# The WALT DISNEY Company

MANAGEMENT TEAM	
Board of Directors	3
Senior Corporate Officers	4
Principal Businesses	5
OPERATIONS DATA	
Studio Entertainment	6
Parks and Resorts	8
Consumer Products	11
Media Networks	12
Interactive	14
COMPANY HISTORY	
2012	16
2011 - 1923	17 - 30

### **BOARD OF DIRECTORS**



Director since 2007



Director since 2004





JUDITH L. ESTIN Director since 1998



ROBERT A. IGER

Chairman and Chief **Executive Officer** 



FRED H. LANGHAMMER

Director since 2005



**AYLWIN B. LEWIS** 

Director since 2004



MONICA C. LOZANO

Director since 2000



ROBERT W. MATSCHULLAT

Director since 2002



SHERYL SANDBERG

Director since 2010



ORIN C. SMITH\*

Director since 2006

### SENIOR CORPORATE OFFICERS



**Robert A. Iger**Chairman and Chief Executive Officer







**Andy Bird** Chairman, Walt Disney International

**Alan Braverman**Senior Executive Vice President, General Counsel and Secretary

**Ronald L. Iden**Senior Vice President, Global Security







**Kevin Mayer**Executive Vice President, Corporate Strategy and Business Development



Executive Vice President, Chief Communications Officer







Jayne Parker Executive Vice President and Chief Human Resources Officer

**Jay Rasulo** Senior Executive Vice President and Chief Financial Officer

**Brent Woodford**Senior Vice President, Planning and Control

### **BUSINESS UNIT**





George Bodenheimer
Executive Chairman, ESPN, Inc.

Bob Chapek
President, Disney Consumer Products





Alan F. Horn Chairman, The Walt Disney Studios James Pitaro Co-President, Disney Interactive

**John Pleasants** 

Thomas O. Staggs





Co-President, Disney Interactive

John Skipper

President, ESPN, Inc. and Co-Chairman, Disney Media Networks





Chairman, Walt Disney Parks and Resorts

Anne Sweeney
Co-Chairman, Disney Media Networks and President,
Disney•ABC Television Group

### Key Businesses and Websites

#### Theatrical Film The Walt Disney Studios waltdisneystudios.com Walt Disney Animation Studios disneyanimation.com Pixar Animation Studios pixar.com marvel.com/movies Marvel Lucasfilm lucasfilm.com Disneynature disneynature.com Home Entertainment Disney Blu-ray disneybluray.com Disney Blu-ray 3D disneybluray3D.com Disney DVD disneydvd.com Disney Second Screen disneysecondscreen.com Disney Music Group Walt Disney Records disneyrecords.com Hollywood Records hollywoodrecords.com Disney Theatrical Group Disney Theatrical Productions disneyonbroadway.com Disney Live! disneylive.com Disney on Ice disneyonice.com Disney Musicals Licensing disneytheatricallicensing.com

### FY12 Key Theatrical Releases

Title	Banner	Release Date
Q1		
Real Steel	DreamWorks	10/07/11
The Muppets	Disney	11/23/11
War Horse	DreamWorks	12/25/11
Q2		
Beauty and the Beast 3D	Disney	01/13/12
The Secret World of Arrietty	Disney	02/17/12
John Carter	Disney	03/09/12
Q3		
Chimpanzee	Disneynature	04/20/12
Marvel's The Avengers	Marvel	05/04/12
Brave	Disney•Pixar	06/22/12
People Like Us	DreamWorks	06/29/12
Q4		
The Odd Life of Timothy Green	Disney	08/15/12
Finding Nemo 3D	Disney•Pixar	09/14/12

### FY12 Key Home Releases

Title	Release Date
Q1	
The Lion King <sup>1</sup>	10/04/11
African Cats	10/04/11
Pirates of the Caribbean 4 <sup>2</sup>	10/18/11
Captain America*	10/25/11
Winnie the Pooh	10/25/11
Cars 2	11/01/11
The Help	12/06/11
Fright Night	12/13/11
Q2	
Real Steel	01/24/12
Treasure Buddies	01/31/12
Lady and the Tramp <sup>3</sup>	02/07/12
The Muppets 03/20/12	
Q3	
War Horse	04/03/12
John Carter	06/05/12
Q4	
Chimpanzee	08/21/12
Beverly Hills Chihuahua 3	09/18/12
Marvel's The Avengers	09/25/12

<sup>1</sup> Blu-ray Release Date: 10/4/11. DVD Release Date: 11/15/11 2 Blu-ray Release Date: 10/18/11. DVD Release Date: 11/15/11

<sup>3</sup> Blu-ray Release Date: 2/7/12. DVD Release Date: 3/20/12

<sup>\*</sup> Distributed by Paramount

### Key Business Websites

Walt Disney World Resort	disneyworld.com
Disneyland Resort	disneyland.com
Aulani, a Disney Resort & Spa	aulani.com
Disneyland Paris	disneylandparis.com
Hong Kong Disneyland Resort	hongkongdisneyland.com
Shanghai Disney Resort	shanghaidisneyresort.com
Tokyo Disney Resort	tokyodisneyresort.co.jp
Disney Vacation Club	disneyvacationclub.com
Disney Cruise Line	disneycruise.com
Adventures by Disney	adventures by disney.com

### Theme Park Opening Dates

Date	Park	Location
July 1955	Disneyland Park	Anaheim, California
October 1971	Magic Kingdom	Lake Buena Vista, Florida
October 1982	Epcot	Lake Buena Vista, Florida
April 1983	Tokyo Disneyland	Urayasu, Chiba, Japan
May 1989	Disney's Hollywood Studios	Lake Buena Vista, Florida
April 1992	Disneyland Park	Marne-la-Vallée, France
April 1998	Disney's Animal Kingdom	Lake Buena Vista, Florida
February 2001	Disney California Adventure	Anaheim, California
September 2001	Tokyo DisneySea	Urayasu, Chiba, Japan
March 2002	Walt Disney Studios Park	Marne-la-Vallée, France
September 2005	Hong Kong Disneyland	Lantau Island, Hong Kong, China
Under construction	Shanghai Disneyland	Pudong District, Shanghai, China

### Disney Vacation Club Properties

Property	Opening Date	2-Bedroom Villas
Disney's Old Key West Resort	December 1991	558
Disney's Vero Beach Resort	October 1995	104
Disney's Hilton Head Island Resort	March 1996	107
Disney's BoardWalk Villas	July 1996	282
The Villas at Disney's Wilderness Lodge	November 2000	114
Disney's Beach Club Villas	July 2002	177
Disney's Saratoga Springs Resort & Spa	May 2004	9241
Disney's Animal Kingdom Villas	July 2007	449
Bay Lake Tower at Disney's Contemporary Resort	August 2009	295
The Villas at Disney's Grand Californian Hotel & Spa	September 2009	50
Aulani, a Disney Resort & Spa, Ko Olina, Hawai'i	August 2011	2072
TOTAL		3,267

<sup>1</sup> Disney's Saratoga Springs Resort & Spa includes 60 2-bedroom equivalent Treehouse Villas which opened in June 2009

<sup>2</sup> Aulani is opening in phases, with 207 2-bedroom equivalent villas completed as of September 29, 2012, and an additional 274 scheduled to open, for a total of 481. The resort also has a total of 359 traditional hotel rooms

### Walt Disney Parks and Resorts Fact Sheet

(All figures are approximations as of end of Fiscal Year 2012)

Business Unit	Opened	Resort Size (Acres) (a)	# of Hotels / Venues (b)	# of Hotel Rooms
Walt Disney World Resort		25,000 (c)	18 (d)	23,500 (e)
Magic Kingdom	1971			
Epcot	1982			
Disney's Hollywood Studios	1989			
Disney's Animal Kingdom	1998			
Disney's Typhoon Lagoon	1989			
Disney's Blizzard Beach	1995			
ESPN Wide World of Sports	1997			
Disneyland Resort		510 (f)	3	2,400
Disneyland Park	1955			
Disney California Adventure	2001			
Aulani, a Disney Resort & Spa	2011	21	1	359 (g)
Disneyland Paris (h)		5,510 (c)	7	5,800
Disneyland Park	1992			
Walt Disney Studios Park	2002			
Hong Kong Disneyland Resort (i)	2005	311 (c)	2	1,000
Shanghai Disney Resort (j)	Under Construction	963	2	1,220
Tokyo Disney Resort (k)		494	3	1,712
Tokyo Disneyland	1983			
Tokyo DisneySea	2001			
Disney Vacation Club	1991	N/A	11 (1)	3,267
Disney Cruise Line				
Disney Magic	1998	964 ft.	N/A	877
Disney Wonder	1999	964 ft.	N/A	877
Disney Dream	2011	1,115 ft.	N/A	1,250
Disney Fantasy	2012	1,115 ft.	N/A	1,250
Adventures by Disney	2005	N/A	24 (m)	N/A
Walt Disney Imagineering	1952	N/A	N/A	N/A

**TOTAL Hotels Built: 45** 

TOTAL Hotel Rooms Built (excl. Cruise Staterooms): ~38,000

- (a) Includes theme parks, hotels, dining and entertainment areas and surrounding land
- (b) Includes only hotels and Disney Vacation Club properties owned and operated by The Walt Disney Company; Oriental Land Co., Ltd.; Euro Disney S.C.A.; and Hongkong International Theme Parks Limited
- (c) Total acreage, including undeveloped land
- (d) Includes Disney's Fort Wilderness Resort & Campground, but does not include Disney Vacation Club properties
- (e) Excludes the approximately 800 campsites at Disney's Fort Wilderness Resort & Campground
- (f) Total acreage including 461 Company-owned acres and 49 acres under long-term lease in Anaheim, CA
- (g) Represents hotel rooms only. The resort is also home to a 481 unit Disney Vacation Club facility that is being constructed in phases
- (h) The Walt Disney Company has an indirect investment in Euro Disney S.C.A., a publicly held French entity that owns Disneyland Paris. A subsidiary of The Walt Disney Company manages the resort and another subsidiary earns royalties on Disneyland Paris revenues
- (i) The Walt Disney Company owns a 48% interest in the Hong Kong Disneyland Resort through Hongkong International Theme Parks Limited. A separate Hong Kong subsidiary of the Company is responsible for managing Hong Kong Disneyland Resort
- (j) The Walt Disney Company has a majority stake in the management company and 43% ownership of Shanghai Disney Resort, which is under construction
- (k) A subsidiary of The Walt Disney Company earns royalties on revenues generated by the Tokyo Disney Resort, which is owned and operated by Oriental Land Co., Ltd., a Japanese corporation not affiliated with The Walt Disney Company
- (I) Includes the seven Disney Vacation Club properties at the Walt Disney World Resort, one property at Disneyland Resort, and three beach resorts including Aulani, a Disney Resort & Spa, Ko Olina, Hawaiï
- (m) Adventures by Disney provided 24 specialized excursion packages during 2012

### Domestic Theme Park Pricing (as of the end of Fiscal Year 2012)

### Walt Disney World Resort

	Base Ticket			Ticket (	Options	
Theme Park Days	Ages 10+	Ages 3-9	Park Hopper	Water Park Fun & More	Park Hopper and Water Park Fun & More	No Expiration
1-day	\$89	\$83	\$35	\$57 (2 visits)	\$79 (2 visits)	N/A
2-day	\$176	\$164	\$57	\$57 (2 visits)	\$79 (2 visits)	\$30
3-day	\$242	\$226	\$57	\$57 (3 visits)	\$79 (3 visits)	\$40
4-day	\$256	\$239	\$57	\$57 (4 visits)	\$79 (4 visits)	\$85
5-day	\$268	\$250	\$57	\$57 (5 visits)	\$79 (5 visits)	\$130
6-day	\$278	\$260	\$57	\$57 (6 visits)	\$79 (6 visits)	\$165
7-day	\$288	\$270	\$57	\$57 (7 visits)	\$79 (7 visits)	\$190
8-day	\$298	\$280	\$57	\$57 (8 visits)	\$79 (8 visits)	\$215
9-day	\$308	\$290	\$57	\$57 (9 visits)	\$79 (9 visits)	\$250
10-day	\$318	\$300	\$57	\$57 (10 visits)	\$79 (10 visits)	\$275

### Disneyland Resort

	Base Ticket		Ticket Options
Theme Park Days	Ages 10+	Ages 3-9	Park Hopper
1-day	\$87	\$81	\$38
2-day	\$170	\$158	\$30
3-day	\$220	\$205	\$30
4-day	\$245	\$225	\$30
5-day	\$260	\$240	\$30

### Key Businesses and Websites

Disney Licensing	
Disney Publishing Worldwide	
Disney Books	disneybooks.com
Disney Digital Books	disneydigitalbooks.com
	disneybookapps.com
Disney English	disneyenglish.com
Disney Magazines	disneymagazines.com
Disney Store	disneystore.com
Disney Baby Einstein	babyeinstein.com

### **Business Websites**

Bunnelenst	
Broadcast ARC Tales in the National Inc.	-li
ABC Deutine	abc.com
ABC Navas	abc.com/daytime
ABC News	abcnews.com
ABC Kids	tv.disney.go.com/abckids
Disney-ABC TV Group	disneyabctv.com
Hyperion Books	hyperionbooks.com
Owned and Operated TV Stations	abclocal.go.com
Cable	
ESPN, Inc.	espn.com
ESPN2	espn.com
ESPN Classic	espn.com/classic
ESPNEWS	espnews.com
ESPN Deportes	espndeportes.com
ESPNU	espnu.com
ESPN3	espn3.com
ESPN Mobile Properties	espnmobile.com
ESPN Boston	espnboston.com
ESPN Chicago	espnchicago.com
ESPN Dallas	espndallas.com
ESPN Los Angeles	espnlosangeles.com
ESPN New York	espnnewyork.com
ESPN Radio Network	espnradio.com
ESPN The Magazine	espnmag.com
ESPN America	espnamerica.com
ESPN Soccernet	espnsoccernet.com
ESPN International	espnscrum.com
	espncricinfo.com
A&E	aetv.com
A&E International	aetninternational.com
ABC Family	abcfamily.com
The Biography Channel	biography.com
Disney Channel	disneychannel.com
Disney Cinemagic	disney.co.uk/DisneyChannel/cinemagic
Disney Junior	disneyjunior.com
Disney XD	disneyxd.com
The History Channel	history.com
History International	historyinternational.com
Hungama	hungamatv.com
Lifetime	mylifetime.com
Lifetime Movie Network	lmn.tv
Lifetime Real Women	mylifetime.com/lrw
SOAPnet	soapnet.com
	·
Radio Disney Network	radiodisney.com
	·

### **ABC Owned Television Stations**

Market	Station
New York, NY	WABC
Los Angeles, CA	KABC
Chicago, IL	WLS
Philadelphia, PA	WPVI
San Francisco, CA	KGO
Houston, TX	KTRK
Raleigh-Durham, NC	WTVD
Fresno, CA	KFSN

# Percentage Ownership of Significant Cable Properties

Property	Ownership %	
ESPN		
ESPN	80	
ESPN2	80	
ESPNEWS	80	
ESPN Classic	80	
ESPN Deportes	80	
ESPNU	80	
Disney Channels Worldwide		
Disney Channel	100	
Disney Junior	100	
Disney XD	100	
ABC Family	100	
SOAPnet	100	
AETN		
A&E	50	
Lifetime Television	50	
The History Channel	50	
Lifetime Movie Network	50	
	50	
The Biography Channel	50	
History International Lifetime Real Women	50	
Lifetiffie Real Woffieff	50	

### Cable Subscribers

Disney Channel (a)			
Territory	9/29/12 estimated # subscribers (in millions)	10/1/2011 estimated # subscribers (in millions)	
United States	98.2	98.8	
Latin America	39.4	33.6	
India	10.1	8.4	
United Kingdom	11.3	9.1	
Italy	4.6	5.1	
Taiwan	6.1	6.0	
France	France 19.2 16.9		
Japan	6.0	5.7	
Scandinavia <sup>(b)</sup>	4.9	4.8	
Poland	6.6	6.4	
Romania (c)	5.8	5.3	
Hungary/Czech/Slovakia/Slovenia	4.3	4.1	
Asia <sup>(d)</sup>	3.7	3.4	
Australia <sup>(e)</sup>	2.6	2.6	
Germany	3.0	2.6	
Korea	8.8	6.1	
South Africa	2.8	1.9	
Russia <sup>(f)</sup>	0.0	6.2	
Portugal	2.5	2.3	
Israel	1.1	1.1	
Turkey (f)	0.0	1.5	
Benelux	8.5	6.6	
Serbia	1.2	1.0	
Ukraine (c)	0.8	0.4	
Middle East	0.5	0.4	
Angola	0.6	0.2	
Malta	0.5	0.5	
International Sub-Total	154.9	142.2	
Worldwide Total	253.1	241.0	

- (b) Includes Sweden, Norway, Denmark, and Finland.
- (c) Ukraine was previously reported under Romania.
- (d) Includes Brunei, Cambodia, Hong Kong, Indonesia, Malaysia, Palau, Papua New Guinea, Singapore, Thailand, Philippines and Vietnam.
- (e) Numbers include New Zealand. (f) Russia and Turkey became free to air in January 2012.
- (g) ESPN and AETN based on estimated U.S. subscriber counts according to Nielsen Media Research, except as noted. Our ownership interest in ESPN and AETN is 80% and 50%, respectively. ESPN and A&E programming is also distributed internationally through other networks.
- (h) ESPNU, Lifetime Real Women, Disney XD International and Disney Jr. International based on reported subscribers. Toon Disney, which used to be included in Disney XD international, was shut down in Q1 FY12.
   (i) Represents estimated broadband subscribers for September 2012 and September 2011 for the current and

- (k) H2 channel launched in Oct '11 (previously branded as History Int'l).

ESPN (g) (h)		
Channel	9/29/12 # Nielsen Households (in millions)	10/1/11 # Nielsen Households (in millions)
ESPN	98.2	98.6
ESPN2	98.1	98.5
ESPNEWS	74.3	73.3
ESPNU (h)	73.3	71.9
ESPN Classic	31.2	32.6
ESPN3 <sup>(i)</sup>	73.0	70.0

AETN (g)		
Channel	9/29/12 # Nielsen Households (in millions)	10/1/11 # Nielsen Households (in millions)
A & E Channel	98.4	99.1
Lifetime Television	98.4	98.9
HISTORY	98.2	98.7
Lifetime Movie Network	84.2	82.1
The Biography Channel	68.6	65.4
H2 <sup>(k)</sup>	67.9	64.2
Lifetime Real Women (h)	15.6	17.5

Other Cable Properties		
Channel	9/29/12 # Nielsen Households (in millions)	10/1/11 # Nielsen Households (in millions)
ABC Family <sup>(j)</sup>	96.8	97.5
Disney XD International (h)	95.3	87.3
Toon Disney <sup>(h)</sup>	0.0	3.4
Disney XD Domestic (i)	79.8	78.1
SOAPnet <sup>(j)</sup>	66.1	73.8
Disney Jr. International <sup>(h)</sup>	73.0	57.9
Hungama	10.1	8.4
Disney Cinemagic	11.1	11.6
UTV	1.7	0.0



### **Key Business Websites**

Disney Interactive Games	disneyinteractivestudios.com
Disney Interactive Media	disney.com
Disney Video	video.disney.com
Disney on YouTube	youtube.com/disney
Disney Interactive Family	
Babble	babble.com
Spoonful	spoonful.com
Disney Baby	disneybaby.com
Baby Zone	babyzone.com
Disney Interactive Worlds	
Club Penguin	clubpenguin.com
Disney Fairies Pixie Hollow	pixiehollow.com
Disney Mobile Games	facebook.com/disney mobile
Playdom	playdom.com

### Game Development Studios

Studio	Acquisition Date
Avalanche Software	4/19/2005
Gamestar	4/8/2008
Wideload Games	9/8/2009
Tapulous	7/1/2010
Playdom	7/27/2010

### Disney Interactive Studios FY12 Release Slates

	In Store Date	Core Games	Platform
Q1			
	10/25/2011	Disney Universe	PS3 X360 Wii PC
	11/1/2011	Cars 2	3DS
Q3			
	6/19/2012	Brave	PS3 Wii X360 PC DS PSP
Q4			
	7/31/2012	Kingdom Hearts Dream Drop Distance*	3DS
	9/11/2012	Finding Nemo: Escape to the Big Blue	3DS
	9/25/2012	Disney Princess: My Fairy Tale Adventure	Wii 3DS PC Mac
* Rele	eased by Square Enix		
Q2		Social Games	
	2/22/2012	Blackwood & Bell Mysteries	Facebook
	2/23/2012	Hidden Objects: Gardens of Time	iOS
	2/29/2012	Marvel: Avengers Alliance	Facebook
Q3			
	4/10/2012	Disney Animal Kingdom Explorers	Facebook
	4/18/2012	Armies of Magic	Facebook
	5/22/2012	Botkin's Hidden Cove	Facebook
	6/7/2012	Disney's Ghosts of Mistwood	Facebook
Q4			
	8/2/2012	Threads of Mystery	Facebook
	8/13/2012	Mobsters: Criminal Empire	Facebook
	Mobile Games		
Q1	0 /70 /2011	Cara 2 AmmMATas	;OS (Fron)
	9/30/2011	Cars 2 AppMATes  Pirates of the Caribbean: Master of the Seas	iOS (Free) iOS / Android (Free)
Q3	11/17/2011	Tap Tap Muppets	iOS (Free)
G.S	6/14/2012	Temple Run: Brave	iOS / Android
	6/28/2012	Where's My Perry?	iOS / Android
Q4	0/20/2012	WINCIG STRY FERRY:	103 / Alluloid
<b>4</b> 7	7/12/2012	Tap Tap Revenge: Tour	iOS (Free)
	9/6/2012	Avengers Initiative: Hulk	iOS / Android
	3/0/2012	Averigers initiative. Hair	103 / Android

#### November 7, 2012

#### **ESPN Sells ESPN STAR Sports**

Disney sells its 50% equity interest in ESPN STAR Sports (ESS) to the joint venture partner of ESS for \$335 million.



#### October 5, 2012

#### **Disney Increases Stake in Hulu**

Hulu redeems Providence Equity Partners' 10% interest increasing Disney's ownership interest from 29% to 32%.



#### May 31, 2012

# Alan Horn Named Chairman of The Walt Disney Studios

Alan Horn is named Chairman of The Walt Disney Studios, effective June 11.



#### October 30, 2012

# Disney Announces Agreement to Acquire Lucasfilm Ltd.

Disney agrees to acquire Lucasfilm Ltd, including Star Wars franchise. The acquisition is completed on December 21, 2012.



#### August 22, 2012

#### **Disney Increases Stake in AETN**

Disney's ownership interest in AETN increases from 42.1% to 50% as a result of AETN's redemption of NBCUniversal's 15.8% equity interest in AETN.



#### March 13, 2012

# John Pepper Retires From Disney Board

John Pepper, director since 2005 and Chairman of the Board since 2007, retires. Bob Iger is elected Chairman in his place.



#### January 31, 2012

#### **Disney Agrees to Acquire UTV**

Disney agrees to acquire, through a subsidiary, a controlling interest in UTV, one of India's premier media and entertainment companies.



#### November 22, 2011

### John Skipper is Named President of ESPN

ESPN's executive vice president, content, John Skipper, is named ESPN President and Co-Chairman Disney Media Networks, effective January 1, 2012.



#### October 7, 2011

#### Disney's Board of Directors Extends Contract to 2016 for Robert A. Iger

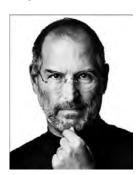
Disney's Board of Directors announces an extension of Bob Iger's contract through June 2016 as part of the company's ongoing succession planning.



#### October 5, 2011

#### **Steve Jobs Passes Away**

Visionary business leader, and Disney board member, Steve Jobs, passes away.



#### September 20, 2011

### AVATAR Coming to life at Disney Parks

Disney Parks and Resorts announces an agreement with filmmaker James Cameron and Fox

Filmed Entertainment to bring the world of AVATAR to life at Disney parks.



#### September 9, 2011

# New President of Disney Consumer Products

Robert Chapek is named President of Disney

Consumer Products. Chapek will oversee a newly formed companywide consumer products organization, which consolidates retail and licensing across Disney's lines of business.



#### April 08, 2011

# Shanghai Disney Resort Groundbreaking

The Walt Disney Company and Shanghai Shendi Group, its joint venture partner in China, mark the start of construction on the

first Disney resort in mainland China at a groundbreaking ceremony.



#### August 27, 2010

# Disney•Pixar's *Toy Story 3*Makes History

Disney Pixar's *Toy Story 3* crosses the \$1 billion mark at the global box office and becomes the only animated film to reach this milestone.

#### July 29, 2010

### Disney Announces Sale of Miramax Films

Disney announces the sale of Miramax Films to Filmyard Holdings LLC. The deal includes rights in over 700 film titles, as well as non-film assets, such as certain books, development projects and the "Miramax" name. The sale is completed on December 3, 2010.



#### July 27, 2010

#### Disney Acquires Social Game Developer Playdom

The Walt Disney Company agrees to acquire Playdom Inc., one of the leading companies in the fast-growing business of online social gaming. The acquisition is completed on August 27, 2010.



#### December 16, 2009

#### Roy E. Disney Passes Away

Roy Edward Disney, son of Disney Studios co-founder Roy O. Disney, and nephew of Walt Disney, passes away at the age of 79.



#### August 31, 2009

# Disney Acquires Marvel Entertainment

The Walt Disney Company announces plans to acquire Marvel Entertainment, one of the world's most prominent characterbased entertainment companies. The acquisition is completed on December 31, 2009.

#### August 27, 2009

## A&E Television Networks Acquires Lifetime Entertainment Services

Disney-ABC Television Group, Hearst Corporation and NBC Universal announce an agreement for A&E Television Networks to acquire Lifetime Entertainment Services. The merger is finalized on September 15, 2009.

> lifetime. your life your time:

#### April 30, 2009

# Disney Announces Plans to Become Equity Owner of Hulu

ABC Enterprises Inc. (a subsidiary of The Walt Disney Company) agrees to join NBC Universal, News Corporation and Providence Equity Partners as a joint venture partner and equity owner of Hulu, a leading online aggregator of video content.



#### February 13, 2009

#### **Disney XD Launches**

Disney XD, the newly branded network (formerly Toon Disney) targeting boys, launches.



#### February 9, 2009

### Disney Enters Agreement with DreamWorks

Walt Disney Studios agrees to enter into a distribution arrangement with filmmaker Steven Spielberg and partner Stacey Snider to distribute all upcoming live-action motion pictures produced by DreamWorks under their partnership with Reliance BIG Entertainment, part of The Reliance Anil Dhirubhai Ambani Group.

#### December 7, 2008

### Disney Acquires Outstanding Shares of Jetix Europe

The Walt Disney Company announces that one of its subsidiaries has entered into agreements to acquire outstanding shares of Jetix Europe N.V. for €11 per share, which brings Disney's ownership of the pan-European kids

pan-European kids entertainment company to more than 99%.

#### November 19, 2008

#### Disney Breaks Ground in Hawaii

Walt Disney Parks and Resorts breaks ground for its first family destination resort in Hawaii. Aulani officially opened its doors in August 2011.



#### May 1, 2008

### The Disney Stores North America are Re-Acquired

Disney acquires certain assets of the Disney Stores North America and terminates its long-term licensing arrangement relating to the Disney Stores. The Company acquired the inventory, leasehold improvements, and certain fixed assets of, and assumed the leases on, 229 stores.

### April 21, 2008

#### **New Film Banner Announced**

The Walt Disney Studios announces the launch of Disneynature, a new production banner that will produce nature documentaries for the big screen.



#### January 7, 2008

#### **Disney's Hollywood Studios**

Disney officially re-brands its MGM Studios park in Florida to Disney's Hollywood Studios.

#### August 1, 2007

#### **Disney Acquires Club Penguin**

The Walt Disney Company acquires Club Penguin, an online virtual world for kids.



# PENEUN TO THE PE

#### June 12, 2007

#### **ABC Radio Spin-off Completed**

The Walt Disney Company and Citadel Broadcasting Corporation announce the completion of Disney's spin-off of its wholly-owned subsidiary ABC Radio Holdings, Inc. and its subsequent merger with a wholly-owned subsidiary of Citadel.

#### January 1, 2007

#### John E. Pepper, Jr. Becomes Chairman

John E. Pepper, Jr. becomes non-executive Chairman of the Board, succeeding Senator George J. Mitchell, who served as Disney Chairman since March 2004.

John Pepper retired on March 13, 2012.



#### September 12, 2006

#### Disney Films Available on iTunes

Over 75 movies from Walt Disney Pictures, Pixar. Touchstone Pictures and Miramax Films are made available for purchase on Apple's iTunes service.



#### September 11, 2006

#### Monday Night Football on ESPN

Monday Night Football debuts on ESPN with a special opening double-header, delivering the network's biggest audience ever and the

second largest audience in cable television history.



#### August 9, 2006

#### Disney Sells Share in Us Weekly Magazine

Wenner Media and The Walt Disney Company announce that Wenner Media has acquired Disney's 50 percent stake in Us Weekly LLC, which publishes Us Weekly.

### July 25, 2006

#### **Disney Acquires Hungama Television Channel in India**

The Company acquires Hungama TV, a leading Indian children's television channel, and takes an equity interest in media company UTV Software Communications Limited.

#### May 5, 2006

#### **Disney Acquires Pixar**

The Walt Disney Company completes its acquisition of renowned computer animation leader, Pixar.











#### February 9, 2006

#### Oswald the Lucky Rabbit **Returns to Disney**

After an 80-year absence, the Company announces the return of Oswald the Lucky Rabbit to The Walt Disney Company by agreement with NBC/Universal.



#### October 12, 2005

# TV Shows Available for Download on Apple's iTunes

Disney, ABC and Apple announce a deal to sell television shows online via Apple's iTunes download service.

#### October 1, 2005

#### **Bob Iger Becomes CEO**

Bob Iger succeeds Michael Eisner as CEO of The Walt Disney Company, the Company's sixth CEO.

#### September 12, 2005

#### **Hong Kong Disneyland Opens**

Hong Kong Disneyland, Disney's 11th vacation destination and first theme park in China, opens its gates.



#### July 17, 2005

# Disneyland Celebrates 50 Years of Magic

Disneyland Park in Anaheim officially celebrates its 50th birthday.

#### March 29, 2005

#### The Weinsteins and Walt Disney Studios Dissolve Their Partnership

The Walt Disney Studios and Miramax cochairmen Bob and Harvey Weinstein reach a mutual agreement concluding the Weinsteins' deal with The Walt Disney Company.

#### February 25, 2005

# Disney Sells Mighty Ducks of Anaheim

The Walt Disney Company sells the Mighty Ducks of Anaheim ice hockey team.

#### November 21, 2004

#### The Disney Stores Change Hands

The Children's Place Retail Stores, Inc. and The Walt Disney Company finalize the agreement announced in October 2004 for The Children's Place to acquire and operate, under a long-term licensing agreement, the Disney Store retail chain in North America.

#### September 10, 2004

### Michael Eisner Announces his Retirement

Michael Eisner announces his intention to retire as CEO at the end of his contract.

#### May 15, 2004

#### Muppets come to Disney

The Walt Disney Company signs an agreement with The Jim Henson Company to buy the Muppets.

### November 18, 2003

### Mickey Mouse Turns 75 The mouse that started it all. Mickey I

The mouse that started it all, Mickey Mouse, turns 75.



#### October 24, 2001

# Disney Acquires Fox Family Worldwide

The Company acquires Fox Family Worldwide, Inc. (Subsequently re-named ABC Family).

#### February 8, 2001

# Disney California Adventure Shines in California

Disney California Adventure, the company's sixth domestic theme park, opens in Anaheim, California.



#### January 24, 2000

### **Bob Iger Becomes President and COO**

Bob Iger becomes President and Chief Operating Officer of The Walt Disney Company, as well as a member of its Board of Directors.

#### August 24, 1999

### Disney Sells Fairchild Publications, Inc.

Disney agrees to sell Fairchild Publications Inc., a subsidiary of ABC Inc. and publisher of W, Jane and Women's Wear Daily, to Advance Publications, Inc.

#### July 8, 1999

### ABC Entertainment Television Group Created

Walt Disney Television Studio, including Buena Vista Television Productions and ABC's Primetime Division join forces and become ABC Entertainment Television Group.



#### July 30, 1998

#### **Disney Cruise Line Launches**

Disney Magic departs on its maiden voyage. Disney's second cruise ship, Disney Wonder, launches the following summer. The Disney Dream launched in January 2011 and Disney Fantasy in March 2012.



#### June 19, 1998

#### **Disney Common Stock Splits**

Disney records a three-for-one stock split.

#### April 4, 1997

# Knight-Ridder, Inc. Buys ABC Newspapers

Knight-Ridder, Inc. announces an agreement with Disney to purchase four newspapers owned by ABC, Inc. for \$1.65 billion.

#### February 24, 1997

#### **Disney and Pixar Join Forces**

Disney announces an agreement with Pixar to create five animated films over the next 10 years including A Bug's Life (1998), Monsters, Inc. (2001), Finding Nemo (2003), The Incredibles (2004) and Cars (2006). In 2006, Disney acquires Pixar.



#### November 18, 1996

#### **Radio Disney Premieres**

Radio Disney, a live, music-intensive radio network for children debuts, offering fun, highenergy entertainment and family-oriented programming for kids under the age of 12.



#### February 22, 1996

#### **Disney.com Launches**

Disney Online launches Disney.com to provide interactive online access to a wealth of Disney information and services.



#### February 9, 1996

### Disney Completes Acquisition of ABC

Disney completes the acquisition of ABC as approved by stockholders of both Disney and Capital Cities/ABC in their respective special meetings of shareholders held in January in New York City. Disney announced its intention to buy Cap Cities/ABC on July 31, 1995.

#### September 6, 1994

### Disney Theme Parks Pass a Milestone

Disney theme parks welcome their one-billionth guest.

#### April 18, 1994

#### Disney is the Belle of Broadway

Disney's first stage show, Beauty and the Beast: A New Musical, opens on Broadway, breaking attendance and box office records.



#### April 3, 1994

# Tragedy Strikes The Walt Disney Company

Frank Wells, President and Chief Operating Officer, dies.

#### June 30, 1993

#### Miramax Films Acquired

The Walt Disney Company acquires Miramax Film Corporation.



#### April 12, 1992

#### **Euro Disney Opens**

Euro Disney (later renamed Disneyland Paris) opens 20 miles outside of Paris, France.



#### November 6, 1989

#### **Euro Disney S.C.A. Shares Offered**

Fifty-one percent of Euro Disney S.C.A.'s 170 million shares are offered to European investors at FF72 per share. A subsidiary of The Walt Disney Company owns the remaining 49 percent.

#### May 1, 1989

# Disney-MGM Studios Premieres at WDW

The Disney-MGM Studios Theme Park (later renamed Disney's Hollywood Studios) opens at the Walt Disney World Resort.



#### January 21, 1988

#### **Wrather Corporation Acquired**

The Walt Disney Company acquires the Wrather Corporation, the assets of which include the Disneyland Hotel, for approximately \$161 million in cash and \$89 million in debt.

#### March 28, 1987

#### The Disney Store Debuts

The first Disney Store opens at the Glendale Galleria in Glendale, Calif.



#### February 6, 1986

#### The Walt Disney Company Formed

Walt Disney Productions changes its name to The Walt Disney Company.



#### September 22, 1984

#### **Disney Enters a New Era**

Walt Disney Productions welcomes Michael D. Eisner as Chairman and Chief Executive Officer and Frank G. Wells as President and Chief Operating Officer.

#### April 18, 1983

#### **Disney Channel Debuts**

Disney Channel first broadcasts cable television programming.



#### April 15, 1983

#### **Tokyo Disneyland Opens**

Tokyo Disneyland opens six miles from downtown Tokyo.

#### April 1, 1983

#### **Walt Disney Pictures Incorporates**

Walt Disney Pictures is incorporated as a separate entity responsible for the development, production and marketing of all live-action films and commercial television programming.



#### October 1, 1982

#### **Epcot Debuts at WDW**

Epcot opens at Walt Disney World.



#### July 8, 1981

#### Walt Disney Name Acquired

Walt Disney Productions acquires the rights to Walt Disney's name, likeness and portrait, as well as the steam train and monorail systems at Disneyland, from Retlaw for 888,461 shares of common stock, worth \$46.2 million.

#### December 20, 1971

#### **Another Legend Passes**

Roy O. Disney dies.

#### October 1, 1971

#### **Walt Disney World Opens**

The Magic Kingdom opens at Walt Disney World.



#### December 15, 1966

#### The Passing of a Legend

Walt Disney dies.

#### February 3, 1965

#### Walt Disney Productions Consolidates Again

Walt Disney Productions acquires WED Enterprises from Walt Disney for approximately \$4 million.

#### July 6, 1960

#### Walt Disney Productions Purchases Remaining Stake in Disneyland

Walt Disney Productions, Inc. purchases the remaining 34.5 percent interest in Disneyland, Inc. for \$7.5 million.

#### June 19, 1957

# Walt Disney Productions Exercises Disneyland Options

Walt Disney Productions, Inc. exercises options to purchase an additional 31.0 percent stake in Disneyland, Inc. for \$528,810.

#### October 3, 1955

#### The Mickey Mouse Club Airs

The Mickey Mouse Club first airs on ABC.



#### July 17, 1955

#### **An American Original Opens**

Disneyland first opens its gates in Anaheim, California. Walt Disney Productions invests \$500,000 to own 34.5 percent of Disneyland, Inc., the company that owns Disneyland.



#### April 6, 1953

#### **Retlaw Enterprises Founded**

Retlaw Enterprises is founded as a private company solely owned by Walt Disney to control the merchandising rights to the name "Walt Disney."

#### December 16, 1952

#### **WED Enterprises Founded**

WED Enterprises is founded as a private company owned solely by Walt Disney to design and create Disneyland.

#### April 2, 1940

#### First Preferred Shares Issued

Walt Disney Productions, Ltd. issues 155,000 shares of 6 percent cumulative convertible preferred stock in the over-the-counter market.

# WALT DISNEY PRODUCTIONS WASHINGTON TO THE PRODUCTION TO

#### September 29, 1938

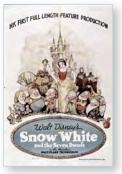
### Walt Disney Productions, Ltd. Consolidates

Walt Disney Productions, Ltd. absorbs the three other Disney companies created in 1929.

#### December 21, 1937

### Premiere of Snow White and the Seven Dwarfs

Snow White and the Seven Dwarfs, the first feature-length animated film, premieres accompanied by the first comprehensive merchandise campaign.



#### December 16, 1929

### Walt Disney Productions, Ltd. Formed

The Disney Brothers partnership is replaced by Walt Disney Productions, Ltd.; Walt Disney Enterprises; Liled Realty and Investment Company; and the

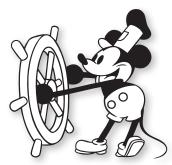
Disney Film Recording Company.



#### November 18, 1928

#### Steamboat Willie Debuts

Mickey and Minnie Mouse debut in *Steamboat Willie*, Disney's first animated film with sound effects and dialogue.



#### October 16, 1923

#### The Alice Comedies Created

Walter E. and Roy O. Disney establish The Disney Brothers Studio in a contract with M.J. Winkler for a series of animated short subjects entitled *The Alice Comedies*.

This Fact Book has been prepared by the Investor Relations group of The Walt Disney Company solely to provide information for shareholders and others interested in the Company. It is not intended to be a recommendation with respect to investment decisions. All shareholders and potential investors should carefully review the Annual Report of the Company on Form 10-K and the other quarterly and periodic reports of the Company and other information filed by the Company with the Securities and Exchange Commission before making any investment decision. All information contained in this Fact Book is presented as of the date below, and the Company assumes no duty to confirm, revise or update the information.

February 1, 2013