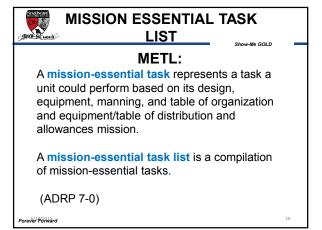
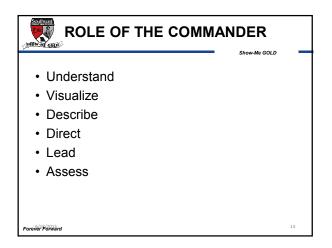


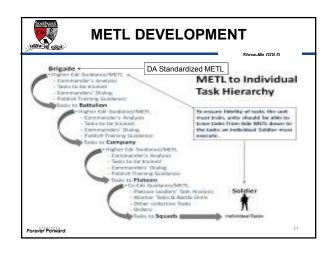
PRINCIPLES OF LEADER TRAINING
 The Army's principles of leader development Lead by example Develop subordinate leaders Create a learning environment for subordinate leaders Train leaders in the art and science of mission command Train to develop adaptive leaders Train leaders to think critically and creatively Train your leaders to know their subordinates and their Families

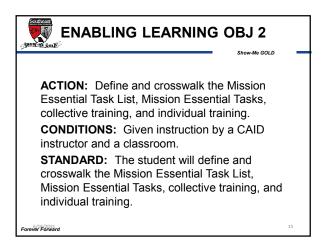
PRINCIPLES OF UNIT State of south TRAINING Show-Me GOLD The Army's eleven principles of unit training 1. Commanders and other leaders are responsible for training. 2. Noncommissioned officers train individuals, crews, and small teams. 3. Train to standard. 4. Train as you will fight. 5. Train while operating Train fundamentals first 6. 7. Train to develop adaptability 8. Understand the operational environment 9. Train to sustain. 10. Train to maintain.

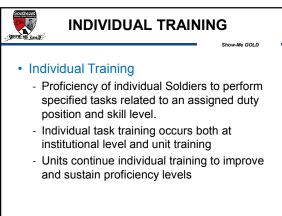
11. Conduct multiechelon and concurrent training.











COLLECTIVE TRAINING

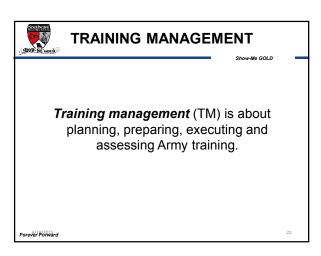
- Collective Training
 - Reinforces foundations of individual training and introduces additional skills needed to support the units mission and readiness.

Show-Me GOLD

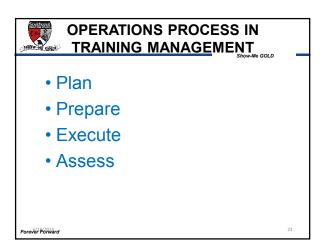
- Contribute to the unit's training objectives and mission essential task proficiency.
- Occurs at home station and maneuver combat training centers.
- Unit training develops and sustains organization's readiness by achieving and sustaining proficiency

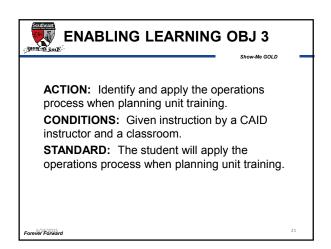
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COMPANY METL TASKS	COMPANY COLLECTIV TASKS	E PLATOON COLLECTIVE TASKS	PLATOON INDIVIDUAL TASKS							
efend Asigned Area (1, 1, 2, 2, 2, 2, 2, 3, 3, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5,	Default and Avain (17, 8, 10) Biold Status (16, 10) (17, 9, 10) Biold Status (16, 10) (17, 10) Biold Status (16, 10) (17, 10) Biold Status (16, 10) (17, 10) Biold Status (16, 10)	(63-2-1024.08-00DT) (T, P, U) Handle Enemy Prisoners of War (19-3-3306.08-00DT)	Deduced sequest Neuron Postance (32, 2012) Deduced Sequest Neuron Postance (32, 2012) Sequest Neuron Postance (32, 2012) Sequest Neuron Postance (32, 2012) Response (32, 3012) Response (32, 3012)							







ARMY PLANNING PROCESS FOR TRAINING

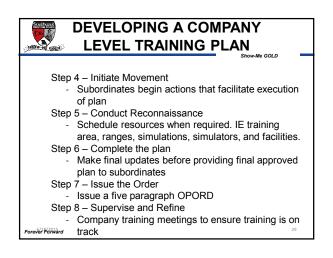
Military Decision Making Process (MDMP). This is the Army's operations planning method used for commands with a coordinating staff (typically battalion and higher).

Troop Leading Procedures (TLP). This is the Army's operations planning and execution process for units without a coordinating staff (typically company and platoon).

Forever Forward

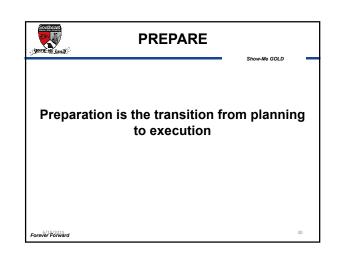






Step 1 – Receive the mission A Company Angle A Company Show-Me GOLD Step 1 – Receive the mission - Receive WARNO from higher commander - Leaders perform initial assessment of the mission and determine collective tasks the unit will train on and time and resources necessary to achieve

- and time and resources necessary to achieve collective task proficiencyEnsure all subordinate elements have adequate
- training time to achieve task proficiency Step 2 – Issue a Warning Order
- Provide subordinates with training mission, tasks to be trained on, and timeline
 - Follows the five paragraph OPORD format

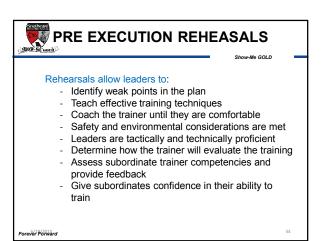


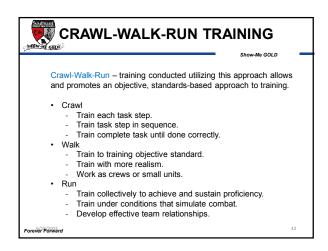
TRAINER CERTIFICATION Trainer Certification - Understand commanders guidance Know tasks to be trained (T&EO) **Reviews** references Gathers and prepares training support

- Conduct recon of training site
- Prepares training material
- Conducts risk assessment

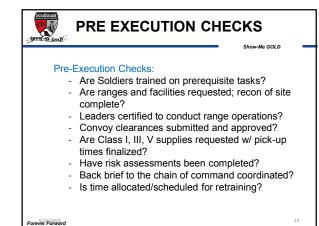
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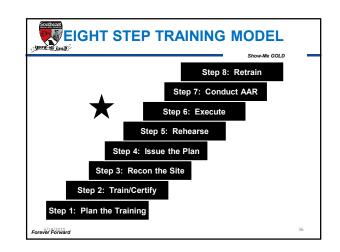
- Rehearsal for trainer and other trainers
- Plans, prepares, and rehearses AARs

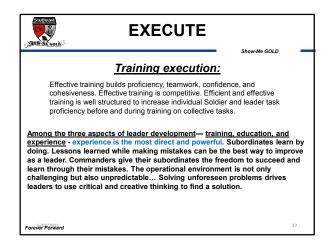


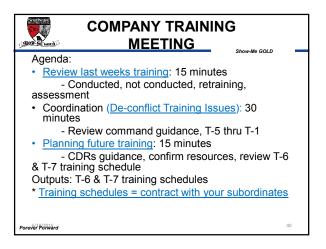


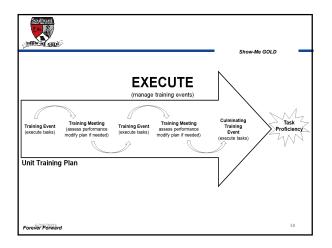


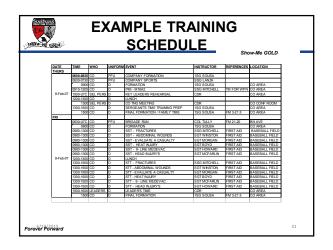


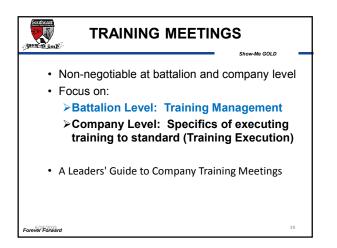


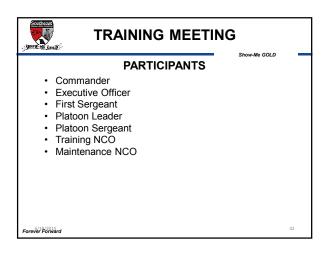


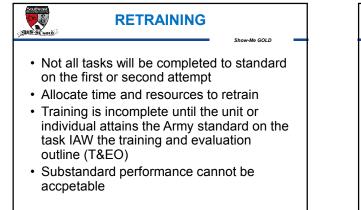


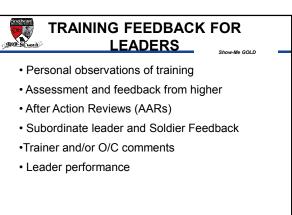




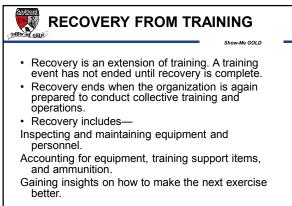






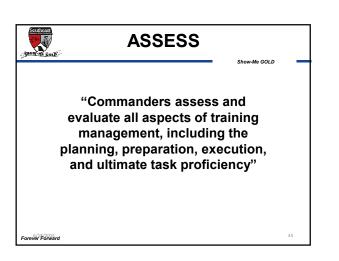


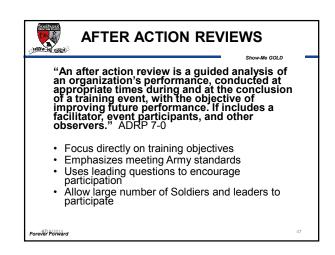
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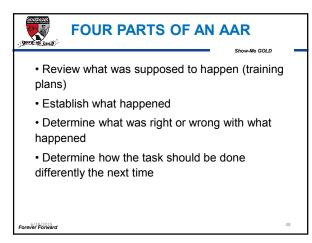




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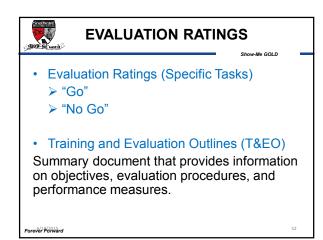




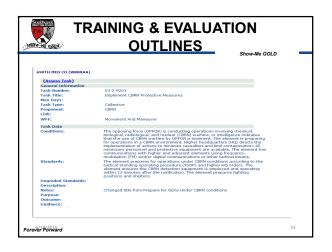


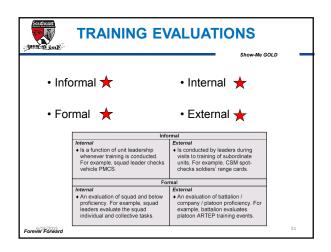
AAR RULES OF ENGAGEMENT Show Me GOLD • Bottom line: This is your AAR • Success = Learning • Participate in this interactive professional discussion • Foster the non-hostile environment (spirited, but not emotional) • Be thick-skinned (put your ACH on and buckle your chin straps)

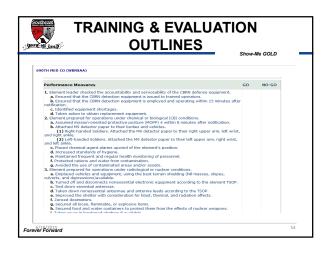
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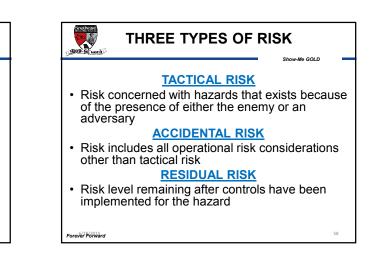
TRAINING ASSESSMENTS

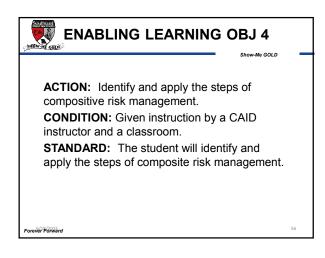
Assessment Ratings (METL)

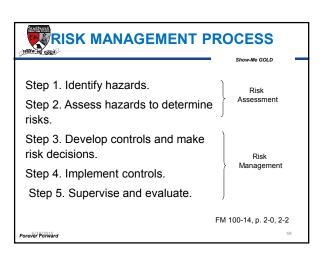
- "P" (needs practice)
- ➤ "U" (untrained)

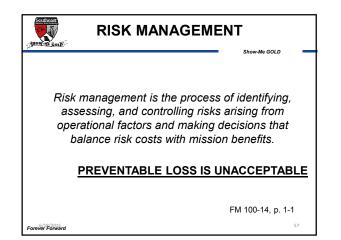
Commanders consider the following:

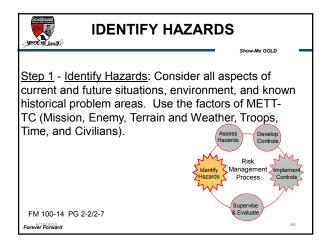
- Own observances and those of subordinate leaders
- Feedback from AAR
- Results of unit evaluations







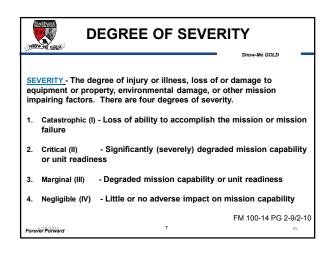




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			fir id	azards are the same as in st step of the process entifying ızards/risk/dangers					
			,	dditional space for entries in Items 5 through 11 is prov	ided on page	2.			
3. OVERALLL	RISK LEVEL AFTI	R CONTROLS	ARE IMPLEM	ENTED (Check One)					
LOW	MOD	ERATE	HIGH [EXTREMELY HIGH					
14. RISK DECIS	ION AUTHORITY								
LAST NAME		b. i	ANK c.	DUTY POSITION		d. SIGN/	ATURE		
	566, APR 2005								Page 1 of

	have at	REE OF PROBAB	SILITY
	OBABILITY The ofive degrees o	e likelihood that an event will o f probability:	ccur. There
1.	Frequent (A)	- Occurs very often, continuou	usly experienced
2.	Likely (B)	- Occurs several times	
3.	Occasional (C)	- Occurs sporadically	
4.	Seldom (D)	- Remotely possible; could or	ccur at some time
5.	Unlikely (E)	- Can assume it will not occur impossible	, but not
Forever F	orward	6	FM 100-14 PG 2-8/2-9 64

and a			2a. DTG BEGIN 1 Aug 2009 0500 hours	1 Aug 2009 0500 hours 31 July 2010			3. DATE PREPARED (YYYMMDD) 20090501 Show-Me GOLD		
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	Struck by Vehicle Heat Injury								
	Adverse Weather								
			Additional space for entries in Items 5 through 11 is provid	ied on page 2.					
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14. RISK DECIS	AN AUTRORITI	b. RAN	c. DUTY POSITION	d	SIGNATURE				



outco	LEVEL - Estimating risk follows from examining	the
outco		
INCIO	omes of both the probability and severity of haza dents. There are four levels of risk.	
I. E	Extremely High Risk (E) - Loss of ability to accompli nazard occurs during mission	ish the missio
	ligh (H) - Significant degradation of mission capal he required mission standard	bilities in term
	<i>I</i> oderate (M) - Expected degraded mission capabil he required mission standard	lities in terms o
	ow (L) - Expected losses have little or no impact accomplishment of mission	on
t 1. L	he required mission standard low (L) - Expected losses have little or no impact of accomplishment of mission	

ASSESS HAZARDS

STEP 2: IS CONDUCTED IN THREE SUBSTEPS

- 1. SUBSTEP A DEGREE OF PROBABILITY
- 2. SUBSTEP B DEGREE OF SEVERITY

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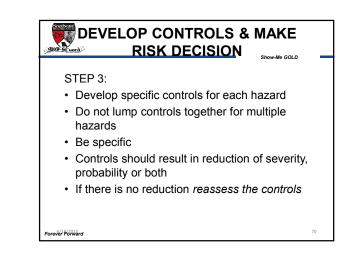
Forever Forward

3. SUBSTEP C - ESTIMATE LEVEL OF RISK

FM 100-14 PG 2-8

Show-Me GOLD

			н	azard Probability	,					
		Frequent	Likely	Occasional	Seldom	Unlikely				
	Catastrophic	extremely high	extremely high	high	high	medium				
Severity	Critical	extremely high	high	high	medium	low				
Seve	Moderate	high	medium	medium	low	low				
	Negligible	medium	low	low	low	low				
Forever Forwa	rd					67				



2a. DTG BEGIN 2b. DTG EPGIN 3. DATE PREPARE Lacensel GOULarch 1 Aug 2009 0500 hours 31 July 2010 20090501						01		
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a LAST NAME	SMITH	b. RANK SFC			c. POS	TION Plato	on SGT	
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	Struck by Vehicle	High						
	Heat Injury	High						
	Adverse Weather	High						
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13 OVERALLI	RISK LEVEL AFTE	R CONTROLS ARE IM	PLEMENTED (Check One)		-			
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	Struck by Vehicle	High	Road Guards, Front & Trail Veh, Lights, Vest						
	Heat Injury	High	Hydrate, mod uniform, ice sheets, Water, water breaks						
	Adverse Weather	High	Lightning lock down						
			Additional space for entries in Items 5 through 11 is prov	rided on page 2					
3. OVERALLL	RISK LEVEL AFTE	R CONTROLS ARE	IMPLEMENTED (Check One)						
LOW	MODE	ERATE H	GH EXTREMELY HIGH						
4. RISK DECIS	ION AUTHORITY								
LAST NAME		b. RAN	C DUTY POSITION		d. SIGN.	ATURE			

RISK ASSESSMENT										
Show-Me GOLD										
EMS 5 THROU	G. HAZARDS	7. INTIAL RISK LEVEL	8. CONTROLS	9. RESIDUAL RISK LEVEL	10. HOW TO IMPLEMENT	11. HOW TO SUPERVISE (WHO)	12. WAS CONTRO EFFEC TIVE?			
			Personnel road marching at hours of low visibility will be issued a chem light. The lane NCOIC will ensure 100% accountability and status of candidates and lane personnel as they		NCOIC will check personnel off as they depart and return to maintain accountability. Water will be replenished as					
			begin and finish the course. All candidates will receive a safety brief with the course boundaries noted. Personnel are not permitted to cross a boundary.		needed.					
	b. Dehydration	м	All candidates will begin the course with full canteens/cantelbacks. Water will be available on site. Prior HW/CW Casualties will be identified and marked on head gear.	L	Safety briefs will be given to all candidates. Forced hydration will take place in the days leading up to the	NCOIC, Cadre, NCOs and support personnel.				
			Water will be available every mile.		event. Pre-combat checks and inspections will occur prior to execution of the Road March.					
	Hot Weather (HW) Injuries	м	Prior hydration is key! All personnel will be provided with adequate water and all leaders will ensure Soldiers' canteens/camelbacks are filled. All leaders will routinely inspect and	L	LDR supervision, pre-combat inspections, briefings, logistical re-supply missions, injury prevention training	Cadre, NCOIC/OICs, Medical Personnel, support personnel, USO.				
			monitor candidates for signs of heat injuries. Water will be available along the route at each mile marker. Road March will begin at 1200 and finish at approx 1515. FLA's each		Locations of water-buffalos and 5 gallon water-cans will be briefed.					
			transporting 2 medics will be located throughout							

Short de Gonfi **IMPLEMENT CONTROLS** Show-Me GOLD STEP 4: Assign responsibility for implementation of controls · Communicate requirements to all involved

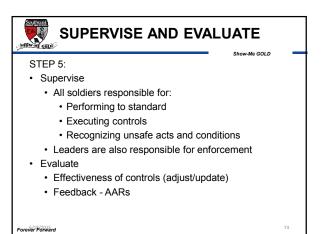
- · Incorporate into mission documents and
 - briefings
 - SOPs
 - · Orders
 - · Briefings and back-briefs
 - Training
 - · Rehearsals

Forever Forward

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2x DTG BEGN 2x DTG BEGN 2h DTG EBG 3h DT						01		
a LAST NAME SMITH b. RANK SFC					c.Pl	SITION Plato	on SGT	
5. 6. SUBTASK HAZARDS		7. INITIAL RISK LEVEL	8. CONTROLS	9. RESID RISI LEVI	<	10. HOW TO IMPLEMENT	11. HOW TO SUPERVISE (WHO)	12. WAS CONTROL EFFECTIVE?
	Struck by Vehicle	High	Road Guards, Front & Trail Veh, Lights, Vest	Moder	ate	Unit SOP		
	Heat Injury	High	Hydrate, mod uniform, ice sheets, Water, water breaks	High or Moder		Fort Benning Reg		
	Adverse Weather	High	Lightning lock down	Moder	ate	FM !!!		
					51	irect upervision		
			Additional space for entries in Items 5 through 11 is p	rovided on page 2				
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LAST NAME		b. RAD	K c. DUTY POSITION		d. SIGNAT	URE		







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	Struck by Vehicle Heat Injury	High High	Road Guards, Front & Trail Veh, Lights, Vest Hydrate, mod uniform, ice sheets, Water, water breaks	н	derate igh or derate	Unit SC Fort Bennir Reg	DP S	Direct iupervision DIC VCOIC CDR LSG	
	Adverse Weather	High	Lightning lock down	Mo	derate	FM !!! Direct Supervis	sion		
			Additional space for entries in Items 5 through 11 in	provided on pr	ge 2.				
OVERALLL	RISK LEVEL AFTE	R CONTROLS ARE	IMPLEMENTED (Check One)						
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