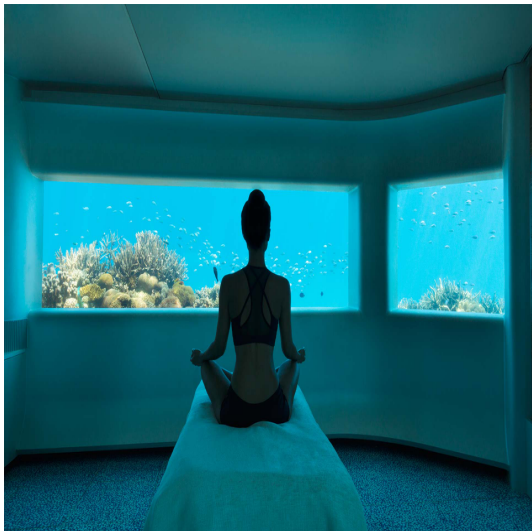


CLIENT LIST



SPA STRATEGY



COMPANY OVERVIEW

SPA STRATEGY is a global spa consultancy specializing in Market Research & Feasibility; Concept & Menu Development; Technical Services; Brand Development; and Operational Analysis. The company's success is founded on its unique approach of bringing together experts in the fields of feasibility, design, and operations. Spa Strategy has over 250 projects spanning five continents, with clients such as Starwood Hotels & Resorts, The Ritz-Carlton Hotel Company, Marriott International, Hyatt International, Fairmont Hotels & Resorts and The Jumeirah Group.

CLIENT LIST

BRAND DEVELOPMENT

JW Marriott

Spa by JW Brand

Le Meridien Hotels and Resorts

Explore Spa Brand

St. Regis Hotels

Iridium Spa Brand

The Jumeirah Group

Talise Spa Brand

Per Aquum Resorts & Spas

Aquum & Sen Spa Brand

The Jumeirah Group

Venu Spa Brand

Comfort Zone

Comfort Zone Space Brand

Sheraton

Shine Spa Brand

WELLNESS RESORTS/INTEGRATIVE HEALTH CENTRES

WorldCare Wellness City, Wellness Centre

Dubai, United Arab Emirates

Miraval – Life in Balance

Tucson, Arizona, USA

Aspen Meadows / The Aspen Institute

Aspen, Colorado, USA

Duke University Medical Center**Duke Center for Integrative Medicine**

Durham, North Carolina, USA

The Tibetan Integrative Health Center and Healing Spa. The Tibet House

New York City, New York, USA

Chiva-Som International

Hua Hin, Thailand

Wellbeing Resort

Raa Atoll, Republic of Maldives

Zulal Destination Spa

Doha, Qatar

Ella Breast Screening

USA

Henry Ford Hospital

Detroit, Michigan

MARRIOTT INTERNATIONAL - RITZ-CARLTON

The Ritz-Carlton Hotel Company, LLC

Bethesda, Maryland, USA

The Ritz-Carlton Tampa Westshore

Tampa, Florida, USA

The Ritz-Carlton San Francisco

San Francisco, California, USA

The Ritz-Carlton Denver

Denver, Colorado, USA

The Ritz-Carlton Atlanta

Atlanta, Georgia, USA

The Ritz-Carlton, Lodge at Rancho Mirage

Rancho Mirage, California, USA

The Ritz-Carlton Rose Island

Rose Island, Bahamas

The Ritz-Carlton, Kapalua
Island of Maui, Hawaii, USA

The Ritz-Carlton, St. Lucia
St. Lucia, Caribbean

Ritz-Carlton Naples, Golf Resort
Naples, Florida, USA

The Ritz-Carlton San Juan Hotel, Spa & Casino
San Juan, Puerto Rico

Molasses Reef, A Ritz-Carlton Resort
West Caicos, Turks & Caicos

Ritz-Carlton Marina Del Rey
Marina Del Rey, California, USA

The Ritz-Carlton Mexico City
Mexico City, Mexico

The Ritz-Carlton Reserve at Dorado Beach
Dorado Beach, Puerto Rico

The Ritz-Carlton Houston
Houston, Texas, USA

The Ritz-Carlton Residences, Mammoth
Mammoth, California, USA

The Cliffs at Keowee Springs, A Ritz-Carlton Resort
Asheville, North Carolina, USA

The Ritz-Carlton Napa Valley
Napa, California, USA

The Ritz-Carlton Residences at LA Live
Los Angeles, California, USA

Ritz-Carlton Reserve
Puerto Los Cabos, Mexico

[MARRIOTT INTERNATIONAL – JW MARRIOTT](#)

Desert Springs, A JW Marriott Resort & Spa
Palm Desert, California, USA

San Antonio JW Marriott PGA Resort
San Antonio, Texas, USA

JW Marriott Coco Beach
Coco Beach, Puerto Rico

JW Marriott Puerto Los Cabos
Puerto Los Cabos, Mexico

JW Marriott Anaheim
Anaheim, California, USA

[MARRIOTT INTERNATIONAL – MARRIOTT](#)

Curacao Marriott Beach Resort
Willemstad, Netherlands Antilles

Houston Marriott Medical Center
Houston, Texas, USA

Atlanta Marriott Marquis
Atlanta, Georgia, USA

CasaMagna Marriott, Puerto Vallarta Resort
Puerto Vallarta, México

Marriott San Diego Hotel & Marina
San Diego, California, USA

Orlando World Center Marriott Resort & Convention Center
Orlando, Florida, USA

Marriott Griffin Gate, A Kentucky Bluegrass Resort
Lexington, Kentucky, USA

Oak Brook Hills Marriott Resort
Oak Brook Hills, Illinois, USA

Coronado Island Marriott Resort
Coronado, California, USA

The Aruba Marriott Resort
Palm Beach, Aruba

Costa Rica Marriott Hotel San Jose
San Jose, Costa Rica

Los Suenos Marriott Ocean & Golf Resort
Los Suenos, Costa Rica

St. Kitts Marriott Resort
Frigate Bay, St. Kitts

[MARRIOTT INTERNATIONAL – RENAISSANCE](#)

Renaissance Worthington Hotel
Fort Worth, Texas, USA

Renaissance Sao Paulo
Sao Paulo, Brazil

Renaissance Vinoy Resort & Golf Club
St. Petersburg, Florida, USA

Renaissance Austin Hotel
Austin, Texas, USA

Renaissance Aruba Resort & Casino
Oranjestad, Aruba

[MARRIOTT INTERNATIONAL – NICKELODEON RESORTS](#)

The Nickelodeon Resort San Diego
San Diego, California, USA

[MARRIOTT INTERNATIONAL – ST REGIS](#)

St. Regis Hotels
Remède Spa Brand

The St. Regis Monarch Beach
Monarch Beach, California, USA

[MARRIOTT INTERNATIONAL – LE MERIDIEN](#)

Le Meridien Dahab
South Sinai, Egypt

Le Meridien Beach Plaza
Monte-Carlo, Monaco

Le Royal Meridien
Abu Dhabi, UAE

Le Meridien Batumi Towers
Batumi, Georgia

[MARRIOTT INTERNATIONAL – WESTIN](#)

The Westin Kierland Resort and Spa
Scottsdale, Arizona, USA

The Westin Mission Hills Resort & Spa
Rancho Mirage, California, USA

The Westin Westminster
Westminster, Colorado, USA

[MARRIOTT INTERNATIONAL – LUXURY COLLECTION](#)

The Phoenician
Scottsdale, Arizona, USA

Starwood Saraya Aqaba
Saraya Aqaba, Jordan

The Whitley, Buckhead
Atlanta, Georgia, USA

Las Alcobas Hotel
Mexico City, Mexico

[MARRIOTT INTERNATIONAL – SHERATON](#)

Sheraton Cable Beach Resort
Nassau, Bahamas

Sheraton Bratislava
Bratislava, Slovakia

Sheraton Batumi
Batumi, Georgia

Sheraton Bursa
Bursa, Turkey

Sheraton Grand Metechi Palace
Tbilisi, Georgia

Sheraton Grand Macau
Cotai, Macao

[MARRIOTT INTERNATIONAL – TRIBUTE PORTFOLIO](#)

Palm Springs Riviera Resort & Spa
Palm Springs, California, USA

[JUMEIRAH HOTELS & RESORTS](#)

HanTang Shanghai Xintiandi Development
Shanghai, China

Jumeirah Carlton Tower
London, UK

Jumeirah Saraya Aqaba
Saraya Aqaba, Jordan

[HILTON HOTELS CORPORATION](#)

Hilton Papagayo Costa Rica Resort & Spa
Papagayo, Costa Rica

Conrad Chicago
Chicago, Illinois, USA

Conrad Rangali
Ari Atoll, Republic of Maldives

The Chesterfield Athletic Club & Doubletree Hotel & Convention Center
Chesterfield, Missouri

KIMPTON HOTEL & RESTAURANT GROUP, LLC

Royal Island Resort
Royal Island, Bahamas

The Van Zandt Hotel & Residences,
Austin, Texas, USA

HYATT INTERNATIONAL

Hyatt Regency Newport
Newport, Rhode Island, USA

Hyatt Regency Suites Palm Springs
Palm Springs, California, USA

Oceanside Beachfront Resort
San Diego, California, USA

ACCOR HOTELS - FAIRMONT HOTELS & RESORTS

Fairmont Raffles Hotels International
Toronto, Ontario, Canada

Fairmont Empress Hotel
Victoria, BC, Canada

The Fairmont San Francisco
San Francisco, California, USA

Fairmont Copley Plaza
Boston, Massachusetts, USA

Fairmont Kea Lani
Maui, Hawaii, USA

Fairmont Scottsdale Princess
Scottsdale, Arizona, USA

ACCOR HOTELS– RAFFLES

Raffles Paris
Paris, France

ACCOR HOTELS– SOFITEL

Sofitel Los Angeles
Los Angeles, California, USA

Sofitel London St. James
London, UK

RADISSON HOTEL GROUP

Radisson Blu Gudauri
Gudauri, Georgia

INTERCONTINENTAL HOTELS & RESORTS

The InterContinental Hotel
San Diego, California, USA

FOUR SEASONS

Four Seasons Atlanta
Atlanta, Georgia, USA

PER AQUUM RESORTS & SPAS

Huvafen Fushi
North Male Atoll, Republic of Maldives

Dhoni Mighili
Ari Atoll, Republic of Maldives

UNIVERSAL RESORTS MALDIVES

Kurumba
North Male Atoll, Republic of Maldives

Full Moon
North Male Atoll, Republic of Maldives

Baros
North Male Atoll, Republic of Maldives

DOLCE INTERNATIONAL HOTEL, RESORT & CONFERENCE DESTINATIONS

Dolce, Skamania Lodge
Stevenson, Washington, USA

Dolce International
Barcelona, Spain

Dolce Sitges
Sitges, Spain

DISNEY

**Aulani, Grand Hawaiian Resort & Spa
Walt Disney Imagineering**
Oahu, Hawaii, USA

Disney's Contemporary Resort
Orlando, Florida, USA

GRAND AMERICA HOTELS & RESORTS

The Westgate
San Diego, California

Sun Valley Resort
Sun Valley, Idaho

RELAIS & CHATEAUX

The Little Nell

Aspen, Colorado, USA

Ferrington House, Relais & Chateaux

Pittsboro, North Carolina

PREFERRED HOTELS & RESORTS

Half Moon Rose Hall

Rose Hall, Jamaica

THE STANDARD

The Standard Miami

Miami Beach, Florida, USA

HARD ROCK HOTELS & RESORTS

Hard Rock Hotel

Palm Springs, California, USA

TRUMP HOTELS & RESORTS

Trump Soho

New York, New York, USA

WEST ROC COLLECTION

Mountain Shadows Resort

Paradise Valley, Arizona, USA

INDEPENDENT HOTEL/RESORT PROPERTIES

The Brown Palace Hotel

Denver, Colorado, USA

Old Bahama Bay

Grand Bahama Island, Bahamas

The Stanley Hotel

Estes Park, Colorado, USA

Aruba Grand Beach Resort & Casino

Oranjestad, Aruba

Devil's Thumb Ranch

Winter Park, Colorado, USA

Elk Ridge Resort

Waskesiu, Saskatchewan, Canada

Vivara Boutique Hotel

San Diego, California, USA

Candela Hotels

Seattle, Washington, USA

Montesoro

Borrego Springs, California, USA

Raindrop Partners

Portalon, Costa Rica

The Homestead

Glen Arbor, Michigan

Madiera Palacio,

Funchal, Portugal

Eblana Resorts & Hotels

Dublin, Ireland

Yelo Sleep Spa

New York City, New York, USA

Dormy House Hotel

Cotswold's, England

One River Run

Keystone, Colorado, USA

The Pines Lodge

Beaver Creek, Colorado, USA

Breckenridge Lodge & Spa

Breckenridge, Colorado, USA

REALTY, DEVELOPMENT & ASSET MANAGEMENT

DiamondRock Hospitality

Bethesda, Maryland, USA

JMI Realty

San Diego, California, USA

S.D. Malkin Properties

San Diego, California, USA

Logwood Development Co. Ltd.

Turks and Caicos Islands,
British West Indies

Crown Realty & Development Corp.

Irvine, California, USA

The PNL Companies

Dallas, Texas, USA

UBS Realty Investors

San Francisco, California, USA

Capstone Partners LLC

Portland, Oregon, USA

Intrawest Corporation
Vancouver, BC, Canada

Miller Global Properties, LLC.
Denver, Colorado, USA

Nickelodeon Family Suites
Orlando, Florida, USA

Caribbean Property Group
New York, New York, USA

Vail Resorts Development Company
Vail, Colorado, USA

PricewaterhouseCoopers, LLP
Miami, Florida, USA

**Hanwha Group,
Hanwha Land Development Co., Ltd.**
Seoul, Korea

Host Hotels & Resorts, Inc.
Bethesda, Maryland, USA

Sandals Resorts International
Miami, Florida, USA

Carefree Hospitality
San Francisco, California, USA

The Destin Town Center
Destin, Florida, USA

Hotel Santa Fe
Santa Fe, New Mexico, USA

The Lusso Resort & Spa
Tuscany, Italy

Northern Quest Casino & Resort
Spokane, Washington, USA

ARCHITECTURE

SB Architects
San Francisco, California

WATG
Irvine, California

Nichols Brosch Wurst Wolfe & Associates
Coral Gables, Florida

Oz Architecture
Denver, Colorado

ADDITIONAL CLIENTS

The Galleria Dallas
Dallas, Texas, USA

Heaven the Spa
Sandpoint, Idaho, USA

Urban Escape Day Spa
Golden, Colorado, USA