



Risk in Cyber Systems

CISAC
STANFORD

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Notes meant for voice
track are in blue bubbles

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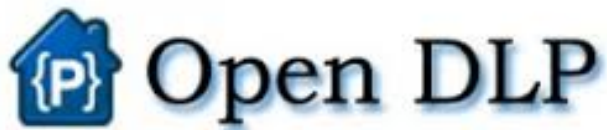
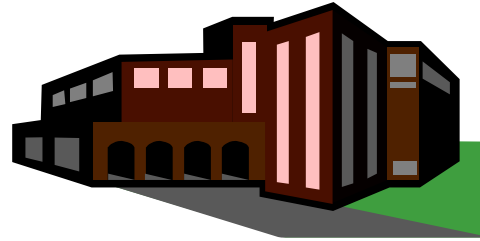


Our research is motivated
by the idea that...

significant **uncertainty** surrounds **cyber security investments**



An organization considering three investments currently does not have a rigorous way to assess the value of different safeguards, or to quantify cyber risk.



Data loss prevention



Two-factor authentication



Subscription for threat intel



Organizations use 'people sitting around a table' to make decisions, or rely on hand-wavy explanations from security vendors.



PSAT

Likelihood ↑	Very likely	Medium 2	High 3	Extreme 5
	Likely	Low 1	Medium 2	High 3
	Unlikely	Low 1	Low 1	Medium 2
	What is the chance it will happen?	Minor	Moderate	Major
		Impact →		

Current methods are limiting

Hand Waving



The cybersecurity framework in action: an Intel use case

	ENDPOINT/ DATA				
	POLICY	NETWORK	PROTECTION	IDENTITY	OPs
IDENTIFY					
Business Environment	3	3	3	2	3
Asset Management	3	2	2	2	1
Governance	3	2	3	2	2
Risk Assessment	2	2	2	2	2
Risk Management Strategy	4	3	2	2	2
PROTECT					
	3	2	2	2	3
	3	3	2	2	3
	2	2	2	2	2
	2	1	3	1	1

If a method exists, it is likely to be qualitative: Intel published an example, but the analysis may not have been data driven

Mapping highlighted outliers and major differences



rigorous, quantitative methods now exist



Quantitative approaches lead to more insights

Data Analysis

Significant data exists in organizations!



Malicious Insider



Website Compromises

1

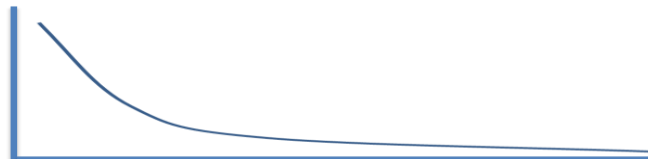
375

Modeling

Use dollars



Use distributions, not averages



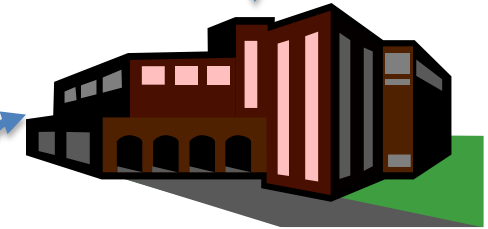
Our method is data driven, uses dollars, and uses distributions. Overall, we model the frequency and impact of different cyber attack categories and quantify risk

Risk Analysis

Website Attacks



Insider



Malicious Email



Laptop Theft



Data Spillage



Our work has been successful in part because we've gotten access to security incident data. These...

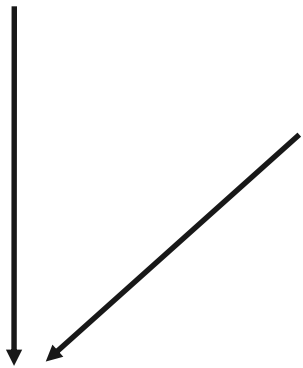
incident databases are treasure troves of **intel**



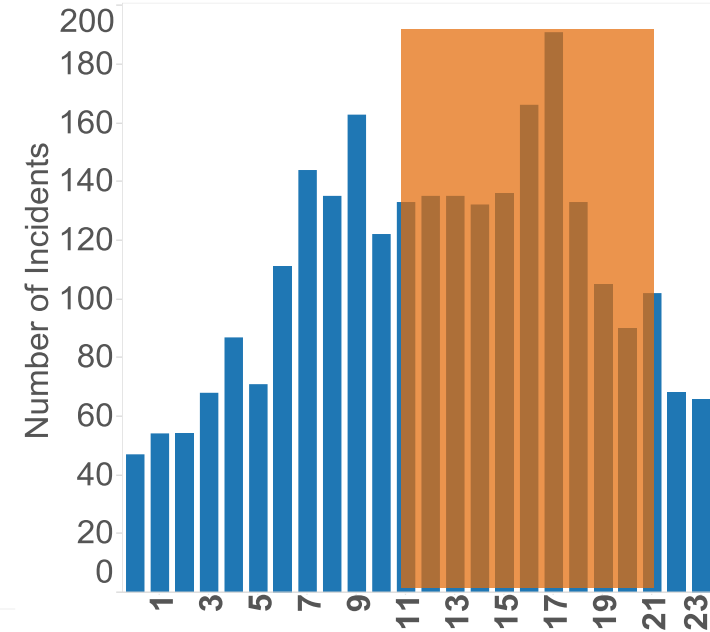
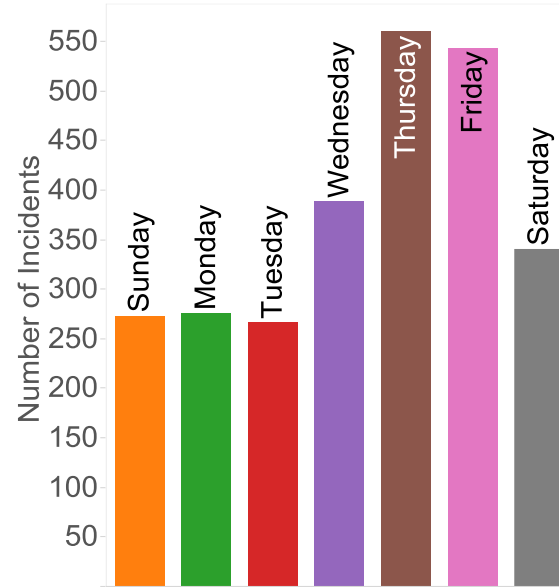
We can analyze shellshock attacks

Shellshock attacks

Shellshock publically announced on September 24th



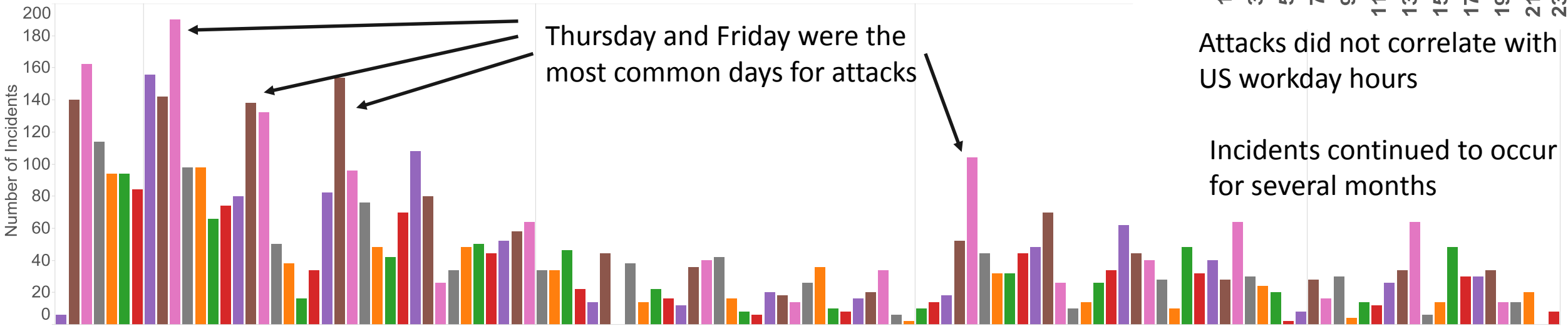
Within 5 hours, a shellshock attack was detected



Attacks did not correlate with US workday hours

Incidents continued to occur for several months

Thursday and Friday were the most common days for attacks



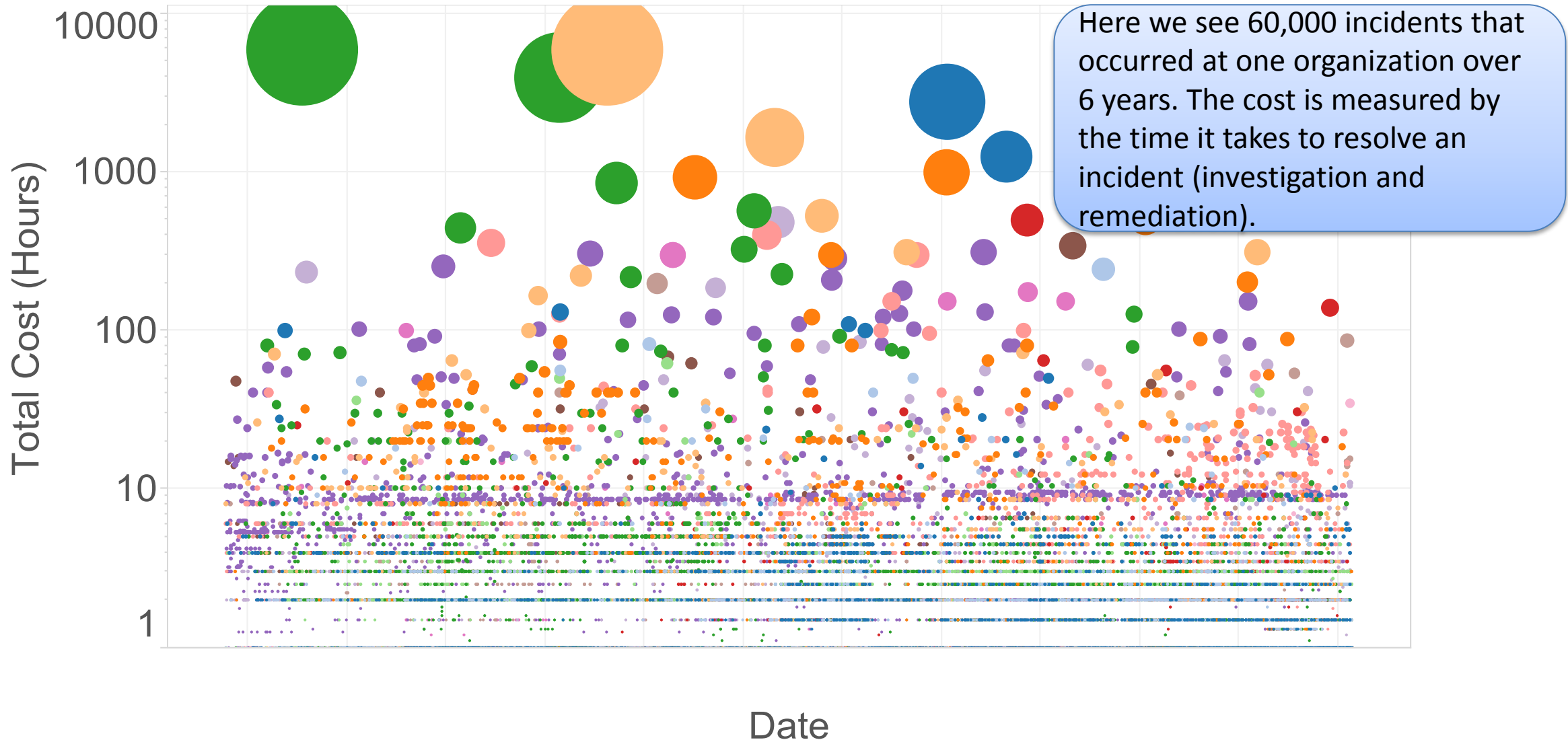


We can also do a really good job of quantifying the frequency and impact of cyber security incidents.

frequency and impact of cyber incidents can be quantified

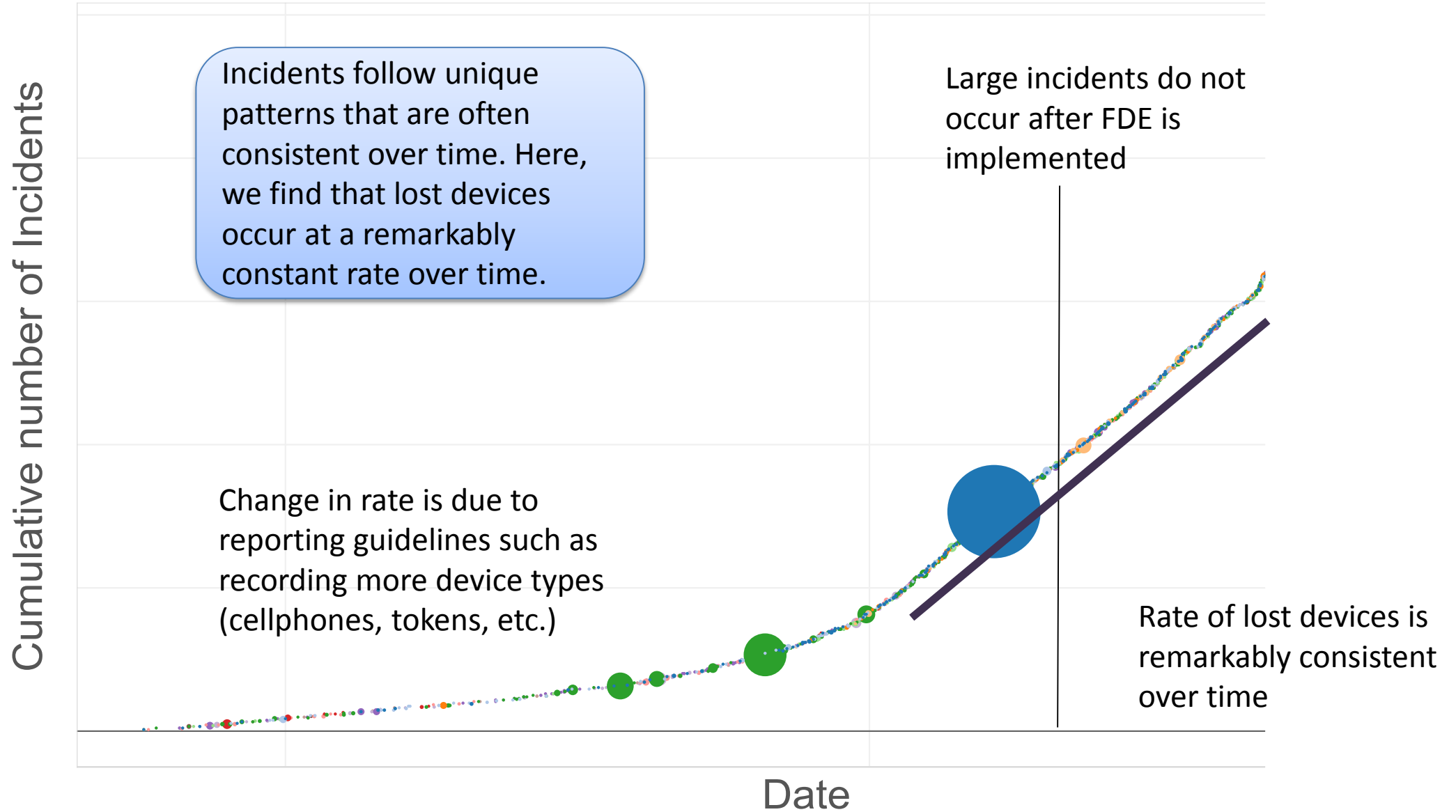


Most incidents take less than 100 hours to resolve



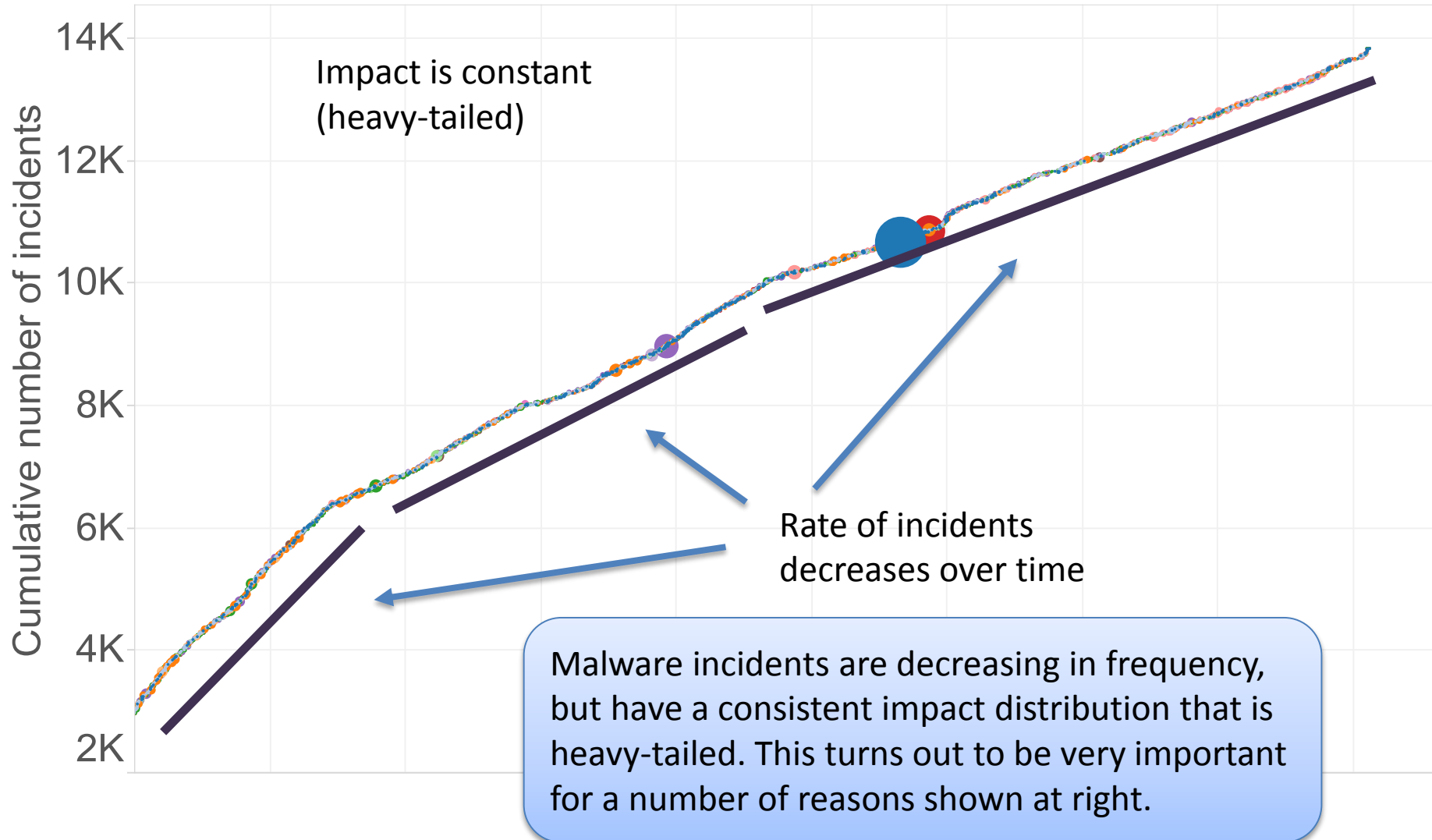


Lost devices: constant rate, decreasing impact





Malware: Decreasing rate, constant impact



Large Events are NOT outliers

No 'average' or 'typical' cyber breach

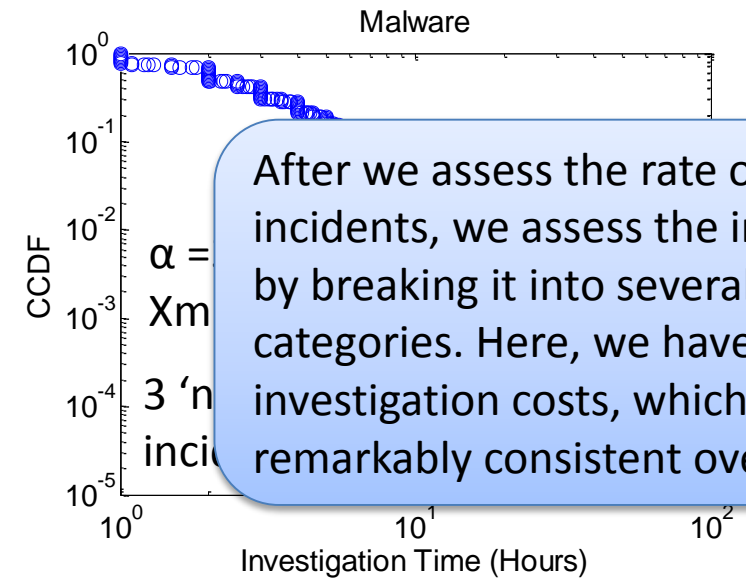
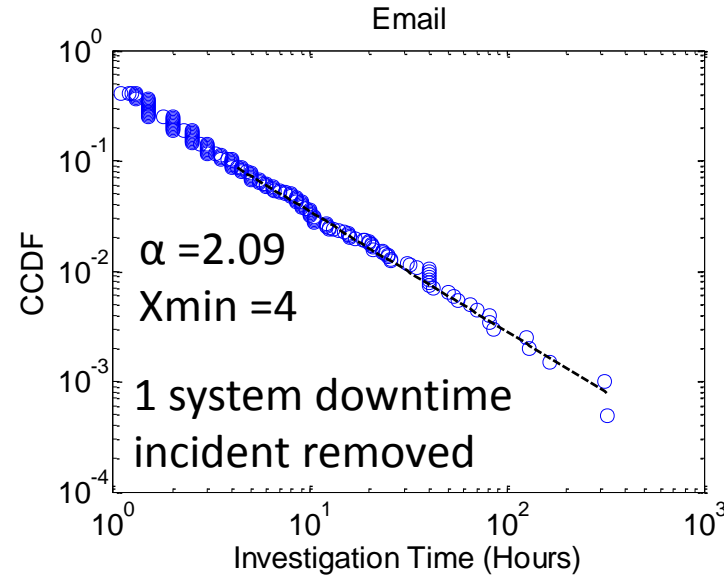
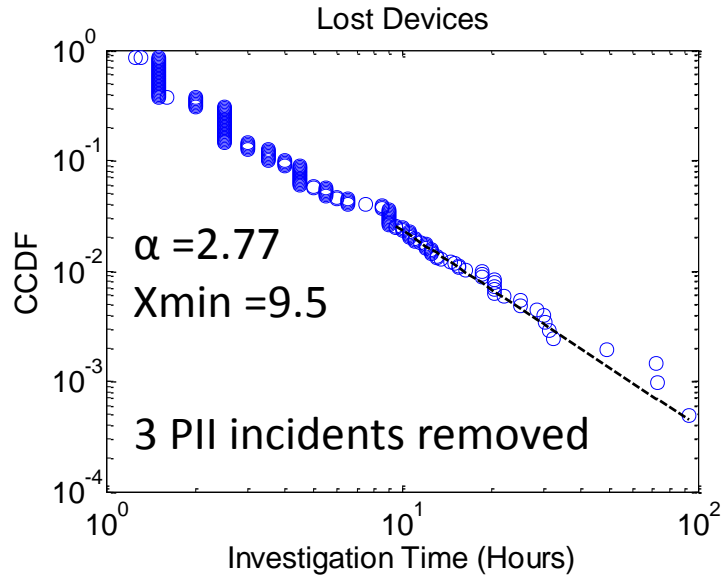
Standard deviations and some risk metrics (value at risk) are not valid



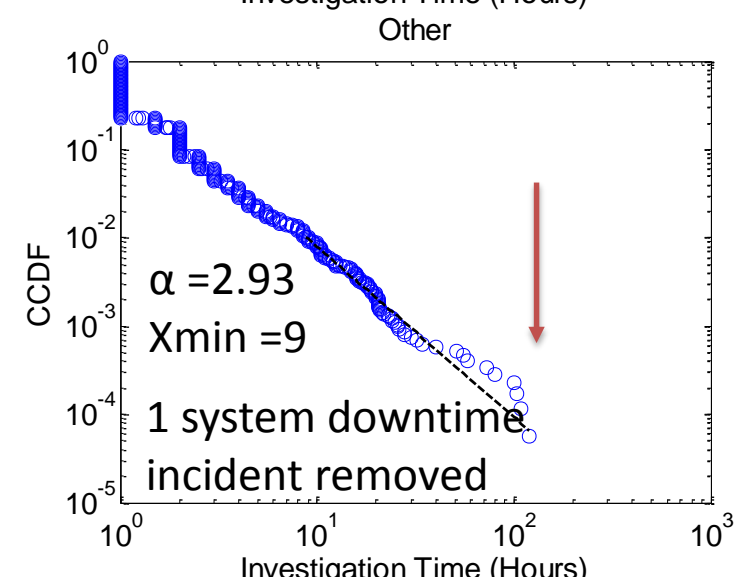
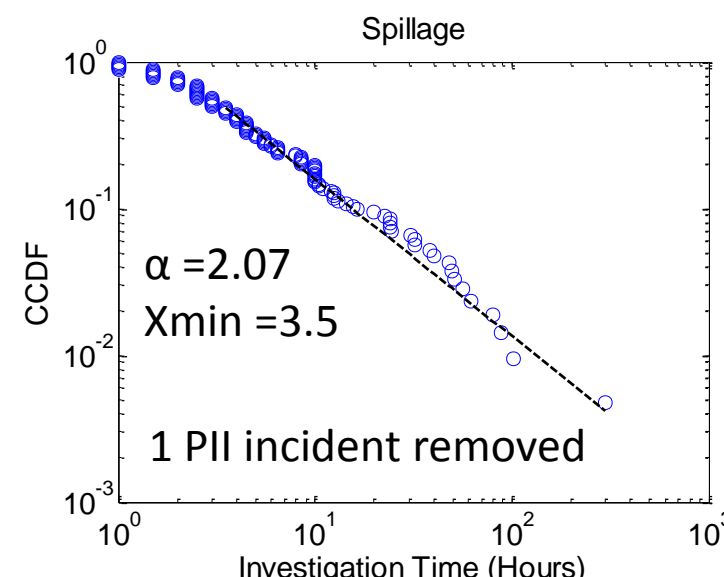
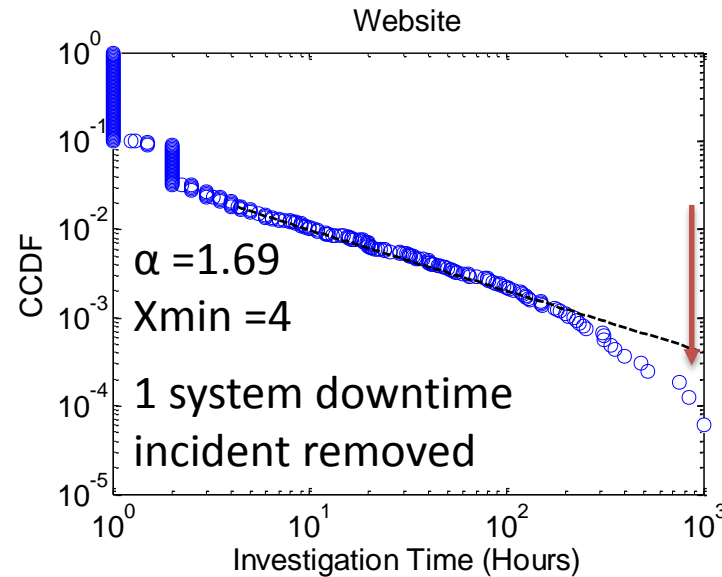
Largest incident can be more impactful than all other incidents combined!



Investigation is a major cost, and can be quantified



After we assess the rate of incidents, we assess the impact by breaking it into several cost categories. Here, we have data on investigation costs, which are remarkably consistent over time.

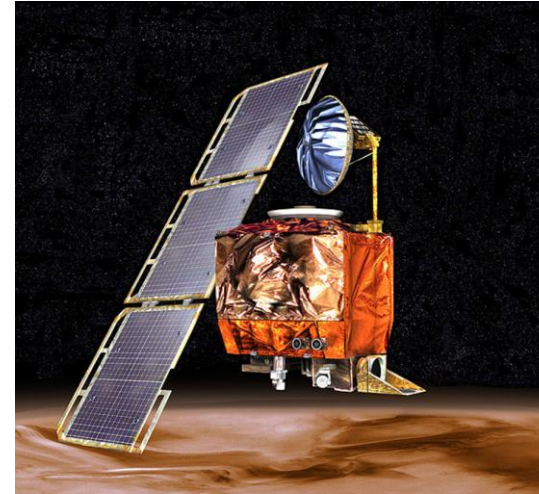




Reputation damage uncertainty is modeled



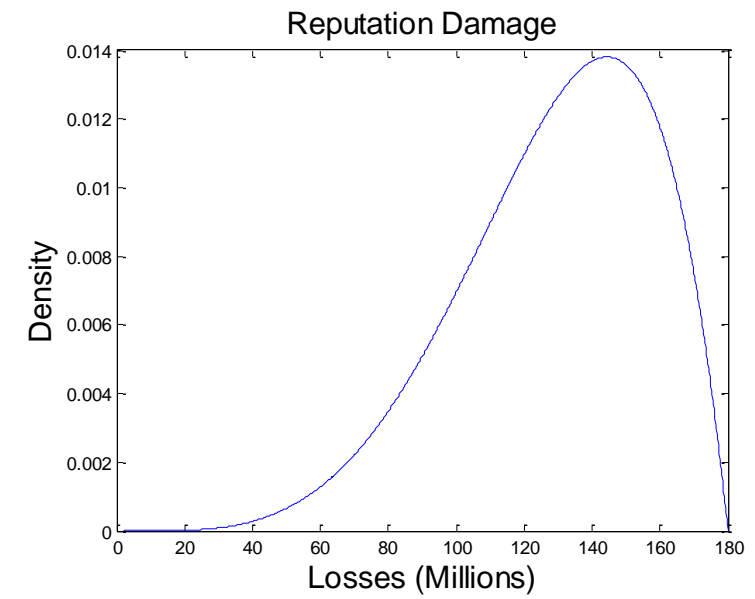
Mars Global Surveyor
 Failure: 2006
 Cost: \$154M to build, \$65 to launch, \$20M per year to operate
 Description: Software update error causes computer crash and fried batteries



Mars Climate Orbiter
 Failure: 1999
 Cost: \$193M
 Description: metric and standard units conversion crashes the orbiter into Mars



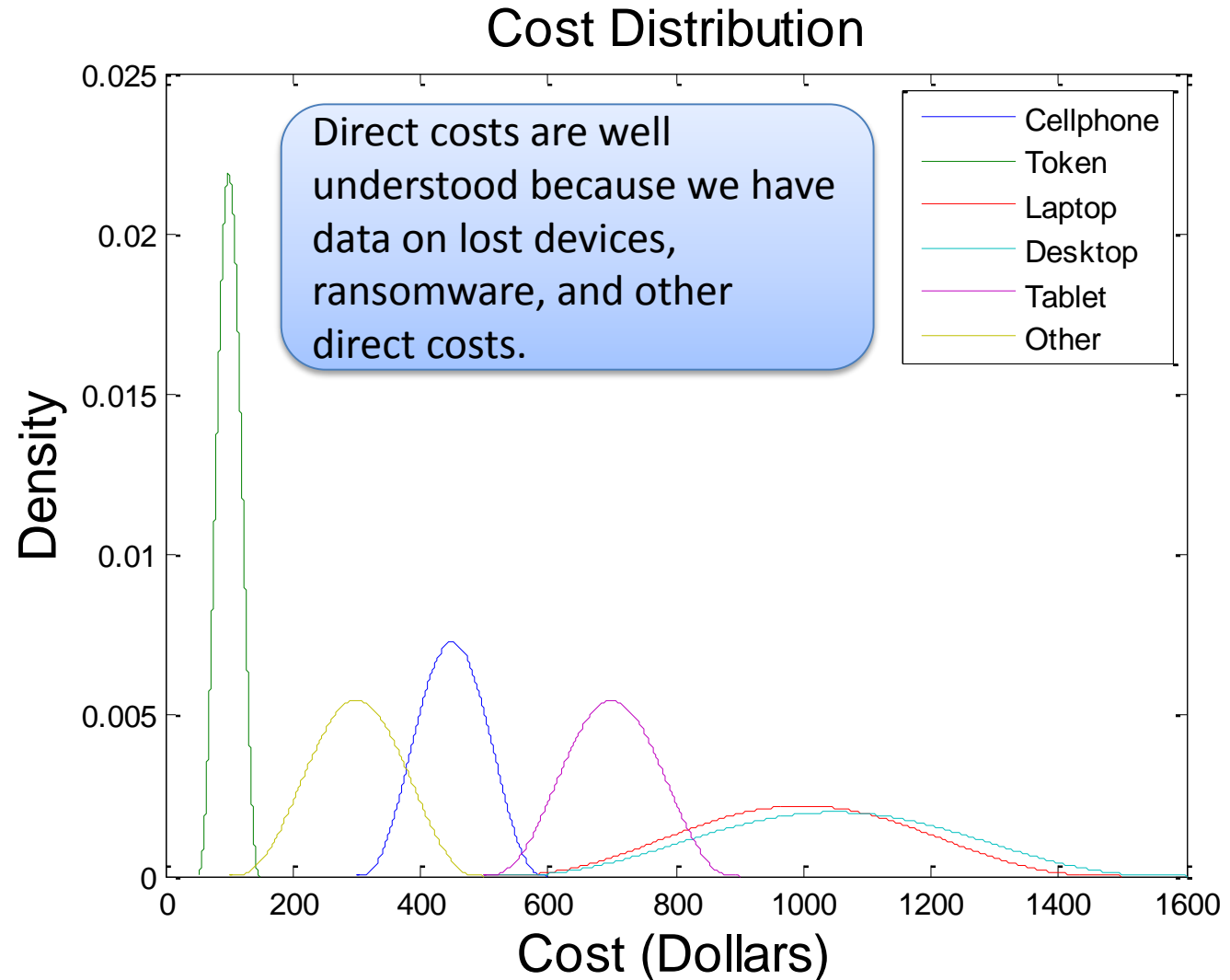
Reputation damage has been a hurdle in the past, but we explicitly model the uncertainty of losses (seen at right). For a case study, take chip manufacturer that stocks satellite parts. We can look at failures of satellites (that are cyber attack flavored, not attacks) to estimate costs. Academic research shows that stock prices only fall for 2 days after a breach, and we can look at Target, RSA, or Sony for other case studies.





Direct costs are well understood

Probability	Device	Average Cost
0.34	Cellphone	\$400
0.32	Token	\$100
0.20	Laptop	\$1000
0.07	Other	\$300
0.05	Desktop	\$1000
0.02	Tablet	\$700



Equipment Losses

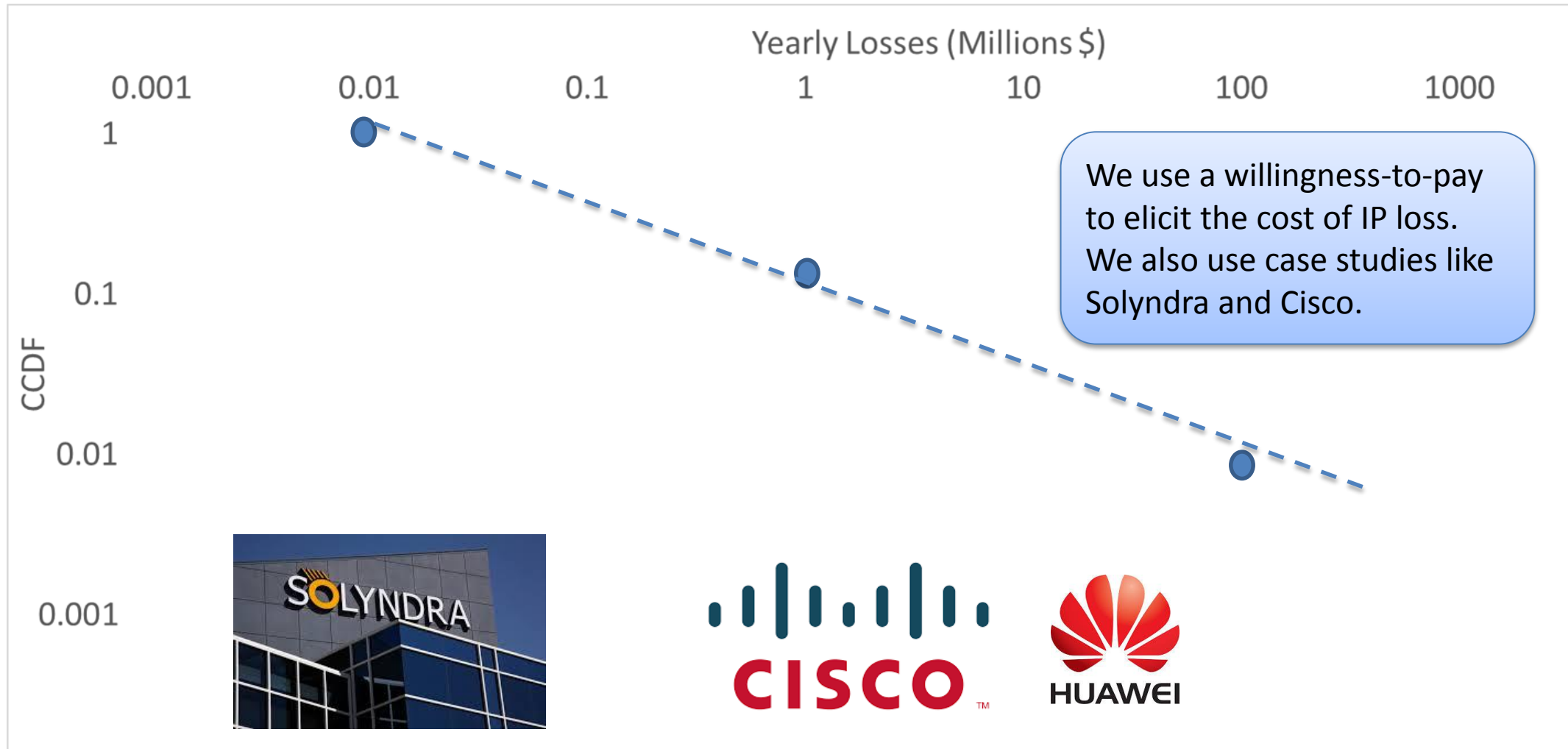


DDoS
Distributed Denial of Service
Protection

Extortion



Willingness-to-pay used for intellectual property losses



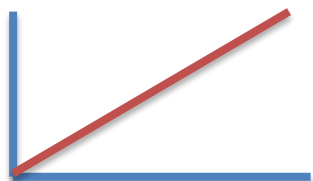


rolling this **information** together, we can obtain
excellent **risk assessments**



A case study demonstrates the method

Rate of spillage incidents



λ
Yearly Rate: 50

Impact Distributions
(Data Spillage)

Investigation

Alpha 1.22,
scale 0.827

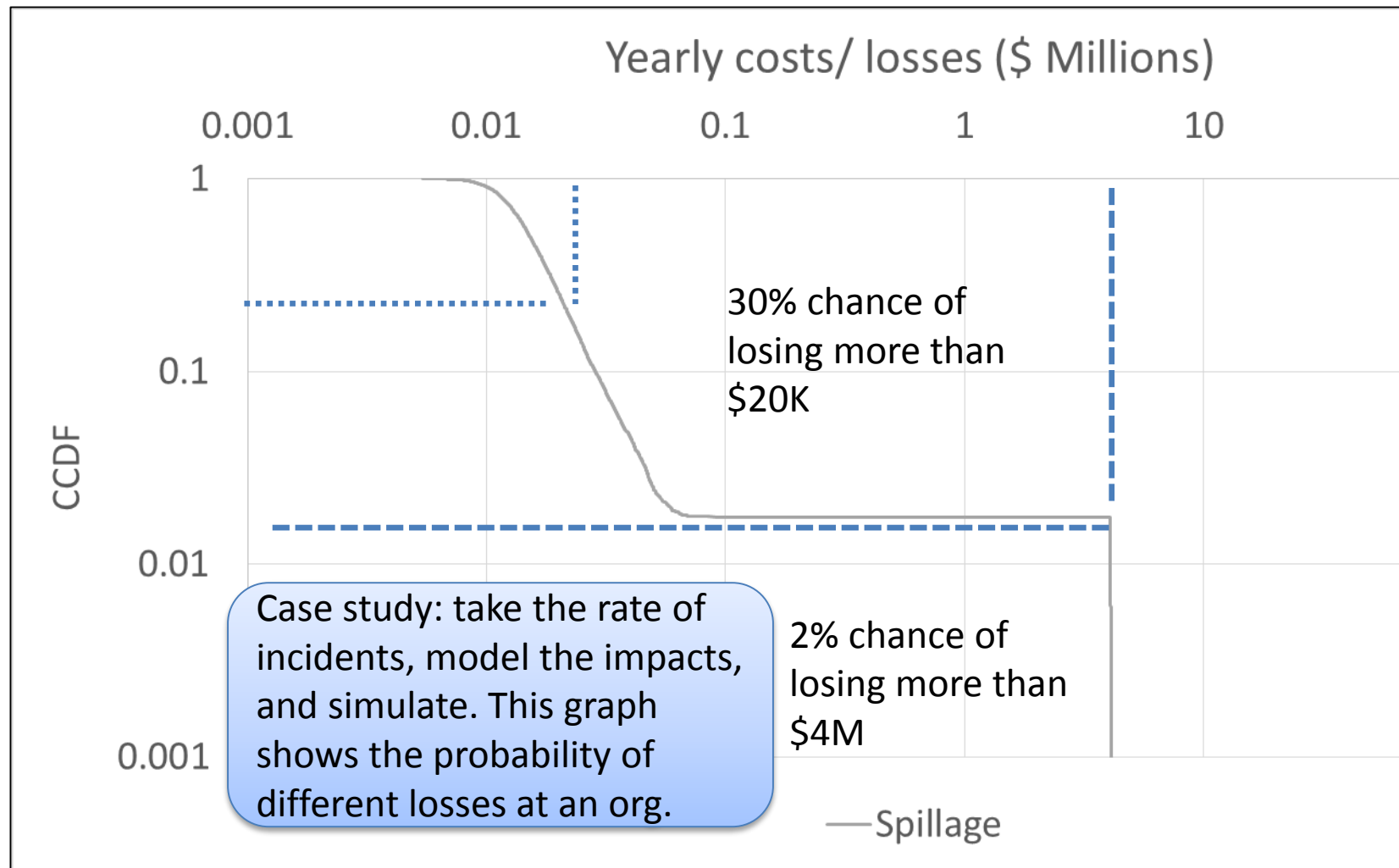
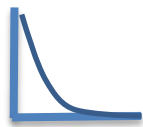
Reputation

Distribution

Fines



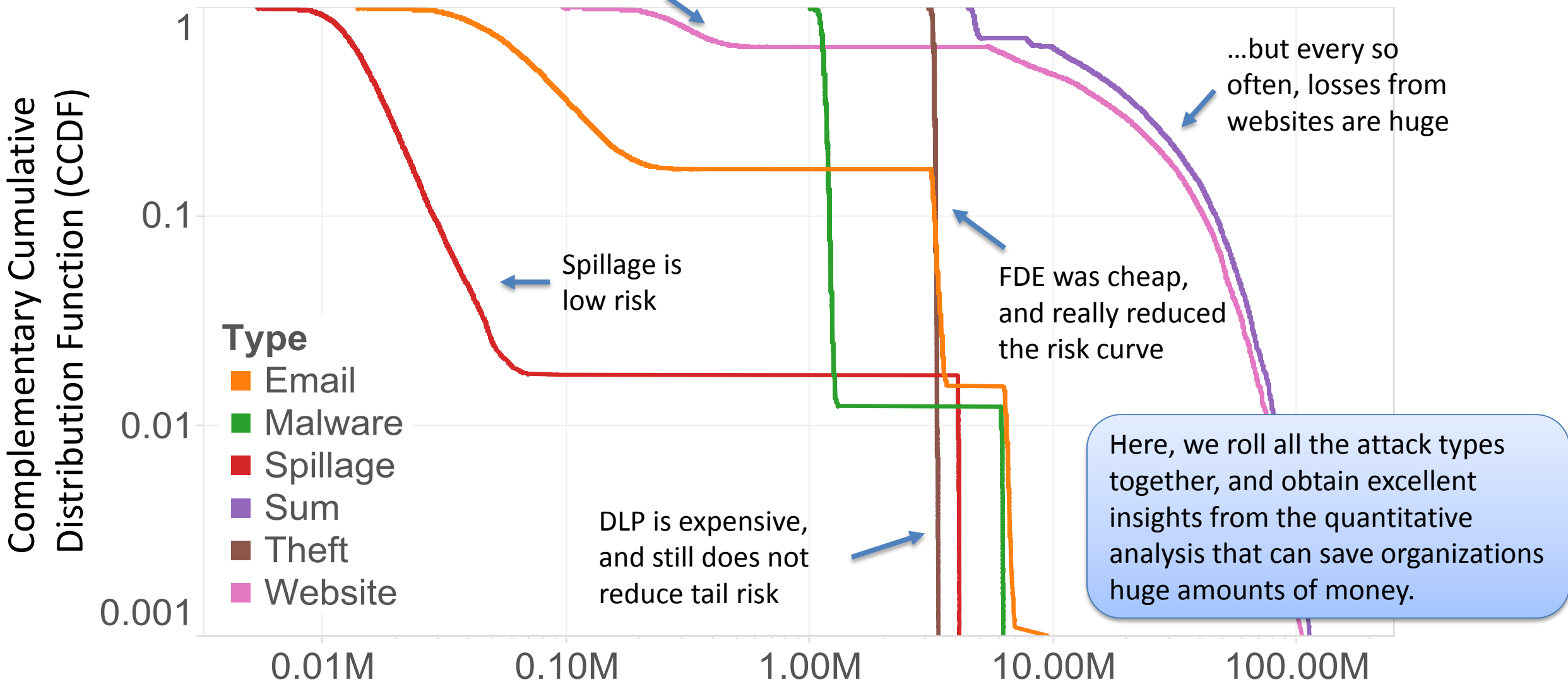
IP Loss





A case study demonstrates the method

Losses from website compromises are usually small...





Conclusions

Why do we need Risk Analysis?

Identify and characterize the risks

Set priorities with limited resources

Risk matrices aren't enough

Complex domain

- Multiple adversaries
- Many vulnerabilities
- Several approaches to cyber protection

Probabilistic risk analysis methods inform actionable decisions.

The Data

In Situ, observed on site

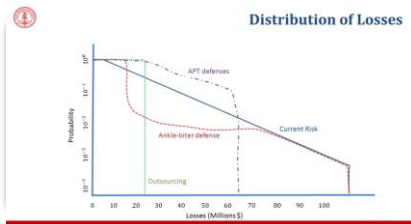
Surrogate data

Engineering models

Tests

Expert opinion

Incident data is priceless.



Safeguards can be compared and prioritized.

Other Work

ShellShock (bash bug)

Monetary impacts help justify budgets and communicate risk.