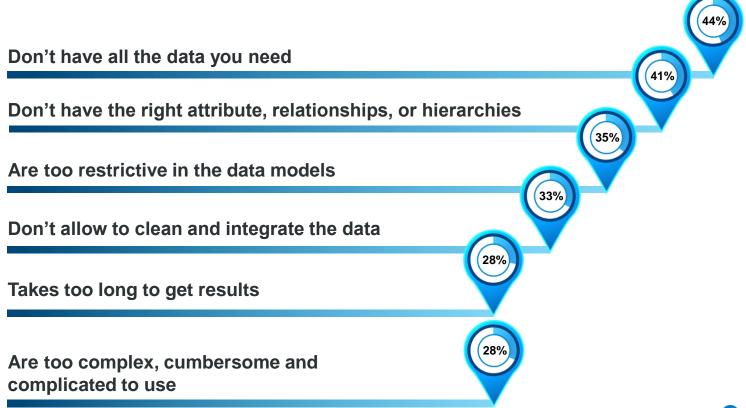


TWO MINDSETS



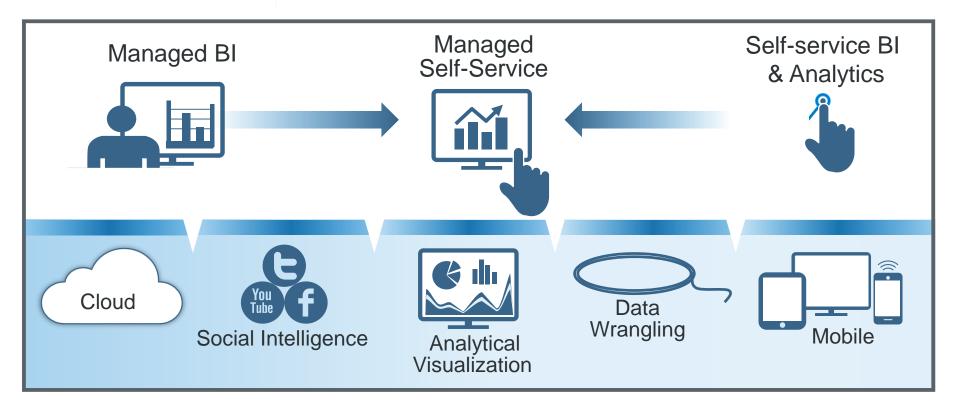


TOP REASONS FOR NOT USING BUSINESS INTELLIGENCE



BUSINESS INTELLIGENCE & ANALYTICS

MARKET THEMES





GARTNER: MAGIC QUADRANT FOR ADVANCED ANALYTIC PLATFORMS

Gartner defines advanced analytics as, "the analysis of all kinds of data using sophisticated quantitative methods (for example, statistics, descriptive and predictive data mining, simulation and optimization) to produce insights that traditional approaches to business intelligence (BI) — such as query and reporting — are unlikely to discover."

Figure 1. Magic Quadrant for Advanced Analytics Platforms



Source: Gartner (February 2015)

Gartner Magic Quadrant for Advanced Analytics Platforms by Gareth Herschel, Alexander Linden, Lisa Kart, 19 February 2015.

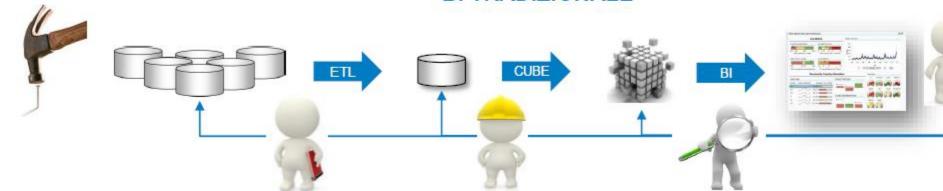
This graphic was published by Gartner, Inc. as part of a larger research document and should be evaluated in the context of the entire document. The Gartner document is available upon request from SAS. Gartner does not endorse any vendor, product or service depicted in its research publications, and does not advise technology users to select only those vendors with the highest ratings or other designation. Gartner research publications consist of the opinions of Gartner's research organization and should not be construed as statements of fact. Gartner disclaims all warranties, expressed or implied, with respect to this research, including any warranties of merchantability or fitness for a particular purpose.



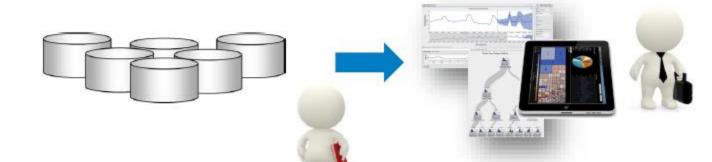
VISUALIZATION AND BUSINESS INTELLIGENCE

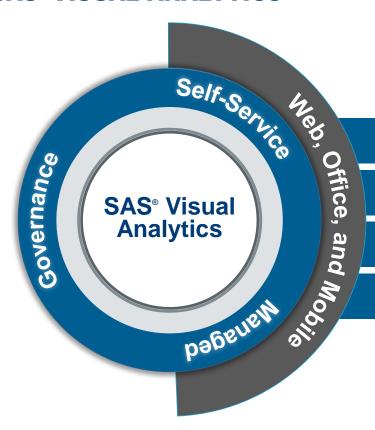
THE NEXT GENERATION OF BI

BI TRADIZIONALE



VISUAL ANALYTICS





Self-service Data Preparation

Interactive Reporting & Dashboards

Data Exploration

Approachable Analytics





Import and join data from variety of sources

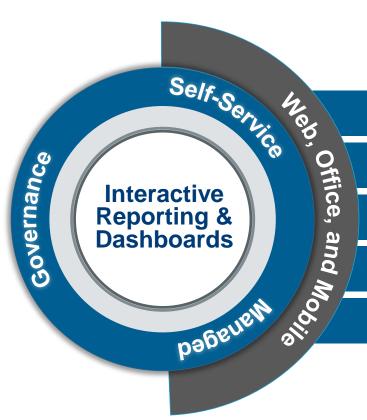
Create column expressions and filter data

Manage, run and schedule data queries

Pivot rows into new columns

Load tables, append tables & rows in-memory





On-the-fly hierarchies for drill-down

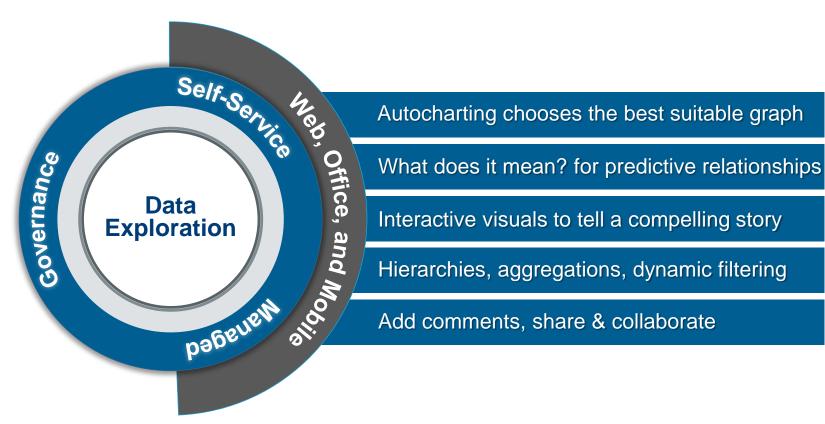
Tile & precision layouts for flexible design

Predefined filters, groupings, formatting

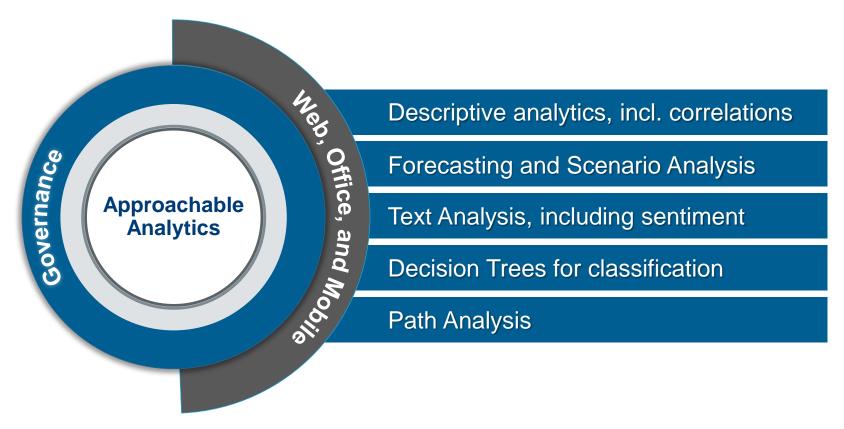
Add variety of charts & action elements

Range or threshold alerts; Dashboards











COLLABORATION AND INFORMATION SHARING











WEB

VISUALIZATIONS

REPORTS

DASHBOARDS

COMMENTS

INSIGHTS

MEETING YOUR BUSINESS NEEDS THROUGH FLEXIBILITY





CUSTOMER SUCCESS STORIES





Stanhome

- Stanhome is a direct sales company that distributes household, health and beautyproducts
- Stanhome is a company from Yves Rochergroup
- The Italian subsidiary was founded in 1962
- With a capillary sales structure divided into zones, Branches, Groups & Agents
- Input Data from AS400 in csv and xls formats
- Approximately 25GB of data
- 10 Power Users (from which 5 are concurrent)
- 200 Light Users (from which 40 are concurrent)

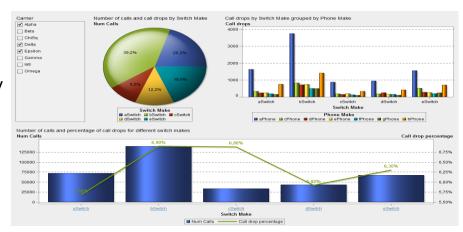


Stanhome Italia & SAS Visual Analytics



Requirements:

- •For all the reports a temporal filter must be taken into consideration (from year/wk to year/wk) selectable by the end user
- •All reports must be published with a cascade of permissions. In terms of consultation by the management, it should be able to "navigate" between different levels (Zones, Branches, Groups)
- •At each closing week /cycle indicators must be available (total sales, gross sales for Brand, Recruitment, Order, Average amount of the Order, Lists, Actives) at the Branch and Area levels. The reports must be interactive (not only with a table view but also through graphs and dashboards).

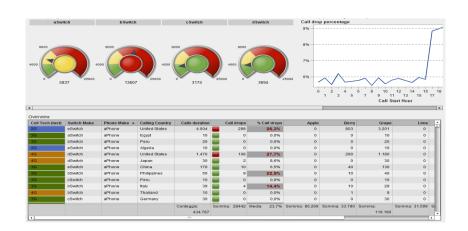




Stanhome Italia & SAS Visual Analytics

Requirements:

- •Cycle Initiatives Analysis: At each closing cycle, there have to be provided reports containing sold net / quantity / NSP / Cos% /% Disc. per Brand and Type of Offer (both cycle and YTD).
- •Sale Analysis: These are reports that allow the visualization of the on goingr evenue (by type goods / line of product / sale type ...) and let visualize the% variance comparing to the same period of the previous year.





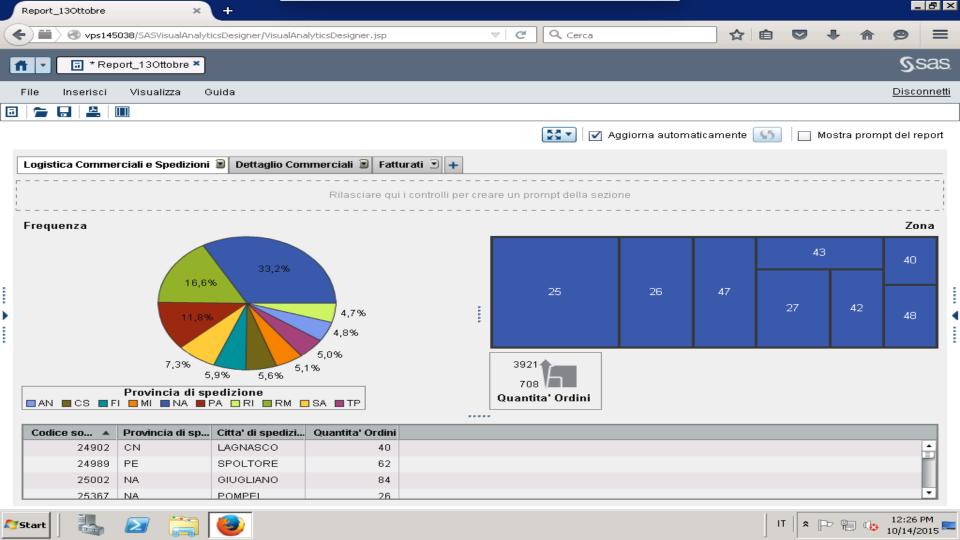
Stanhome Italia & SAS Visual Analytics

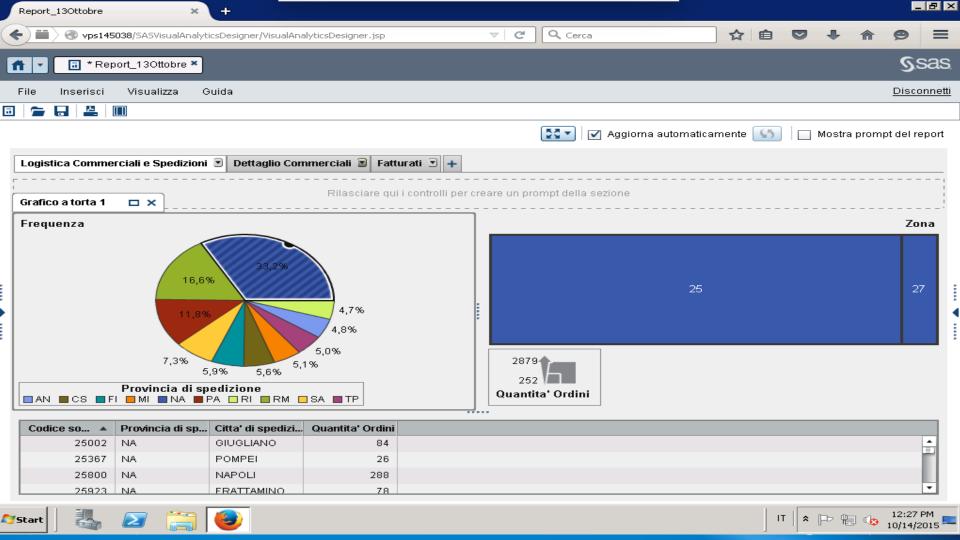
Next Steps:

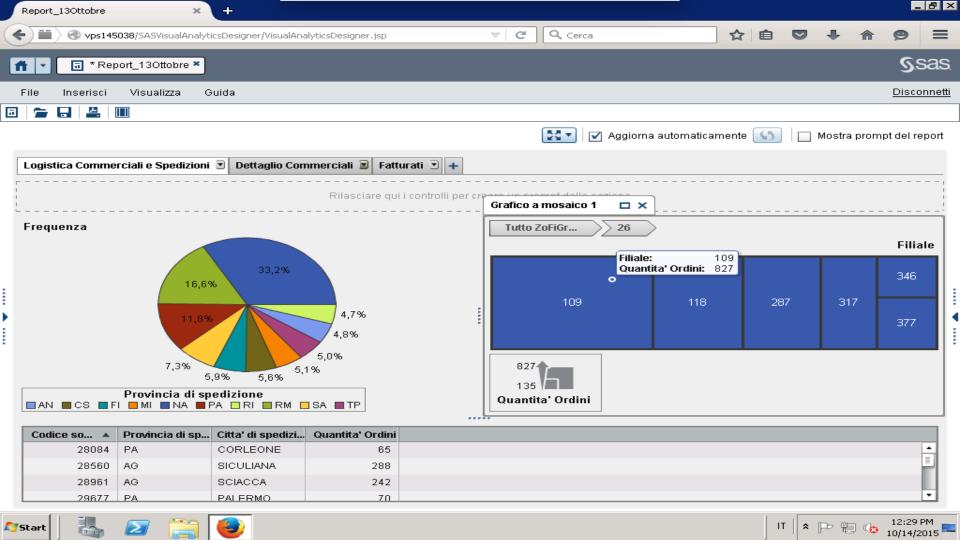
- •The ETL from AS400 is not under management in Stanhome Italy. Any change request takes time and money for its implementation. For this reason Stanhome has required to analyze the possibility of implementing an additional module of SAS (SAS Data Integration) that would make them independent
- •Stanhome has asked to deepen the SAS solution for the Customer Intelligence

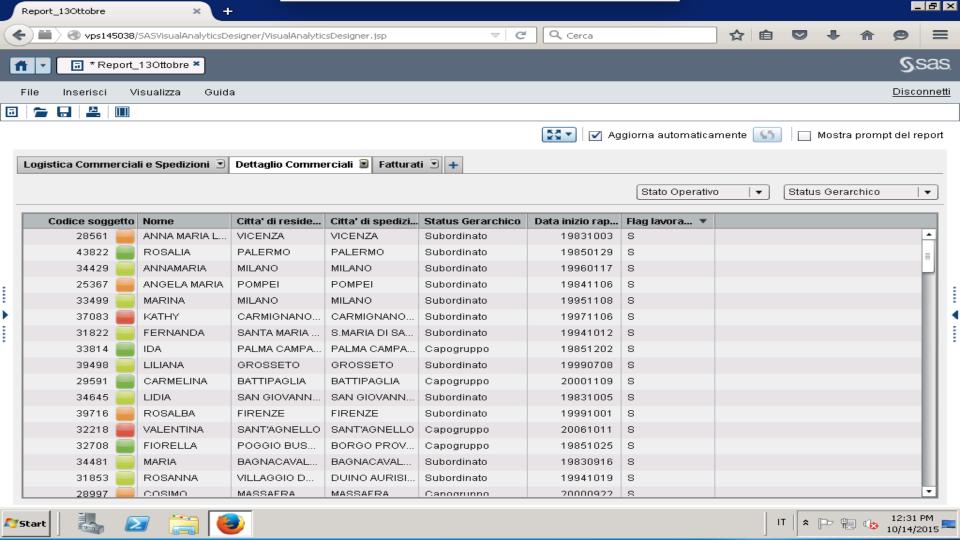


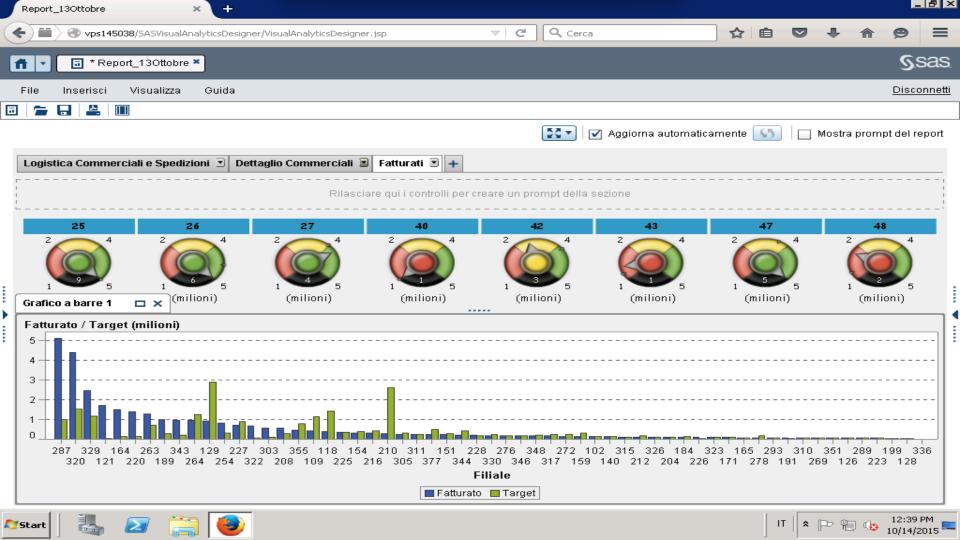


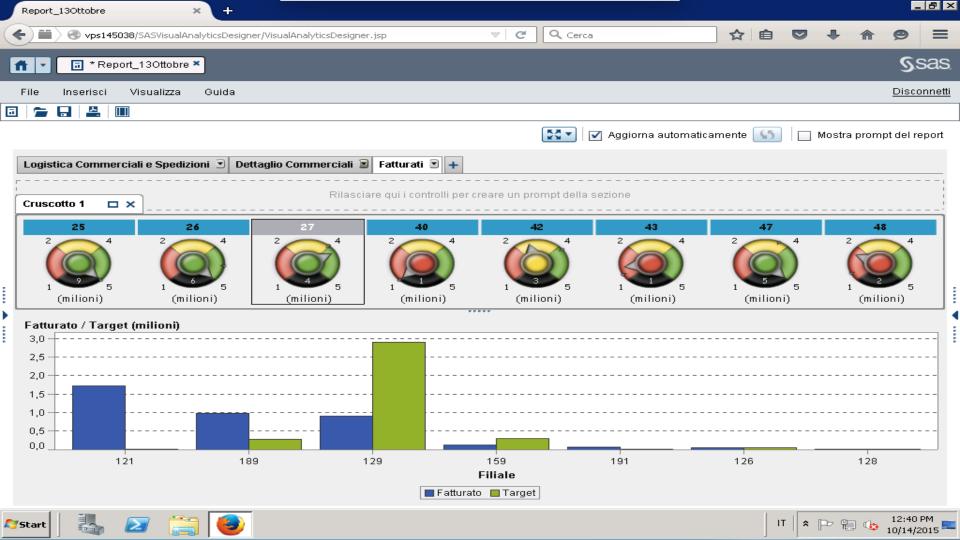










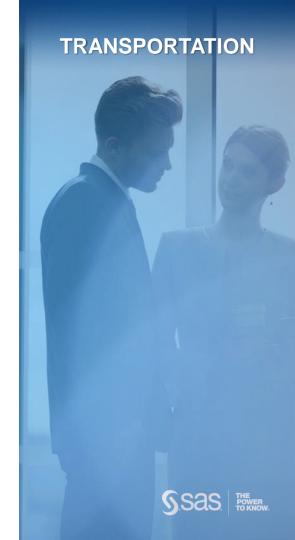




BARI BRINDISI FOGGIA TARANTO

The corporate dashboard stands for a management synthesis tool aimed to support strategic and operative choices of ADP, inside the following domains:

- •Control of profit performance, finance, efficiency/productivity, quality, timely verification of company growth and mission;
- •Early detection of possibly critical events through alerts;
- •The definition of a person in charge for each aim chosen and of each indicator linked to it inside ADP company.



FIELD OF APPLICATION

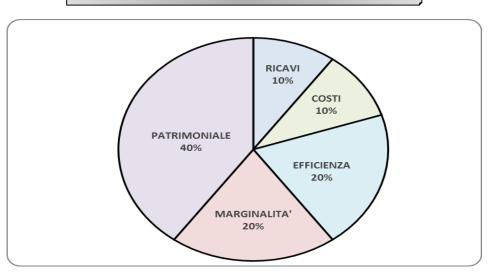
ADP Corporate dashboard is used for two types of performance:

- 1. The first one is linked to Finance; in order to analise all economic-financial information of ADP for the all Company;
- 2. The second one is Operative; regarding the specific activies performed by each airport handled by ADP.

FIELD OF APPLICATION

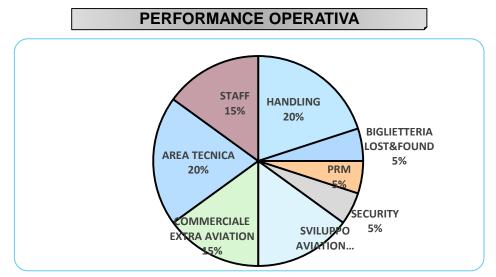
The <u>Finance performance</u> is controlled through economic-patrimonial indicators defined by ADP Managenet.

PERFORMANCE FINANZIARIA



FIELD OF APPLICATION

In order to evaluate the <u>Operative Performance</u>, AdP has defined different Business Units, each one with its own dashboard to control, for each specifical area created, for istance: staff, handling, ticketing and lost and found etc etc



KPI

ADP has defined a percentage of importance for each indicator inside the business Unit.

At the same time, each indicator is considered as:

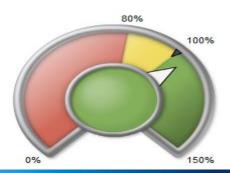
- present value, that is the final value of the indicator for the period examined;
- target value: that is the value chosen as goal. This value can be also an airport benchmark or a budget Company value expressly chosen by management



KPI

If the present value is higher or lower than the target value according to the spercific trend of the indicator, the performance can assume three range of evaluation:

- red: negative performance, values between 0% and 80%
- yellow: accettable performance, values between 80% and 100%
- Green: positive performance, values between 100% and 150%.

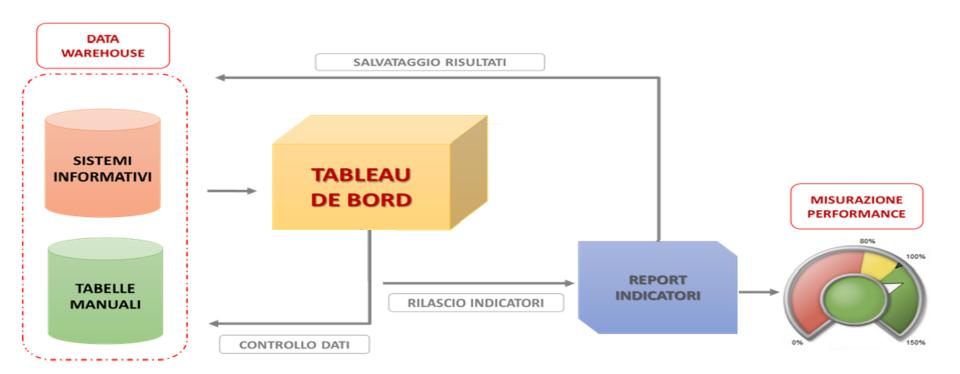


KPI

Each indicator has three sublevels:

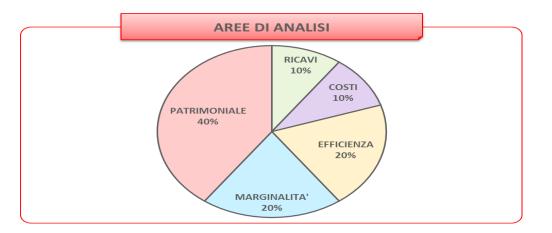
- 1° Level: general key indicator
- 2° level: general Key indicator devided for each airport (Bari e Brindisi)
- 3° Level: deeper level of the general Key indicator, according to the economic-operative caracteristics of the area.

System Information flow Chart

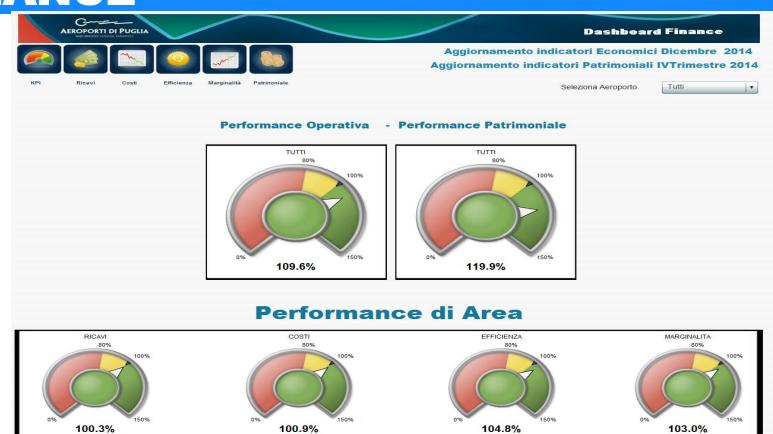


FINANCE

RICAVI		
INCIDENZA RICAVI AVIATION		
INCIDENZA RICAVI EXTRA AVIATION		
RICAVI PER ADDETTO	30%	
COSTI		
INCIDENZA COSTO PERSONALE		
INCIDENZA COSTO STAFF	20%	
COSTO PERSONALE PER ADDETTO		
COSTI OPERATIVI A PASSEGGERO IN PARTENZA		
INCIDENZA COSTO AMMORTAMENTI		
EFFICIENZA		
COSTO PERSONALE A PASSEGGERO IN PARTENZA		
RAPPORTO TRA RISORSE DI STAFF E RISORSE	40%	
OPERATIVE	40%	
MARGINALITA'		
EBITDA PER PASSEGGERO IN PARTENZA		
EBITDA PER ADDETTO		
INCIDENZA EBITDA SU FATTURATO	50%	
PATRIMONIALE		
CAPITALE IMPIEGATO PER PASSEGGERO		
POSIZIONE FINANZIARIA		
INCIDENZA DEBITI FINANZIARI		
COSTO DEL DEBITO		
UTILIZZO DEL CREDITO		
INDICE ROTAZIONE DEL CREDITO		
INDICE ROTAZIONE CREDITO AL NETTO CREDITI		
VERSO REGIONE		
INDICE ROTAZIONE DEL DEBITO		
ONERI PER FINANZIAMENTI PUBBLICI SU EBIT		
EBITDA SU CAPEX AUTOFINANZIATI		
CAPEX PER PASSEGGERO IN PARTENZA		
CAPEX AUTOFINANZIATI PER PASSEGGERO IN		
PARTENZA		
INDICE ROCE		



FINANCE



HANDLING

MARGINE OPERATIVO			
MARGINE OPERATIVO LORDO	70%		
MARGINE OPERATIVO SU FATTURATO	30%		
VOLUMI			
NUMERO TOCCATE	70%		
NUMERO TOCCATE TOTALI	5%		
NUMERO PASSEGGERI	15%		
NUMERO MERCE E POSTA	5%		
NUMERO BAGAGLI IMBARCATI	5%		
RICAVI			
RICAVI HANDLING A TOCCATA	70%		
RICAVI EXTRAHANDLING A TOCCATA	20%		
RICAVI TOTALI	10%		
	10%		
SPESE			
COSTI TOTALI A TOCCATA	30%		
COSTI TOTALI A PASSEGGERO	10%		
COSTI DEL PERSONALE	20%		
COSTO MEDIO UNITARIO RISORSE	20%		
COSTO MEDIO ORARIO RISORSE	20%		
EFFICIENZA IUP	50%		
STRAORDINARIO	25%		
ASSENTEISMO BREVE	10%		
ASSENTEISMO LUNGO	5%		
PASSEGGERI PER FTE	5%		
TOCCATE PER IMPIEGATO	2%		
TOCCATE PER OPERAIO	3%		
LIVELLI DI SERVIZIO	LIVELLI DI SERVIZIO		
PERCENTUALE RITARDI	25%		
TEMPO DI TRANSITO NON RISPETTATI	5%		
TEMPO DI TRANSITO VOLI PUNTUALI	5%		
TEMPO RICONSEGNA PRIMO BAGAGLIO	10%		
TEMPO RICONSEGNA ULTIMO BAGAGLIO	10%		
PREVISIONE COPERTURA OPERATIVO	10%		
LIVELLO COPERTURA OPERATIVO	35%		





HANDLING

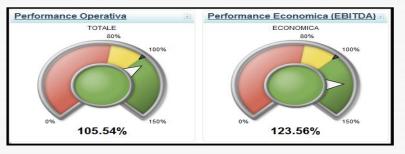


Aggiornamento Indicatori: Febbraio 2015

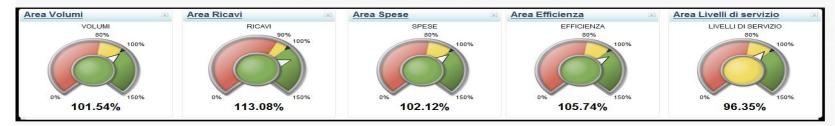
Seleziona l'aeroporto

Tutti ▼

Performance

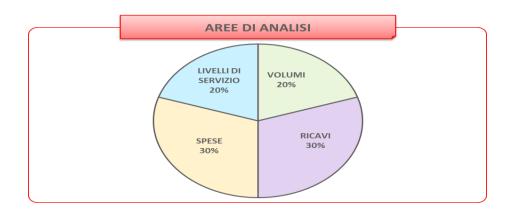


Performance di Area



AVIATION

VOLUMI	
ROTTE CANCELLATE	30%
ROTTE NUOVE	40%
ROTTE CONTINUATE	30%
RICAVI	
RICAVI TOTALI AVIATION	20%
RICAVI DIRITTI A PASSEGGERO	40%
RICAVI DIRITTI A TOCCATA	40%
SPESE	
COSTI MARKETING A PASSEGGERO	95%
ALTRI COSTI DI MARKETING	5%
LIVELLI DI SERVIZIO	
INCIDENZA ROTTE CANCELLATE	30%
INCIDENZA ROTTE NUOVE	40%
INCIDENZA ROTTE CONTINUATE	30%



AVIATION



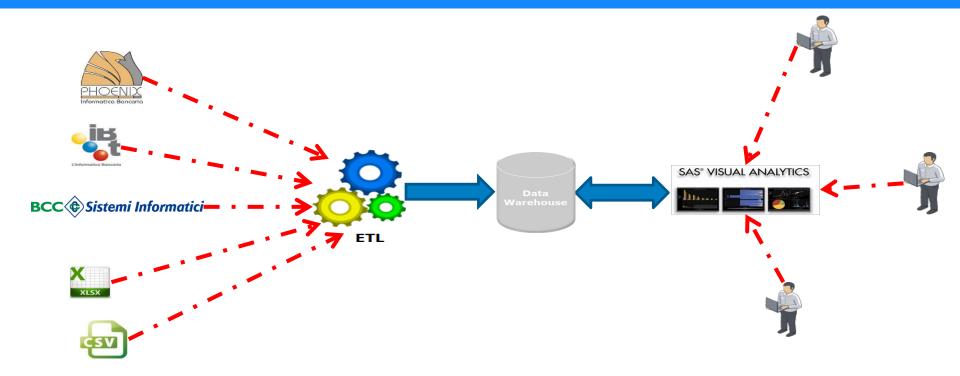


MANAGEMENT CONTROL MODEL ANALYSIS

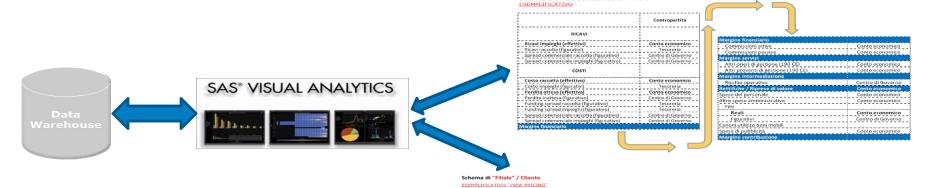
- The Management Control model, is the solution for the processing, exploratory and visual analysis of the data provide by various banks participating in the model.
- Among the major benefits that are highlighted
 - Greater autonomy of the business user in data analysis
 - Ability to obtain accurate information and to discover hidden opportunities in the data analysis through fast, affordable to everyone analysis
 - Simplifying and speeding up the sharing information process among different users
- Using the techniques of data discovery, it helps to overcome many critical issues, such as:
 - The high number of data to verify and investigate
 - The multiplicity of the dimensions of present analysis
 - The risk of focusing on unimportant situations



INFORMATION FLOW



FROM REAL COSTS TO PRICE



Schema di conto economico di "Filiale"

	SML	THL	737 6	sk free	Spread commerciale	Funding spread	Perdita attesa (Accantonamento forfettario annuo su crediti in bonis)	Perdita Inattesa (Costo del capitale assorbito)	TIT complessivo	Margine	finanziario
Impieghi	- vai ass -	- val % -	Tipe TIT	727	(a scelta della banca) - val % -	(a scelta della banca) - val % -	- val % -	Valore % Perdita inattesa componente del TIT complessivo	Somma algebrica di: +TIT risk free -spread commerciale +funding spread +perdita attesa % +perdita inattesa %	val.ass.	% (mark up)
C/c attivi ordinari	20.000	6,00%	BCE	0.05%	-0,60%	0,50%	3,00%	0,38%	4,53%	295	1,48%
SBF	5.000	4,00%	BOT 1V	0,30%			0,35%	0,38%	1.03%	149	2,98%
Anticipi fatture	2,500	3,50%	BOT 1V	0,30%			0,20%	0,38%	0,88%	66	2,63%
Portafoglio	3,000	3,00%	BOT 1V	0,30%	0,30%	0,50%	0,20%	0,28%	0,98%	61	2,02%
Mutui chirografari	50.000	6,50%	BTP 5V	1,00%	-2,00%	0,10%	0,70%	0,28%	4,08%	1.209	2,42%
Sofferenze	6.000	0,00%	BTP 5V	1,75%			0,00%	0,56%	2,31%	-139	-2,31%
TOTALE	86.500	5,58%	TIT medio	0,75%	-1,28%	0,19%	1,13%	0,33%	3,68%	1.641	1,90%

dati esemplificativi

MANAGEMENT CONTROL MODEL ANALYSIS

- Reference period;
- Business Unit:
 - > All
 - Single Business Unit
- Product:
 - > All
 - Single Business Unit
- Clients:
 - > All
 - Single Business Unit
- > Type of Balance:
 - Actual
 - Month Average
 - Average in the reference period

TO SEE ONLY DATA RELATED
TO ITS OWN BRANCH





Regione Puglia: Corolla Project - Consolidated financial statements/balance

The Corolla Project comes essentially from two needs:

- Initiating the **process of accounting harmonization and consolidation** as established by Legislative Decree no. 118/11, whose trial is now completed and the provisions of which is fully implemented since 1 January 2015.
- Establishing a **dedicated and structured communication path** to enable the exchange of data and information between the Puglia Region and the regional Agencies, participating Companies and Organizations, Entities subject to control and supervision.



PROJECT DEVELOPMENT MACRO AREAS

- •Analysis of the accounting data of the participating Societies, agencies and other bodies of the region of Puglia and definition of the metamodel (metamodello) for the implementation of the platform for business intelligence, management of information flows, harmonization of accounting systems and data analysis
- •Development of a platform of communication to and from the controlled entities for the acquisition and control of defined flows relevant for the control, harmonization and consolidation of budgets and implementation and customization of the "Consolidated WEB" solution based on SAS technology:

FROM THE ANALYSIS TO THE DEFINITION OF THE METAMODEL: THE PROJECT AREAS

1. Upload data from the Authorities

Local Entities must:

- keep up to date their data in the platform (ei. Personal details);
- insert in the platform the accounting information (Financial Statement; Intercompany Parties; Variations and events relevant to the consolidation);
- insert in the platform documents useful to the purposes of their informative obligations (Statutes, Minute of meetings, data on personnel, appointments and remuneration).

2. Information Control

Information will be controlled according to the criteria defined by the Region of Puglia.

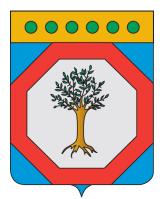
3. Harmonization

Modify the form of the balance to adapt it to the **balance target schema**



COROLLA WEB PORTAL





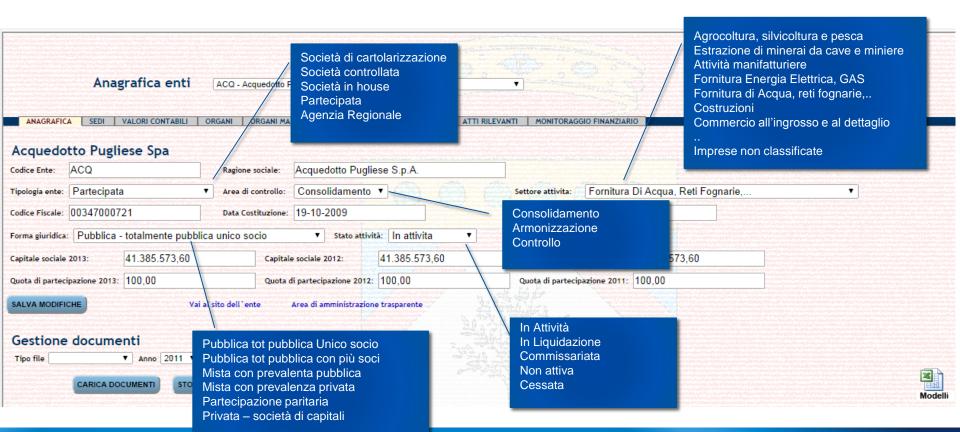
One of the strengths of the project Corolla is the web portal through which the Region of Puglia and the various entities exchange information.

Through the portal itself several features are made available to the companies:

- Entity Registry (with update possibilities)
- Synthesis of economic data
- Registry of entity offices
- Registry of the current and previous mandate Entities' organs
- Acquisition relevant acts
- Financial Monitoring

In addition, the portal makes available a document area through which both the regional entity and individual companies can use to archive documents not necessarily structured: a real feature of **document management**.

COROLLA WEB PORTAL – ENTITY REGISTRY



"HARMONIZATION" AREA

From the charts of accounts and financial statements analysis of the individual entities, initiates the harmonization process of their budgets towards a scheme of budgets or targets towards which will take place the consolidation operations.

U	E		G			1	K		. M	N O
TATO PATRIMONIALE CONSOLIDATO (ATTIVO)	riferimento	riferimento		LI\ ~	LIV_~	LIV3 -	LIV4	LIV5	~ LIV6 ~	CODICE
	art.2424 CC	DM 26/4/95								
l) crediti Vs. p artecipanti	A	A			010	000	000	000	000	1.010.000.000.000.000
er capitale di dotazione da versare				1	010	010	000	000	000	1.010.010.000.000.000
	Totale									
B) Immobilizzazioni					020	000	000	000	000	1.020.000.000.000.000
Immobilizzazioni immateriali	BI	BI			020	010	000	000	000	1.020.010.000.000.000
) costi di impianto e di ampliamento	BI1	BI1			020	010	010	000	000	1.020.010.010.000.000
2) costi di ricerca sviluppo e pubblicità	BI2	BI2			020	010	020	000	000	1.020.010.020.000.000
i) diritti di brevetto ed utilizzazione opere dell'ingegno	BI3	BI3			020	010	030	000	000	1.020.010.030.000.000
i) concessioni, licenze, marchi e diritti simile	BI4	BI4			020	010	040	000	000	1.020.010.040.000.000
i) awiamento	BI5	BI5			020	010	050	000	000	1.020.010.050.000.000
i) immobilizzazioni in corso ed acconti	BI6	BI6			020	010	060	000	000	1.020.010.060.000.000
) contributi agli investimenti a amministrazioni pubbliche					020	010	070	000	000	1.020.010.070.000.000
) altre	BI7	BI7		1	020	010	080	000	000	1.020.010.080.000.000
I. Immobilizzazioni materiali					020	020	000	000	000	1.020.020.000.000.000
) Beni demaniali					020	020	010	000	000	1.020.020.010.000.000
.1) Terreni	T				020	020	010	010	000	1.020.020.010.010.000
I.2) Fabbricati					020	020	010	020	000	1.020.020.010.020.000
.3) Altri beni demaniali					020	020	010	030	000	1.020.020.010.030.000
2) Altre immobilizzazioni materiali					020	020	020	000	000	1.020.020.020.000.000
2.1) Terreni	BII1	BII1			020	020	020	010	000	1.020.020.020.010.000
fi cui in leasing finanziario					020	020	020	010	010	1.020.020.020.010.010
2) Fabbricati					020	020	020	020	000	1.020.020.020.020.00
fi cui in leasing finanziario					020	020	020	020	010	1.020.020.020.020.010
.3) Impianti e macchinari	BII2	BII2			020	020	020	030	000	1.020.020.020.030.000
li cui in leasing finanziario					020	020	020	030	010	1.020.020.020.030.010
.4) Attrezzature industriali e commerciali	BII3	BII3			020	020	020	040	000	1.020.020.020.040.000
2.5) Mezzi di trasporto					020	020	020	050	000	1.020.020.020.050.000
.6) Macchine per ufficio e hardware					020	020	020	060	000	1.020.020.020.060.000
2.7) Mobili e arredi				1	020	020	020	070	000	1.020.020.020.070.000

The budget target schema has been defined on the basis of the provisions of Legislative Decree no. 118/11 (Annex 11) and based on the information requirements finalized at the consolidation process.

The harmonization procedures were defined transcoding the budget items of individual entities in the financial statements of the target schema.

The harmonization procedures are carried out by the solution.

CO	D_CONTO_ORIGINECONTO_ORIGINE	CONTO_TARGET	COD_CONTO_TARGET	NOTE
		B) Immobilizzazioni	1.020.000.000.000.000	
		. Immobilizzazioni immateriali	1.020.010.000.000.000	
		1) costi di impianto e di ampliamento	1.020.010.010.000.000	
		costi di ricerca sviluppo e pubblicità	1.020.010.020.000.000	
		 diritti di brevetto ed utilizzazione opere dell'ingegno 		
	4) Altre	8) altre	1.020.010.080.000.000	
		II. Immobilizzazioni materiali	1.020.020.000.000.000	
		2.3) Impianti e macchinari	1.020.020.020.030.000	
0	2) Attrezzature	2.4) Attrezzature industriali e commerciali	1.020.020.020.040.000	
1	3) Mobili e arredi	2.7) Mobili e arredi	1.020.020.020.070.000	
2	4) Altri beni	2.8) Altri beni materiali	1.020.020.020.080.000	
3	III. Immobilizzazioni finanziarie	III. Immobilizzazioni Finanziarie	1.020.030.000.000.000	
4	1) Crediti	2) Crediti verso:	1.020.030.020.000.000	
5	Totale Immobilizzazioni (A)			
5	B) Attivo circolante	C) Attivo circolante	1.030.000.000.000.000	
7	I. Rimanenze	Rimanenze	1.030.010.000.000.000	
3	Materie prime, sussidiarie e di consul	I. Rimanenze	1.030.010.000.000.000	Accorpate nel conte padre
9	II. Crediti	II. Crediti	1.030.020.000.000.000	
)	Crediti per contributi	Crediti per trasferimenti e contributi	1.030.020.020.000.000	Infragruppo
1	2) Crediti tributari	Crediti di natura tributaria	1.030.020.010.000.000	
2	3) Altri	4) Altri Crediti	1.030.020.040.000.000	
3		III. Attività finanziarie che non costituiscono immobilizzazione	1.030.030.000.000.000	
1		III. Attività finanziarie che non costituiscono Immobilizzazione	1.030.030.000.000.000	Accorpato nel conto padro
5	IV. Disponibilità liquide	V. Disponibilità liquide	1.030.040.000.000.000	
5		3) Cassa	1.030.040.030.000.000	
7	2) Istituto tesoriere	1) Conto di tesoreria	1.030.040.010.000.000	
3		Altri depositi bancari e postali	1.030.040.020.000.000	
9	Totale Attivo Circolante (B)			
)	C) Ratei e risconti	D) RATELE RISCONTI	1.040.000.000.000.000	
L		1) Ratei attivi	1.040.010.000.000.000	
	h) Risconti	2) Risconti attivi	1 040 020 000 000 000	
4 >	HOME AQP ARTI INNOVA AEROPORTI	ARGET SP (A) / TARGET SP (P) / TARGET CE	CODICI ALBERO AGENDA	(C) 1 4

"CONTROL: BUDGET ANALYSIS" AREA

Following the harmonization process, the solution allows us to elaborate a budgetanalysis.

This analysis gets developed in two ways:

1. Budget Reclassification

The solution carries out a procedure for budget reclassification, which would develop standard aggregates budget for individual institutions so as to allow the Puglia Region an economic monitoring of entities and the possibility of comparison among them..

2. Budget Indicator

From the harmonized data and the model of reclassification, the solution will enhance a number of financial indicators (ratios of profitability, patrimonial analysis, financial analysis, etc.).

RICLASSIFICAZIONE DI CONTO ECONOMICO ESERC. n ESERC. N-1 A) VALORE DELLA PRODUZIONE - Proventi da tributi 2 - Proventi da fondi pereguativi 3 - Proventi da trasferimenti e contributi 4 - Ricavi delle vendite e prestazioni e proventi da servizi pubblici 5 - Variazioni nelle rimanenze di prodotti in corso di lavorazione. etc. (+/- -6 - Variazione dei lavori in corso su ordinazione - Incrementi di immobilizzazioni per lavori interni 8 - Altri ricavi e proventi diversi TOTALE VALORE DELLA PRODUZIONE (A. B) CONSUMI Acquisto di materie prime e/o beni di consumo 2 - Variazioni nelle rimanenze di materie prime e/o beni di consumo (+/- -3 - Prestazioni di servizi - Utilizzo beni di terzi 5 - Trasferimenti e contribut TOTALE CONSUMI (B VALORE AGGIUNTO (A-B C) COSTO DEL LAVORO Personale MARGINE OPERATIVO LORDO (MOL) (A-B-C 0% mmortamenti di immobilizzazioni Immaterial ortomonti di immohilizzazioni motorial

, ,	, ,	3 - Ammonamenti di immobili22	azioni materian					
SINTESI DEGLI INDICI DI BILANCIO								
ANALISI REDDITIVITA' AZIENDALE (prima delibera distrib	uzione dividendi	FORMULA	Anno n	Anno n-1	Anno n-2	7		
ROE (Return On Equity) (con capitale proprio inizio anno)	Redditività del capitale proprio	(Re/Cp)*100	Ailloil	AIIIOIFI	AIIIOII-2	>Rendimento Cct/Box		
ncidenza gestione non caratteristica	Incidenza della gestione non caratteristica sulla redditività complessiva	(Re/Ro)x100				< 100% se industriale		
.EVERAGE (Leva Fnanziaria)	Indice di indebitamento	(Ti/Cp)				se >3 rischio		
ROI (Return On Investment)	Redditività del capitale investito	(Ro/Ti)*100				bene se > Rod		
ROS (Return On Sales)	Risultato operativo medio per unità di ricavo	(Ro/Rv)*100				dipende da settore		
ROD (Return On Debt)	Indice di onerosità del capitale preso a prestito da terzi	(Of/Cd)*100				Rod <roi< td=""></roi<>		
Tasso di dipendenza da Regione Puglia	Incidenza dei trasferimenti da Regione sul totale dei ricavi	(Trasf/Ricavi totali)*100				1		

"CONSOLIDATED: ADMINISTRATION OF THE CONSOLIDATION PROCESS" AREA

The model implemented allows to analyze the data according to different viewpoints and dimensions:

- 1. Budgets database of individual entities according to their accounting plan.
- 2. Data harmonized to budget typology for individual entities according to configurable harmonizing rules
- 3. Consolidated data according to different consolidation levels.
- 4. Reclassification of consolidated budget and financial statements
- 5. Analysis of the contribution / results of each phase of the consolidation process (proportional method, aggregate, intercompany elimination, etc ...)

The solution provides the operational instrument through which the Region Consolidator will build the consolidated financial statements of the Puglia Region.



CASE STUDY SUMMARY

Direct Sales

Transportation



Local Authorities











THANK YOU

