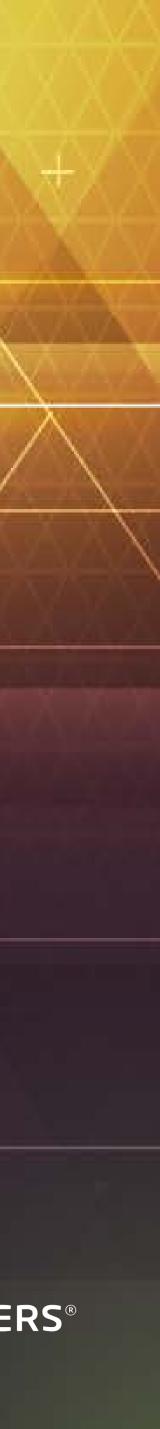
THOMSON REUTERS ONESOURCE:

Responding Today for the Global Tax Requirements of Tomorrow

JOE SPADARO VP, HEAD OF SALES – EMEA ONESOURCE CORPORATE TAX SOLUTIONS



the answer company™ THOMSON REUTERS®



A WALK THROUGH THE GLOBAL TAX LIFECYCLE



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LET'S EXPLORE AN ILLUSTRATION WITH "ZOOM MOTORS"





GLOBAL FOOTPRINT OF ZOOM MOTORS:





UK GAAP

ENTITIES

ERP INSTANCES



COUNTRIES







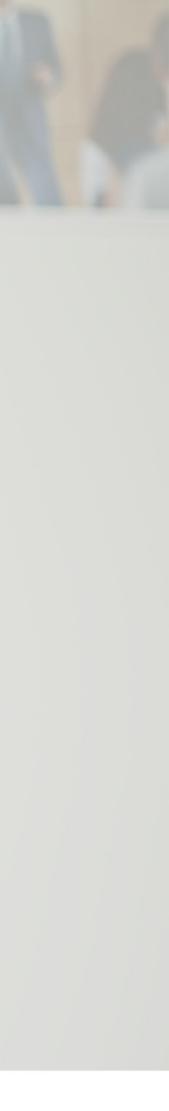
INCREASING PRESSURES:

ECONOMIC

REGULATORY

OPERATIONAL





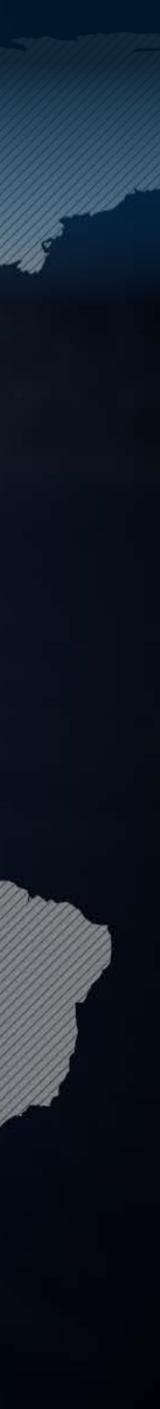


GLOBAL SUPPLY CHAIN



VAT IMPLICATIONS





DISTRIBUTION: GLOBAL







DOCUMENTATION



A



CUSTOMS





DISTRIBUTION



DISTRIBUTION: BRAZIL

0 3/2.00







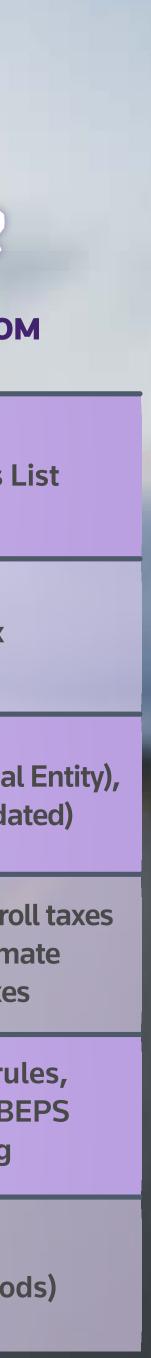
DISTRIBUTION: AUSTRALIA

5% IMPORT DUTY

10% GST : TRANSFER PRICING

GLOBAL COMPLIANCE REQUIREMENTS EXAMPLES

| | BRAZIL | CHINA | | | |
|------------------------------------|--|---|---|---|--|
| INDIRECT TAX | VAT (ICMS, IPI, PIS/COFINS) returns | Golden Tax System, phasing out Business Tax & phasing in VAT return | VAT (IVA) return | GST return | VAT return, EU Sales L |
| CORPORATE INCOME TAX COMPLIANCE | Corporate Tax (IRPJ) | Corporate Tax (CIT) | Corporate Tax (ISR) | Corporate Tax | Corporate Tax |
| STAT ACCOUNT COMPLIANCE | SPED | Statutory Audit of Accounts report | Contabilidad Electronica | Accounts Production | Statutory Accounts (Legal Annual Return (Consolidat |
| OTHER | Electronic tax invoicing (Nfe), Fuel tax (CIDE), Import Tax (II), Foreign Trade (Siscomex) | Property Tax, Excise Tax, Customs Tax | Electronic invoicing (CFDI), Excise Tax (IEPS) | Fringe BenefitsTax,Property Tax, Excise Tax, Customs | Customs, Excise Tax, Payrol (Real time reporting), Clima Change Levy, Landfill taxes |
| TRANSFER PRICING | Brazilian Transfer Pricing calculation rules, specific compliance | Establish policies and documentation | Comply with OECD rules, no separate return. BEPS potentially emerging | Comply with OECD rules, no separate return. BEPS potentially emerging | Comply with OECD rul no separate return. BE potentially emerging |
| INFORMATION REPORTING | SPED, IRPJ | | DIOT | | Instrastat reporting (EU movement of good |

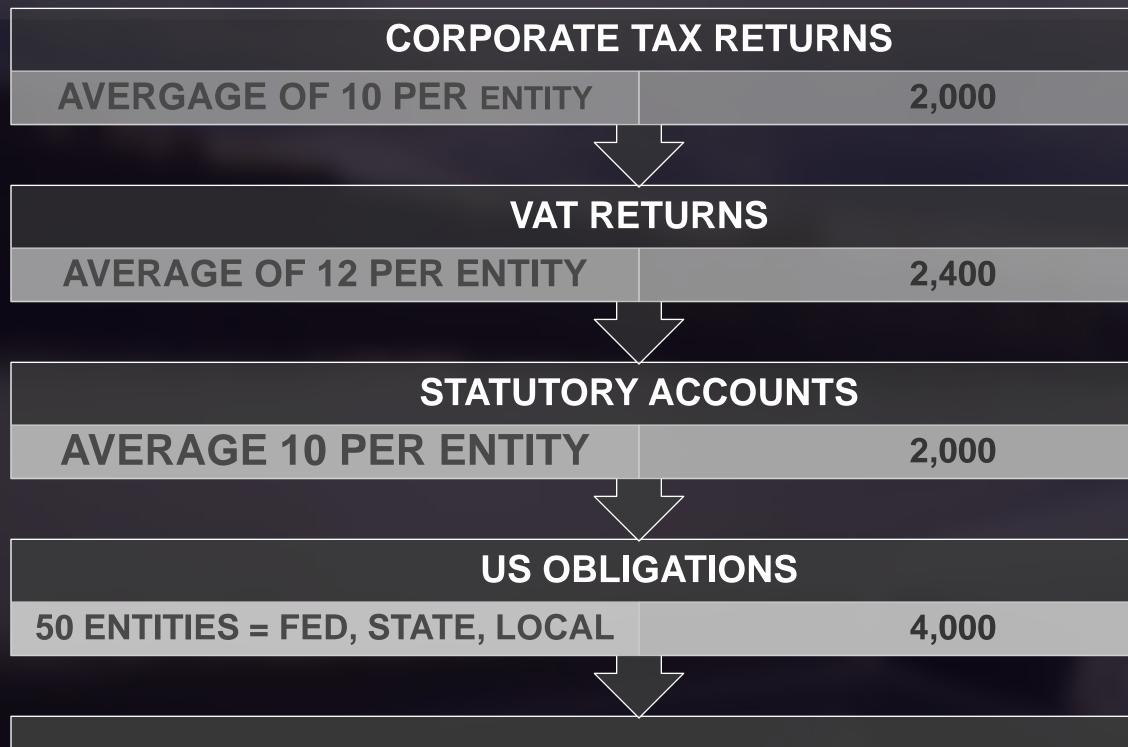




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SO WHAT'S THE IMPACT?





FACTOR IN "OTHERS" AND THE RESULTS:

ZODO

Really ??

> <u>10,000</u> OBLIGATIONS ANNUALLY?

The Long and Winding Road: Tax Landscape Evolution

- Legislation
- Initiatives to simplify Org Structure
- Shared Service Centers/COE's
- Forecasting plays a larger role
- M&A Activity
- Tax sensitization of data
- Leadership/personnel changes
- Alignment of tax with finance transformations







Tax Landscape Evolution: Where are Customers asking for Help?

- Data Management is a #1 challenge affecting all tax processes
- Most Data Sources and BI tools are built for Finance by Finance/IT

- Data to be shared across tax processes to reduce manual intervention
- Audit & Controversy defense
- Transactional level detail accessible for tax, including Operational TP



SAFT continues to draw attention and needs to be addressed now & future Digitalisation of Tax filings/data and real time interrogation by authorities Shared service center enablement for Tax: VAT, Stat Reporting, Data Mgt, etc Platform for Tax that is IT independent or very light touch; owned by Tax Reporting & Analytics: modern capabilities including multi-dimensional/cube

Common: Entity Management, Chart of Accounts, Tax JE's across systems



ONESOURCE RESPONDING STRATEGY



MODERN USER EXPERIENCE INCLUDING MOBILE

PLATFORM ECOSYSTEM FOR TAX SHARED DATA & CAPABILITIES ACROSS TAX PROCESSES

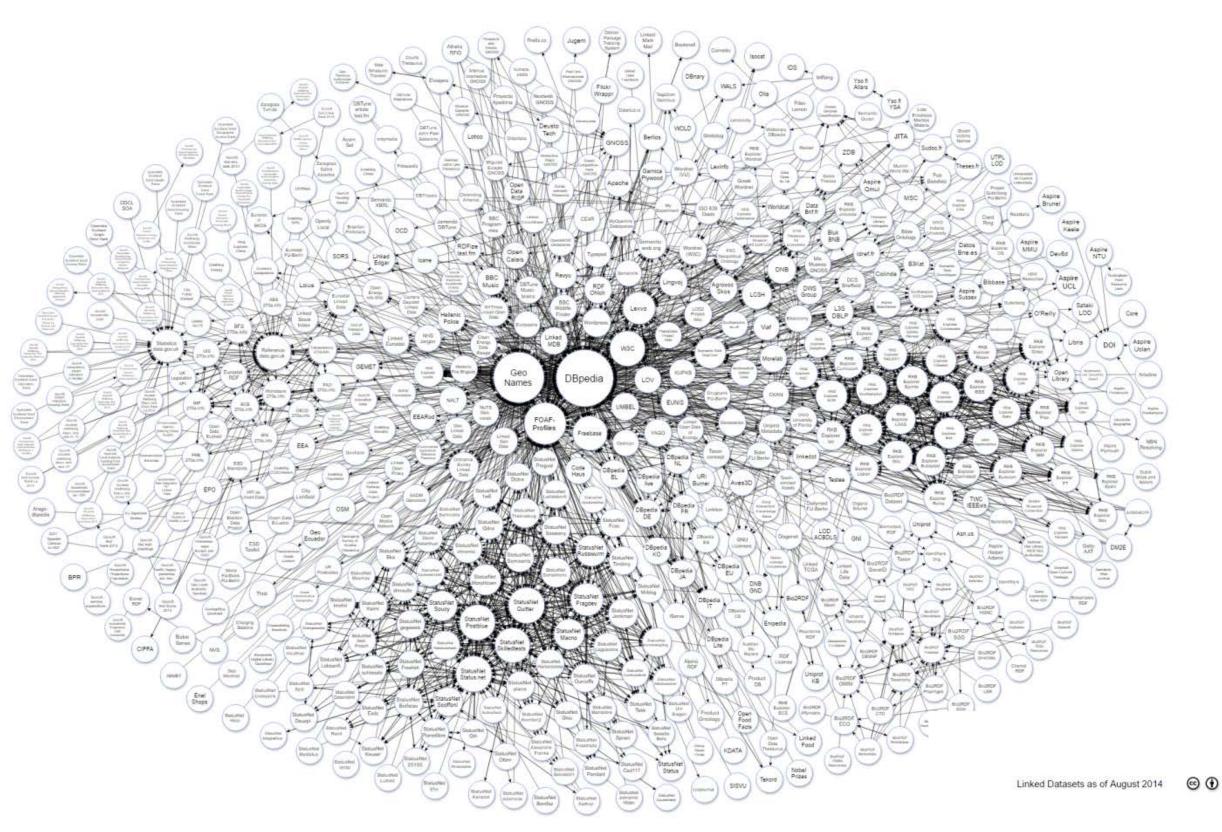
GLOBAL EXPANSION & COVERAGE

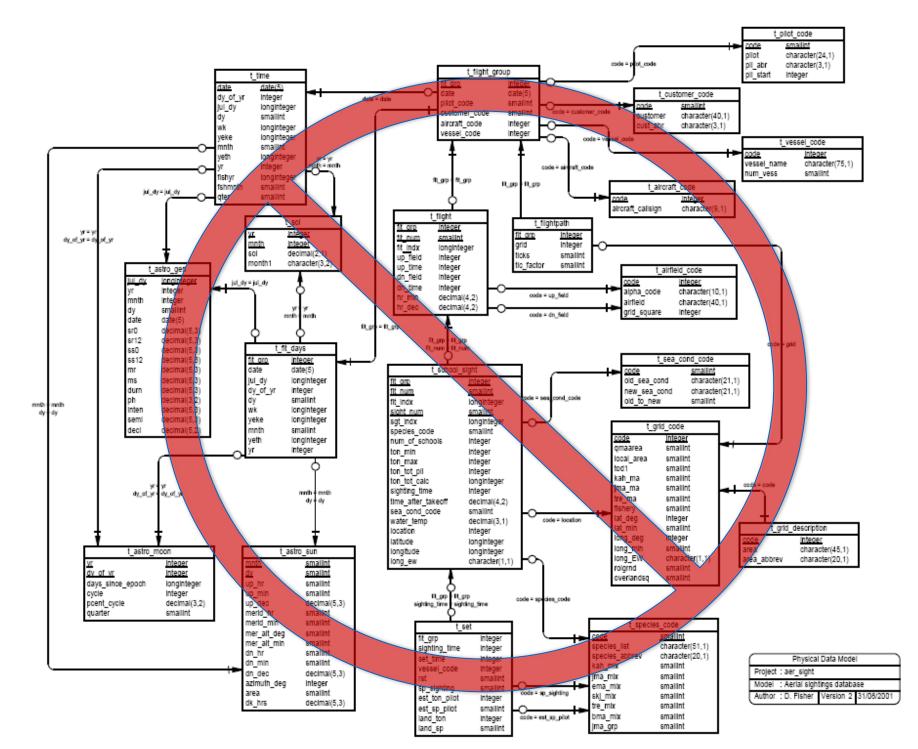
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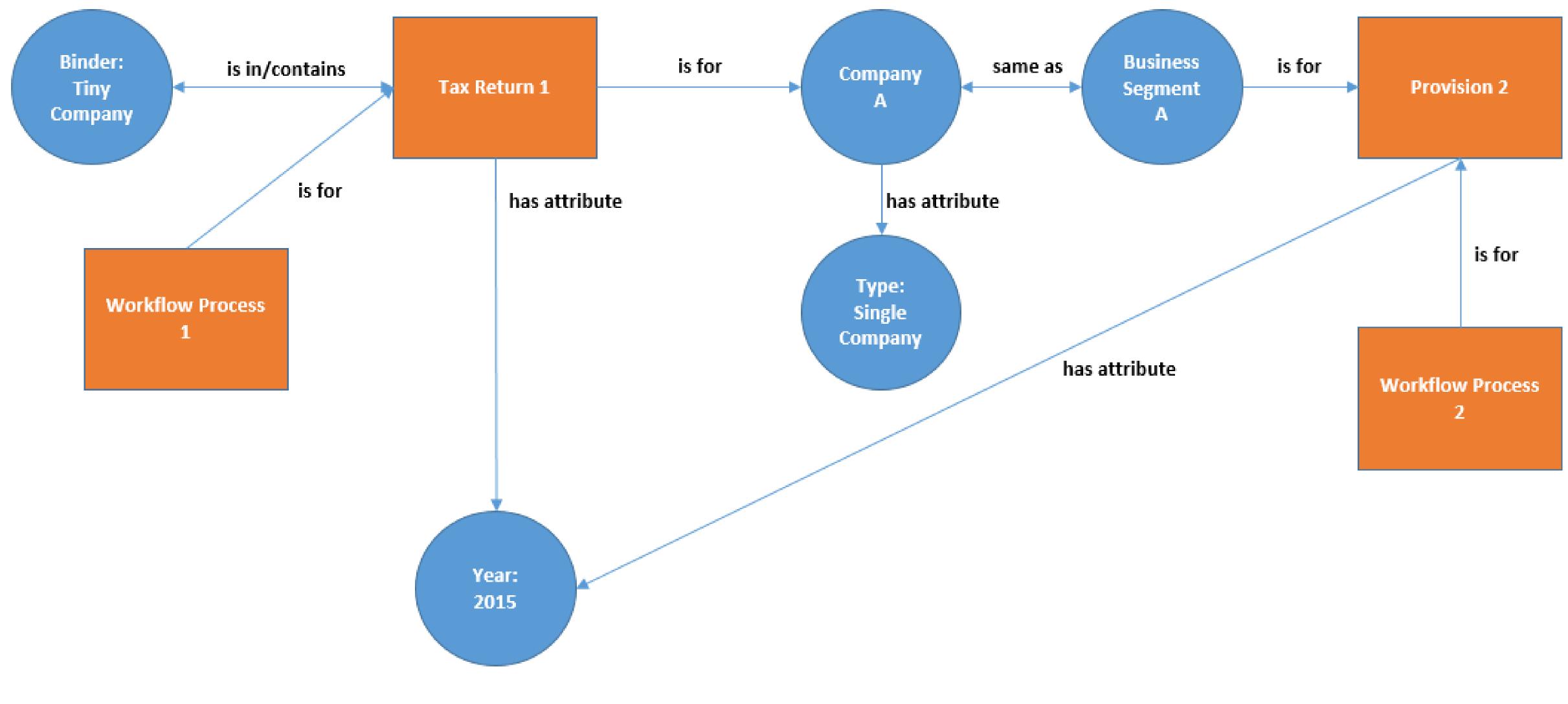
TAX DATA ENGINE PLATFORM: ONESOURCE

- BIG DATA STORAGE FOR TAX
- LINKED THROUGH IDENTIFIERS (MASTER DATA)
- RELATIONAL DATABASE WILL NO LONGER SUFFICE





THE SIMPLEST TAX EXAMPLE...



Imagine with all your entities, data, sources, and obligations globally...

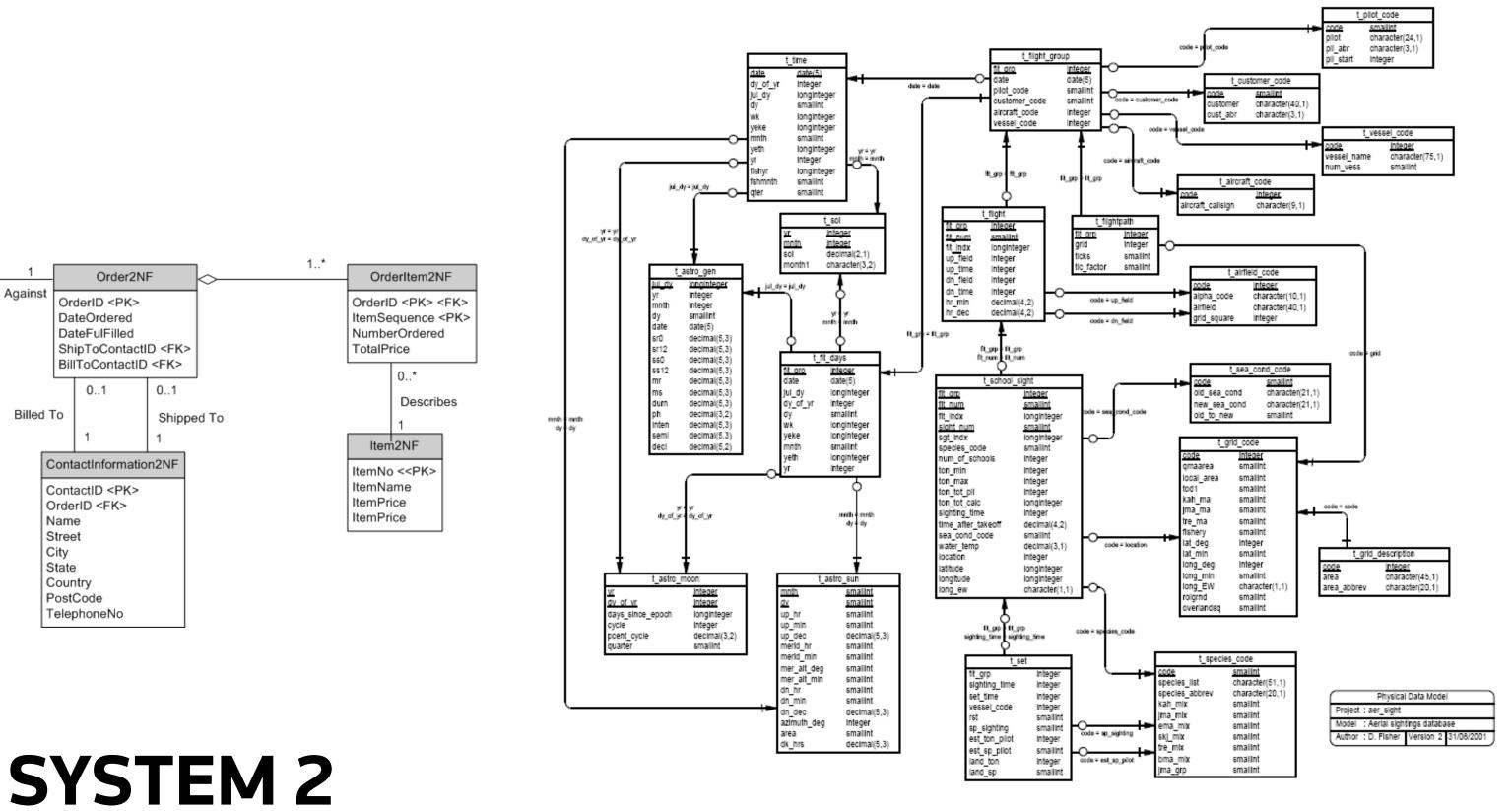
TODAYS TAX SYSTEMS: BUILT WITH DISPARATE RELATIONAL ARCHITECHTURE

| User | | | | | | | | |
|---------------------|---------------------|--------------|----------|-----------------|--------------------------|-------|---------------|--|
| UserID | UserID User Address | | Phone | Email | mail | | Alternate | |
| 1 | Alice 123 Foo | | 12345678 | alice@examp | lice@example.org alice@i | | neo4j.org | |
| 2 | Bob | 456 Bar Ave. | | bob@exampl | ob@example.org | | | |
| | | | | | | | | |
| 99 | Zach | 99 South St. | | zach@examp | le.org | | | |
| | | | | | | | | |
| Order | | | | Lington | 8 | | | |
| Order | llcarl | | | LineItem | | uctID | Quantita | |
| OrderID | Userl | D | | OrderID | Prod | uctID | Quantity | |
| | Userl | D 🗲 | | | | uctID | Quantity 2 | |
| OrderID | | D • | | OrderID | Prod | uctID | | |
| OrderID 1234 | 1 | D • | | OrderID 1234 | Prod 765 | uctID | 2 | |

| Product | | | | | |
|-----------|----------------------|----------|--|--|--|
| ProductID | Description | Handling | | | |
| 321 | strawberry ice cream | freezer | | | |
| 765 | potatoes | | | | |
| | | | | | |
| 987 | dried spaghetti | | | | |

| OrderPayment2NF | 0* | 1 | _ | Order2N | F | k |
|--|----|--------------|---|---|-------|-------|
| OrderID <pk><fk> PaymentNumber <pk> Amount PaymentDescription</pk></fk></pk> | | Made Against | Da Da Sh | derID <pk> ateOrdered ateFulFilled ipToContactI IToContactID</pk> | | |
| | | | | 01 | 01 | |
| | | Billed | То | | Shipp | ed To |
| | | - | | 1 | 1 | |
| | | ſ | Cont | actInformatio | n2NF | |
| | | | Orde Nam Stree City State Cour Post | et e | | |

SYSTEM 1

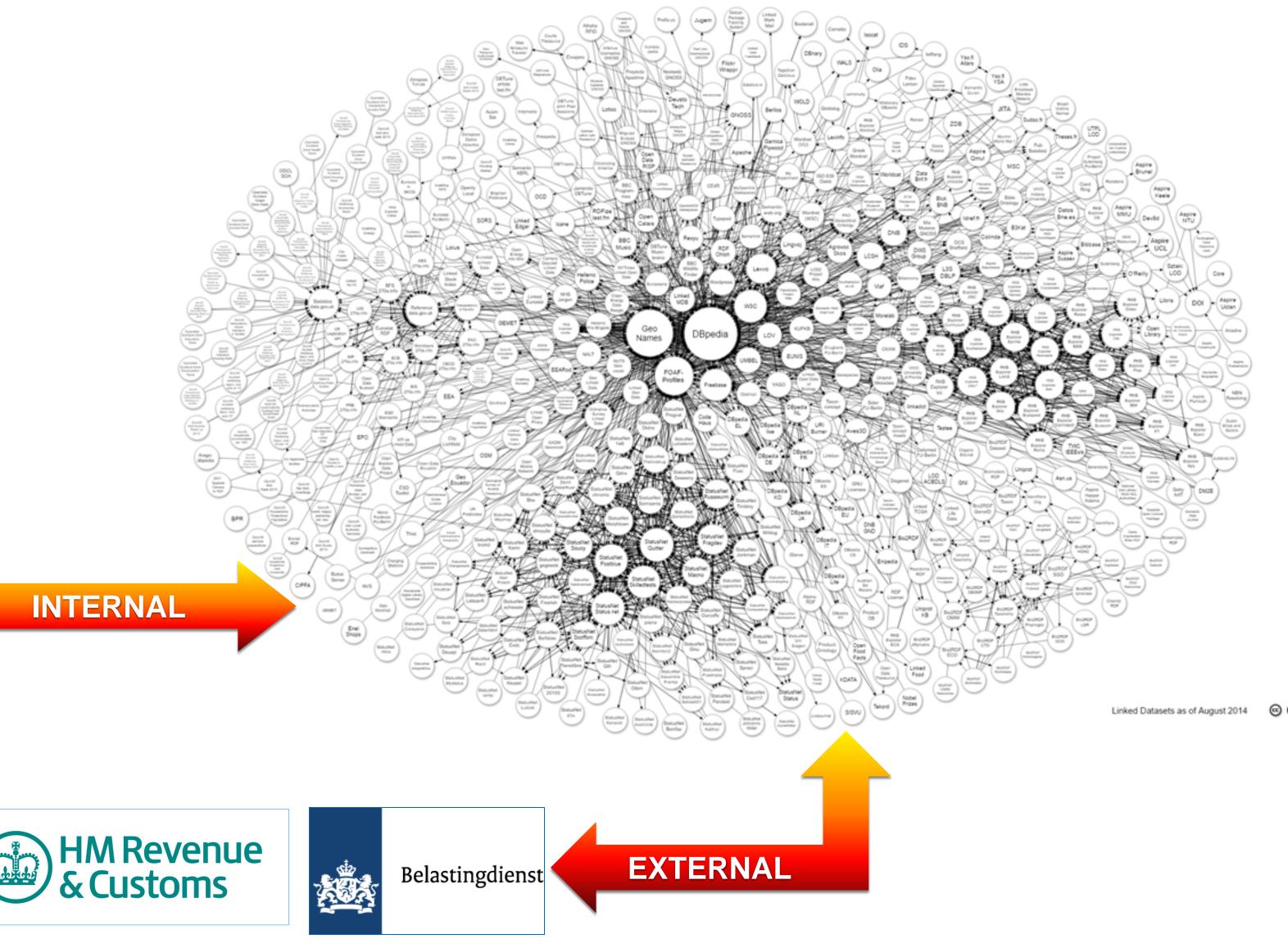


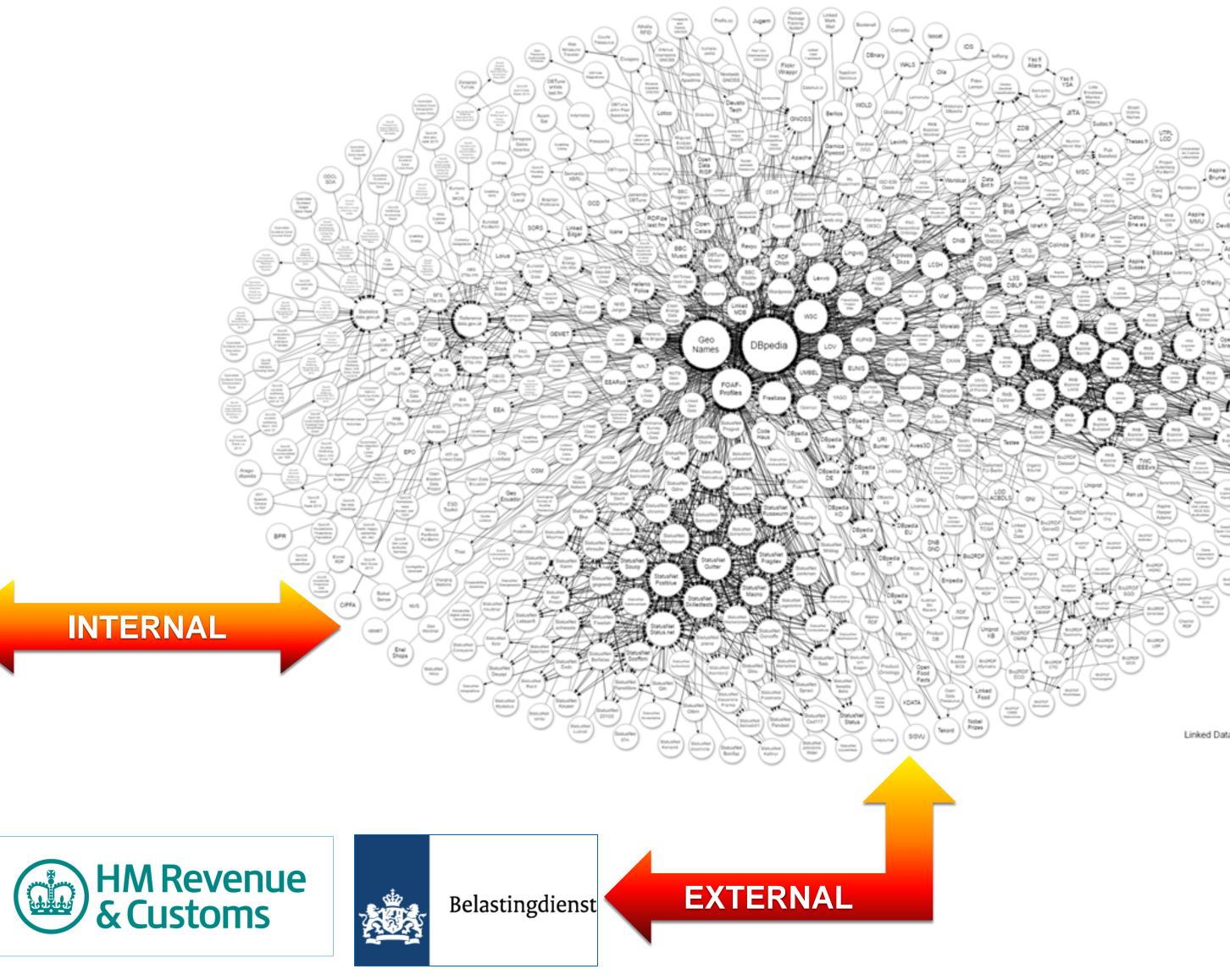
SYSTEM 3

TOMORROW'S REQUIREMENTS: SHARED DATA

►LINKED "BIG DATA" ► KNOWLEDGE GRAPHS MICRO SERVICES ► OPEN API'S







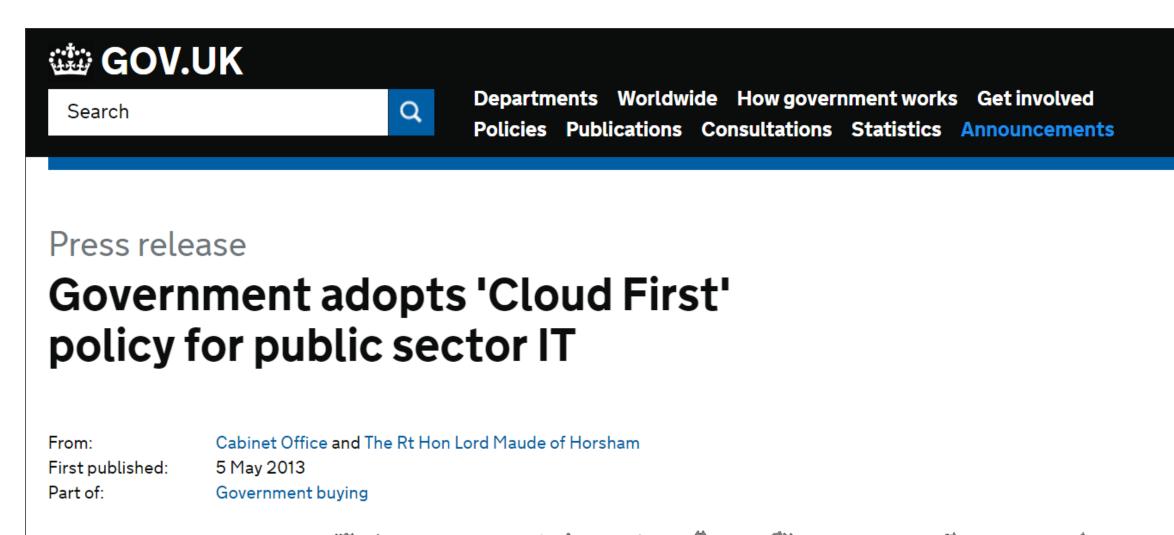


CLOUD

CLOUD STRATEGY AT THE TR LEVEL • TR PARTNERSHIPS WITH AMAZON & MICROSOFT WHY???? O SECURITY, DATA RESIDENCY, AND COST DRIVERS SCALABLE GLOBAL ROLLOUTS THAT COMPLY WITH 0 LOCAL REQUIREMENTS MANY CORPORATES ARE MOVING TO CLOUD VIA SAME PROVIDERS







Home » News & Analysis » Financial services firms still cagey about cloud computing

Financial services firms still cagey about cloud computing

March 6, 2015 Written by David Bannister

📄 Print 🛛 Email

The great IT myth: is cloud really less secure than on-premise?

Feature 9 MARCH 2015

'49% of IT decision makers admit they are "very or extremely anxious" about the security implications of cloud services'



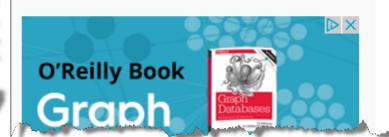
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Why the U.S. Government Finally Loves Cloud Computing SEPTEMBER 2, 2016

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Two Women Reportedly Allege Donald Trump Touched Them Without Consent OCTOBER 12, 2016



TECH FUTURE OF WORK See the Fortune 500 list

Why the U.S. Government Finally Loves Cloud Computing

by Barb Darrow @gigabarb

FOCUS ON BUSINESS.

WE HAVE AZURE COVERED.

SEPTEMBER 2, 2016, 10:31 AM EDT

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A banking dream team is looking at technology that could 'impact financial services the way the Internet changed media'



Oscar Williams-Grut 🛛 🗹

⊙ Dec. 17, 2015, 10:17 AM 6 3,079 ♀ 1

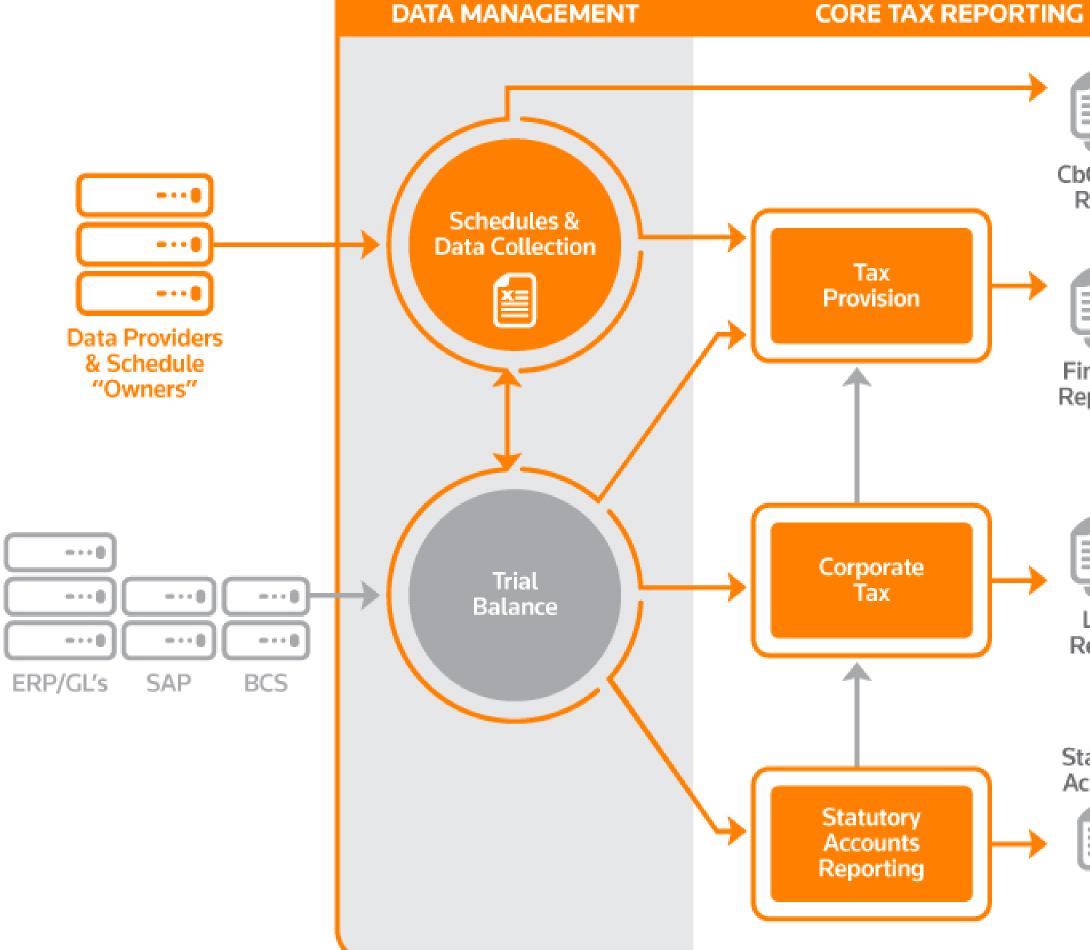
'Big Four' Accounting Firms Meet to Consider Blockchain Consortium

Michael del Castillo (@DelRavMan) | Published on August 11, 2016 at 14:33 BST



Market Driver: Integrated Tax Platform

ONESOURCE Corporate Enterprise







CbC BEPS Report



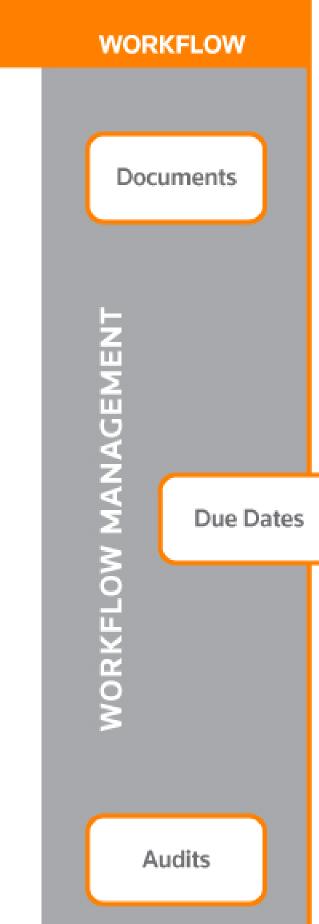
Financial Reporting



Local Returns

Statutory Accounts





Integrated process and technology
Shared Data through annual lifecycle
Streamlined process & Reduction of errors

 Platform extends to: Indirect Tax, Transfer
 Pricing, Global Trade, etc





ONESOURCE: Integrated Tax Platform

ONESOURCE



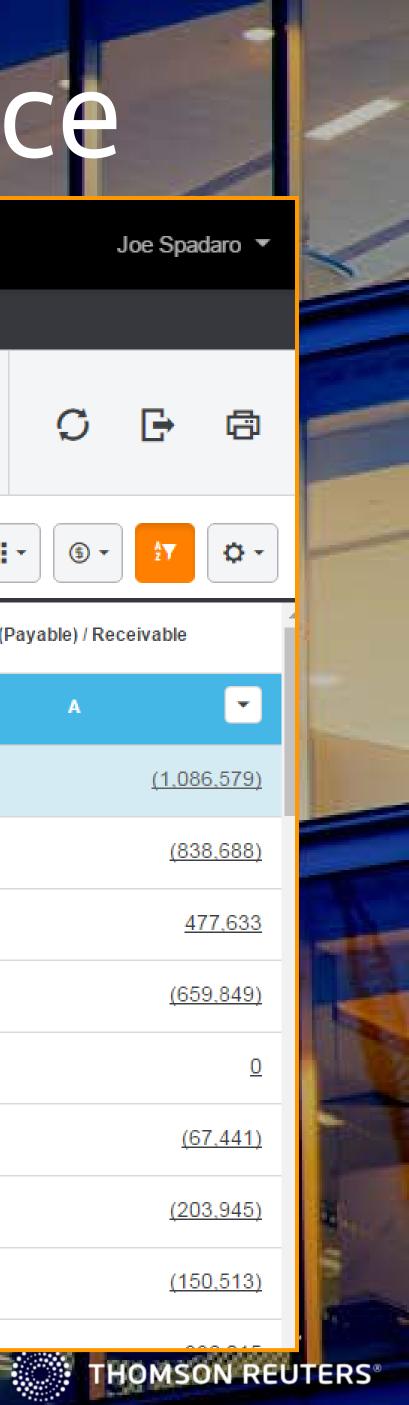
Richard Hart



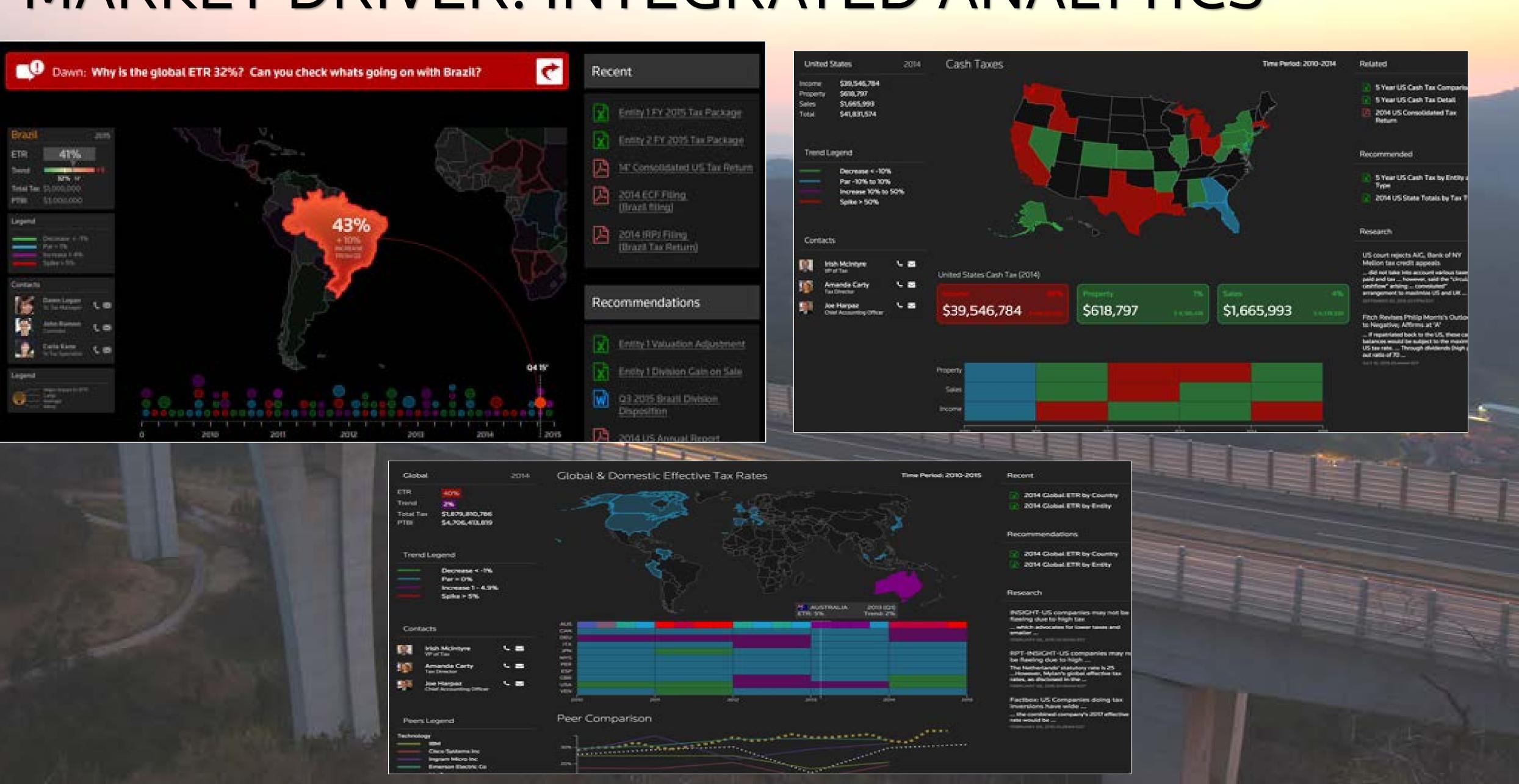


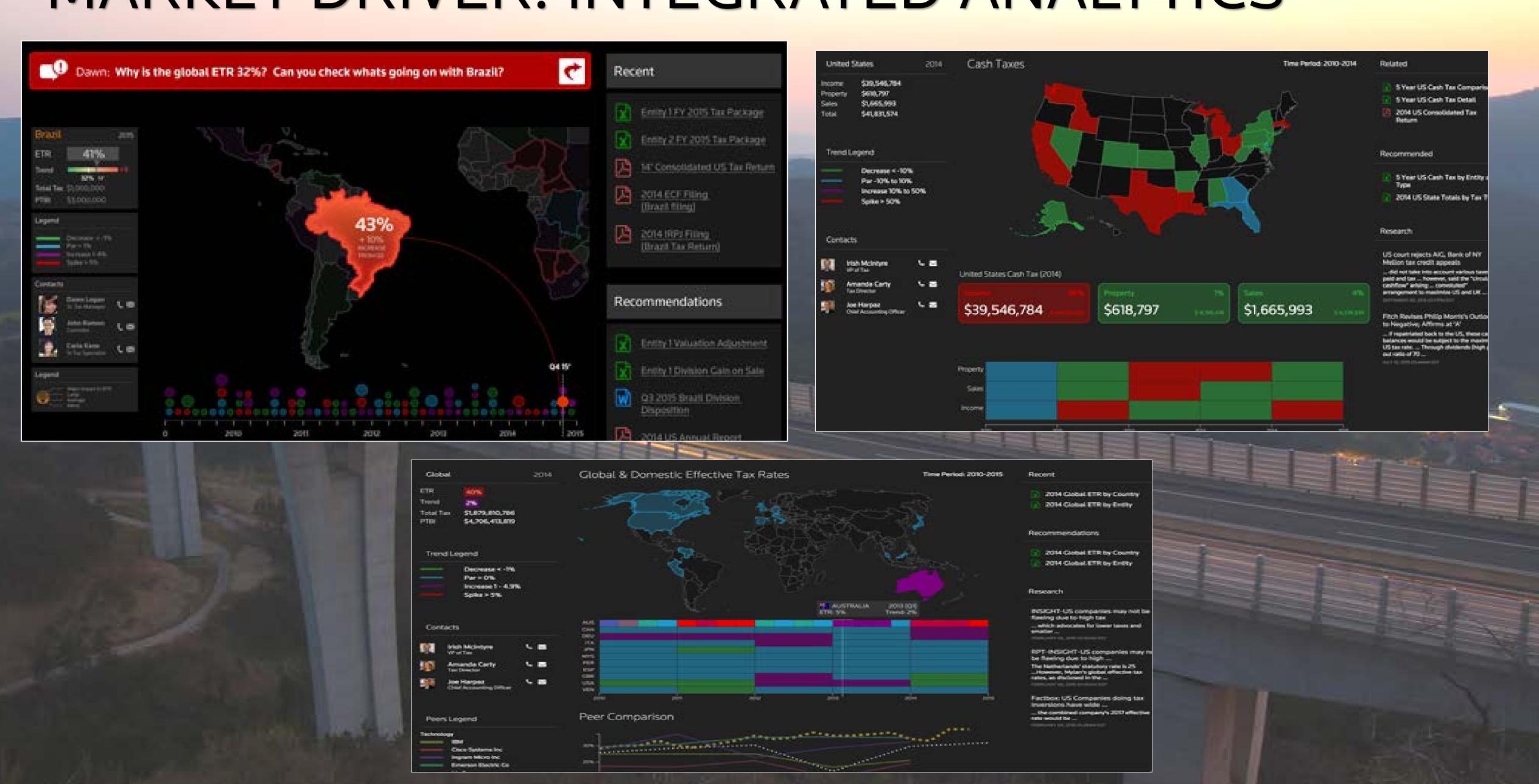
Market Driver: Modern User Experience

| ≡ | ONESOURCE TAX PROVISION | | | | | |
|---|---|---------------------------|---------------------------------|----------------------------------|---|--|
| ١ | ly Datasets Review & Edit Reporting Analysis Jobs W | orkpapers Settings Admini | stration Help | | | |
| | BASE DATASET COMPARING DATASET | LEAD SHE | ET | DATA ENTRY | | |
| ~ | A 2015 Provision - O B Select Dataset | - Select S | Sheet - | Select Entry | | |
| | UNITS SUB-CONSOLIDATIONS | | | | <u>ка</u> ка ка ка ка ка ка ка ка ка ка ка ка ка | |
| | | Effective Tax Rate (%) | Total Tax Provision / (Benefit) | Deferred Tax Asset / (Liability) | (Payable) / Receivable | |
| | Unit Code 💌 Unit Name 💌 | A | A 🔽 | A | A | |
| 1 | AR001 ACME AR Services S.R.L. | 35.00 % | <u>415,452</u> | <u>(3,146)</u> | <u>(1,086,579)</u> | |
| 2 | BE001 ACME BE Finance BVBA | 33.00 % | <u>316,921</u> | <u>1.472</u> | <u>(838,688)</u> | |
| 3 | BE002 ACME BE Services BVBA | 0.00 % | <u>0</u> | <u>0</u> | <u>477,633</u> | |
| 4 | BE003 ACME BE Logistics BVBA | 33.00 % | <u>251,476</u> | <u>2,914</u> | <u>(659,849)</u> | |
| 5 | CA001 ACME CA Finance Ltd | 25.00 % | <u>(187,360)</u> | <u>543,004</u> | <u>0</u> | |
| 6 | CH001 ACME CH Finance AG | 8.50 % | <u>25,714</u> | <u>0</u> | <u>(67,441)</u> | |
| 7 | CH002 ACME CH Services AG | 8.50 % | <u>77,439</u> | <u>0</u> | <u>(203,945)</u> | |
| 8 | CH003 ACME CH Logistics AG | 8.50 % | <u>57,387</u> | <u>0</u> | <u>(150,513)</u> | |
| _ | | | | | | |



MARKET DRIVER: INTEGRATED ANALYTICS





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