

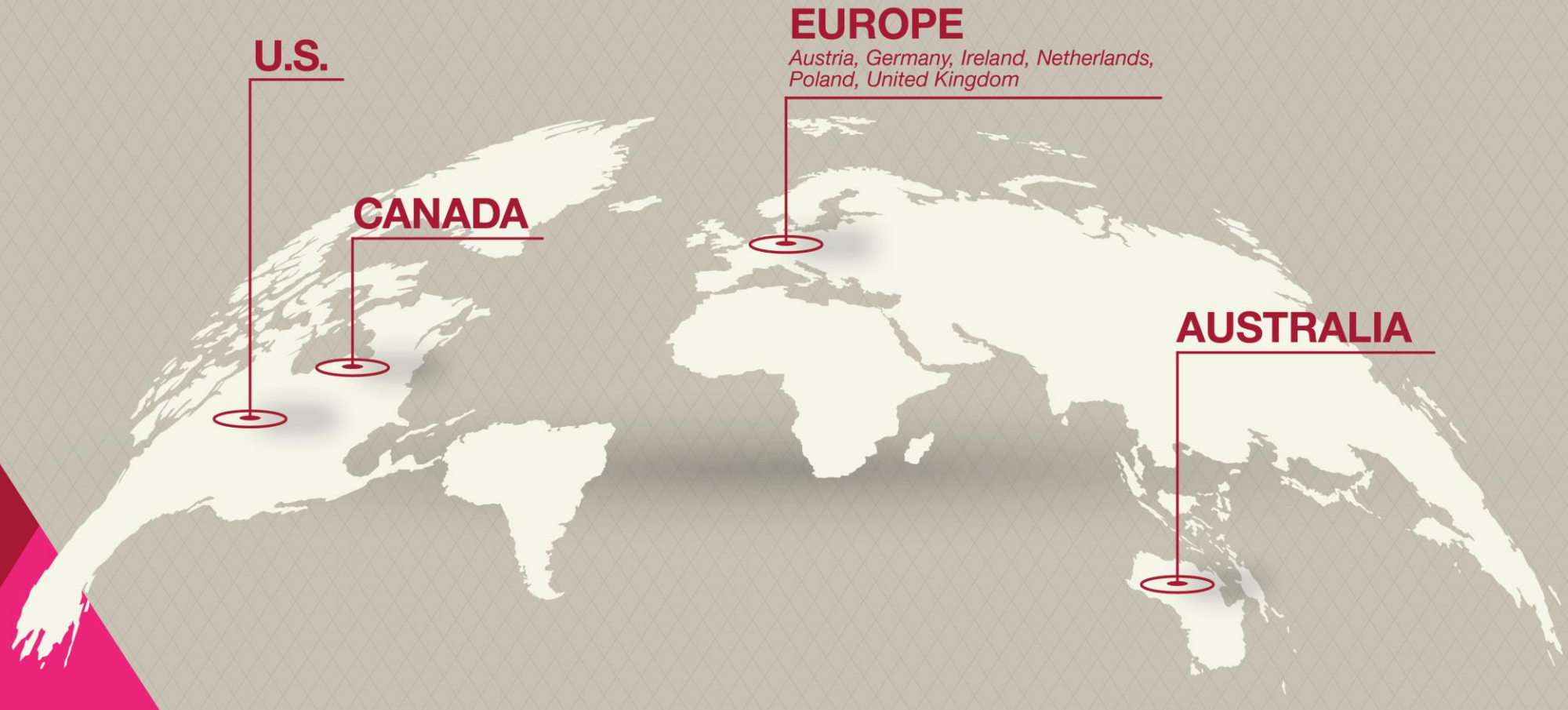
BACKGROUND INFORMATION



As of January 29, 2022, the end of the Company's fiscal year

OUR GLOBAL STORE BASE SPANS 9 COUNTRIES ON 3 CONTINENTS

tj.maxx® **Marshalls**® **HomeGoods**® **SIERRA**™ **WINNERS**® **HOMESENSE** **T.K.maxx**®



Overview

- / Only major international off-price apparel and home fashions retailer
- / Nearly 4,700 retail locations across 9 countries on 3 continents
- / 5 e-commerce businesses: [tjmaxx.com](https://www.tjmaxx.com), [marshalls.com](https://www.marshalls.com), [homegoods.com](https://www.homegoods.com), [sierra.com](https://www.sierra.com), [tkmaxx.com](https://www.tkmaxx.com)
- / Approximately 340,000 Associates
- / Ranked No. 97 in the 2021 Fortune 500 listings



TJX...A Portfolio of Four Major Off-Price Divisions

	Store Count Year End <u>FYE22</u>	Estimated Long-Term Store Growth <u>Potential</u>	Avg. Store Size (sq. ft.) <u></u>	Primary Classifications <u></u>
Marmaxx¹ (U.S.)	2,432	3,000	28,000	Family Apparel, Home
HomeGoods (U.S.) (Incl. Homesense)	889	1,500	23,000	Home
TJX Canada	546	650		
Winners	293		27,000	Family Apparel, Home
HomeSense	147		23,000	Home
Marshalls	106		26,000	Family Apparel, Home
TJX International	763	1,125		
T.K. Maxx (Europe)	618		28,000	Family Apparel, Home
Homesense (U.K. & Ireland)	77		19,000	Home
T.K. Maxx (Australia)	68		21,000	Family Apparel, Home
TOTAL²	4,689	6,275		

¹ T.J. Maxx and Marshalls

² FYE22 total includes 59 Sierra stores. Sierra stores are not included in estimated long-term growth potential.

T.J. Maxx (U.S.)



Marshalls (U.S.)



HomeGoods (U.S.)



Homesense (U.S.)



Sierra (U.S.)



Winners (Canada)



Marshalls (Canada)



HomeSense (Canada)



T.K. Maxx (United Kingdom, Ireland, Germany, Poland, Austria, Netherlands)



Homesense (United Kingdom & Ireland)



T.K. Maxx (Australia)



What is Off-Price Retailing?

- / Brand-name merchandise at great values
- / Opportunistic buying
- / Prices generally 20% to 60% below full-price retailers' (including department, specialty, and major online retailers) regular prices on comparable merchandise, every day
- / Rapidly changing assortments
- / Disciplined inventory and expense management





Differentiated Shopping Experience

- / Great value = Brand
Fashion
Price
Quality
- / Rapidly changing mix of merchandise
- / Treasure hunt experience
- / Convenient, easy to access locations

Who is Our Core Customer?

- / Female
- / Between 25-54 years old
- / Middle to upper-middle income
- / Fashion and value conscious
- / Shops a range of different retailers, from department & specialty stores to mass merchants, both online and in-store



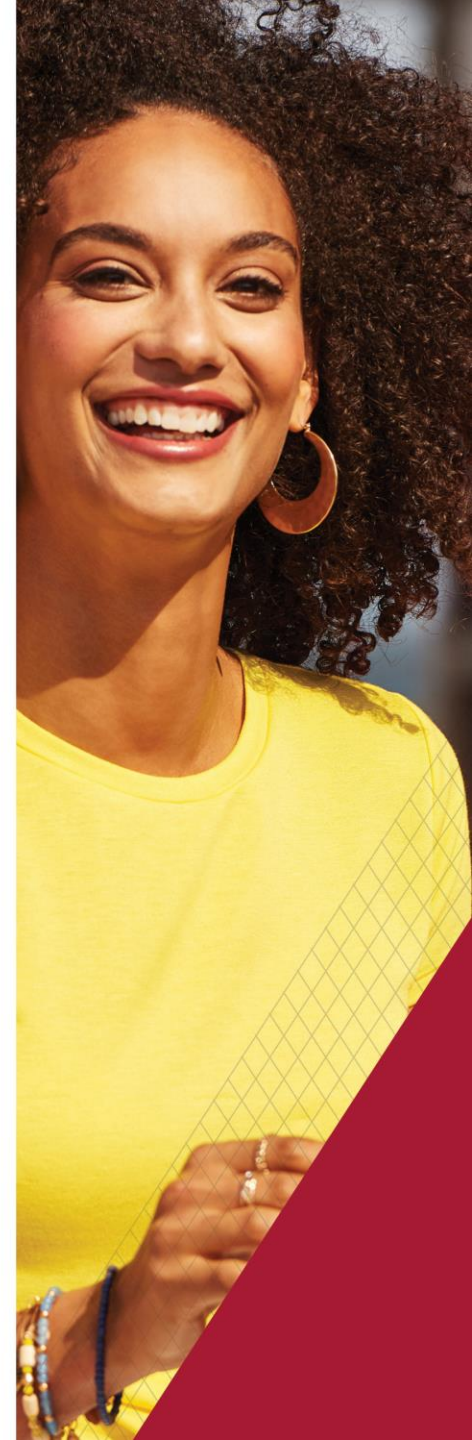


Key Competitive Advantages

- / World-class buying organization
- / Global supply chain and distribution network
- / Decades of U.S. and international expertise
- / Believe we are one of the most flexible retailers in the world

World-Class Buying Organization

- ／ More than 1,200 Associates in our buying organization
- ／ Expertise developed over many decades
- ／ Focus on teaching and training / TJX University
- ／ Access to high-quality, branded merchandise for 45 years



Global Supply Chain and Distribution Network

- / Source from a universe of approximately 21,000 vendors
 - Buying offices in 12 countries and 4 continents
- / Distribution network designed to support our off-price buying and our highly integrated, global business
 - Supports efficient processes and allocation
 - / Right product, right stores, right time



A decorative image on the left side of the slide featuring several patterned cushions and a rug. The cushions have geometric and floral patterns in blue, white, and gold. A red triangular graphic element is visible in the bottom left corner.

Decades of U.S. & International Expertise

- / All major divisions have 25 years or more of operating expertise
- / Highly integrated, global teams and international infrastructure developed over decades
- / Ability to leverage talent, infrastructure, ideas, and expertise across all divisions

We Believe We Are One of the Most Flexible Retailers in the World

- ／ Flexible buying allows us to adjust our merchandise mix to changing customer preferences
- ／ Broad assortment attracts a wide customer demographic
- ／ Four large divisions function as “one TJX”
- ／ Opportunistic buying – buy merchandise in many ways

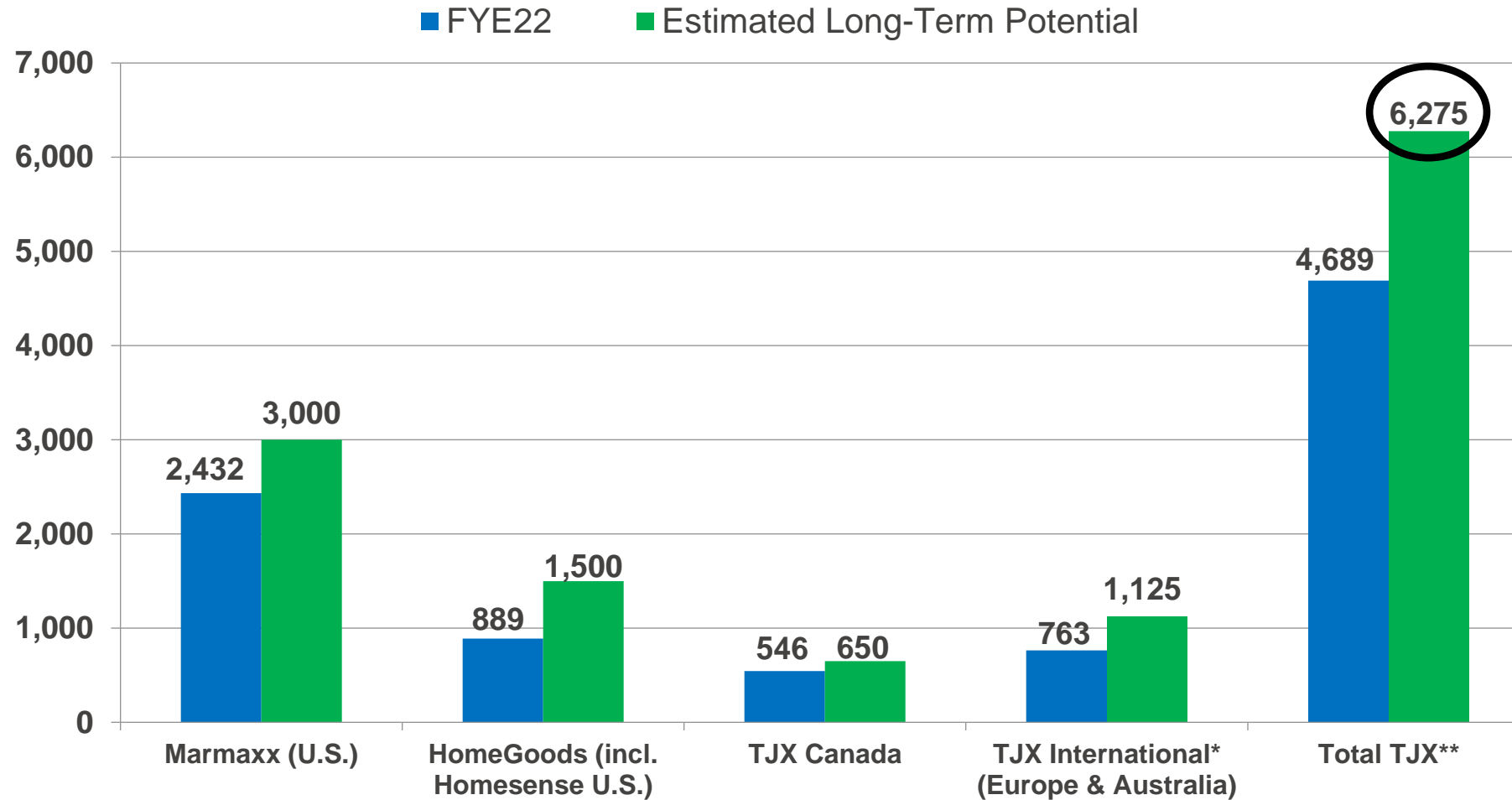




Strategies to Drive Traffic and Comp Sales

- / Eclectic mix of merchandise and great value
- / Target wide customer demographic / Attract new customers
- / Leverage integrated marketing approach
 - TV, digital, mobile & social
- / Grow loyalty programs to increase customer spend
 - Increase shopping frequency and cross-shopping of our retail banners
- / Upgrade shopping experience with store remodels and relocations
- / Offer e-commerce for convenience of consumers shopping online

Global Store Growth Potential

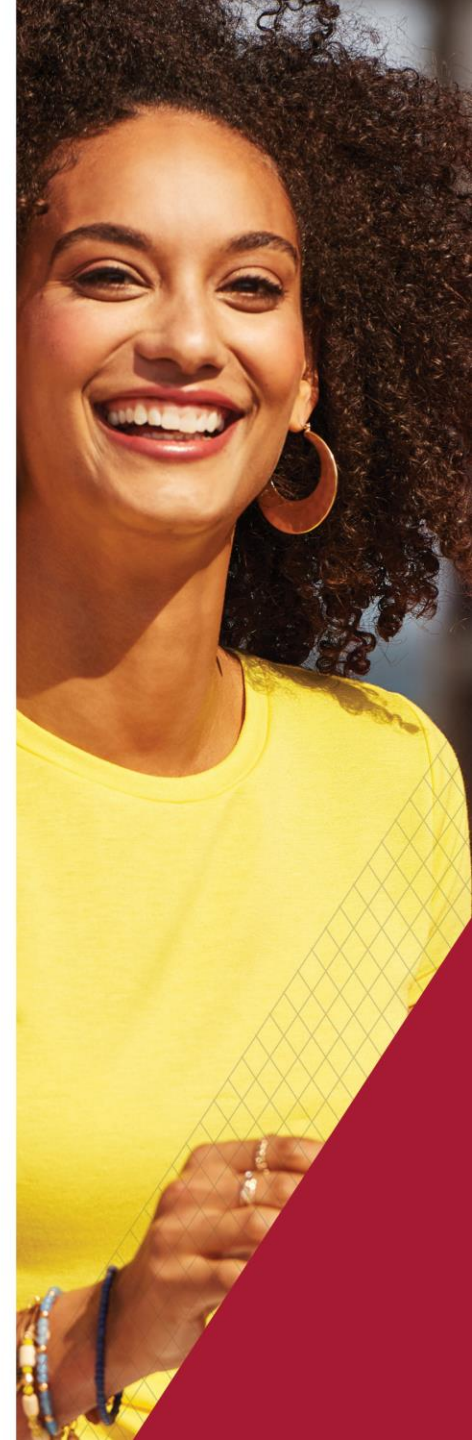


*Reflects store growth potential for T.K. Maxx in current geographies and for Homesense in the United Kingdom and Ireland.

**FYE22 total includes 59 Sierra stores. Sierra stores are not included in estimated long-term growth potential.

Investments to Support Growth Initiatives

- / New stores and remodels
- / Global supply chain and distribution network
- / Technology / systems
- / Talent and training



Key Investment Highlights

- / TJX is the only major international off-price apparel and home fashions retailer in the world
 - Key competitive strengths have historically served us well through many types of economic and retail environments
- / With our VALUE mission, we have been a top destination for value-seeking consumers for more than four decades
- / Historically, strong comp sales and customer traffic increases told us that our fashions and values resonated with consumers at our four major divisions across the U.S., Canada, Europe, and Australia
- / In the past 45 years, product availability has never been an issue
- / We are convinced that our extremely flexible business model, decades of off-price experience, and global sourcing and buying power will serve us well in the long term
- / As a result of the COVID-19 pandemic, in fiscal 2021 and 2022, we took prudent actions to strengthen our financial position and balance sheet, and maintain financial liquidity and flexibility
- / Well-positioned to capture market share over the long term



The TJX Companies, Inc. Safe Harbor Statement

SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995:

Various statements made in this presentation are forward-looking and involve a number of risks and uncertainties. All statements that address activities, events, or developments that we intend, expect or believe may occur in the future are forward-looking statements, including, among others, statements regarding the Company's growth potential, merchandise availability, leadership expertise, buying and sourcing strategy, and ability to attract new customers and increase sales. The following are some of the factors that could cause actual results to differ materially from the forward-looking statements: the COVID-19 pandemic; execution of buying strategy and inventory management; customer trends and preferences; competition; various marketing efforts; operational and business expansion; management of large size and scale; merchandise sourcing and transport; labor costs and workforce challenges; personnel recruitment, training and retention; data security and maintenance and development of information technology systems; corporate and retail banner reputation; cash flow; expanding international operations; fluctuations in quarterly operating results and market expectations; mergers, acquisitions, or business investments and divestitures, closings or business consolidations; real estate activities; inventory or asset loss; economic conditions and consumer spending; changes in economic conditions; serious disruptions or catastrophic events; disproportionate impact of disruptions in the final quarter of the fiscal year; commodity availability and pricing; adverse or unseasonable weather; fluctuations in currency exchange rates; compliance with laws, regulations and orders and changes in laws, regulations and applicable accounting standards; outcomes of litigation, legal proceedings and other legal or regulatory matters; quality, safety and other issues with our merchandise; tax matters; and other factors that may be described in our filings with the Securities and Exchange Commission, including, without limitation, the Annual Report on Form 10-K, which was filed on March 30, 2022 and is also available at [tjx.com](https://www.tjx.com) under "Investors – Financial Information – SEC Filings". We do not undertake to publicly update or revise our forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied in such statements will not be realized.

