

## Fueling Economic Growth



## THE FUTURE MAJORITY

120 million strong and increasing by 2.3 million per year, multicultural populations are the growth engine of the future in the U.S. Hispanics, African-Americans, Asian-Americans, and all other multiculturals already make up 38% of the U.S. population, with Census projections showing that multicultural populations will become a numeric majority by 2044.



Advancing Business Connections That Count



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# 45 YEARS OF CREATING JOBS IN AMERICA

## Did you Know?

The idea of minority supplier development began with a Presidential mandate, during the Nixon administration, for federal government projects to seek the inclusion of suppliers from the Asian, Black, Hispanic and Native American communities in the bidding and awarding of federal contracts.

Inspiring this innovation was a series of initiatives in Chicago in 1968 to showcase minority businesses and what they offered.



Minority
Businesses
Generate
\$1 Trillion in
Economic Output



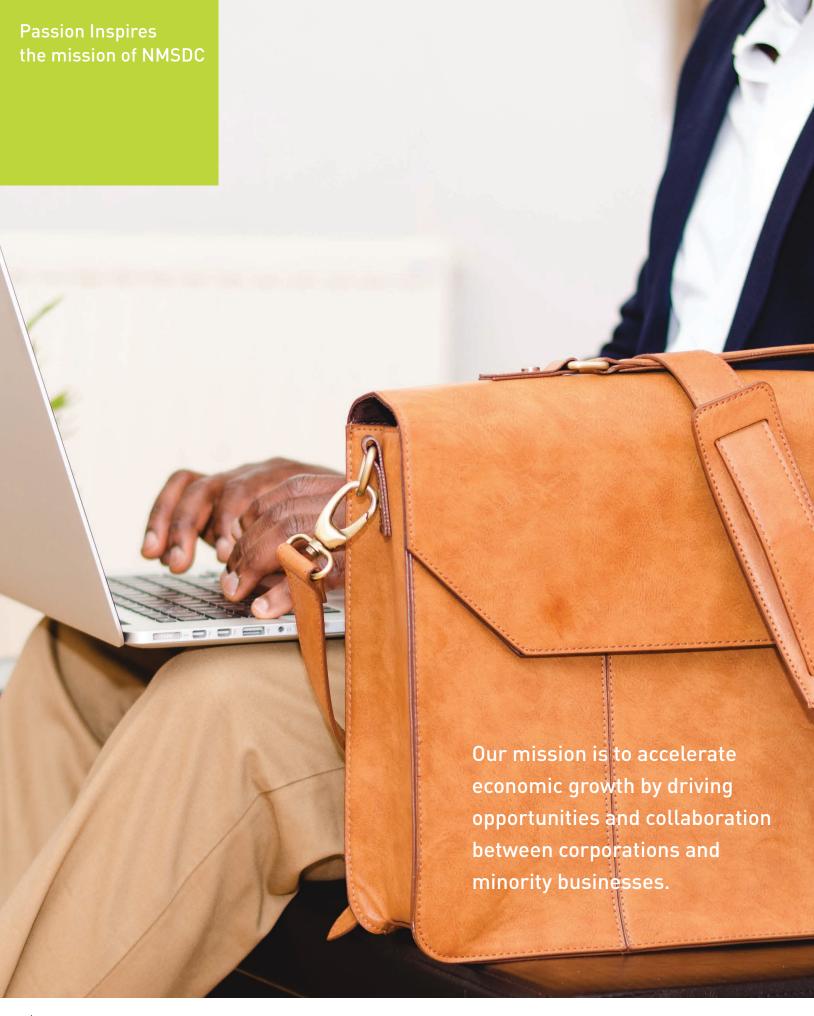


### **OUR GOALS**

- 1. To ensure equivalent opportunities for minority businesses in federal entrepreneurship policies and contracting.
- 2. To demonstrate to federal policy makers and other business stakeholders that NMSDC is the thought leader in advocating for minority business growth and development.
- 3. To enlighten federal policy makers and others in how NMSDC's minority supplier development policies and strategies are synonymous with best practices and are key tools for growing mature minority businesses of scale and size across all industry sectors.
- 4. To establish NMSDC's authority as the go to resource for comprehensive information and advice concerning policies, regulations, and/or legislation concerning minority-owned businesses, contracting, growth and development.

#### **OUR CALL TO ACTION**

- Advocate urge the Trump Administration and the Congress to fully enforce existing federal rules concerning MBE diversity and inclusion for direct and federally assisted contracting. Request that the Trump Administration and the Congress collect, publish and assess data from every federal agency concerning their respective diversity and inclusion goals.
- 2. Collaborate partner with NMSDC on ways to modernize and improve minority business/DBE certification processes and particularly federal certification requirements to better correspond to market realities.
- 3. **Support** pilot programs that utilize NMSDC's expertise in performing certification functions.



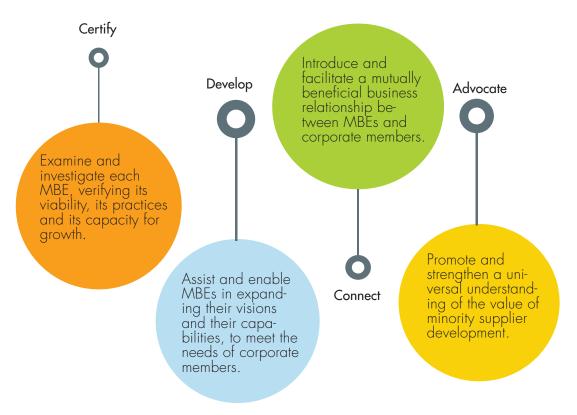


## **OUR MISSION**

The National Minority Supplier Development Council (NMSDC) is in its fourth decade as the nation's most dynamic force in developing successful relationships between America's top corporations and supply-chain providers from the Asian, Black, Hispanic and Native American communities.

Chartered in 1972, NMSDC has established a network of corporate members, now numbering over 1,400. Among them are America's top companies – publicly, privately and internationally owned – as well as universities, hospitals and other institutions with supply-chain needs.

NMSDC connects these corporate members with qualified minority-owned suppliers of all sizes – Minority Business Entrepreneurs (MBE) – that meet a high standard of excellence. NMSDC insures that standard in four essential steps:

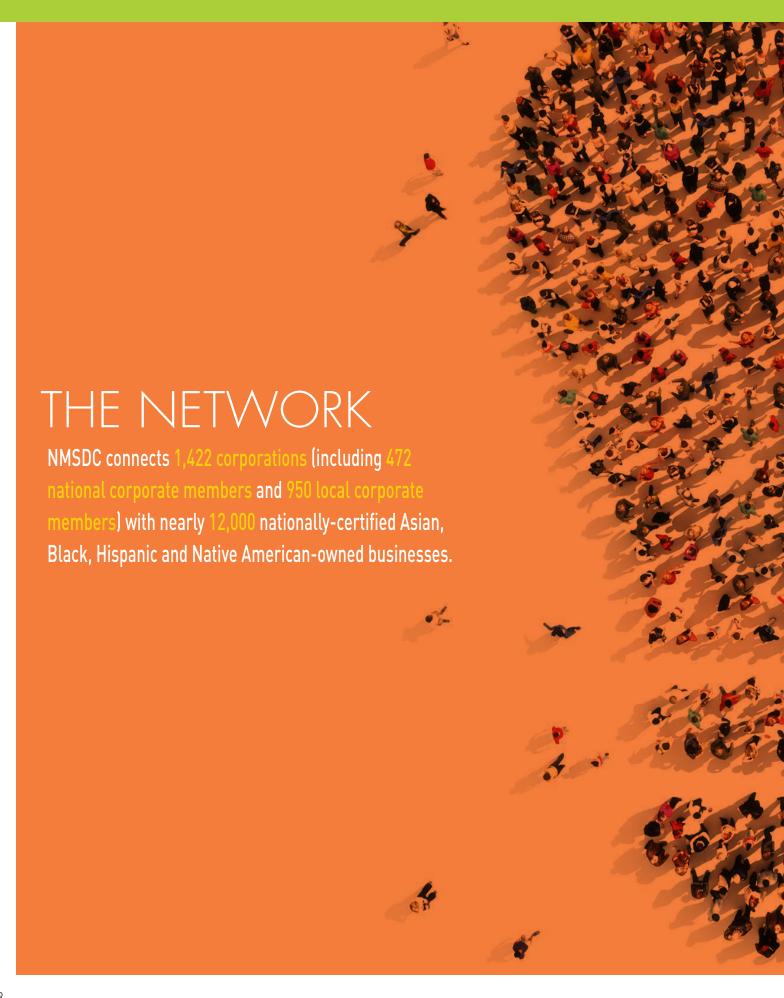


From its headquarters in New York, NMSDC coordinates its work nationally through 23 regional councils, each of which certifies, develops, connects and advocates for the relationship between MBEs and corporate members in its region.

**Passion** inspires the mission of NMSDC.

Perspective builds a firm foundation, in fact and perception, for NMSDC's goals.

**Progress** drives those enduring goals, in an evolving and ever-expanding business universe.





70%

#### MBF GROWTH RATE

Increase expected by 3.3 Million Minority Business Owners from 2000 to 2045.

**\$400**BILLION

#### **ANNUALLY**

2.25 Million people actively employed both directly and indirectly by NMSDC-certified MBE firms.

1,422

## CORPORATE MEMBERS

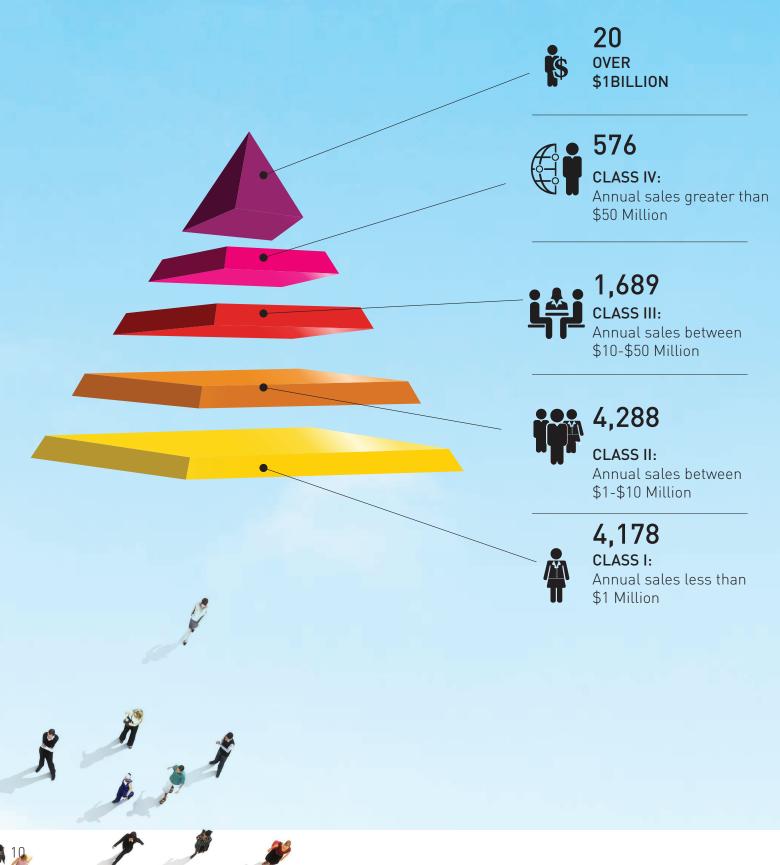
Including 472 national corporate members and 950 local corporate members.

12,000

#### **CERTIFIED MBES**

Asian, Black, Hispanic and Native American-owned businesses.

# ANNUAL SALES OF CERTIFIED MBES

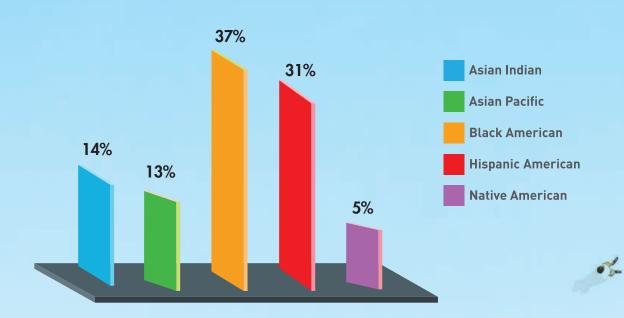


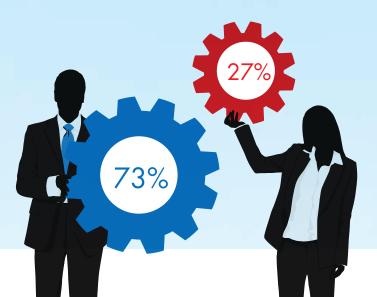
#### MBE ETHNICITY

**Thirty-seven percent** of certified MBEs are Black American; the next largest group represented is Hispanic, at **31%**. A total of **14%** and **13%**, respectively, of certified MBEs are Asian Indian and Asian Pacific.

Of the four primary groups represented, **5%** of the total number of certified MBEs is Native American.

According to the 2012 U.S. Census Bureau, minorities represent 35% of the total U.S. population and are expected to become the majority by 2043.





#### MBE GENDER

Currently, the number of NMSDC-certified MBEs is **12,000**. Of that total, **73%** are male and **27%** are female.





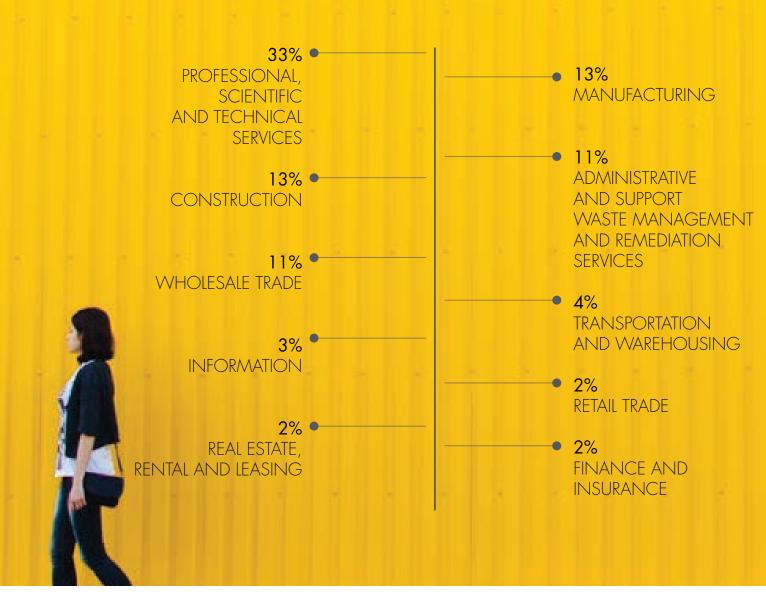
### MINORITY ENTREPRENEURSHIP GROWTH

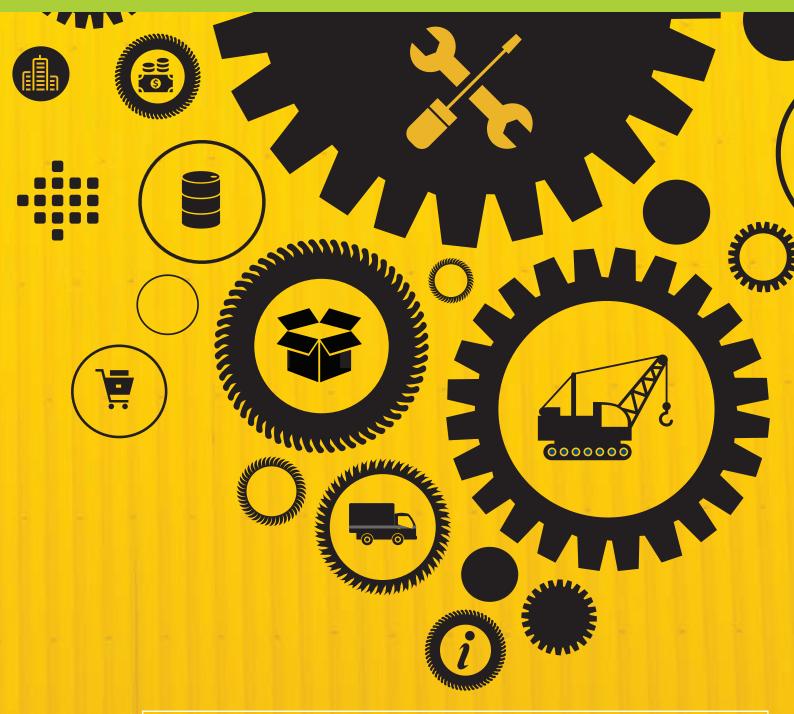
- Minority-owned firms in the U.S. rose from 5.8 million in 2007 to 8 million in 2012.
- Minority-owned businesses employed 7.2 million people in 2012.
- Minority-owned businesses increased by 2.2 million while non-minority owned businesses saw a decline by 1.1 million from 20.1 million in 2007 to 18.9 in 2012.

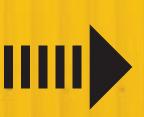
Source: U.S. Census Bureau's 2012 Survey of Business Owners

Of the 12,000 NMSDC certified MBEs, 94% represent the:

## TOP 10 INDUSTRY GROUPS







"MBEs have saved us money in many areas across Pfizer.

We have experienced innovation in the packaging and lab equipment areas. When provided with an opportunity to perform as a Tier 1 supplier, they did a great job and cost about 25% less than one of our incumbent suppliers."

- Ellen Jameson, Pfizer's Director, Supplier Diversity





## NATIONAL CORPORATE MEMBERS

**AARP** 

Abbott Laboratories, Inc.

AbbVie

Abercrombie & Fitch Co.

Abt Associates Inc.

Accenture

Adecco USA, Inc.

ADP, LLC

Aetna, Inc.

AFLAC US

Aisin World Corporation

Akebono Brake Corporation

Alkermes, Inc.

Allergan Sales, LLC

Allstate

Alstom Transportation, Inc.

Altec Industries, Inc.

Altria Client Services, Inc.

Amdocs Inc.

American Airlines, Inc.

American Express Company

American Red Cross

Amgen Inc.

AMN Healthcare Inc.

**AMTRAK** 

Ansco & Associates, LLC

Anschutz Entertainment Group

Anthem, Inc.

Aon Services Corporation

Apple, Inc.

ARAMARK Corporation

ARCADIS U.S., Inc.

ArcelorMittal USA Inc.

Archer Daniels Midland Company

AREVA, Inc.

ARRIS Group, Inc.

Associated Banc. Corp

AT&T

The Auto Club Group

Autoliv Inc.

Automotive Rentals, Inc.

Avis Budget Group, Inc.

AXA Equitable Life Insurance Company

Axalta Coating System

Bank of America Corporation

Barclays PLC

Barilla America, Inc.

The Bartech Group, Inc.

**BASF** Corporation

Battelle Memorial Institute

Bausch + Lomb, a Valeant

Pharmaceutical Company

Baxalta US Inc.

Baxter Healthcare Corporation

**Bayer Corporation** 

BBDO New York

Becton, Dickinson and Company

Belk, Inc.

Black & Veatch Corporation

Blue Cross Blue Shield Association

BMC Software, Inc.

BMO Harris Bank

BMW North America, LLC

BNSF Railway Company

BNY Mellon Corporation

The Boeing Company

Bon Secours Health System, Inc.

Border States Electric

BorgWarner

Bostik, Inc.

Boston Scientific Corporation

BP America, Inc.

Brasfield & Gorrie, LLC

Bridgestone Americas Holding, Inc.

Bristol-Myers Squibb Company

Brocade

Brookfield Global Relocation Services, LLC

Burlington Industries, LLC

**C&W Services** 

C.H. Robinson Worldwide, Inc.

CA Technologies

Caesars Entertainment Corporation

Campbell Soup Company

Capgemini USA

Capital One

Cardinal Health, Inc.

Cargill, Inc.

CarMax, Inc.

Caterpillar Inc.

Catholic Health Initiatives

CBRE Group, Inc.

**CBS** Corporation

CDK Global, Inc.

CDW Corporation
CenterPoint Energy, Inc.

CenturyLink

Charter Communications
CHEP International, Inc.
Chevron Services Company

Ciena Corporation

CIGNA

Cintas Corporation Cisco Systems, Inc.

CITGO Petroleum Corporation

Citigroup Inc.

CLEAResult Consulting, Inc.
The Clorox Company

Closure Systems International Inc.
CNA Financial Corporation
Coca-Cola Company, The
Colgate-Palmolive Company
Comcast NBCUniversal

Comercia Bank

Communications Test Design, Inc.

Compass Group, North America Division

Computer Task Group, Inc.

ConocoPhillips

Construction Specialties, Inc.

Continental AG
The Cordish Company
Corizon Health, Inc.
Corning Cable Systems

Covestro LLC

Cox Enterprises, Inc.

Cracker Barrel Old Country Store, Inc.

Credit Suisse

Crown Cork & Seal USA, Inc.

CSX Transportation Inc.

Cummins Inc.

Darden Restaurants, Inc.

DDB US

Deere & Company
Dell Technologies
Deloitte Services LP
Delphi Automotive, PLC
Delta Air Lines, Inc.
Denny's Corporation

DENSO International America, Inc.

The Depository Trust & Clearing Corporation

Diageo North America, Inc.

Dresser-Rand

DTE Energy Company

Duke Energy

Duke Realty

The Dun & Bradstreet Corporation

DuPont

Eaton Corporation Ecolab, Inc.

Education Networks of America

Eli Lilly and Company Elior North America

**EMCOR Government Services** 

Entergy Corporation
Enterprise Holdings
EQT Corporation
Ericsson, Inc.
Ernst & Young LLP
Essendant Co.
Exelon Corporation
Exide Technologies, Inc.

Express Scripts Exxon Mobil Facebook, Inc. Fannie Mae

Farmers Insurance Group, Inc.
Federal Home Loan Bank of Chicago
Federal Home Loan Bank of Des Moines

Federal Reserve System
FedEx Corporation
Fiat Chrysler Automobiles
Fifth Third Bancorp
Firmenich, Inc.
First Data Corporation

Fiserv, Inc.
Fluor Corporation
Ford Motor Company
Freddie Mac

ricadic rviac

GCA Services Group Inc.

Genentech, Inc.

General Electric Healthcare

General Mills, Inc.

General Motors Company, LLC GfK, Growth from Knowledge

GlaxoSmithKline

Global Experience Specialists, Inc.

GM Financial

Goodyear Tire & Rubber Company

Google, Inc. GSD&M

The Haartz Corporation Hallmark Cards, Inc. Halyard Health, Inc.

Harley-Davidson Motor Company Harman International Industries Health Care Service Corporation
HealthTrust Purchasing Group
Henkel of America, Inc.
Herman Miller, Inc.
The Hershey Company
The Hertz Corporation
Hewlett-Packard Enterprise

Hilton Worldwide
The Home Depot, Inc.
Honda North America
Houghton Mifflin Harcourt

HP Inc. Humana, Inc.

Huntington National Bank Hyatt Corporation

Hyundai Motor Manufacturing Alabama, LLC

Iberdrola USA
IBM Corporation
Indiana University
Infinera Corporation
Ingersoll Rand Company

Intel Corporation
Interface Inc.

International Monetary Fund
International Paper Company

The Interpublic Group of Companies, Inc.

J.C. Penney Company, Inc. Jacobs Engineering Group Inc.

JM Family Enterprises, Inc. Johnson & Johnson Johnson Controls, Inc. Jones Lang LaSalle, Inc. JPMorgan Chase & Co.

JE Dunn Construction

Kaiser Foundation Health Plan, Inc.

Kellogg Company Kelly Services, Inc.

KeyBank National Association Kimberly-Clark Corporation

KPMG LLP

The Kroger Company

L Brands

Las Vegas Sands Corporation

Lear Corporation

Leggett & Platt Incorporated Lend Lease Americas Lenovo (United States) Inc.

Leo Burnett, USA Liberty Mutual Insurance

Linamar Corporation
Lockheed Martin Corporation

Loram Maintenance of Way, Inc.

L'Oreal USA

Lowe's Companies, Inc.

Mack Trucks, Inc.

Macy's

MAHLE Behr USA, Inc. Major League Baseball Mallinckrodt Pharmaceuticals

ManpowerGroup

Marathon Petroleum Corporation, LP Mars Chocolate North America Marsh & McLennan Companies, Inc.

McCain Foods USA, Inc. McCormick & Company, Inc.

McGuire Woods LLP McGraw-Hill Education

Medtronic, Inc.

Memorial Sloan-Kettering Cancer Center

Merck & Co., Inc.

Meridian Medical Technologies, Inc.

Meritor, Inc.

Messer Construction Company

MetLife, Inc.

MGM Resorts International Michelin North America, Inc.

Microsoft Corporation

MolsonCoors

Mine Safety Appliances Company Mitsubishi Hitachi Power Systems

Americas, Inc.

Mondelez International, Inc.

Monsanto Company Morgan Stanley Motion Industries, Inc. Motorola Solutions, Inc. MUFG Union Bank, N.A.

NASDAQ

National Basketball Association (NBA)

National Grid USA Nationwide Insurance Nestlé USA, Inc.

New York Life Insurance Company

The Nielsen Company

Nike, Inc. NiSource Inc.

Nissan North America, Inc.

Nokia

Nordstrom, Inc.

Northern Trust Company

Northrop Grumman Corporation

Novartis Pharmaceuticals Corporation

Novo Nordisk, Inc.

NPL Construction Co. NRG Energy, Inc.

O.C. Tanner Company

Oakwood Home Services

Office Depot, Inc.
OhioHealth
Omnicell, Inc.

OnX Enterprise Solutions
Oracle Corporation
Ortho-Clinical Diagnostics

Owens & Minor

Pacific Gas and Electric Company

PCM, Inc

Penske Truck Leasing Co., L.P.

Pepco Holdings, Inc. PepsiCo, Inc.

PerfectVision Manufacturing, Inc.

Pfizer, Inc. PGA of America Phillips 66 Pitney Bowes Inc.

The PNC Financial Services Group

PowerTeam Services, LLC

Praxair, Inc.

PricewaterhouseCoopers LLP Principal Financial Group

Procter & Gamble

Progress Software Corporation

Prudential Financial

PSC Industrial Outsourcing LP

Publicis Healthcare Quad/Graphics, Inc. Quest Diagnostics Inc.

R&R Partners

R.J. Reynolds Tobacco Company R.R. Donnelley & Sons Company

Randstad USA Raytheon Company Realogy Corporation

Regions Financial Corporation

RELX Group
Robert Bosch LLC

Robert Half International, Inc.

Rockwell Automation Ross Stores, Inc. Ryder System, Inc. S&P Global, Inc. Saatchi & Saatchi Sallie Mae Bank

Samsung Telecommunications

America LLC

SAP SE

SAS Institute Inc.

Savannah River Nuclear Solutions LLC

Schneider Electric USA, Inc. Scientific Games Corporation Scripps Networks Interactive, Inc. Securitas Security Services USA, Inc.

Sedgwick Claims Management Services, Inc.

Shell Oil Company Skanska USA Building Snap-on Incorporated

Sodexo, Inc.

Sonoco Products Company Sony Pictures Entertainment

Southern California Edison Company

Southern Company Gas Staff Management

Standard Insurance Company

Staples Inc.

Starbucks Corporation

Starwood Hotels & Resorts Worldwide, Inc.

State Compensation Insurance Fund

State Farm Insurance State Street Corporation

Steelcase Inc.
Stryker Corporation
Sunbelt Rentals, Inc.
SunTrust Banks, Inc.
SUPERVALU, Inc.
Target Corporation

Tata America International Corporation

TD Bank Group
Tenneco Inc.
Terex Corporation
Teva Pharmaceuticals
The Resource Group, LLC
Thermo Fisher Scientific Inc.

TIAA-CREF

Time Warner Inc.
Title Source, Inc.

The TJX Companies, Inc. T-Mobile USA, Inc.

Toyota Motor North America TransCanada Corporation Turner Construction Company

Tyco International Tyson Foods, Inc. U.S. Bank

U.S. Postal Service

UAW Retiree Medical Benefit Trust

Unilever

Union Pacific Railroad United Airlines, Inc.

United Parcel Service, Inc.

United Rentals, Inc.

United Services Automobile Association

United States Tennis Association

UnitedHealth Group Inc.

University of Pittsburgh Medical Center

Univision Communications Inc.

Unum Group

U.S. Cellular US Foods, Inc.

US Steel Corporation

USM an EMCOR Company

UST-Global, Inc.

Vallen

Valvoline LLC

Veolia Water North America Veritas Technologies LLC Verizon Communications, Inc.

Vision Service Plan Visteon Corporation

Vistra Energy

Vizient

Volkswagen Group of America, Inc.

Volvo Trucks North America, Inc.

Voya Financial

VWR International, LLC

W.W. Grainger, Inc.

Walgreen Co.

Walmart Stores, Inc.

The Walt Disney Company

Washington Gas Light Company

Waste Management, Inc.

Wells Fargo & Company

Westinghouse Electric Company

WestRock

Wieden + Kennedy, Inc.

Willis Towers Watson

Windstream Communications, Inc.

Wisconsin Energy Corporation/We

Energies

Wyndham Worldwide Corporation

Xerox Corporation

Yazaki North America, Inc.

Yanfeng Global Automotive Interiors Yum! Brands, Inc.

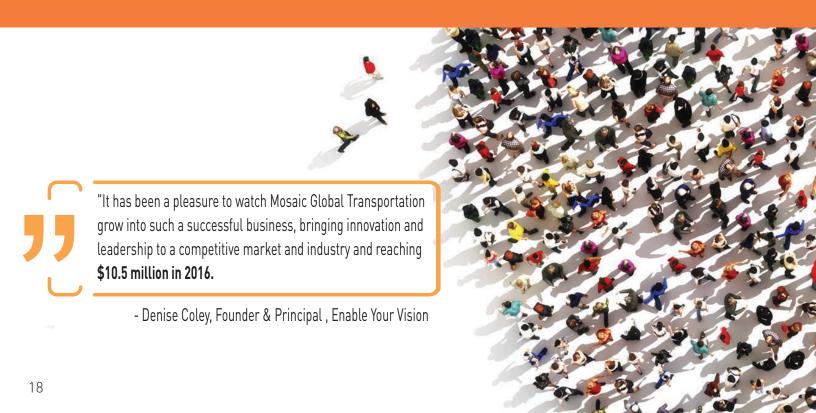


## NATIONAL AFFILIATES

## A Powerful Network of 23 Regional Councils

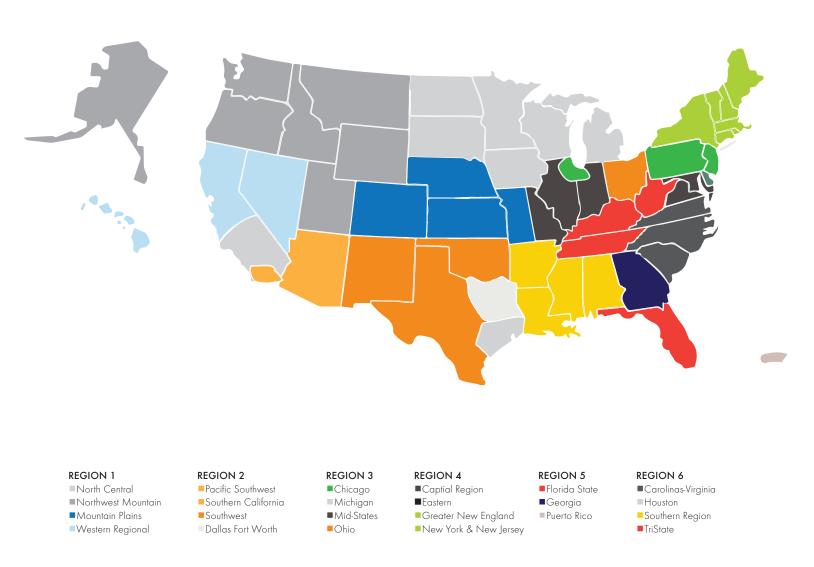
When NMSDC works to foster minority supplier development and empower minority businesses, it means business – bottom-line business. NMSDC is dedicated, first and foremost, to "the value proposition" for everyone involved.

NMSDC seeks to build strategic, mutually beneficial partnerships in which corporate needs are met – and often exceeded – by MBEs who want nothing more than an opportunity to bid for and do the job.



### NMSDC National Affiliates

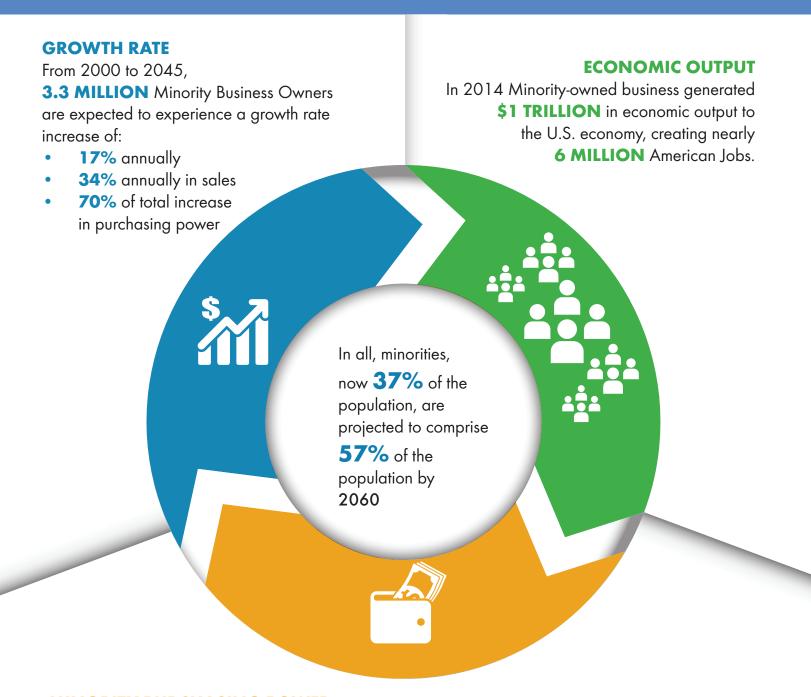
Certification and front-line service to corporate and MBE constituents begins with the affiliate councils. The Regional Affiliates certify and match 12,000 minority-owned businesses with member corporations that want to purchase their products, services and solutions.



"Commitment is an act, not a word."

- Jean-Paul Sartre

# The Emerging Minority Marketplace: GROVVTH TRENDS



#### MINORITY PURCHASING POWER

From 2000 to 2045, Minority purchasing power may surpass \$2 TRILLION in 2015, \$3 TRILLION by 2030 and \$4 TRILLION by 2045 (An increase of \$3 TRILLION during the 45 year period.).

(Source: U.S. Census Bureau, January 2000 Based Annual Projections 1999-2001) Projections)





## JOBS CREATED

Jobs Attributable to NMSDC MBEs annually is 2.25 Million

2.25M



## **ECONOMIC IMPACT**

Business activity created by NMSDC MBEs is over \$400 billion, which equates to over \$1.1 billion per day.

\$400B

\$49B

## TAX REVENUE

Minority Suppliers are also generating close to \$49 billion in tax revenue for the benefit of local, state, and federal governments.

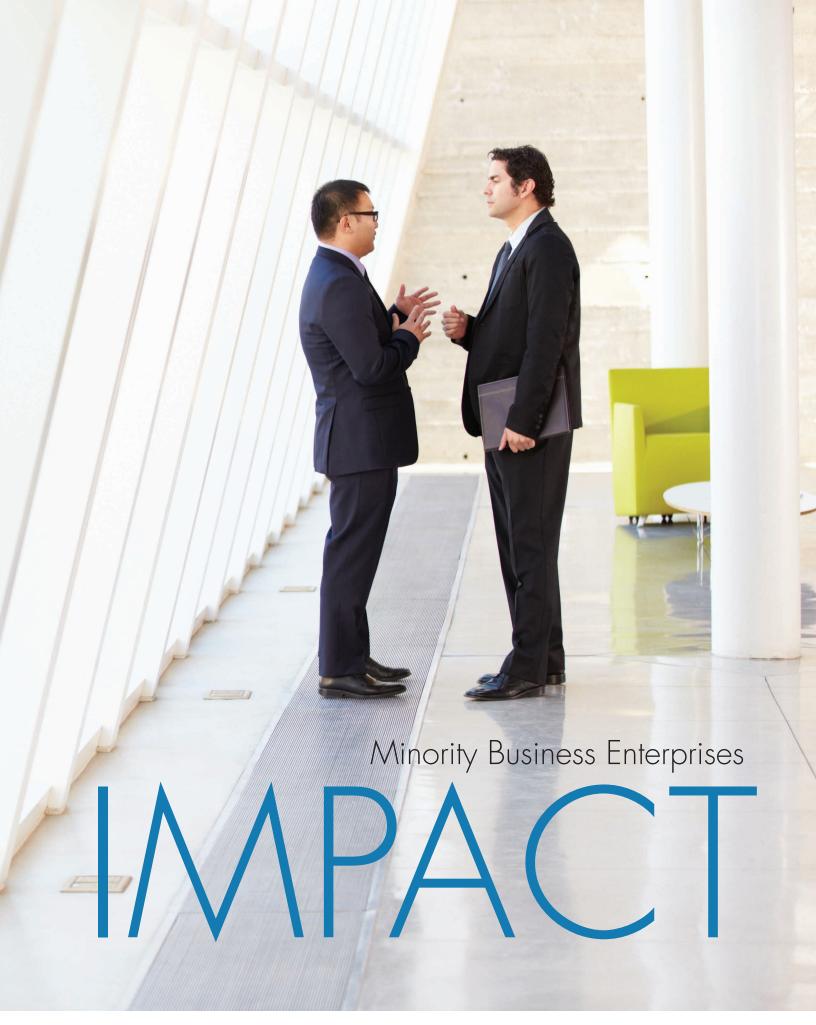


34%

## **GROWTH**

MBE sales are growing at a rate of 34% per year, nearly twice as fast as the national average.







## The Impact of Minority Suppliers on Global Growth

.....the "value proposition" of minority supplier development: it fuels economic growth. "Diversity and inclusion" is not just a catch phrase - it contributes value to the corporate bottom line.

- Joset Wright-Lacy, President, NMSDC

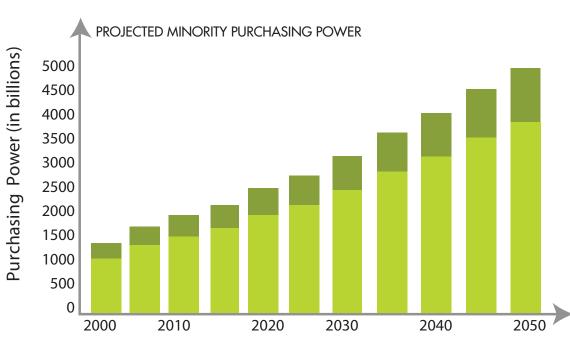
Minority suppliers are a part of the **growth equation**. The more jobs they have and the more wages they earn, the more they are able to participate in the economy, whether that means buying healthy foods or snacks, durable goods or over-the-counter drugs, life's essentials or entertainment, even cars and houses.

## Minority Purchasing Power

Minority purchasing power is projected to surpass \$3 trillion by 2030. Growth initiatives will require a diverse workforce and supplier base to provide critical market knowledge and the ability to identify areas with sales potential.

Minority purchasing power will rise from approximately 20 percent in 2000 to over **45 percent by the year 2045**. In fact, between 1990 and 1997, buying power in African-American, Hispanic, and Asian communities rose by **54 percent**, **58 percent**, and **72 percent**, respectively.

This trend is expected to continue with minority purchasing power surpassing \$2 trillion by 2015 and \$3 trillion by 2030.



**YEARS** 



Sources: U.S. Department of Commerce: The Emerging Minority Marketplace - Minority Purchasing Power: 2000 to 2045 and U.S. Bureau of Economic Analysis, 1995, BEA Regional Projections, W.D.C.







## THE FUTURE NUMERIC MAJORITY

Multicultural consumers are the fastest growing segment of the U.S. population. Already over 120 million strong and increasing by 2.3 million per year, multicultural populations are the growth engine of the future in the U.S. Hispanics, African-Americans, Asian-Americans, and all other multiculturals already make up 38% of the U.S. population, with Census projections showing that multicultural populations will become a numeric majority by 2044.



Source: 2014–2019 Nielsen Pop-Facts Demographics



## A PATH TO SUCCESS

The business of NMSDC is the promise of that robust American future for all. NMSDC is synonymous with best practices, with a proven record of growing mature MBEs of scale and size across all industry sectors.

Its goal in the immediate future is to work closely with federal policy makers in the executive and legislative branches, as well as other business stakeholders, with the recognition of NMSDC as the thought leader in minority business growth and development.

In its 45-year history, Corporate America has recognized NMSDC as the gold standard in minority supplier development, yet real success also creates challenges, and – at a pivotal time in the history of American business – NMSDC embraces the challenges.



Aligning with our corporate strategies and values, BP is committed to providing opportunities to diverse businesses that are competitive, operate safely and efficiently, and are of scale. Partnering with diverse firms allows us to accomplish our objective of being a focused oil and gas company delivering value over volume, while simultaneously bringing economic benefits and job growth to local communities.

- John Mingé, Chairman and President, - BP America



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