



# Siemens

We make real-world technology that works for everyone  
Jussi Mäntynen



Employer with vision

# Zero Harm Culture

Our **Zero Harm Culture@Siemens** program follows three principles:

**Zero incidents – it's achievable!**

**We take care of each other!**

**No compromises on health and safety!**

Our employees are our greatest asset. That's why we want every single Siemens employee to be able to rely on a safe working environment at all times.

**SIEMENS**



# Global trends are changing our markets & living – structurally and profoundly

#Digitalization

#Globalization

#Urbanization

#ClimateChange

#DemographicChange

#FlexibleWorking

#PhysicalDistancing



**The European Union strives to make Europe the first climate-neutral continent by 2050.**

Source: European Commission

# We are in the middle of a transformation...

Decarbonization

Decentralization

Digitalization

**2x**

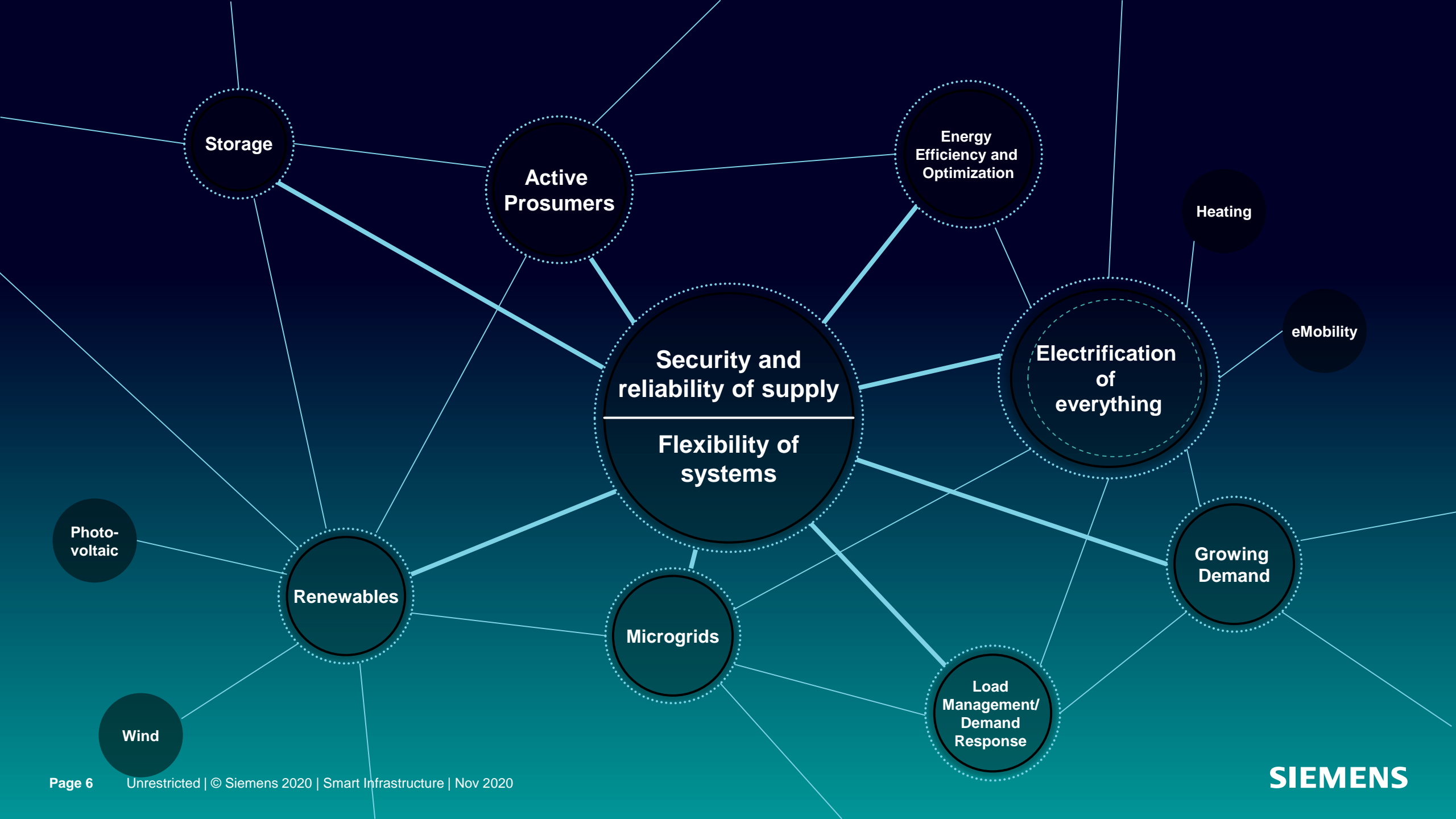
electricity  
consumption  
by 2050

**>50%**

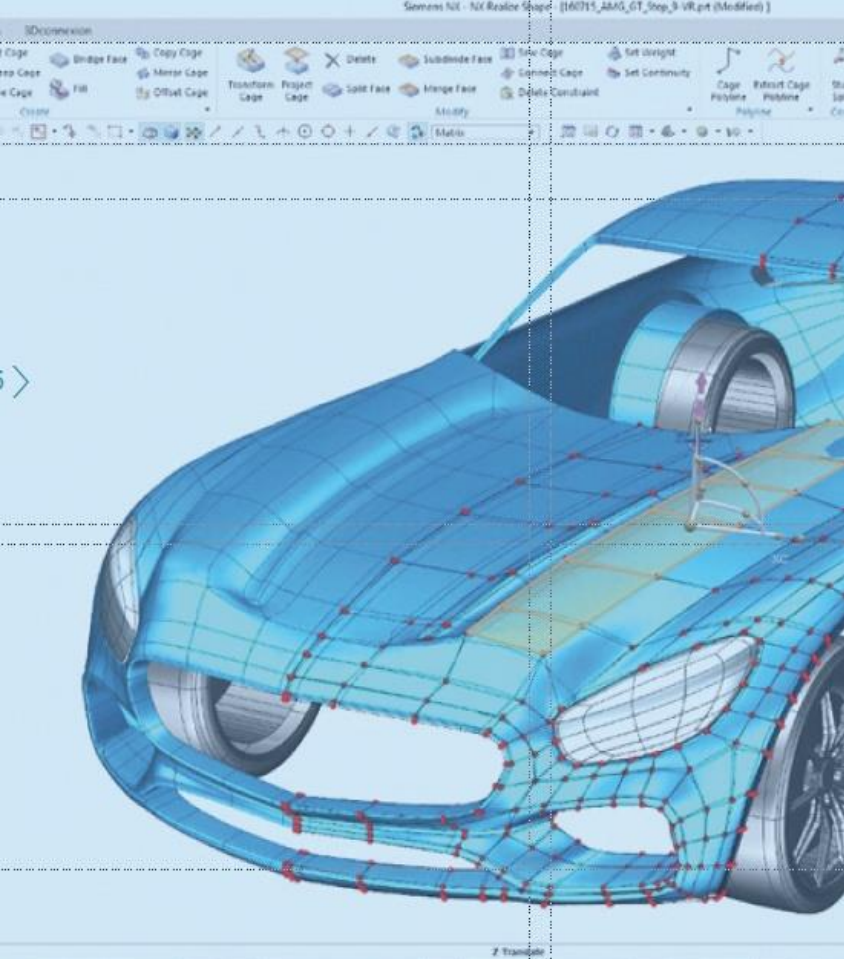
renewable  
annual energy  
by 2035

**82%**

households  
have smart  
meters in 2050



# Technology Transform to Everyday & Everyone



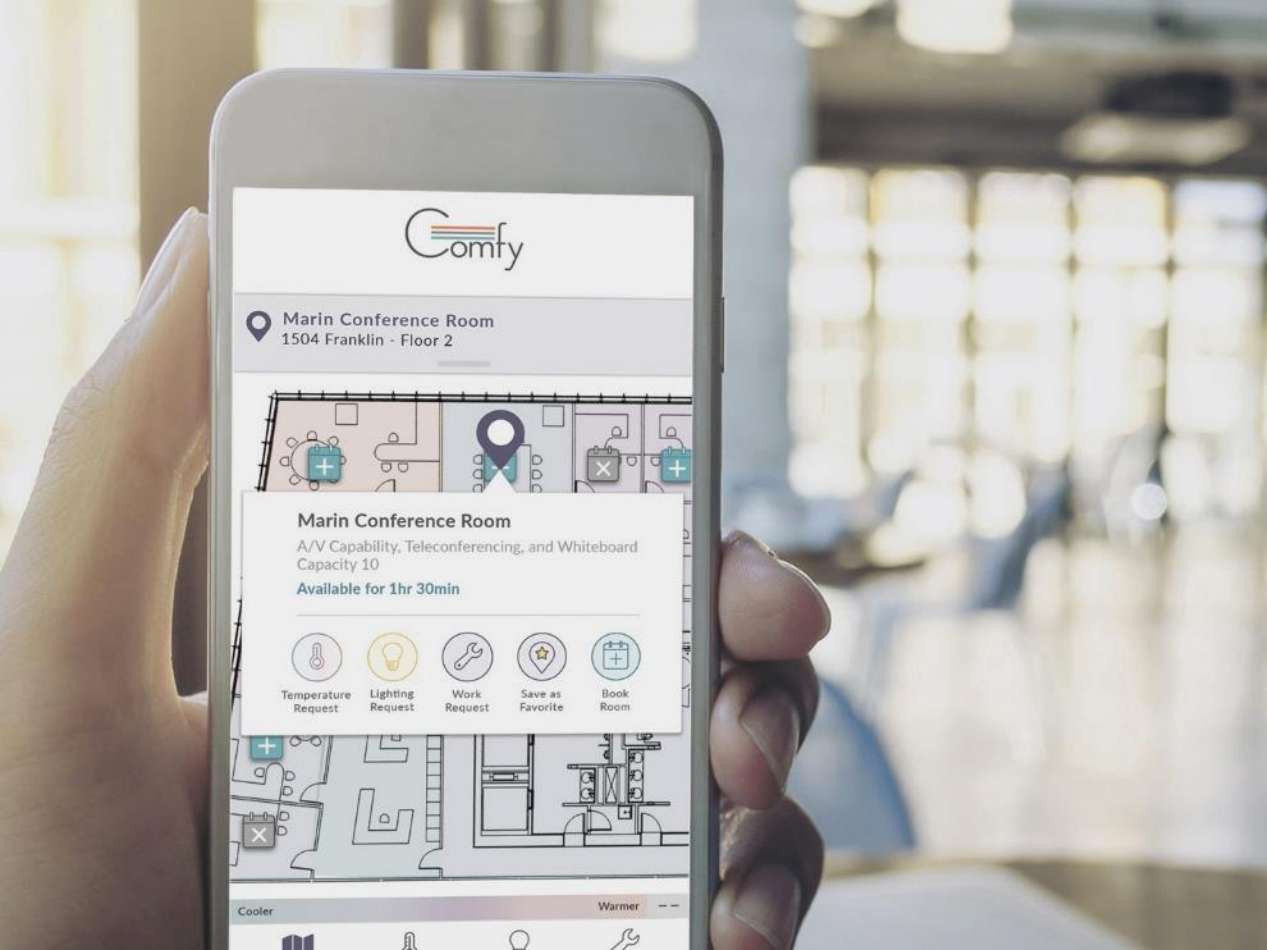
We commute in cars designed  
with **Siemens software** ...



... built in factories running on  
**Siemens automation** ...



... charged by a renewable and  
decentralized **Siemens  
smart grid**.



We work in **smart buildings** that keep us comfortable and healthy ...



... with a **carbon neutral footprint** that keeps the planet healthy as well.



We travel on **Siemens trains ...**



... and on planes brought to life  
using **Siemens technology.**



We rely on **lifesaving drugs** to market ...



... thanks to **Siemens innovations.**

# Siemens is shaping the future

## Our four strategic priorities

### Customer impact



We're putting customer impact at the very center of Siemens.

### Empowered people



Siemens is driving progress through empowerment.

### Technology with purpose



Innovative technology has been at the core of Siemens for more than 170 years and it will remain at the core of the future we're building.

### Growth mindset



Being open to change, to new ways of working, always learning. Because being successful today does not guarantee success tomorrow.



€5.7 bn

R&D expenditures<sup>1</sup>

45,100

R&D employees<sup>2</sup>

## Ingenuity drives innovation

6,850

Inventions<sup>3</sup>

3,750

Patent applications<sup>3</sup>

## Cooperation

with universities

8

CKI universities<sup>4</sup>

17

Principal partner universities

<sup>1</sup> In fiscal 2019 (with Siemens Energy) | <sup>2</sup> On average during fiscal 2019 | <sup>3</sup> In fiscal 2019 (with Siemens Energy and Siemens Healthineers). As of September 30, 2019, Siemens held about 68,300 patents worldwide in its continuing operations. | <sup>4</sup> Centers of Knowledge Interchange

## The areas our research and development is focusing on

Additive  
manufacturing

Autonomous  
robotics

Blockchain  
applications

Connected  
(e)mobility

Connectivity and  
edge

Cybersecurity

Data analytics,  
Artificial intelligence

Distributed energy  
systems

Energy storage  
systems

Future of  
automation

Materials

Power electronics

Simulation and  
digital twins

Software systems  
and processes

# Charter of Trust

A joint initiative for a secure digital world



## Associated Partner Forum



1

Protect the data of individuals and companies, ...

2

... prevent damage to people, companies and infrastructures and ...

3

... establish a reliable foundation on which confidence in a networked, digital world can take root and grow.

# Next47 powered by Siemens

Next47 is an independent, global venture firm backed by Siemens AG. We combine capital with hands-on business development capabilities that help our portfolio companies grow revenue through the Siemens ecosystem. Next47 works with start-ups that use deep and frontier technologies such as artificial intelligence, augmented and virtual reality, cybersecurity, autonomous driving, IoT, robotics, and advanced manufacturing to solve the most difficult and fundamental industry challenges facing Siemens and Siemens customers.

Next47 is also an enabler of “intrapreneurialism” within Siemens. The Next47 Accelerator, a program built in partnership with Alchemist, aims to identify and nurture big, breakthrough ideas within Siemens with the goal of empowering internal talent to create new business opportunities for the company.

**What's important?**  
Expectations from  
the markets, but us  
humans...



Our contribution

# Sustainable society

**637 million**

metric tons of CO<sub>2</sub>-  
emissions were curbed for  
customers yearly.

**10 900**

students in vocational  
training yearly

**2030 goal:**

Siemens will be carbon  
neutral

**4.3 million**

jobs supported through  
our contributions

Markets

**Ecosystem across  
energy supply,  
buildings and industry.**

# Sustainable Society and Smart Infrastructure drives transformation of transactive grid edge and new consumer opportunities

## Smart grid

Electrification



## Grid edge

On-site supply



Demand side efficiency



Energy Efficiency  
Decentralization  
Decarbonization

## Smart buildings & Industry

Vertical technologies

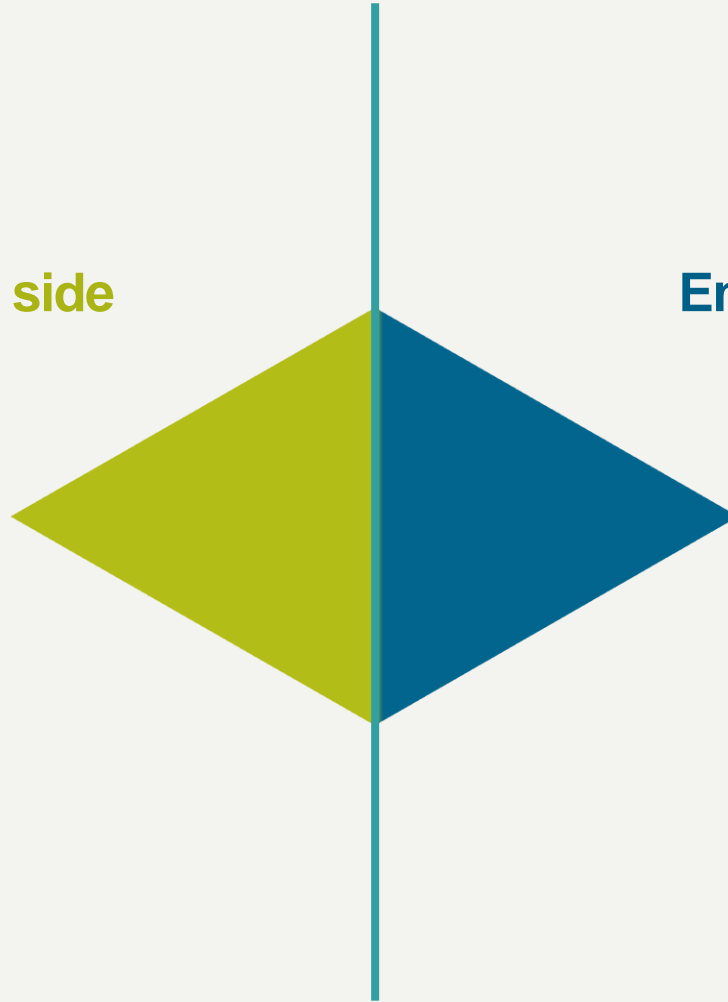


## Digitalization

... enables new services and new business models

**Energy supply side**  
Smart grids

**Energy demand side**  
Smart buildings  
and industries



**Energy supply side**  
Smart grids

**Energy demand side**  
Smart buildings  
and industries

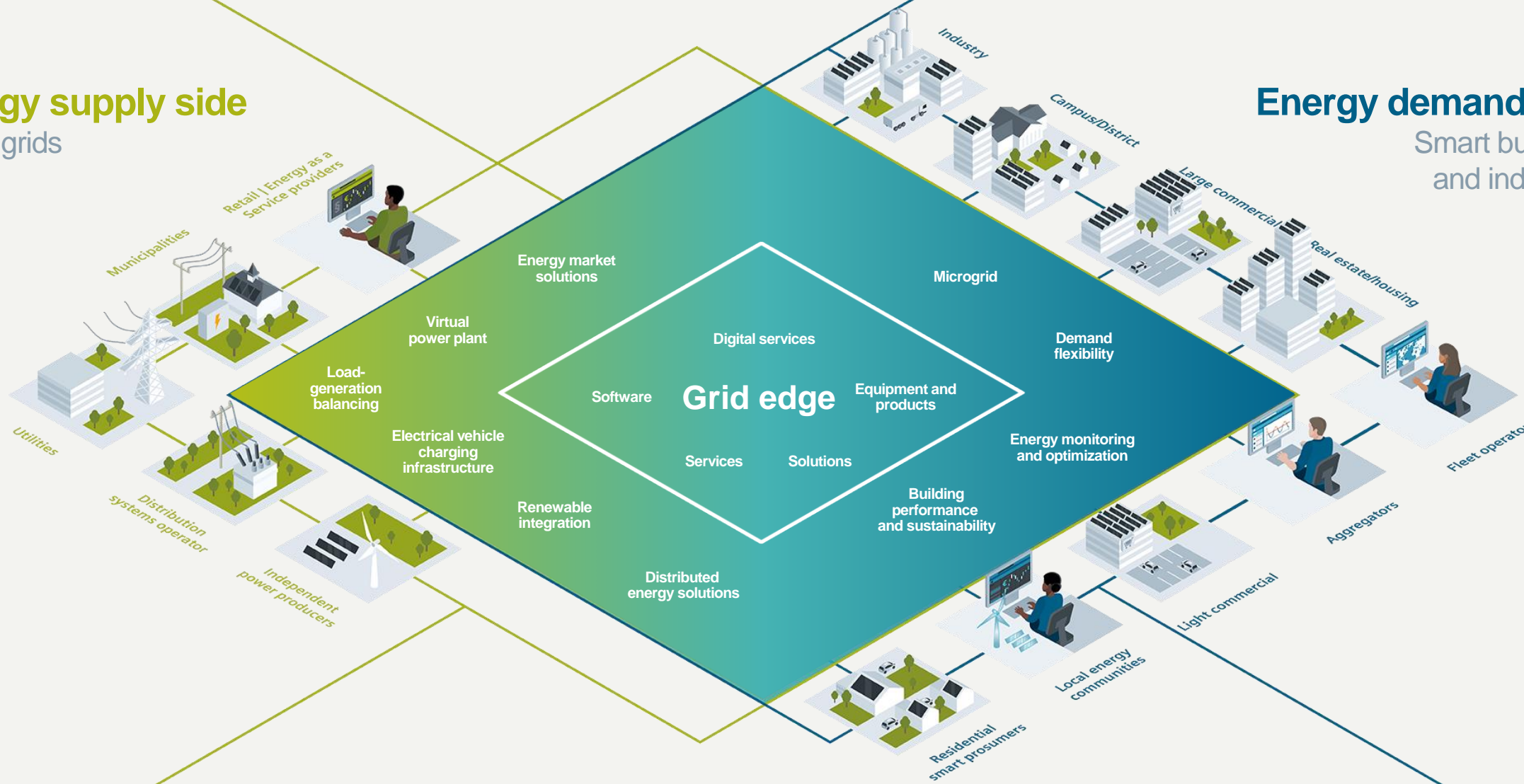


# Energy supply side

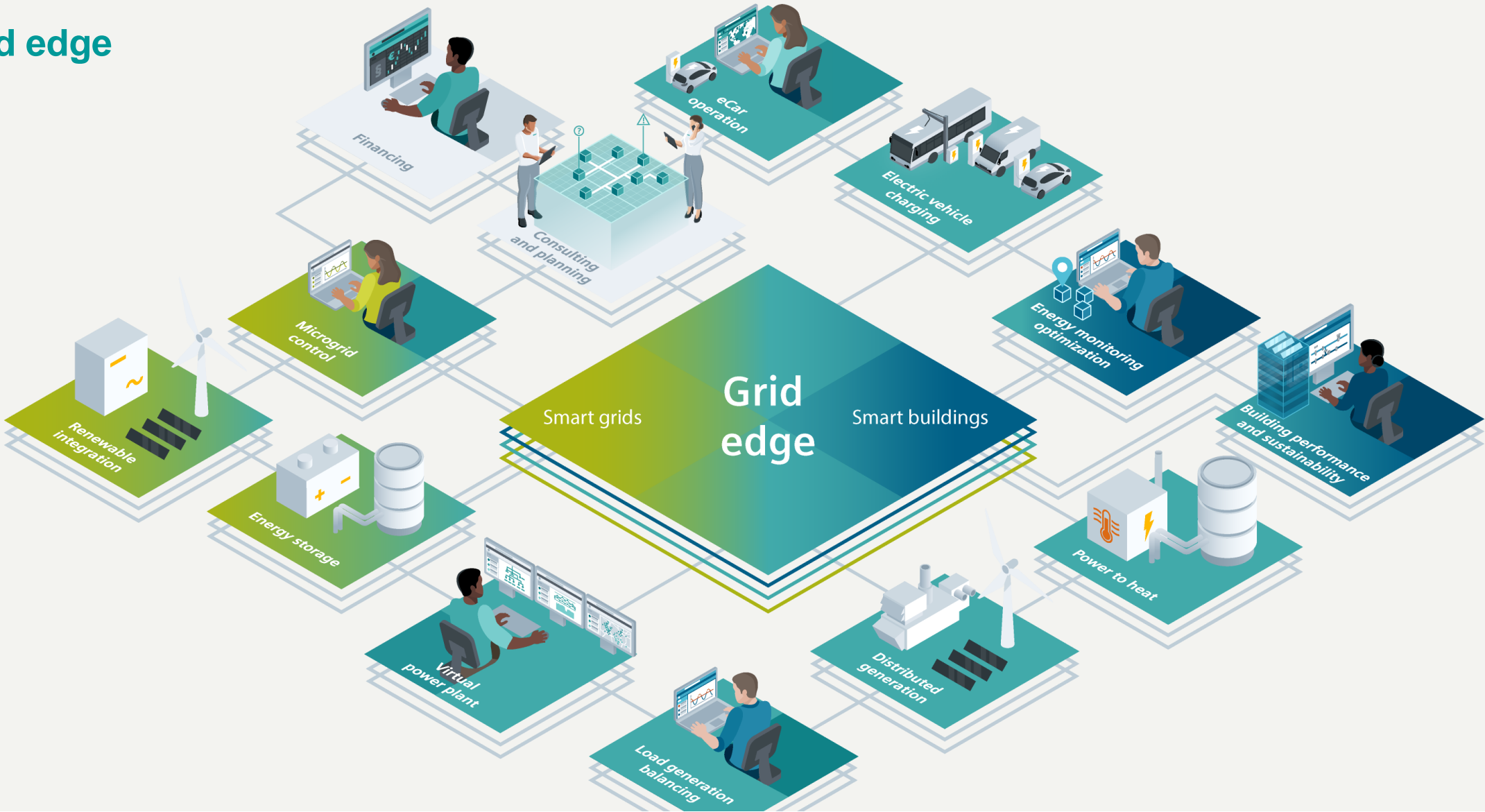
Smart grids

# Energy demand side

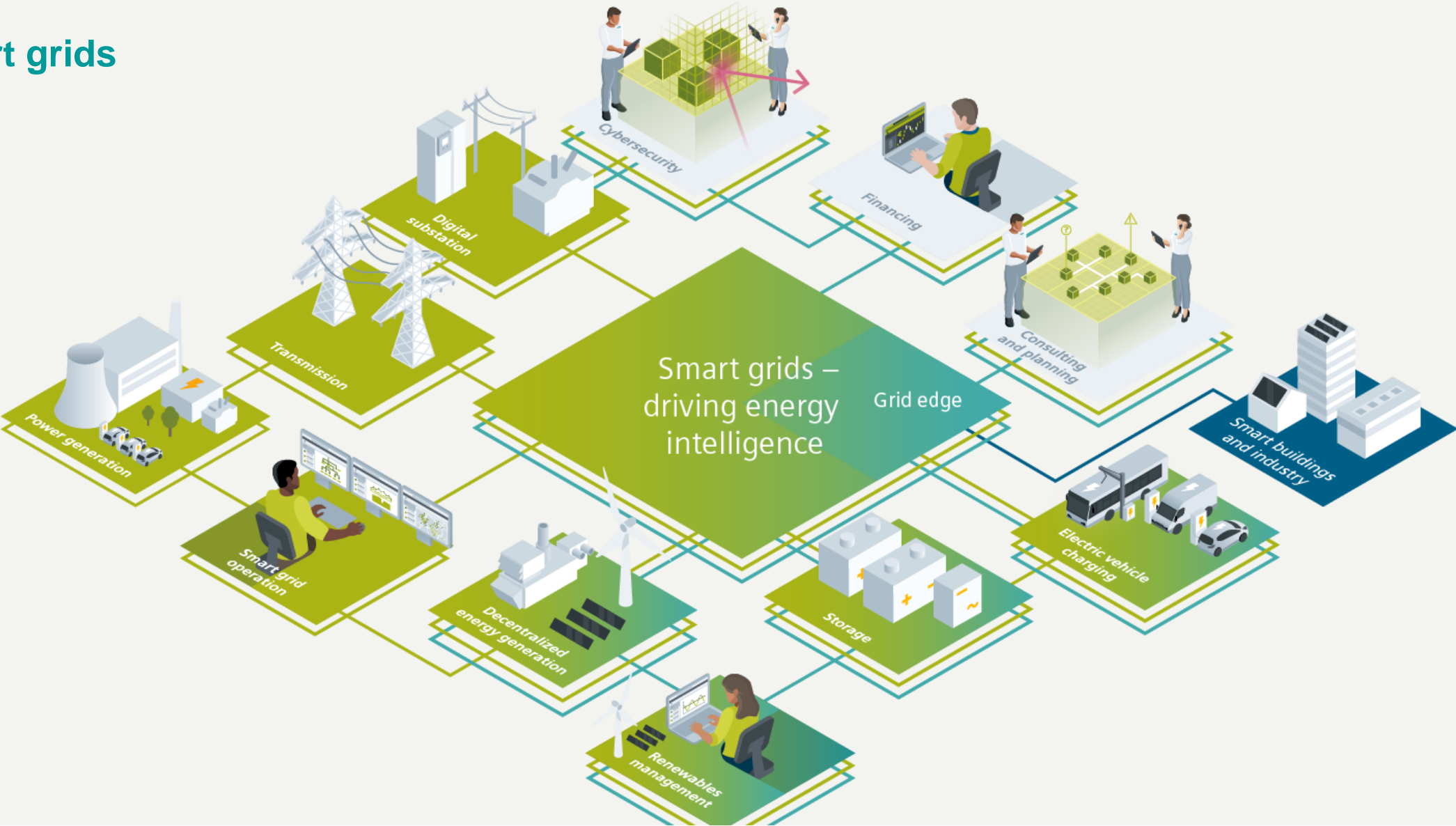
Smart buildings  
and industries



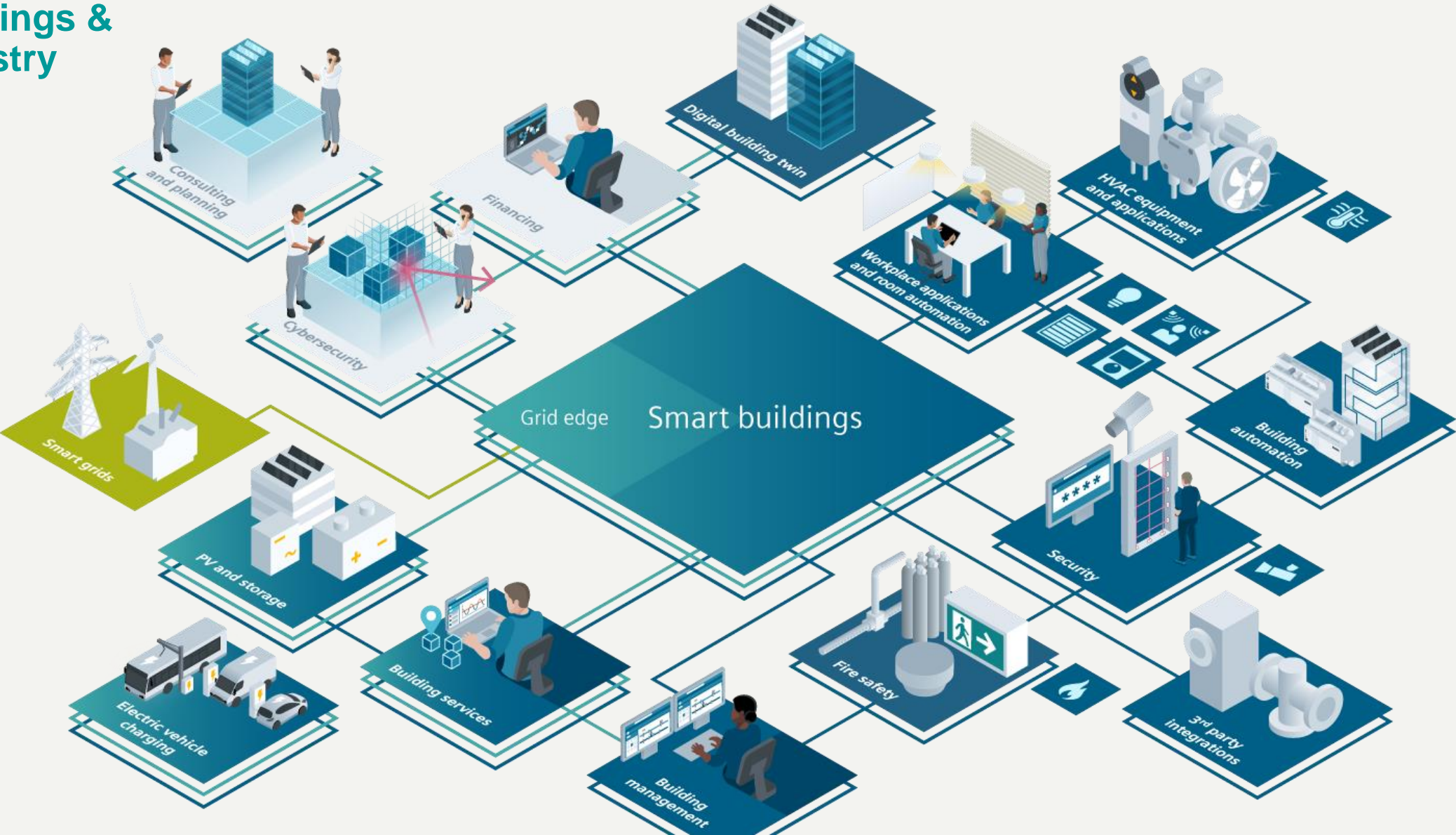
# Grid edge



# Smart grids



Smart buildings & industry



# Delivering energy intelligence – efficiency, flexibility, sustainability and reliability across the energy value chain



## On-site energy supply



Energy generation



Storage solutions



Energy mgmt. and grid control (Microgrid)



Advisory services



## Demand side efficiency

Energy audit and monitoring



Advisory services



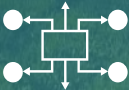
Turnkey energy efficiency solutions



Asset performance management



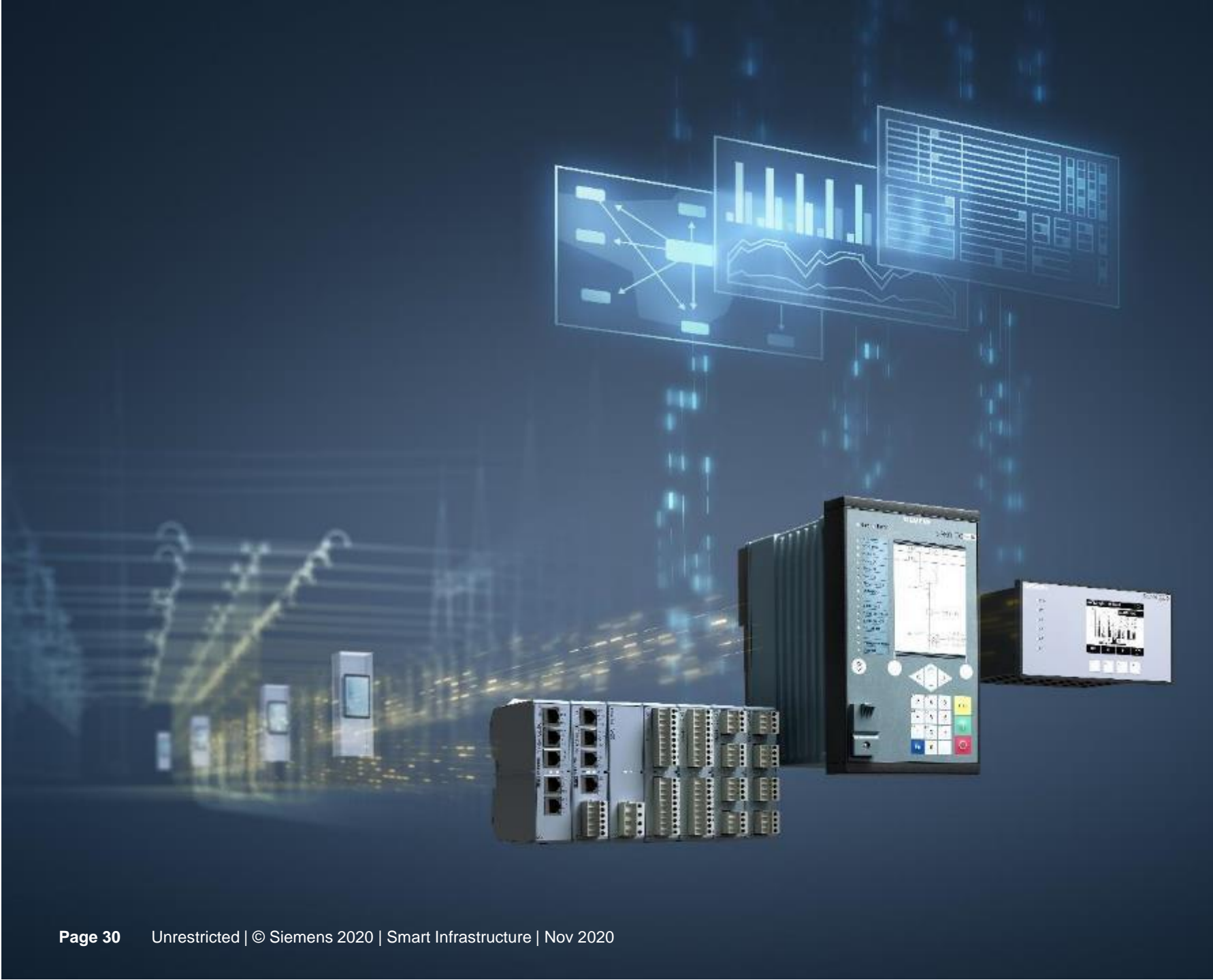
eCharging



Virtual Power Plant

Use cases

# Grid Edge technologies

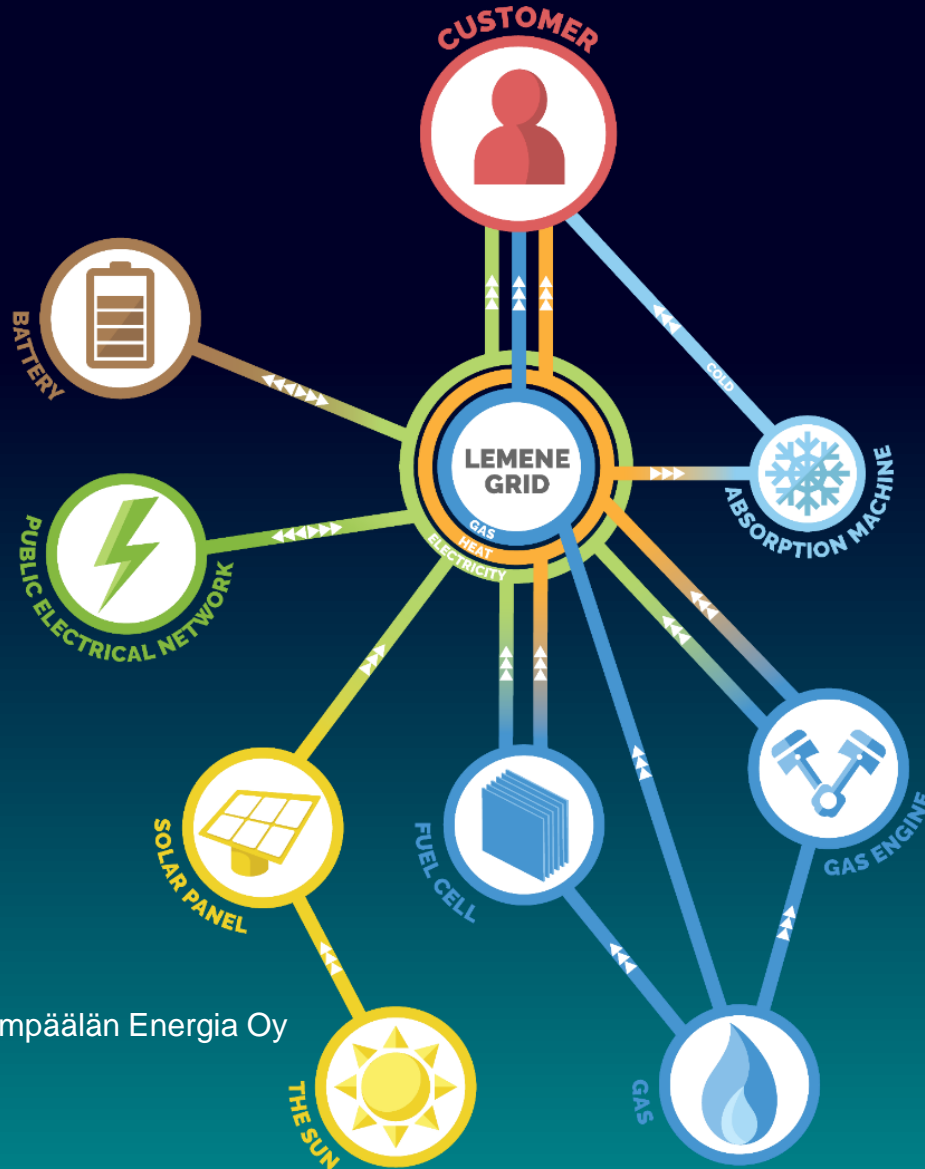


## Digital substation with grid IoT applications **Glitre Energi Nett, Norway**

### Challenge

- Modernize aging infrastructure
- Growing grid complexity
- Increasing number of e-vehicles
- Optimize the utilization of grid assets

## Smart Energy Ecosystem - LEMENE



Picture: Lempäälän Energia Oy

Solar power 4 MW

Gas engines 8,1 MW

Fuel cells 130 kW

Electrical storages 4 MW@30 min

District heating

MicroGrid management


Virtual Power Plant

Main grid connection at 20 kV

Smart energy solutions provides value with comprehensive lifecycle services and utilize the full breadth of technology



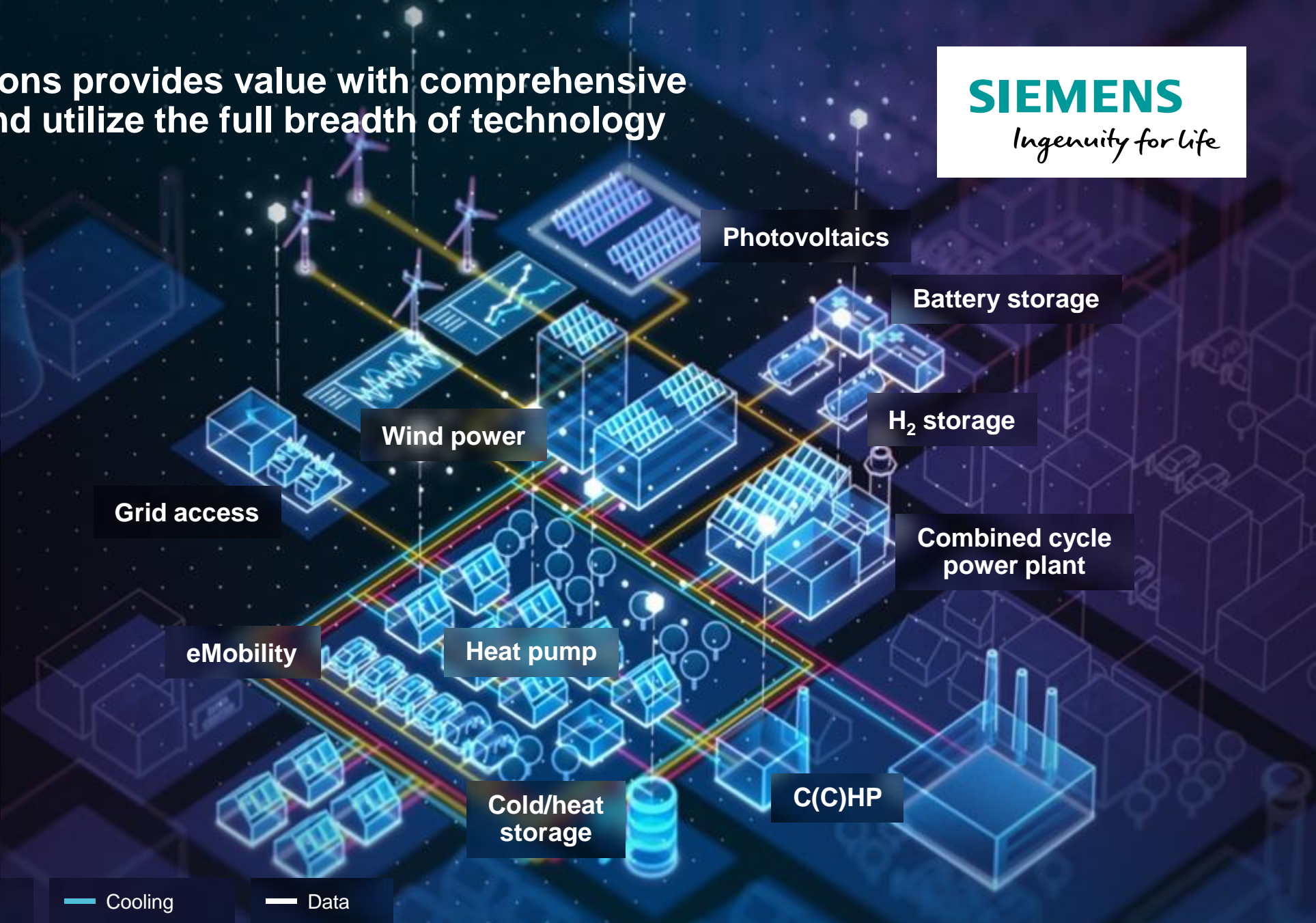
Resilient energy supply



Reduced costs



Improved sustainability





## Sello shopping center, Commercial, Finland

"Every sunny day generates a clear financial saving for us."

*Olli Paunola – Property Manager at Sello shopping center*

"The partnership with Siemens has enabled Sello to reduce emissions and enhance its image as an environmentally friendly company."

*Matti Karlsson – CEO of Sello shopping center*

**€118,000**

savings in energy efficiency and maintenance

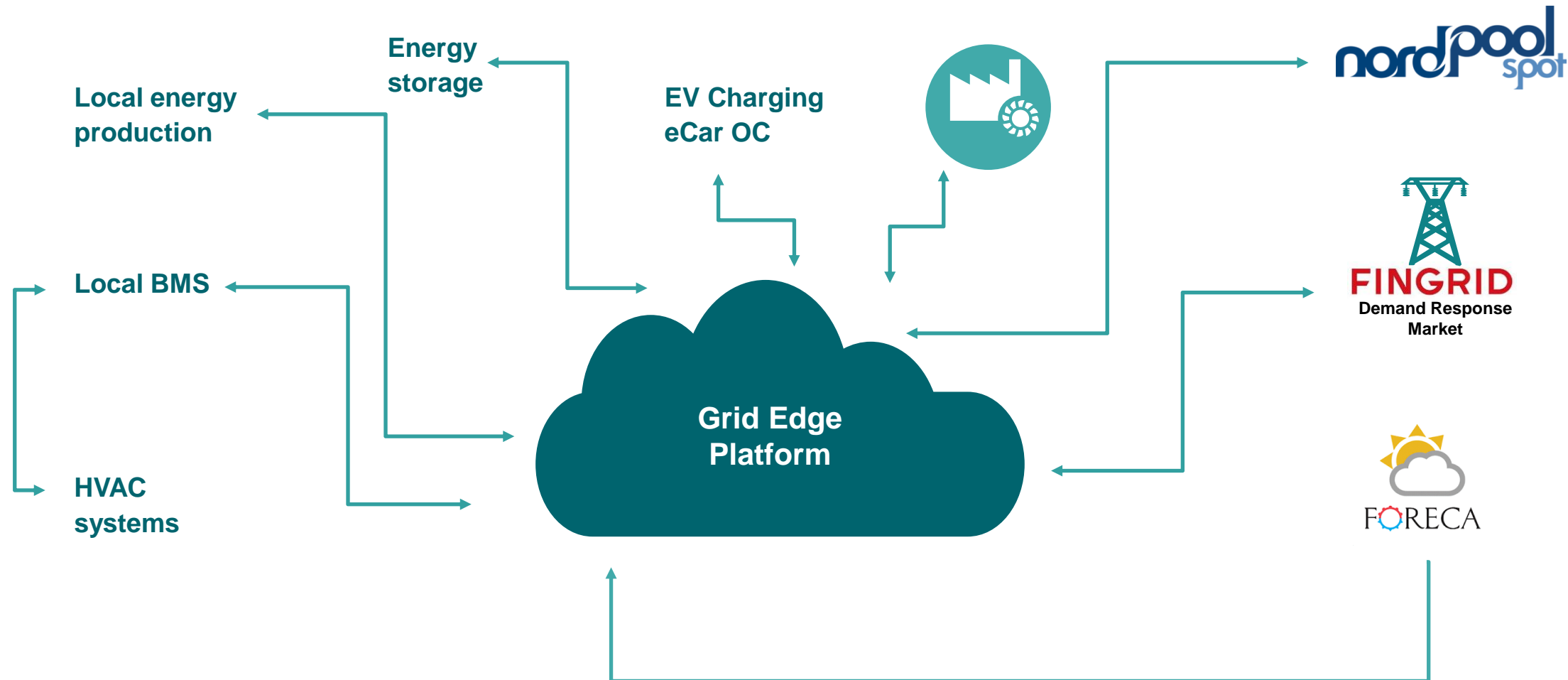
**€480,000**

gains in energy market

**281 t**

CO<sub>2</sub> emission reduction

# Virtual power plant – Grid Edge Platform





Flexibility in energy markets

## Aurora Pyramids, Levi

- Building technology
- Regional electrification
- 132 kWp solar panels:  
114 MWh/a
- 1,3 MW energy storage
- 10 vuoden guarantee for  
functionalities
- Connection to virtual  
power plant
- Finance: Siemens  
Financial Services

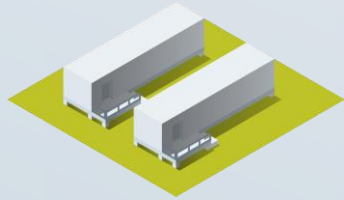


Sello  
Lappeenranta City  
VR Group  
Goodman  
Hartwall

## Virtual power plant



## Lease-based energy storage



## Financing solutions



# INNOVATIVE SERVICE MODEL

helps brewery Sinebrychoff make the transition to the green economy



Improved power quality in production facilities



Lower electricity costs



Reduced CO<sub>2</sub> emissions



Active participation in the energy market



Minimal expense and investment risk

Power flexibility



## ~300 million liters

... beer, cider, soft and energy drinks p.a.





## Modern co-creation model for digitalization

### VALUE HACKER®

#### Value

- Solving the business critical challenges
- Creation of measurable value

### Cooperation

- Modern and agile working model
- Co-creation with customers
- Next step for digital transformation



## Digital factory

# Nestlé Juuka

- Shared vision
- Development of a digital twin
- Modernization of a automation system
- Virtual comissioning
- Business model based on outcome economy
- Sharing of benefits
- Continuous development

## KPI

Cost of production

Annual production

M4 kg

+100 sauce recipices

Several raw material providers

# Siemens in figures

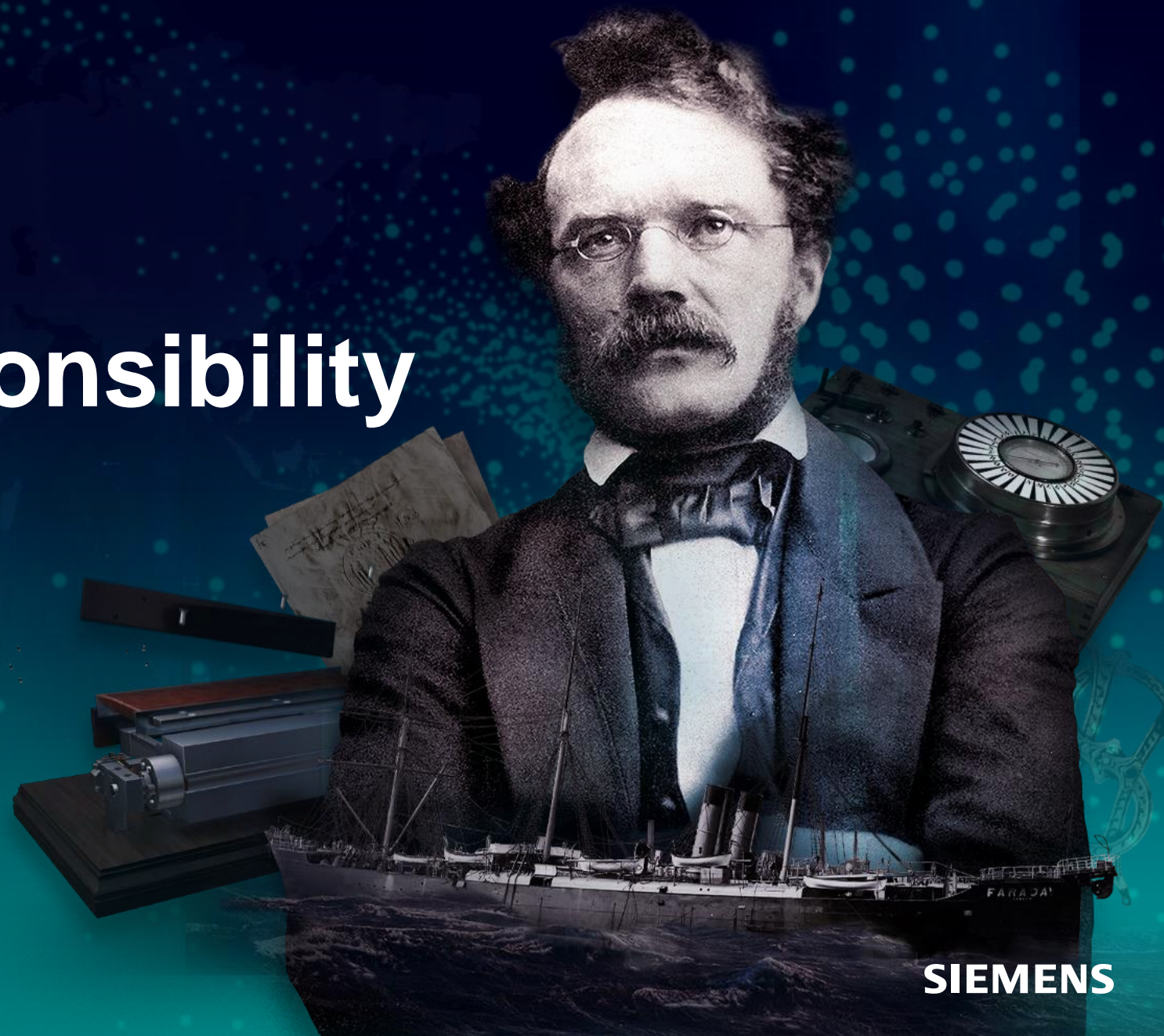


# More than 170 years ago

Siemens was founded on a powerful idea: a company should not only focus on maximizing profit. It should also serve society – with technologies, with its employment practices, with everything it does. This idea is still alive today. Serving society while doing successful and profitable business is at the heart of Siemens' strategy. It's our company's ultimate purpose."

– Joe Kaeser, President and CEO of Siemens AG

# 173 years of social responsibility





As a leading technology company, we provide industry-specific support to our customers. That's what we do today and will do tomorrow.

**293,000**

employees\*

**€57.1 bn**

in revenue\*

**>8% R&D**

from revenue\*

**14.3%**

adjusted EBITA margin  
for the Industrial  
Businesses\*

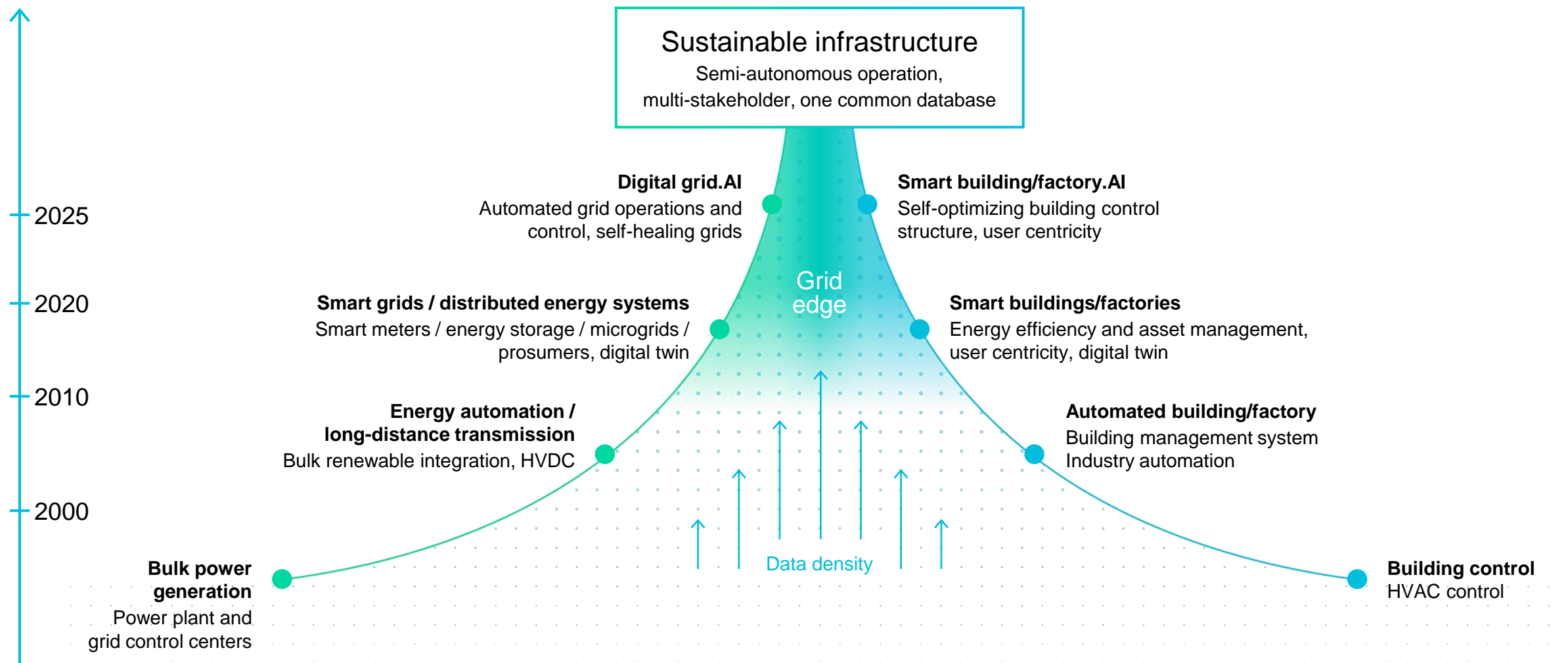
\* Official FY2020 numbers in press release 12.11.2020, shown numbers might have some deviation

Outlook

**Future**

# Market drivers

## Evolution of smart grids and smart buildings & industries



# Enjoy the Event! Stay Healthy!

For further information:

[siemens.com/smart-infrastructure](https://www.siemens.com/smart-infrastructure)