthcare Facilities Solutions	151 428	CH2M HILL CHA	5 81	Erdman Anthony David Evans and Associates Inc.	290 86	Halff Associates Inc. Hammel Green and Abrahamson Inc. (HGA)	154 85
Array nearthcare Facilities Solutions Arup	426 55	Chambers Group Inc.	321	EMH&T	287	Hanson Professional Services Inc. (HGA)	149
ASRC Energy Services	479	Chester Engineers	378	EwingCole	157	Hardesty & Hanover LLP	192
Astorino	433	Civil & Environmental Consultants Inc.	160	exp	61	Hargrove Engineers + Constructors	175
ATC Associates Inc.	62	Clark Dietz Inc.	438	EYP Architecture & Engineering	144	Harley Ellis Devereaux	286
ATCS PLC	235	Clark-Nexsen PC	132	_		Harris Group Inc.	304
Atkins North America	29	Clark Patterson Lee	355	F		Hatch Mott MacDonald	35
Ayers Saint Gross	333	CO Architects	394			Hawley Peterson Snyder	497
Ayres Associates	250	Cobb, Fendley & Associates Inc.	386	Fanning/Howey Associates Inc.	314	Hazen and Sawyer PC	71
В		Coffman Engineers Inc.	262	Farnsworth Group Inc.	260	HDR	11
<u> </u>		Coler & Colantonio Inc.	430	Fay Spofford & Thorndike	245	Heapy Engineering	445
The Babcock & Wilcox Co.	75	Collins Engineers Inc. Commonwealth Associates Inc.	345 416	Fehr & Peers C.H. Fenstermaker & Associates Inc.	292 317	Heery International Inc. Henderson Engineers Inc.	200 167
Michael Baker Corp.	26	Conestoga-Rovers & Assoc.	38	Fentress Architects	164	Herbert, Rowland & Grubic Inc.	382
Ballinger	206	Converse Consultants	421	FFKR Architects	484	Highland Associates Ltd.	398
Bard Rao+Athanas Consulting Engineers LLC	240	Cooper Carry Inc.	258	Fishbeck Thompson Carr & Huber	204	Hixson Architecture, Engineering, Interiors	466
Barge Waggoner Sumner & Cannon Inc.	180	Corgan Associates Inc.	134	FKP Architects Inc.	231	HKS Inc.	56
Bartlett & West Inc.	219	Corzo Castella Carballo Thompson Salman PA	425	Flad Architects	155	HLW International LLP	271
Barton & Loguidice PC	381	CP&Y Inc.	334	Fletcher-Thompson Inc.	486	HMC Architects	123
Baxter & Woodman Inc.	357	CPH Engineers Inc.	322	Florence & Hutcheson Inc.	249	HNTB Cos.	18
Bechtel	6	Crabtree Rohrbaugh & Assoc Architects	467	Fluor Corp.	4	HOK	31
Belt Collins	162	Crafton Tull	311	Foth Cos.	89	Hord Coplan Macht Inc.	413
Alfred Benesch & Co.	150 25	Crawford, Murphy & Tilly Inc. CRB	223 133	Freese and Nichols Inc. French & Parrello Associates PA	118 498	Horrocks Engineers Hubbell, Roth & Clark Inc.	347 437
Louis Berger Bergmann Associates Inc.	185	T.J. Cross Engineers Inc.	308	Froehling & Robertson Inc.	496 255	Hubbell, Roth & Clark Inc. Huitt-Zollars Inc.	170
Bernardin Lochmueller & Associates Inc.	356	CSA Group	372	Fugro (USA) Inc.	42	Hull & Associates Inc.	383
Beyer Blinder Belle Architects & Planners LLP	332	CTA Architects Engineers	215	Fuss & O'Neill Inc.	220	Hunt, Guillot & Associates LLC	369
BHDP Architecture	476	CTLGroup	440	FXFOWLE Architects LLP	365	Hussey, Gay, Bell & DeYoung - A Bell Co.	461
Birdsall Services Group	165	Cuningham Group Architecture PA	225			1	
BKF Engineers	265	_		G			
BL Cos. Inc.	393	D					
Black & Veatch	14			G.E.C. Inc.	385	Ingenium International Inc.	103
Bohannan Huston Inc.	420	Leo A Daly	79	GAI Consultants Inc.	131	Interface Engineering Inc.	380
Bolton & Menk Inc. Borton-Lawson	242 406	Dannenbaum Engineering Corp.	324	Gannett Fleming Garver LLC	48 226	IPS - Integrated Project Services	214
Boswell Engineering	221	Davis & Floyd Inc. Davis Brody Bond	348 318	The Gateway Engineers Inc.	453	J	
Bowman Consulting	246	Day & Zimmermann	116	GBA	263	<u> </u>	
Bridgefarmer & Associates Inc.	487	Degenkolb Engineers	274	GEI Consultants Inc.	126	Jacobs	3
Bridgers & Paxton Consulting Engineers Inc.	488	The Dennis Engineering Group LLC	330	Gensler	21	Jacobs Associates	248
Brinderson LP	434	Robert Derector Associates	422	Geocon	358	JBA Consulting Engineers	500
Brown & Gay Engineers Inc.	234	DeSimone Consulting Engineers	352	GeoEngineers Inc.	196	JCJ Architecture	367
Brown and Caldwell	47	Dewberry	44	Geosyntec Consultants	64	Rolf Jensen & Associates Inc.	241
BRPH Architects-Engineers Inc.	309	W.K. Dickson & Co. Inc.	480	Ghafari Associates LLC	87	The Jerde Partnership Inc.	451
BSA LifeStructures	216	DKS Associates	471	gkkworks	442	Johnson, Mirmiran & Thompson Inc.	105
Buchart-Horn Inc./BASCO Associates	278	DLR Group	106	Goettsch Partners	410	Jones & Carter Inc.	294
Burgace & Nipla Inc.	43	DLZ Corp.	121	Golder Associates Inc.	58 460	Jones, Edmunds & Associates Inc.	373 491
Burgess & Niple Inc.	138 176	Donohue & Associates Inc. DOWL HKM	424 193	Good Fulton & Farrell	469	JQ	491 256
The Burke Group Burk-Kleinpeter Inc.	176 419	DOWL HKM Draper Aden Associates Inc.	193 447	Goodwyn Mills & Cawood Inc. Goody Clancy	253 473	J-U-B Engineers Inc.	∠06
Burns & McDonnell	23	Dvirka and Bartilucci Consulting Engineers	340	GPD Group	197		
Burns and Roe Group Inc.	88	DRMP Inc.	331	Graef-USA Inc.	315		
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Where to find the Top 500

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
K		N		RMC Water and Environment	341	Tighe & Bond Inc.	272
<u> </u>		<u> </u>		RMF Engineering Inc.	288	Timmons Group	326
Kahler Slater	493	NACIArchitecture	396	RNL	452	TKDA	279
Albert Kahn Family of Cos. (Kahn)	351	NBBJ	65	E.L. Robinson Engineering Co	485	TLC Engineering for Architecture	266
KBR	9	Neel-Schaffer Inc.	211	Ross & Baruzzini Inc.	423	TMAD Taylor & Gaines	158
KCI Technologies Inc.	96	Waldemar S. Nelson And Co. Inc.	181	Rummel Klepper & Kahl LLP	93	TPG Architecture	370
Kennedy/Jenks Consultants	128	Newcomb & Boyd	481		00	TransCore	140
Kiewit Corp.	49	Niles Bolton Associates Inc.	462	S		TranSystems Corp.	59
Kimley-Horn and Associates Inc.	41	Ninyo & Moore	183			TRC Cos. Inc.	36
Kisinger Campo & Associates Corp.	342	NTH Consultants Ltd.	319	S&B Engineers and Constructors Ltd. and Affiliat	es 34	TRO JunglBrannen	366
KJWW Engineering Consultants	227			S&MF Inc.	84	tvsdesign	275
The Kleinfelder Group Inc.	45	O		The S/L/A/M Collaborative	244		
Klotz Associates Inc.	405			SAI Consulting Engineers Inc.	350	U	
Kohn Pedersen Fox Associates PC	74	O'Brien & Gere	100	Sargent & Lundy LLC	27		
KPFF Consulting Engineers	110	Olsson Associates	143	Sasaki Associates Inc.	202	Ulteig Engineers Inc.	207
Krazan & Associates Inc.	460	O'Neal Inc.	418	Schenkel & Shultz Inc.	446	Universal Engineering Sciences Inc.	267
KSA Engineers Inc.	454	Orbital Engineering Inc.	222	Schnabel Engineering Inc.	199	Urban Engineers Inc.	273
		Orchard, Hiltz & McCliment Inc.	483	Science Applications International Corp. (SAIC)	33	URS Corp.	2
		Otak Inc.	284	SCS Engineers	80	USKH Inc.	450
=		OZ Architecture	384	Sebesta Blomberg	277	36,41,116	.00
LaBella Associates PC	417		00 .	Sega Inc.	412	V	
Landrum & Brown Inc.	376	P		Shafer, Kline & Warren Inc.	305	-	
Langan Eng'g and Environmental Services Inc.		-		Shalom Baranes Associates PC	360	V3 Cos. Ltd	482
Langdon Wilson International	276	PageSoutherlandPage	120	Shannon & Wilson Inc.	187	Valdes Engineering Co.	359
Larson Design Group	392	Pape-Dawson Engineers Inc.	229	The Shaw Group Inc.	13	Vanasse Hangen Brustlin Inc. (VHB)	76
The Lauren Corp.	397	Parametrix	171	Sheladia Associates Inc.	390	Vanderweil Engineers	178
Lee, Burkhart, Liu Inc.	494	Parkhill, Smith & Cooper Inc.	212	Shepley Bulfinch Richardson & Abbott	307	Versar Inc.	379
Leighton Group Inc.	435	Parsons	15	Shive-Hattery Inc.	232	Rafael Vinoly Architects PC	101
H.F. Lenz Co.	409	Parsons Brinckerhoff	10	Short Elliott Hendrickson Inc.	137	VOA Associates Inc.	217
T.Y. Lin International	51	Patrick Engineering Inc.	136	SHW Group	213	Vocon	402
Lionakis	291	Paulus Sokolowski & Sartor LLC	268	SIGAL Construction Corp.	135	Volkert Inc.	119
Little	353	Payette	293	Simpson Gumpertz & Heger Inc.	129	VOIKELLIIIC.	119
	302	PBK Architects	257		50	W	
LJA Engineering Inc.	492	PCI Skanska	403	Skidmore Owings & Merrill LLP SLCE Architects LLP	427	<u> </u>	
LMN Architects	492 99					Mada Trim	201
H.W. Lochner Inc.		Pei Cobb Freed & Partners Architects LLP	463	Smallwood Reynolds Stewart Stewart & Assoc.	439	Wade Trim	201
Lord Aeck & Sargent	456	Pennoni Associates Inc.	92	Smith Seckman Reid Inc.	141	Walker Parking Consultants	264
LPA Inc.	203	Perkins+Will	37	Adrian Smith + Gordon Gill Architecture	346	Walter P Moore	195
LS3P Associates Ltd.	233	Perkins Eastman	82	T. Baker Smith LLC	270	Ware Malcomb	375
M		Perkowitz+Ruth Architects	247	SmithGroupJJR	67	WATG / Wimberly Interiors	168
IVI		PGAL	230	Soil and Materials Engineers Inc.	374	WD Partners	254
		Pickering Inc.	432	Solomon Cordwell Buenz	329	WDG Architecture	414
M+W U.S. Inc.	139	PND Engineers Inc.	344	Sparling	449	Weidlinger Associates Inc.	174
Magnusson Klemencic Associates Inc.	306	Poggemeyer Design Group Inc.	477	SPEC Services Inc.	295	WENDEL	323
The Mannik & Smith Group Inc.	404	Pond & Co.	325	Spectra Tech inc.	470	Westlake Reed Leskosky	387
Martin/Martin Inc.	444	Populous	125	SRF Consulting Group Inc.	238	Weston & Sampson	148
Maser Consulting PA	261	POWER Engineers Inc.	54	SSOE Group	77	Weston Solutions Inc.	68
Matrix Technologies Inc.	399	Processes Unlimited International Inc.	208	Stanley Consultants Inc.	63	Whitman, Requardt & Associates LLP	111
Mazzetti Nash Lipsey Burch	343	Professional Engineering Consultants PA	312	Stantec Inc.	24	Whitney, Bailey, Cox & Magnani LLC	464
MBH Architects	298	Professional Service Indus. (PSI)	57	Steelman Partners	443	WHPacific Inc.	177
McCormick Taylor Inc.	163	Psomas	147	Steffian Bradley Architects	465	Wight & Co.	495
McDermott International Inc.	40			Stellar	328	WileylWilson	415
McDonough Associates Inc.	362	Q		Daniel B. Stephens & Associates Inc. (DBS&A)	474	Willdan	109
McKim & Creed Inc.	218			Robert A.M. Stern Architects LLP (RAMSA)	182	Wilson & Co. Inc., Engineers & Architects	173
McLaren Engineering Group	459	Qk4	441	Strand Associates Inc.	179	Wiss, Janney, Elstner Associates Inc.	113
M-E Engineers Inc.	336	D		Stronghold Engineering Inc.	448	Wood Group Mustang	19
Mead & Hunt Inc.	156	R		Studios Architecture	236	Wood Rodgers Inc.	368
Merrick & Co.	104			STV Group Inc.	32	Woodard & Curran	91
Middough Inc.	98	R&M Consultants Inc.	478	Superior Engineering LLC	436	Woolpert Inc.	102
Marshall Miller and Associates Inc.	303	Raba Kistner Inc.	198	Surveying And Mapping Inc. (SAM Inc.)	146	WorleyParsons Group Inc.	17
Modjeski and Masters Inc.	310	The RBA Group	335	Swanke Hayden Connell Architects	297	Wright-Pierce	389
Moffatt & Nichol	97	RBB Architects Inc.	339	SWCA Environmental Consultants	152	WSP USA	70
Moody Nolan Inc.	363	RCM Technologies Inc.	161	Syska Hennessy Group	112	Wunderlich-Malec Engineering Inc.	320
Morris Architects	472	RDG Planning & Design	388	_		VV/7	
Morrison Hershfield	95	Remington & Vernick Engineers Inc.	269			XYZ	
Morrison-Maierle Inc.	354	Rettew Associates Inc.	166	_			
Moseley Architects	252	Reynolds Smith and Hills Inc.	78	T&M Associates	224	Zachry Holdings Inc.	52
MS Consultants Inc.	300	RDK Engineers	364	Tectonic Eng'g & Surveying Consults.	189	ZGF Architects LLP	90
MSA Professional Services Inc.	296	River Consulting	455	Terracon Consultants Inc.	39	Ziegler Cooper Architects	496
Mueser Rutledge Consulting Engineers	371	Paul C. Rizzo Associates Inc.	281	Tetra Tech Inc.	8		
MulvannyG2 Architecture	194	RJN Group Inc.	426	Mark Thomas & Co. Inc.	251		
MWH Global	16	RLF Architecture, Engineering, Interior Design	337	Thompson Engineering	228		
		RMA Group Inc.	490	Thornton Tomasetti Inc.	114		
		I RIVIA GLOUD ITIC.	490	I ITIOTILOTI TOTTIASETTI ITIC.	114		

A. NORTH AMERICA

CANADA

 $AECOM\ Technology\ Corp.$

Affiliated Engineers Inc.

AKF Group LLC

Altran Solutions Corp.

AMEC

Ammann & Whitney

Aon Fire Protection Engineering Corp. (Schirmer

Engineering)

Arcadis U.S./RTKL/RISE

Architectural Alliance

Arup

ATC Associates Inc.

Atkins North America

The Babcock & Wilcox Co.

Michael Baker Corp.

Bechtel

Louis Berger

Beyer Blinder Belle Architects & Planners LLP

BHDP Architecture

Black & Veatch

Burns & McDonnell

Burns and Roe Group Inc.

Callison

Cambridge Seven Associates Inc.

Cannon Design

Cardno USA Inc.

CB&I

CDI Corp.

CDM Smith

CH2M HILL

CHA

Coler & Colantonio Inc.

Conestoga-Rovers & Assoc.

Corgan Associates Inc.

CRB

CTA Architects Engineers

Cuningham Group Architecture PA

The Dennis Engineering Group LLC

Ecology & Environment Inc.

Electrical Consultants Inc.

Enercon Services Inc.

EnSafe Inc.

ENVIRON Holdings Inc.

exp

Farnsworth Group Inc.

Fehr & Peers

Fishbeck Thompson Carr & Huber

Flad Architects

Fluor Corp.

Foth Cos.

Fugro (USA) Inc.

Fuss & O'Neill Inc.

Gannett Fleming

Gensler

GeoEngineers Inc.

Geosyntec Consultants

Ghafari Associates LLC

Golder Associates Inc.

GreenbergFarrow

GSBS Architects

GZA GeoEnvironmental Inc.

Haley & Aldrich Inc.

Hanson Professional Services Inc.

Hardesty & Hanover LLP

Hatch Mott MacDonald

HDR

Henderson Engineers Inc.

Hixson Architecture, Engineering, Interiors

HKS Inc.

HLW International LLP

HNTB Cos.

HOK

Ingenium International Inc.

Interface Engineering Inc.

IPS - Integrated Project Services

Jacobs

Jacobs Associates

Rolf Jensen & Associates Inc.

KBR

Kiewit Corp.

Kimley-Horn and Associates Inc.

KJWW Engineering Consultants

The Kleinfelder Group Inc.

Kohn Pedersen Fox Associates PC

KPFF Consulting Engineers

Landrum & Brown Inc.

The Lauren Corp.

T.Y. Lin International

Little

LMN Architects

H.W. Lochner Inc.

M+W U.S. Inc.

Magnusson Klemencic Associates Inc.

Martin/Martin Inc.

Matrix Technologies Inc.

MBH Architects

McDermott International Inc.

McLaren Engineering Group

M-E Engineers Inc.

Merrick & Co.

Middough Inc.

Marshall Miller and Associates Inc.

Modjeski and Masters Inc.

Moffatt & Nichol

Morrison Hershfield

Mueser Rutledge Consulting Engineers

MulvannyG2 Architecture

MWH Global

NBBJ

Waldemar S. Nelson And Co. Inc.

O'Brien & Gere

Orbital Engineering Inc.

PageSoutherlandPage

Parametrix

Parsons Brinckerhoff

Parsons

Payette

Pei Cobb Freed & Partners Architects LLP

Pennoni Associates Inc.

Perkins+Will

Perkins Eastman

PND Engineers Inc.

Populous

POWER Engineers Inc.

RCM Technologies Inc.

River Consulting

Sargent & Lundy LLC

Sasaki Associates Inc.

Science Applications International Corp. (SAIC)

SCS Engineers

Sebesta Blomberg

Shannon & Wilson Inc.

The Shaw Group Inc.

Simpson Gumpertz & Heger Inc.

Skidmore Owings & Merrill LLP

Adrian Smith + Gordon Gill Architecture

SmithGroupJJR

Soil and Materials Engineers Inc.

Sparling

SSOE Group

Steelman Partners

Steffian Bradley Architects

Robert A.M. Stern Architects LLP (RAMSA)

Studios Architecture

STV Group Inc.

Syska Hennessy Group

Tetra Tech Inc.

Thornton Tomasetti Inc.

TranSystems Corp.

TRC Cos. Inc.

tvsdesign

Ulteig Engineers Inc.

URS Corp.

V3 Cos. Ltd

Valdes Engineering Co.

Vocon

Walker Parking Consultants

Walter P Moore

Ware Malcomb

WATG / Wimberly Interiors

WD Partners

Weston Solutions Inc.

Wood Group Mustang

Woodard & Curran

WorleyParsons Group Inc.

WSP USA

ZGF Architects LLP

B. LATIN AMERICA

ARGENTINA

AMEC

The Babcock & Wilcox Co.

Bechtel

BHDP Architecture

Conestoga-Rovers & Assoc.

The Dennis Engineering Group LLC

Ecology & Environment Inc.

ENVIRON Holdings Inc.

Fluor Corp.

FXFOWLE Architects LLP

Gensler

Golder Associates Inc.

H&A Architects and Engineers

HKS Inc.

Jacobs

KBR

MBH Architects

Moffatt & Nichol

MWH Global

Parsons Brinckerhoff

Paul C. Rizzo Associates Inc.

Simpson Gumpertz & Heger Inc.

Syska Hennessy Group

Tetra Tech Inc.

URS Corp.

Rafael Vinoly Architects PC

WD Partners

Wood Group Mustang

WorleyParsons Group Inc.

WSP USA

BOLIVIA

AECOM Technology Corp.

Louis Berger

Fluor Corp.

Golder Associates Inc.

Sargent & Lundy LLC

URS Corp.

Wood Group Mustang

BRAZIL

 $AECOM\ Technology\ Corp.$

Affiliated Engineers Inc.

AKF Group LLC

AMEC

Arcadis U.S./RTKL/RISE

Architectural Alliance

The Babcock & Wilcox Co.

Bechtel

Louis Berger

BHDP Architecture

Black & Veatch

BSA LifeStructures

Burgess & Niple Inc.

Callison

Cannon Design

CB&I

CDM Smith

CH2M HILL

Conestoga-Rovers & Assoc.

Davis Brody Bond

DeSimone Consulting Engineers

Ecology & Environment Inc.

ENVIRON Holdings Inc.

Epstein

Fluor Corp.

Fugro (USA) Inc.

Geosyntec Consultants

Ghafari Associates LLC

Golder Associates Inc.

GSBS Architects

GZA GeoEnvironmental Inc.

H&A Architects and Engineers

Hardesty & Hanover LLP

HDR

HKS Inc.

HOK

Interface Engineering Inc.

IPS - Integrated Project Services

Albert Kahn Family of Cos. (Kahn)

KBR

Kohn Pedersen Fox Associates PC

Landrum & Brown Inc.

T.Y. Lin International

MBH Architects

McDermott International Inc.

M-E Engineers Inc.

Moffatt & Nichol

Morris Architects

Mueser Rutledge Consulting Engineers

MWH Global

Waldemar S. Nelson And Co. Inc.

Parsons Brinckerhoff

Parsons

Perkins+Will

Perkins Eastman

Populous

POWER Engineers Inc.

Paul C. Rizzo Associates Inc.

Sargent & Lundy LLC

SCS Engineers

The Shaw Group Inc.

Simpson Gumpertz & Heger Inc.

Skidmore Owings & Merrill LLP

Smith Seckman Reid Inc.

SmithGroupJJR

SSOE Group

Studios Architecture

Syska Hennessy Group

Tetra Tech Inc.

Thornton Tomasetti Inc.

TranSystems Corp.

URS Corp.

Vanderweil Engineers

VOA Associates Inc.

Walter P Moore

WD Partners

Wood Group Mustang

WorleyParsons Group Inc.

WSP USA

CHILE

AECOM Technology Corp.

AMEC

Arcadis U.S./RTKL/RISE

The Babcock & Wilcox Co.

Bechtel

Louis Berger

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Fluor Corp.

Fugro (USA) Inc.

Gensler

GeoEngineers Inc.

Golder Associates Inc.

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Langan Eng'g and Environmental Services Inc.

T.Y. Lin International

MBH Architects

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Mueser Rutledge Consulting Engineers

MWH Global

Parsons Brinckerhoff

POWER Engineers Inc.

River Consulting

Paul C. Rizzo Associates Inc.

Sargent & Lundy LLC

Sasaki Associates Inc.

Science Applications International Corp. (SAIC)

Simpson Gumpertz & Heger Inc.

Tetra Tech Inc.

Thornton Tomasetti Inc.

TLC Engineering for Architecture

TRC Cos. Inc.

tvsdesign

VOA Associates Inc.

WorleyParsons Group Inc.

COLOMBIA

AECOM Technology Corp.

Affiliated Engineers Inc.

Arcadis U.S./RTKL/RISE

The Babcock & Wilcox Co.

Louis Berger

BHDP Architecture

Black & Veatch

CB&I

CDM Smith

CTLGroup

Degenkolb Engineers

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Hanson Professional Services Inc.

Hazen and Sawyer PC

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Langan Eng'g and Environmental Services Inc.

T.Y. Lin International

Merrick & Co.

Marshall Miller and Associates Inc.

Moffatt & Nichol

Waldemar S. Nelson And Co. Inc.

Perkins Eastman

Populous

POWER Engineers Inc.

River Consulting

Ross & Baruzzini Inc.

Sargent & Lundy LLC

Simpson Gumpertz & Heger Inc.

Stellar

Tetra Tech Inc.

Thornton Tomasetti Inc.

tvsdesign

VOA Associates Inc.

WATG / Wimberly Interiors

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TRC Cos. Inc.

Vanderweil Engineers

ECUADOR

AECOM Technology Corp.

Ambitech Engineering Corp.

Louis Berger

Cardno USA Inc.

CTLGroup

Ecology & Environment Inc.

H&A Architects and Engineers

Hazen and Sawyer PC

Ingenium International Inc.

Landrum & Brown Inc.

T.Y. Lin International

PageSoutherlandPage

Perkins Eastman

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Sargent & Lundy LLC

Sebesta Blomberg

The Shaw Group Inc.

Simpson Gumpertz & Heger Inc.

SSOE Group

Thornton Tomasetti Inc.

EL SALVADOR

Arcadis U.S./RTKL/RISE

Louis Berger

 $CDM\ Smith$

CTLGroup

H&A Architects and Engineers

HDR

Moffatt & Nichol

Sargent & Lundy LLC

GUATEMALA

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Louis Berger

Black & Veatch

CTLGroup

Epstein

Gensler

GeoEngineers Inc.

HDR

MWH Global

Sargent & Lundy LLC

Sasaki Associates Inc.

Science Applications International Corp. (SAIC)

Tetra Tech Inc.

GUYANA

Louis Berger

Black & Veatch

Dewberry

Ecology & Environment Inc.

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Merrick & Co.

POWER Engineers Inc.

Sheladia Associates Inc.

HONDURAS

AECOM Technology Corp.

Atkins North America

Louis Berger

Black & Veatch

CDM Smith

CTLGroup

HDR

HKS Inc.

Moffatt & Nichol

Sargent & Lundy LLC

Tetra Tech Inc.

URS Corp.

MEXICO

AECOM Technology Corp.

Affiliated Engineers Inc.

AKF Group LLC

Aon Fire Protection Engineering Corp. (Schirmer

Engineering)

Arcadis U.S./RTKL/RISE

ATC Associates Inc.

Atkins North America

Louis Berger

Black & Veatch

Callison

CB&I

CDI Corp.

CH2M ĤILL

Coffman Engineers Inc.

CTLGroup

Leo A Daly

Degenkolb Engineers

The Dennis Engineering Group LLC

Robert Derector Associates

DeSimone Consulting Engineers

DKS Associates

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EFI Global Inc.

EnSafe Inc.

ENVIRON Holdings Inc.

Epstein

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Foth Cos.

Fugro (USA) Inc.

Gannett Fleming

Gensler

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Geosyntec Consultants

Ghafari Associates LLC

Golder Associates Inc.

GreenbergFarrow

Gresham, Smith and Partners

GSBS Architects

Gulf Interstate Engineering Co.

GZA GeoEnvironmental Inc.

H&A Architects and Engineers

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Merrick & Co.

Marshall Miller and Associates Inc.

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MWH Global

OZ Architecture

PageSoutherlandPage

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Jacobs

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HOK

Jacobs

KBR

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MBH Architects

MWH Global

PageSoutherlandPage

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The Shaw Group Inc.

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URS Corp.

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URS Corp.

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Fluor Corp.

Gensler

HDR

HKS Inc.

HLW International LLP

HOK

Jacobs

KBR

MBH Architects

MWH Global

NBBJ

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Payette

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TranSystems Corp.

TRC Cos. Inc.

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ECC

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Fluor Corp.

Gensler

Geosyntec Consultants

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TranSystems Corp.

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Engineering)

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URS Corp.

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Louis Berger

Fluor Corp.

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Jacobs

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Callison

CB&I

Clark-Nexsen PC

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TRC Cos. Inc.

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WSP USA

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Callison

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Gensler

Geosyntec Consultants

Golder Associates Inc.

Jacobs

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Moffatt & Nichol

MWH Global

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URS Corp.

WSP USA

SWITZERLAND

AECOM Technology Corp.

Louis Berger

CRB

CTLGroup

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Gensler

H&A Architects and Engineers

Jacobs

MBH Architects

NBBJ

 ${\it Page Souther land Page}$

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Science Applications International Corp. (SAIC)

The Shaw Group Inc.

Simpson Gumpertz & Heger Inc.

Skidmore Owings & Merrill LLP

Steffian Bradley Architects

TPG Architecture

TranSystems Corp.

Westlake Reed Leskosky

WSP USA

UKRAINE

AECOM Technology Corp.

Ambitech Engineering Corp.

Bechtel

Louis Berger

Black & Veatch

Ghafari Associates LLC

H&A Architects and Engineers

MBH Architects

MWH Global

Page Southerland Page

Perkins Eastman

Sebesta Blomberg

Tetra Tech Inc.

URS Corp.

Walker Parking Consultants

WorleyParsons Group Inc.

UNITED KINGDOM

AECOM Technology Corp.

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Ammann & Whitney

Arcadis U.S./RTKL/RISE

Atkins North America

Bechtel

Louis Berger

Black & Veatch

Callison

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Fluor Corp.

Foth Cos.

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Golder Associates Inc.

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OZ Architecture

Pavette

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CYPRUS

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Bechtel

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HKS Inc.

HOK

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KBR

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OZ Architecture

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Pond & Co.

Populous

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Stanley Consultants Inc.

Tetra Tech Inc.

Thornton Tomasetti Inc.

URS Corp.

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WATG / Wimberly Interiors

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WSP USA

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Louis Berger

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CDM Smith

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EN Engineering LLC

ENVIRON Holdings Inc.

Fluor Corp.

Golder Associates Inc.

H&A Architects and Engineers

Hazen and Sawyer PC

HKS Inc.

HOK

KBR

MBH Architects

MWH Global

Parsons Brinckerhoff

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Perkins Eastman

Sargent & Lundy LLC

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SCS Engineers

WorleyParsons Group Inc.

JORDAN

AECOM Technology Corp.

Louis Berger

Callison

CDM Smith

Ecology & Environment Inc.

exp

Gensler

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HDR

HKS Inc.

Jacobs

Landrum & Brown Inc.

Langdon Wilson International

T.Y. Lin International

Magnusson Klemencic Associates Inc.

MWH Global

NBBJ

Parsons Brinckerhoff

Perkins+Will

Perkins Eastman

Ross & Baruzzini Inc.

Sargent & Lundy LLC

Sasaki Associates Inc.

The Shaw Group Inc.

Stanley Consultants Inc.

Tetra Tech Inc.

Thornton Tomasetti Inc.

TranSystems Corp.
Vanderweil Engineers
WATG / Wimberly Interiors

KUWAIT

AECOM Technology Corp.

AKF Group LLC

Arcadis U.S./RTKL/RISE

Belt Collins

Louis Berger

Callison

Cambridge Seven Associates Inc.

CB&I

CDI Corp.

CDM Smith

ECC

Ecology & Environment Inc.

exp

Fentress Architects

Fluor Corp.

Fugro (USA) Inc.

Gensler

H&A Architects and Engineers

Harley Ellis Devereaux

HDR

Henderson Engineers Inc.

HKS Inc.

HOK

Ingenium International Inc.

KJWW Engineering Consultants

Langdon Wilson International

T.Y. Lin International

McLaren Engineering Group

Moffatt & Nichol

MWH Global

NBBJ

PageSoutherlandPage

Parsons Brinckerhoff

Perkins+Will

Perkins Eastman

Processes Unlimited International Inc.

Ross & Baruzzini Inc.

Sasaki Associates Inc.

The Shaw Group Inc.

Simpson Gumpertz & Heger Inc.

Skidmore Owings & Merrill LLP

Stanley Consultants Inc.

Tetra Tech Inc.

TRO Jung Brannen

URS Corp.

Vanderweil Engineers

Walker Parking Consultants

WorleyParsons Group Inc.

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Callison

CDM Smith

H&A Architects and Engineers

Moffatt & Nichol

NBBJ

Parsons Brinckerhoff

Perkins+Will

Perkins Eastman

Sasaki Associates Inc.

Science Applications International Corp. (SAIC)

WATG / Wimberly Interiors

WSP USA

OMAN

AECOM Technology Corp.

Arcadis U.S./RTKL/RISE

Bechtel

Black & Veatch

Burgess & Niple Inc.

CB&I

CTLGroup

DeSimone Consulting Engineers

Ecology & Environment Inc.

Fluor Corp.

Fugro (USA) Inc.

Gensler

Ghafari Associates LLC

H&A Architects and Engineers

HOK

Ingenium International Inc.

Jacobs

Rolf Jensen & Associates Inc.

MWH Global

Parsons Brinckerhoff

Parsons

Perkins + Will

Perkins Eastman

Pond & Co.

Processes Unlimited International Inc.

Science Applications International Corp. (SAIC)

The Shaw Group Inc.

Simpson Gumpertz & Heger Inc.

Syska Hennessy Group

Tetra Tech Inc.

TranSystems Corp.

Walker Parking Consultants

WATG / Wimberly Interiors

WorlevParsons Group Inc.

PAKISTAN

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Black & Veatch

Callison

CDM Smith

EFI Global Inc.

H&A Architects and Engineers

HOK

Interface Engineering Inc.

Rolf Jensen & Associates Inc.

KBR

KPFF Consulting Engineers

Langdon Wilson International

Merrick & Co.

Moffatt & Nichol

MWH Global

PageSoutherlandPage

Parsons Brinckerhoff

Pavette

Sebesta Blomberg

Sheladia Associates Inc.

Simpson Gumpertz & Heger Inc.

Stanley Consultants Inc.

Tetra Tech Inc.

WSP USA

QATAR

AECOM Technology Corp.

Affiliated Engineers Inc.

Aon Fire Protection Engineering Corp. (Schirmer

Engineering)

Arcadis U.S./RTKL/RISE

Atkins North America

Ayers Saint Gross

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Bechtel

Louis Berger

Black & Veatch

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Callison

CB&I

CDM Smith

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Gensler

Ghafari Associates LLC

HDR

Henderson Engineers Inc.

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HOK

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Jacobs

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McDermott International Inc.

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Moffatt & Nichol

Mueser Rutledge Consulting Engineers

MWH Global

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PageSoutherlandPage

Parsons Brinckerhoff

Parsons

Perkins+Will

Perkins Eastman

Populous

RNL

Ross & Baruzzini Inc.

Sasaki Associates Inc.

The Shaw Group Inc.

SmithGroupJJR

Stanley Consultants Inc.

Syska Hennessy Group

Tetra Tech Inc.

Thornton Tomasetti Inc.

TranSystems Corp.

TRC Cos. Inc.

tvsdesign

URS Corp.

Rafael Vinoly Architects PC

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Walker Parking Consultants

WATG / Wimberly Interiors

WorleyParsons Group Inc.

WSP USA

SAUDI ARABIA

AECOM Technology Corp.

Affiliated Engineers Inc.

AKF Group LLC

Aon Fire Protection Engineering Corp. (Schirmer Engineering)

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R.W. Armstrong & Assocs. Inc.

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Bechtel

Louis Berger

Beyer Blinder Belle Architects & Planners LLP

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BSA LifeStructures

Callison

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Cannon Design

CB&I

CBT Architects

CDI Corp.

CDM Smith

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KPFF Consulting Engineers

Landrum & Brown Inc.

Langan Eng'g and Environmental Services Inc.

T.Y. Lin International

Magnusson Klemencic Associates Inc.

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MWH Global

PageSoutherlandPage

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Parsons

Perkins+Will

Perkins Eastman

Psomas

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The Shaw Group Inc.

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Thornton Tomasetti Inc.

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URS Corp.

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Walter P Moore

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WorleyParsons Group Inc.

WSP USA

ZGF Architects LLP

SYRIA

Michael Baker Corp.

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H&A Architects and Engineers

HOK

Parsons Brinckerhoff

Perkins+Will

WATG / Wimberly Interiors

ZGF Architects LLP

TURKEY

AECOM Technology Corp.

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Louis Berger

Black & Veatch

Callison

Cannon Design

CDM Smith

Leo A Daly

Davis Brody Bond

Degenkolb Engineers

DeSimone Consulting Engineers

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Gensler

HOK

KBR

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MWH Global

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AECOM Technology Corp. Affiliated Engineers Inc.

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Aon Fire Protection Engineering Corp. (Schirmer

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Black & Veatch

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Cannon Design

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Moffatt & Nichol

MWH Global

NBBJ

Otak Inc.

OZ Architecture

Page Southerland Page

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Parsons

Perkins+Will

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Populous

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RNL

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Thornton Tomasetti Inc.

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URS Corp.

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PageSoutherlandPage

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KBR

Moffatt & Nichol

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WSP USA

BRUNEI

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MWH Global

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Cannon Design

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HLW International LLP

HMC Architects

HOK

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Moffatt & Nichol

Morris Architects

MulvannyG2 Architecture

MWH Global

NBBJ

Newcomb & Boyd

O'Brien & Gere

OZ Architecture

Page Southerland Page

Parsons Brinckerhoff

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Perkins+Will

Perkins Eastman

Perkowitz+Ruth Architects

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ZGF Architects LLP

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Belt Collins

Louis Berger

DLR Group

Gensler

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The Jerde Partnership Inc.

Kohn Pedersen Fox Associates PC

MBH Architects

McLaren Engineering Group

Parsons Brinckerhoff

Steelman Partners

WATG / Wimberly Interiors

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Parsons

HONG KONG

AECOM Technology Corp.

AKF Group LLC

Arcadis U.S./RTKL/RISE

Belt Collins

Black & Veatch

CDM Smith

Corgan Associates Inc.

ENVIRON Holdings Inc.

Fugro (USA) Inc.

Gensler

H&A Architects and Engineers

HKS Inc.

HOK

Jacobs

Jacobs Associates

The Jerde Partnership Inc.

KBR

Kohn Pedersen Fox Associates PC

T.Y. Lin International

MBH Architects

MWH Global

NBBJ

Parsons Brinckerhoff

Perkins+Will

Sasaki Associates Inc.

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TRC Cos. Inc.

URS Corp.

WATG / Wimberly Interiors

WSP USA

INDIA

AECOM Technology Corp.

AKF Group LLC

Ammann & Whitney

Aon Fire Protection Engineering Corp. (Schirmer

Engineering)

Arcadis U.S./RTKL/RISE

The Babcock & Wilcox Co.

Bechtel

Belt Collins

Louis Berger

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Black & Veatch

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Burns and Roe Group Inc.

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Cardno USA Inc.

CB&I

CDM Smith

CH2M HILL

CP&Y Inc.

CRB

CTLGroup

DLZ Corp.

ECS

ENVIRON Holdings Inc.

ESD (Environmental Systems Design Inc.)

Fluor Corp.

Fugro (USA) Inc.

FXFOWLE Architects LLP

Gensler

Ghafari Associates LLC

Goettsch Partners

Golder Associates Inc.

GreenbergFarrow

 $Gulf\ Interstate\ Engineering\ Co.$

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HDR

HKS Inc.

HOK

Ingenium International Inc.

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Jacobs

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KBR

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Landrum & Brown Inc.

The Lauren Corp.

Magnusson Klemencic Associates Inc.

MBH Architects

McDermott International Inc.

M-E Engineers Inc.

Mueser Rutledge Consulting Engineers

MWH Global

PageSoutherlandPage

Parsons Brinckerhoff

Parsons

Pei Cobb Freed & Partners Architects LLP

Perkins+Will

Perkins Eastman

POWER Engineers Inc.

Processes Unlimited International Inc.

Sargent & Lundy LLC

Sasaki Associates Inc.

Sebesta Blomberg

The Shaw Group Inc.

Sheladia Associates Inc.

Skidmore Owings & Merrill LLP

Smallwood Reynolds Stewart Stewart & Assoc.

SSOE Group

Stanley Consultants Inc.

Steelman Partners

Robert A.M. Stern Architects LLP (RAMSA)

Studios Architecture

Syska Hennessy Group

Tetra Tech Inc.

Thornton Tomasetti Inc.

TranSystems Corp.

tvsdesign

URS Corp.

Walker Parking Consultants

WATG / Wimberly Interiors

WD Partners

Weston Solutions Inc.

Wood Group Mustang

WSP USA

INDONESIA

AECOM Technology Corp.

Ambitech Engineering Corp.

Aon Fire Protection Engineering Corp. (Schirmer

Engineering)

Arcadis U.S./RTKL/RISE

Ayers Saint Gross

The Babcock & Wilcox Co.

Bechtel

Belt Collins

Louis Berger

Black & Veatch

Burgess & Niple Inc.

Burns and Roe Group Inc.

Callison

CB&I

CDM Smith

Coffman Engineers Inc.

Davis Brody Bond

ENVIRON Holdings Inc.

Fluor Corp.

Fugro (USA) Inc.

Gensler

Golder Associates Inc.

GreenbergFarrow

H&A Architects and Engineers

НОК

The Jerde Partnership Inc.

KBR

Kohn Pedersen Fox Associates PC

KPFF Consulting Engineers

Landrum & Brown Inc.

T.Y. Lin International

MBH Architects

McDermott International Inc.

MWH Global

NBBJ

Waldemar S. Nelson And Co. Inc.

Parsons Brinckerhoff

POWER Engineers Inc.

Paul C. Rizzo Associates Inc.

Sargent & Lundy LLC

Science Applications International Corp. (SAIC)

The Shaw Group Inc.

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Smallwood Reynolds Stewart Stewart & Assoc.

Studios Architecture

Tetra Tech Inc.

Thornton Tomasetti Inc.

TRC Cos. Inc.

URS Corp.

Vanderweil Engineers

Walker Parking Consultants

WATG / Wimberly Interiors

Weston Solutions Inc.

WSP USA

JAPAN

AECOM Technology Corp.

Affiliated Engineers Inc.

AKF Group LLC

Aon Fire Protection Engineering Corp. (Schirmer

Engineering)

Arcadis U.S./RTKL/RISE

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Burns and Roe Group Inc.

Callison

CB&I

CDI Corp.

CDM Smith

Coffman Engineers Inc.

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CTLGroup

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The Dennis Engineering Group LLC

EnSafe Inc.

ENVIRON Holdings Inc.

Gensler

H&A Architects and Engineers

Hanson Professional Services Inc.

HDR

Heery International Inc.

HOK

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Jacobs

Rolf Jensen & Associates Inc.

KBR

Kohn Pedersen Fox Associates PC

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Middough Inc.

Moffatt & Nichol

MulvannyG2 Architecture

NBBJ

Parsons Brinckerhoff

Parsons

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Perkins Eastman

Pond & Co.

POWER Engineers Inc.

Sargent & Lundy LLC

Sasaki Associates Inc.

Science Applications International Corp. (SAIC)

Sebesta Blomberg

The Shaw Group Inc.

Skidmore Owings & Merrill LLP

Stanley Consultants Inc.

Tetra Tech Inc.

Thornton Tomasetti Inc.

TranSystems Corp.

URS Corp.

Walter P Moore

WATG / Wimberly Interiors

Weston Solutions Inc.

WorleyParsons Group Inc.

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AECOM Technology Corp.

Louis Berger

Black & Veatch

CB&I

Fluor Corp.

Gulf Interstate Engineering Co.

Harris Group Inc.

HDR

HOK

Jacobs

The Jerde Partnership Inc.

KBR

MBH Architects

Moffatt & Nichol

MWH Global

Waldemar S. Nelson And Co. Inc.

Parsons Brinckerhoff

Processes Unlimited International Inc.

Skidmore Owings & Merrill LLP

Tetra Tech Inc.

Thornton Tomasetti Inc.

URS Corp.

WATG / Wimberly Interiors

WorleyParsons Group Inc.

WSP USA

KOREA, SOUTH

AECOM Technology Corp.

Aon Fire Protection Engineering Corp. (Schirmer

Engineering)

Arcadis U.S./RTKL/RISE

The Babcock & Wilcox Co.

Michael Baker Corp.

Bechtel

Louis Berger

Black & Veatch

Burns and Roe Group Inc.

Callison

Cannon Design

CB&I

CDI Corp.

CH2M HILL

CTLGroup

Cuningham Group Architecture PA

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ENVIRON Holdings Inc.

ESD (Environmental Systems Design Inc.)

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Fluor Corp.

Foth Cos.

Fugro (USA) Inc.

Gensler

Golder Associates Inc.

Gresham, Smith and Partners

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Hanson Professional Services Inc.

HDR

HKS Inc.

HOK

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Merrick & Co.

Moffatt & Nichol

MulvannyG2 Architecture

NBBJ

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Perkins+Will

Perkins Eastman

Pond & Co.

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Robert A.M. Stern Architects LLP (RAMSA)

Syska Hennessy Group

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Thornton Tomasetti Inc.

TranSystems Corp.

TRC Cos. Inc.

tvsdesign

URS Corp.

Walker Parking Consultants

WATG / Wimberly Interiors

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Wood Group Mustang

Wood Rodgers Inc.

WorleyParsons Group Inc.

WSP USA

KYRGYZSTAN

AECOM Technology Corp.

AKF Group LLC

Arcadis U.S./RTKL/RISE

Atkins North America

Louis Berger

ECC

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Merrick & Co.

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WSP USA

MALAYSIA

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Ayers Saint Gross

Belt Collins

Black & Veatch

Callison

CRB

CTLGroup

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Fluor Corp.

Fugro (USA) Inc.

Gannett Fleming

Gensler

Geosyntec Consultants

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HKS Inc.

НОК

Jacobs

KBR

Kohn Pedersen Fox Associates PC

T.Y. Lin International

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Moffatt & Nichol

MWH Global

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RNL

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CDI Corp.

CTLGroup

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HDR

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KBR

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Flad Architects

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HNTB Cos.

Jacobs

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Sparling

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Jacobs

KBR

MBH Architects

Waldemar S. Nelson And Co. Inc.

PageSoutherlandPage

Parsons Brinckerhoff

URS Corp.

PHILIPPINES

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Louis Berger

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Black & Veatch

Burgess & Niple Inc.

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Callison

CB&I

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DeSimone Consulting Engineers

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GreenbergFarrow

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HDR

HKS Inc.

HOK

IPS - Integrated Project Services

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Versar Inc.

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Black & Veatch

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Callison

CB&I

CDM Smith

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Foth Cos.

Fugro (USA) Inc.

Gensler

Golder Associates Inc.

HDR

HKS Inc.

HOK

Jacobs

Jacobs Associates

Kahler Slater

KBR

Kohn Pedersen Fox Associates PC

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Moffatt & Nichol

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Black & Veatch

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CRB

CTLGroup

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KBR

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MWH Global

NBBJ

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Belt Collins

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Black & Veatch

Burns and Roe Group Inc.

Callison

CB&I

CDM Smith

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Gensler

Ghafari Associates LLC

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HOK

Jacobs

KBR

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MBH Architects

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HOK

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T.Y. Lin International

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WD Partners

WDG Architecture

WorleyParsons Group Inc.

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Merrick & Co.

PageSoutherlandPage

Parsons Brinckerhoff

TranSystems Corp.

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MONGOLIA

Bechtel

Louis Berger

Black & Veatch

Cannon Design

Ecology & Environment Inc.

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HOK

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HOK

KBR

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Louis Berger

BHDP Architecture

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НОК

IPS - Integrated Project Services

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Langdon Wilson International

Parametrix

Parsons Brinckerhoff

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Perkins Eastman

RNL

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Gensler

HKS Inc.

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MBH Architects

MWH Global

Page Southerland Page

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Thornton Tomasetti Inc.

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Louis Berger

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Louis Berger

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HNTB Cos.

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Walter P Moore

H. CENTRAL AND SOUTHERN AFRICA

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Fluor Corp.

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AECOM Technology Corp.

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PageSoutherlandPage

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Louis Berger

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CAPE VERDE IS.

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Engineering)

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Louis Berger

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Geosyntec Consultants

KBR

MWH Global

PageSoutherlandPage

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Perkins+Will

Perkins Eastman

Tetra Tech Inc.

TPG Architecture

tvsdesign

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Wood Rodgers Inc.

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Sebesta Blomberg

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Payette

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PageSoutherlandPage

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Black & Veatch

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HOK

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KBR

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MWH Global

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PageSoutherlandPage

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Hazen and Sawyer PC

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PageSoutherlandPage

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Hatch Mott MacDonald

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ZAMBIA

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Black & Veatch

Fluor Corp.

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Sebesta Blomberg

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URS Corp.

ZIMBABWE

 $AECOM\ Technology\ Corp.$

Fluor Corp.

Interface Engineering Inc.

Parsons Brinckerhoff

. ANTARCTIC/ARCTIC

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PND Engineers Inc.
Simpson Gumpertz & Heger Inc.

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Rank Firm Subsidiary

2 URS Corp.

Advatech LLC

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Banshee Construction

Cash & Associates Inc.

Cleveland Wrecking Co.

EC Driver & Associates Inc.

Lear Siegler Services Inc.

Scott Wilson Inc.

URS Energy & Construction Inc.

URS Federal Services Inc.

W.G. Bolivia SRL

Washington Group Northern

WG Deutschland GmbH

WG Jamaica Ltd.

WG Latin America

4 Fluor Corp.

Energy & Chemicals

Fluor Daniel

Global Services

Government

Industrial & Infrastructure

Power

5 CH2M HILL

CH2M Hill Canada Ltd.

CH2M Hill Constructors Inc.

CH2M Hill Constructors International Inc.

CH2M Hill Energy Ltd.

CH2M Hill Hanford

CH2M Hill Inc.

CH2M Hill Industrial Design Group &

Construction Inc.

CH2M Hill International

Lockwood Greene Inc.

Operations Management International Inc.

6 Bechtel

Bantrel Co.

Bechtel Communications

Bechtel Construction Operations Inc.

Bechtel Corp.

Bechtel Ltd.

Bechtel Oil, Gas & Chemicals

Bechtel Power Corp.

Bechtel Systems and Infrastructure Inc.

7 AMEC

AMEC Americas Ltd.

AMEC Dynamic Structures

AMEC Earth & Environmental

AMEC Kamtech Inc.

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AMEC Paragon AMEC-NNC Canada US Pipelines

8 Tetra Tech Inc.

Ardaman & Associates

BPR

Cosentini Associates

Fransen Engineering

Metalica Consultores

PRO-telligent

Proteus EPCM Engineers

Western Utilities Contractors

9 KBR

KBR LLC

KBR Ltd.

KBR Services Inc.

Kinhill Ltd.

10 Parsons Brinckerhoff

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Parsons Brinckerhoff Inc.

Parsons Brinckerhoff Ltd.

Parsons Brinckerhoff Pte. Ltd.

PB Australia Pty. Ltd.

PB Halsall

PB Middle East Ltd.

11 HDR

HDR Architecture Associates Inc.

HDR Architecture Inc.

HDR Constructors Inc.

HDR Engineering Inc.

HDR Environmental Operations and

Construction Inc.

Hennigson, Durham & Richardson International Inc.

12 Arcadis U.S./RTKL/RISE

RISE International

RTKL

14 Black & Veatch

Black & Veatch Energy

Black & Veatch Federal Services Division

Black & Veatch Management Consulting

Black & Veatch Telecom

Black & Veatch Water

15 Parsons

Parsons Commercial Technology Group Parsons Infrastructure & Technology Group

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Parsons Transportation Group Parsons Water & Infrastructure

16 MWH Global

MWH Americas Inc.

MWH Asia Ltd.

MWH Constructors Inc.

MWH Enterprises

MWH Europe Ltd.

MWH Holdings Ltd.

MWH Treatment

17 WorleyParsons Group Inc.

INTECSEA Inc.

WorleyParsons International Inc.

WorleyParsons Services Inc.

20 CB&I

Arabian CBI Ltd.

CB&I Inc.

CB&I Lummus BV

CB&I UK Ltd.

CBI Co. Ltd.

CBI Constructors Pty. Ltd.

CBI Constructors SA (Pty.) Ltd.

CBI Eastern Anstalt

CBI Overseas LLC

CBI Services Inc.

CBI Venezolana SA

Horton CBI Ltd.

Lummus Technology

22 CDM Smith

CDM Constructors Inc.

CDM Federal Programs Corp.

CDM International Inc.

E3

24 Stantec Inc.

Stantec Architecture Inc.

Stantec Consulting Michigan Inc.

Stantec Consulting Services Inc.

25 Louis Berger

Berger Devine Yaeger Inc.

Berger Group Holdings Inc.

Berger/ABAM Engineers Inc.

Berger/Amman & Whitney Inc.

Chelbi Engineering Consultants Inc.

Greyhawk North America

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Louis Berger SAS

Northern Fidelity Insurance Co. Ltd.

The Louis Berger Group Inc.

The Louis Berger Group Philppines Inc.

The RBA Group

26 Michael Baker Corp.

Michael Baker Engineering Inc.

Michael Baker, Jr. Inc.

RBF Consulting

The LPA Design Group Inc.

The LPA Group Inc.

27 Sargent & Lundy LLC

S&L Power Projects LLC

Sargent & Lundy Canada

Sargent & Lundy Engineers Ltd.

Sargent & Lundy Enterprises LLC

Sargent & Lundy International Inc.

Sargent & Lundy Pacific Ltd.

Sargent & Lundy Texas LLC

28 CDI Corp.

CDI Anders Ltd.

Kimball Infrastructure

29 Atkins North America

Atkins Caribe

Atkins North America Inc.

Peter R. Brown Construction Inc.

WS Atkins

30 Cardno USA Inc.

Cardno Emerging Markets, USA

Cardno ENTRIX

Cardno ERI

Cardno JFNew

Cardno TBE

Cardno WRG

XP Solutions

32 STV Group Inc.

STV Architects

STV Construction Inc.

STV Environmental

Rank Firm Subsidiary

STV Inc.

STV/Ralph Whitehead Associates

33 Science Applications International Corp. (SAIC)

SAIC Constructors LLC SAIC Energy, Environment & Infrastructure LLC

34 S&B Engineers and Constructors Ltd. and Affiliates

Ford, Bacon & Davis LLC

S & B Brazosport Ltd.

S & B Group International Ltd.

S & B Infrastructure Ltd.

S & B Infrastructure Private Ltd.

S & B Plant Services Ltd.

35 Hatch Mott MacDonald

Hatch Mott MacDonald Alabama LLC
Hatch Mott MacDonald Florida LLC
Hatch Mott MacDonald Ltd.
Hatch Mott MacDonald NY Inc.
Hatch Mott MacDonald Operating Services
LLC

36 TRC Cos. Inc.

TRC Co. Inc.

TRC Engineering CA Inc.

TRC Engineering Inc.

TRC Engineering LLC

TRC Engineering MI Inc.

TRC Environmental Corp.

TRC Environmental LLC

TRC Solutions Inc.

37 Perkins+Will

Pierre Yves Rochon

38 Conestoga-Rovers & Associates

CEG Inc.

CRA Contractors

CRA I&E Inc.

CRA Landfill

CRA Ltd.

e-Solutions

Inspec-Sol

39 Terracon Consultants Inc.

Dressler

Rank Firm Subsidiary

Nodarse and Associates

ESA

IAQ

Midwest Testing Laboratories

NTL Engineering & Geoscience

Stafford Engineering

WPC Inc.

42 Fugro (USA) Inc.

Fugro Chance Inc.

Fugro Consultants Inc.

Fugro EarthData Inc.

Fugro GeoServices Inc.

Fugro Gravity & Magnetic Services

Fugro Jason Inc.

Fugro McClelland Marine Geosciences Inc.

John Chance Land Surveys Inc.

44 Dewberry

Dewberry Architects Inc. Dewberry Consultants LLC Dewberry Engineers Inc.

45 The Kleinfelder Group Inc.

Kleinfelder Australia

Kleinfelder Canada

Kleinfelder Central Inc.

Kleinfelder East Inc. Kleinfelder Southeast Inc.

Kleinfelder West Inc.

SEA Consultants Inc.

Spectrum Exploration Inc.

ENVIRON Holdings Inc.

ENVIRON (Shanghai) Co. Ltd.

ENVIRON Arquipelago Brazil

ENVIRON Australia Pty. Ltd.

ENVIRON Belgium BVBA

ENVIRON CIS Russia

ENVIRON Consulting Services (M) Sdn

ENVIRON Corp. Finland Oy

ENVIRON EC (Canada) Inc.

ENVIRON France SAS

ENVIRON Germany GmbH

ENVIRON Hong Kong Ltd.

ENVIRON Iberia SL

ENVIRON International Corp.

ENVIRON Italy SRL

ENVIRON Netherlands BV

ENVIRON Poland Sp. z.o.o.

ENVIRON UK Ltd.

ENVIRONCORP Consulting Services (S)

Pte. Ltd.

Rank Firm Subsidiary

47 Brown and Caldwell

BC Constructors
BC Consultants Canada

48 Gannett Fleming

Environmental Acoustics L.G. Hetager Inc.

49 Kiewit Corp.

Ganotec Inc.

Kiewit Building Group Inc.

Kiewit Constructors Inc.

Kiewit Energy Canada Corp.

Kiewit Energy Co.

Kiewit Infrastructure Co.

Kiewit Infrastructure South Co.

Kiewit Infrastructure West Co.

Kiewit Mining Group Inc.

Kiewit Offshore Services

Kiewit Power Constructors Co.

Kiewit Power Engineers Co.

Kiewit Texas Construction LP

Mass Electric Construction Co.

Peter Kiewit Infrastructure Co.

TIC -- The Industrial Co.

TIC -- The Industrial Co. Wyoming Inc.

50 Skidmore Owings & Merrill LLP

SOM Architectural Consultants SOM Inc.

51 T.Y. Lin International

T.Y. Lin International China Ltd.

T.Y. Lin International Engineering,

Architecture and Land Surveying PC

T.Y. Lin International Malaysia

T.Y. Lin International Singapore

T.Y. Lin International Taiwan

52 Zachry Holdings Inc.

Precision Resources Co. Zachry Engineering Zachry Nuclear Inc.

54 POWER Engineers Inc.

Innealtoiri Cumhachta Teoranta (ICT)
PEC Engineers
POWER Constructors Inc. (PCI)
POWER Testing and Energization Inc.
(PTE)

Rank Firm Subsidiary

55 Arup

Arup Advisory Inc.

Arup Canada Inc.

Arup Government Projects Inc.

Arup North America Ltd.

Arup Services New York Ltd.

Arup Texas Inc.

Arup USA Inc.

Ove Arup & Partners PC

58 Golder Associates Inc.

Golder Associates North Carolina Inc. Golder Construction Services Inc.

60 Enercon Services Inc.

NISYS

61 exp

Teng and Associates Inc.

62 ATC Associates Inc.

ATC New Mexico LLC

64 Geosyntec Consultants

Geosyntec Consultants International Inc.

GSM Consultancy Sdn. Bhd.

MMI Engineering Inc.

MMI Engineering Ltd.

65 NBBJ

NBBJ SAn Francisco

NBBJ, Beijing

NBBJ, Boston

NBBJ, Columbus

NBBJ, Dubai

NBBJ, London

NBBJ, Los Angeles

NBBJ, New York

NBBJ, Seattle

NBBJ, Shanghai

66 Greenman-Pedersen Inc.

Aerial Cartographics of America Inc. Corrosion Control Consultants & Labs Inc.

GPI Southeast Inc.

Instrument Sales Inc.

Keller & Kirkpatrick Inc.

Underwater Engineering Services Inc.

67 SmithGroupJJR

SmithGroup

Rank Firm Subsidiary

68 Weston Solutions Inc.

Accelerated Waste Solutions LLC MEC Analytical Systems Inc.

Moorstein Inc.

Weston International Holdings Inc.

Weston of New Jersey Inc.

Weston Power LLC

Weston Solutions (Dela

Weston Solutions (IPR) Inc.

Weston Solutions Global - Europe

Cooperatief U.A.

Weston Solutions Global (BVI) -

Afghanistan Ltd.

Weston Solutions Global (BVI) - Oman Ltd.

Weston Solutions Global (BVI) - Qatar Ltd.

Weston Solutions Global (BVI) Taiwan Ltd.

Weston Solutions Global (BVI) UAE Ltd.

Weston Solutions Global Inc.

Weston Solutions Global TCN (BVI) Ltd.

Weston Solutions India Private Ltd.

Weston Solutions of Michigan Inc.

Weston Solutions of Missouri Inc.

Weston Solutions of New York Inc.

Weston Westminster LLC

Weston-BAMC LLC

Weston-North Beach LLC

Weston-South Beach LLC

69 Ecology & Environment Inc.

Ecology and Environment do Brasil Ltd. Ecology and Environment do Brasil Ltda. Ecology and Environment International

Services Inc.

ECSI LLC

Gestion Ambiental Consultores

Gustavson Associates LLC

Walsh Environmental LLC

YiYi Ecology & Environment Engineering

Gulf Interstate Engineering Co.

Gulf Interstate Engineering Russia Gulf Interstate Field Services L&T-Gulf Private Ltd.

74 Kohn Pedersen Fox Associates PC

Kohn Pedersen Fox Associates (International) PA

KPF Architecture Design & Consulting

KPF GmbH

KPF Korea

KPF Singapore

Rank Firm Subsidiary

75 The Babcock & Wilcox Co.

Babcock & Wilcox Nuclear Energy Inc.
Babcock & Wilcox Power Generation Group

77 SSOE Group

SSOE China Co. Ltd.

SSOE Consultancy India Private Ltd.

SSOE Systems Inc.

78 Reynolds Smith and Hills Inc.

Reynolds, Smith and Hills CS Inc. RS&H Architects-Engineers-Planners Inc. RS&H Commercial Realty Inc.

79 Leo A Daly

Lockwood, Andrews & Newnam Inc.

80 SCS Engineers

SCS Energy

SCS Engineers

SCS Field Services

81 CHA

CHA Tech Services LLC
Gryphon International Engineering Inc.

82 Perkins Eastman

BFJ Planning EE&K a Perkins Eastman Co. Janson Tsai Design RGR Landscape Russell Design SRA Science and Technology Urbanomics

87 Ghafari Associates LLC

Ghafari-Purohit LLC G-Tech Professional Staffing Inc.

88 Burns and Roe Group Inc.

Burns & Roe Construction Group Burns and Roe Asia Burns and Roe Enterprises Inc. Burns and Roe Services Corp.

89 Foth Cos.

Foth Infrastructure & Environment Foth Production Solutions

Rank Firm Subsidiary

92 Pennoni Associates Inc.

Pennoni Engineering and Surveying of New York PC

PHR+A, A Pennoni Co.

95 Morrison Hershfield

Mitchell, Pound and Braddock Ltd.

Morrison Hershfield Corp.

Morrison Hershfield Geomatics

Morrison Hershfield International

Morrison Hershfield Ltd.

Morrison Hershfield Managers

Ruys and Co.

Structural Design Inc.

96 KCI Technologies Inc.

KCI Convergent Technologies LLC KCI Protection Technologies LLC

97 Moffatt & Nichol

Moffatt & Nichol, Brasil

Moffatt & Nichol, Colombia

Moffatt & Nichol, London

Moffatt & Nichol, Panama

99 H.W. Lochner Inc.

Bucher Willis & Ratliff Lochner Engineering PC

100 O'Brien & Gere

O'Brien & Gere Engineers Inc. O'Brien & Gere Inc. of North America

102 Woolpert Inc.

Woolpert International

103 Ingenium International Inc.

Cion Corp.

Giffels Corp.

Ingenium Archial Inc.

NORR Architects Engineers Private Ltd.

NORR Architects Planners

NORR Group Consultants International Ltd.

NORR Illinois Inc.

NORR LLC

NORR Ltd. Architects Engineers Planners

Westpro Constructors Inc.

104 Merrick & Co.

MAPA

Merrick Canada LLC

Rank Firm Subsidiary

105 Johnson, Mirmiran & Thompson Inc.

Kupper

R. Kenneth Weeks Engineers

The Spectra Group

107 ECS

ECS Carolinas LLP

ECS Florida LLC

ECS Mid-Atlantic LLC

ECS Midwest LLC

ECS Southeast LLC

ECS Texas LLC

109 Willdan

Willdan Energy Solutions

Willdan Engineering

Willdan Financial Services

Willdan Homeland Solutions

110 KPFF Consulting Engineers

KPFF Global Inc.

112 Syska Hennessy Group

Syska Hennessy Group China

Syska Hennessy Group Inc.

Syska Hennessy Group MENA

116 Day & Zimmermann

Atlantic Union Resources

Day & Zimmermann NPS

DZ Atlantic (The Atlantic Group Inc.)

ECI Construction Inc.

Mason & Hanger Group Inc.

North American Power Partners

SOC LLC

121 DLZ Corp.

DLZ Architecture Inc.

DLZ Corp.

DLZ Illinois

DLZ Indiana LLC

DLZ Industrial LLC

DLZ Kentucky Inc.

DLZ Michigan Inc.

DLZ National Inc.

DLZ Ohio Inc.

Dodson-Lindblom International

122 GZA GeoEnvironmental Inc.

Goldberg-Zoino Associates of New York PC GZA GeoEnvironmental Inc.

Rank Firm Subsidiary

125 Populous

Populous Design Pty Ltd. Populous Event Inc. Populous Ltd.

127 Haley & Aldrich Inc.

Haley & Aldrich Design Construction Haley & Aldrich of Michigan Haley & Aldrich of New York

132 Clark-Nexsen PC

Technicon Engineering Inc.

133 CRB

CRB Caribe LLP

134 Corgan Associates Inc.

Corgan Beijing International Architectural Design Consulting Co. Corgan MediaLab

136 Patrick Engineering Inc.

Dietzler Water Resources
Patrick Energy Services Inc.* (1/2/11-5/13/11)
Patrick Engineering Inc.

137 Short Elliott Hendrickson Inc.

SEH Design|Build Inc. SEH Technology Solutions Inc.

141 Smith Seckman Reid Inc.

SSRCx - Facilities Commissioning

142 Greeley and Hansen LLC

Greeley and Hansen Architects LLC Greeley and Hansen of Michigan LLC

144 EYP Architecture & Engineering

Einhorn Yaffee Prescott Architecture & Engineering of CT Inc.
Einhorn Yaffee Prescott Architecture & Engineering of NJ Inc.
EYP Architecture & Engineering PC EYP Inc.
EYP/AE Inc.
EYP/Design Services Inc.

148 Weston & Sampson

Weston & Sampson CMR Inc.

Rank Firm Subsidiary

Weston & Sampson Engineers Inc. Weston & Sampson Services Inc.

149 Hanson Professional Services Inc.

Hanson Alaska LLC

153 Apex Cos. LLC

TITAN Engineering Inc.

155 Flad Architects

Flad Architects, Raleigh Flad Architects, New York Flad Architects, San Francisco Flad Architects, Atlanta Flad Architects, Gainesville/Tampa

158 TMAD Taylor & Gaines

Goetting & Associates TST Denver

161 RCM Technologies Inc.

RCM Technologies Canada Corp.

165 Birdsall Services Group

Birdsall Engineering Inc.
BSG, Engineering, Surveying & Landscape
Architectural LLC
DiStasio & Van Buren Inc.
LGA Engineering Inc.
Morris, Johnson Associates Inc.
PMK Group Inc.

166 Rettew Associates Inc.

Rettew Engineering & Surveying PC

167 Henderson Engineers Inc.

Collective Tech
Fire Dynamics
Impact Illumination
Outcome Commissioning

168 WATG / Wimberly Interiors

Wimberly Interiors

172 AKF Group LLC

AKF Analysis and Testing IN Posse LLC

174 Weidlinger Associates Inc.

Weidlinger Associates Ltd. (UK)

Rank Firm Subsidiary

176 The Burke Group

Burke LLC

CESI

Christopher B. Burke Engineering Ltd.

Emerald Site Services LLC

KLOA Inc.

LAWR

Mackie Consultants LLC

SPACECO Inc.

Thomson Surveying Ltd.

Wills, Burke, Kelsey & Associates

177 WHPacific Inc.

ASCG of Alaska ASCG of Colorado ASCG of New Mexico ASTS LLC

180 Barge Waggoner Sumner & Cannon Inc.

ResourceTek

189 **Tectonic Eng'g & Surveying Consultants**

Tectonic Engineering & Surveying Consultants PC

Tectonic Engineering & Surveying Consultants PC, L.I.C., NY

Tectonic Engineering & Surveying Consultants PC, Latham, NY

Tectonic Engineering & Surveying

Consultants PC, Newburgh, NY Tectonic Engineering & Surveying

Consultants PC, Richmond, VA Tectonic Engineering & Surveying

Consultants PC, Rocky Hill, CT

191 EnSafe Inc.

Ops Contracting Services LLC

198 Raba Kistner Inc.

Raba Ingenieros Raba Kistner Consultants Inc. Raba Kistner Environmental Inc. Raba Kistner Facilities Inc. Raba Kistner Infrastructure Inc.

199 Schnabel Engineering Inc.

Lachel & Associates Inc. Schnabel Dam Engineering Inc. Schnabel Engineering Consultants Inc.

Rank Firm Subsidiary

Schnabel Operations LLC Schnabel Services Inc.

201 Wade Trim

Wade Trim Associates Inc. Wade Trim EPC LLC Wade Trim Inc. (Florida) Wade Trim Inc. (Michigan) Wade Trim Ohio Inc.

Wade Trim Operations Services Inc.

205 EFI Global Inc.

EFI Global Engineering of New York EFI Global of Illinois Soloman Investigations

208 **Processes Unlimited** International Inc.

ProU Bahrain

210 **Electrical Consultants Inc.**

EPC Services Co.

211 Neel-Schaffer Inc.

Maptech Inc. Soiltech Inc. True North

213 SHW Group

SHW Architects PC

213 **SHW Group**

SHW Group LLC

214 **IPS - Integrated Project Services**

B. Mehtalia Consultants, Pvt Ltd. Ercom Engineers, Pvt Ltd. IPS International, Pvt Ltd. **IPS-Integrated Project Services**

215 **CTA Architects Engineers**

CTA Construction & Environmental LLC

216 **BSA LifeStructures**

Design Media Connections LifeStructures Technology Planning TC&M

217 **VOA Associates Inc.**

VOA Architecture PLLC VOA LB

Rank Firm Subsidiary

220 Fuss & O'Neill Inc.

Fuss & O'Neill Design/Build Services LLC

Fuss & O'Neill Energy Alternatives LLC

Fuss & O'Neill EnviroScience LLC

Fuss & O'Neill Manufacturing Solutions

LLC

Fuss & O'Neill of New York

Fuss & O'Neill Technologies LLC

221 Boswell Engineering

Boswell Underwater Engineering

224 T&M Associates

East Coast Drilling Inc.

231 FKP Architects Inc.

Equipment Collaborative Inc.

241 Rolf Jensen & Associates Inc.

Sako and Associates Inc.

244 The S/L/A/M Collaborative

The S/L/A/M Collaborative Inc.

245 Fay Spofford & Thorndike

FST Engineers

246 Bowman Consulting

Bowman Development Advisors Bowman Environmental Bowman Geothermal

252 Moseley Architects

Moseley Architects (Charlotte) Moseley Architects (Harrisonburg)

Moseley Architects (Raleigh)

Moseley Architects (Richmond)

Moseley Architects (Virginia Beach)

Moseley Architects Warrenton)

259 H2M/Holzmacher McLendon & Murrell

H2M Architects & Engineers Inc. H2M Associates Inc.

263 GBA

GBA Builders LLC GBA Systems Integrators LLC Virocon Inc.

Rank Firm Subsidiary

264 Walker Parking Consultants

Walker Restoration Consultants

268 Paulus Sokolowski & Sartor

LLC

PS&S Engineering Inc.

269 Remington & Vernick Engineers Inc.

Remington, Vernick & Arango Engineers Remington, Vernick & Beach Engineers Remington, Vernick & Vena Engineers Remington, Vernick & Walberg Engineers

271 HLW International LLP

HLW International Ltd. HLW Shanghai Ltd.

273 Urban Engineers Inc.

Urban Engineers of New York PC

275 tvsdesign

TVS Interiors Inc.
TVS International Inc.

278 Buchart-Horn Inc./BASCO Associates

Buchart-Horn GmbH

280 GRW

GRW Aerial Surveys Inc.

281 Paul C. Rizzo Associates Inc.

Fall Line Testing and Inspection RIZZO Associates Argentina

RIZZO Associates Chile

RIZZO Associates Peru

RIZZO Associates UAE

RIZZO Australia Pty Ltd.

Stevenson & Associates (Czech Rep.) Stevenson & Associates (Russia)

283 Altran Solutions Corp.

Altran Solutions

284 Otak Inc.

HLB Otak

Otak Architects Inc.

Otak International

Rank Firm Subsidiary

286 Harley Ellis Devereaux

Crime Lab Design GreenWorks Studio Sim Center Design

289 ECC

ECC Constructors LLC
ECC International Constructors JV
ECC International LLC
ECCI-C Metag JV
Nordlys Environmental LP

294 Jones & Carter Inc.

Brown Engineering Co.
Charles Kalkomey Surveying Inc.
McCullah Surveying Inc.
Pledger Kalkomey Inc. (Brenham, TX)
Pledger Kalkomey Inc. (Bryan, TX)
Pledger Kalkomey Inc. (Rosenberg, TX)
Terra Firma Inc.

297 Swanke Hayden Connell Architects

Design 360 Inc. Swanke Hayden Connell Architects Istanbul Swanke Hayden Connell Architecture SARL

Swanke Hayden Connell International Ltd.

301 Engineering and Testing Services Corp.

Consolidated Engineering Laboratories Geosphere Consultants Inc. United Inspection and Testing

305 Shafer, Kline & Warren Inc.

SKW Enterprise Solutions Inc.

309 BRPH Architects-Engineers Inc.

BRPH Architects - Engineers Inc. BRPH Construction Services

316 Bury+Partners Inc.

Bury+Partners-AUS Inc. Bury+Partners-DFW Inc. Bury+Partners-HOU Inc. Bury+Partners-SA Inc. HS&A Inc.

320 Wunderlich-Malec Engineering Inc.

Wunderlich-Malec Services

Rank Firm Subsidiary

323 WENDEL

SNG/Wendel Wendel Construction Wendel Duchscherer Wendel Energy Services

325 Pond & Co.

Pond Constructors Inc.

334 CP&Y Inc.

CPA Group International Inc.

336 M-E Engineers Inc.

M-E Engineers M-E Engineers Ltd.

338 GreenbergFarrow

BG Surveying

342 Kisinger Campo & Associates Corp.

KCCS Inc.

343 Mazzetti Nash Lipsey Burch

BLUE Environmental Performance Consulting

350 Albert Kahn Family of Cos. (Kahn)

Kahn do Brasil Ltda. Kahn Global Services Inc. Kahn South Inc.

354 Morrison-Maierle Inc.

Morrison-Maierle Arizona Inc.

357 Baxter & Woodman Inc.

B&W Control Systems Integration LLC Local Government Strategies LLC

358 Geocon

Geocon Consultants Inc. Geocon Inc. Geocon Inland Empire Geocon Northwest

361 Epstein

Epstein Architecure & Engineering SRL Epstein Sp. Z o.o.

Rank Firm Subsidiary

366 TRO Jung|Brannen

TRO Jung|Brannen Architects & Engineers

TRO Jung|Brannen Inc.

TRO Jung|Brannen Inc.

TRO Jung|Brannen Inc.

TRO Jung|Brannen Inc.

367 JCJ Architecture

JCJ Architecture SAn Diego

JCJ Architecture, Boston

JCJ Architecture, Boston

JCJ Architecture, Boston

JCJ Architecture, Hartford

368 Wood Rodgers Inc.

Wood Rodgers Inc., Oakland, CA

Wood Rodgers Inc., Reno, NV

Wood Rodgers Inc., Sacramento, CA

Wood Rodgers Inc., Salinas, CA

Wood Rodgers Inc., Vista, CA

369 Hunt, Guillot & Associates LLC

HGA Pipeline Services LLC HGA Staffing LLC

372 CSA Group

Ang Associates Inc.

Brown & Brown Architects

Consultech Enterprises

CSA Architects & Engineers LLP

CSA Central Inc.

CSA Group NJ

CSA Group NY A&E

CSA Panama

373 Jones, Edmunds & Associates Inc.

JEAces Inc.

379 Versar Inc.

Advent Environmental GEOMET Technologies LLC

381 Barton & Loguidice PC

Barton & Loguidice Inc.

384 OZ Architecture

OZ Architecture of Boulder OZ Architecture of Denver

Rank Firm Subsidiary

388 RDG Planning & Design

RDG IA Inc. RDG SWB Inc.

389 Wright-Pierce

Wright-Pierce Operational Services

397 The Lauren Corp.

Kamtech Services Inc.

Lauren CCL Engineers Private Ltd.

Lauren Engineers & Constructors Inc.

Lauren Services Inc. (DBA: Lauren Concise)

401 Earth Systems Inc.

Earth Systems Engineering Consulting

(Beijing) Co. Ltd.

Earth Systems Global

Earth Systems Pacific

Earth Systems Southern California

Earth Systems Southwest

407 Burrow Global LLC

Arceneaux & Gates

Burrow Global

Burrow Global Services

Construction Pasadena, Henderson

414 WDG Architecture

WDG Architecture

417 LaBella Associates PC

CECO

Pease Engineering and ARchitecture PC

418 O'Neal Inc.

O'Neal Constructors LLC

421 Converse Consultants

Converse Consultants East

Converse Engineering Consultants PC

432 Pickering Inc.

Pickering Firm Inc.

435 Leighton Group Inc.

Leighton and Associates Inc.

Leighton Consulting Inc.

Leighton GeoScience Inc.

Rank Firm Subsidiary

439 Smallwood Reynolds Stewart Stewart & Assoc.

Smallwood, Reynolds, Stewart, Stewart & Associates Inc.

Smallwood, Reynolds, Stewart, Stewart & Associates International Inc.

Smallwood, Reynolds, Stewart, Stewart & Associates Ltd.

Smallwood, Reynolds, Stewart, Stewart & Associates Middle East Ltd.

Smallwood, Reynolds, Stewart, Stewart & Associates Pte Ltd.

Smallwood, Reynolds, Stewart, Stewart International Ltd.

Smallwood, Reynolds, Stewart, Stewart Ltd. Smallwood, Reynolds, Stewart, Stewart Shanghai Ltd.

444 Martin/Martin Inc.

Martin/Martin Wyoming

447 Draper Aden Associates Inc.

Draper Aden (Blacksburg)
Draper Aden (Charlottesville)
Draper Aden (Newport News)
Draper Aden (Richmond)

450 USKH Inc.

USKH, Ferndale USKH, Juneau USKH, Spokane USKH. Walla Walla

451 The Jerde Partnership Inc.

Jerde Consulting (Shanghai) Co. Ltd.

452 RNL

RNL Design Inc. RNL Facilities Corp. RNL/Interplan Inc.

459 McLaren Engineering Group

Highland Equipment Rental LandMetrics Engineering & Land Surveying

461 Hussey, Gay, Bell & DeYoung - A Bell Co.

HGBD Arabia HGBD Environmental Inc. HGBD Inc. of Georgia HGBD Inc. of South Carolina

Rank Firm Subsidiary

HGBD International Inc. HGBD Surveyors LLC

465 Steffian Bradley Architects

SBA Ltd. (Barcelona) SBA Ltd. (China) SBA Ltd. (UK)

468 The EADS Group

EADS Architects Inc. The EADS Group Inc

477 Poggemeyer Design Group Inc.

CM Works Industrial Fluid Management Inc.

479 ASRC Energy Services

AES - Houston Contracting Co. Inc. AES E&P Technology Inc. AES Petrochem Insulation Inc. AES Response Operations LLC ASRC Energy Services Alaska Inc. ASRC Energy Services Inc. Omega Natchiq Inc.

482 V3 Cos. Ltd.

V3 Construction Group Ltd. V3 Construction Trades Ltd. V3 Cos. of Illinois Ltd. V3 Realty Management Corp.

483 Orchard, Hiltz & McCliment Inc.

Bird Houk, a Division of OHM

484 FFKR Architects

FFKR Architects

485 E. L. Robinson Engineering Co

E L Robinson Engineering of Ohio Co.

495 Wight & Co.

Wight Construction

496 Ziegler Cooper Architects

ZC Residential LLC Ziegler Cooper Inc.

500 JBA Consulting Engineers

JBA Asia Ltd.