US Hydrogen roadmap study HTAC Meeting update

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December 2018

Objectives today

- Alignment on context, objectives and end products of US Hydrogen Roadmap
- Alignment on study approach and existing perspectives on energy futures and hydrogen in the US as foundation for the roadmap
- Definition of study setup, timeline and key milestones
- Defining next steps including data request procedure, contract and logistics

Context, objectives and end products

Study approach and existing perspective on energy futures and hydrogen in the US

- Study setup, timeline and key milestones
- Next steps

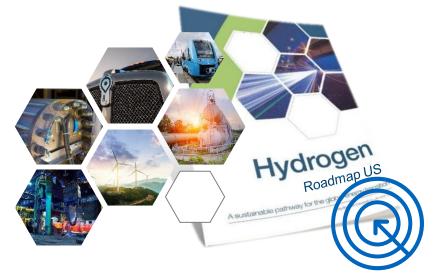
Our understanding: The objective of the project is to develop a comprehensive hydrogen roadmap for the United States

Context

- Hydrogen and fuel cell technologies have reached technical maturity in many application areas, but are facing introduction barriers, e.g., lack of infrastructure, transparency on specific needs and available technical solutions
- The US is a leading player in hydrogen technology through its large RD&D program led by the FCTO at the DoE, the leading role of California as a market for hydrogen mobility and the strength of US industry in hydrogen and fuel cells
- The next frontier for hydrogen is to demonstrate the potential of hydrogen for the US consumer, energy system and industry as a basis for building a deployment roadmap

Objectives

- **1** Set the ambition level: Quantify the role played by the Hydrogen in the US energy system of 2050 in each sector and sub-sector
- 2 Develop a roadmap: Develop an adequate ramp-up including milestones for 2020, 2025 and 2030, taking into account inter-sectoral synergies
- 3 Estimate the impact: Quantify the environmental/climate, macro-economic and social benefits resulting from this roadmap



We propose to structure our support around 3 work packages

Work package	Description		
1 Ambition level for 2050	 Analyze US energy, economic and climate objectives at federal and state level, including a projection of the energy system in 2050 Analyze existing work on hydrogen and energy futures in the US, and select areas for roadmap to build upon Jointly develop the aspiration for the Hydrogen roadmap, incl. areas to focus on in particular Jointly define the ambition level for hydrogen deployment in the US context (existing plans, energy prices etc.) 		
2 Roadmap	 Describe the status of the US hydrogen industry today Develop ramp-up curves for each sector until 2050, taking into account industrial constraints, cost trajectories and global spillover effects Estimate milestones for 2025 and 2030 for each sector 		
3 Impact	 Estimate the impact of the hydrogen roadmap on the US consumer and economy: Macro-economic benefits, e.g., growth, trade balance, energy independence Social benefits, e.g. jobs, competencies Environmental benefits, e.g. pollution emissions decrease 		

We base our approach for the US on lessons learned in other national roadmap

Lessons learned	in the European, French and Korean hydrogen roadmaps		
Differences in drivers and approaches	 Drivers of hydrogen adoption and approaches to scaling up the hydrogen economy differ strongly by country and have major implications on results E.g., hydrogen imports and power generation in Korea due to constraints on renewables E.g., fuel cell buses and vans in Europe due to pollution limits and driving bans in cities 		
Differences in industry developments	 The development of national industry across the value chain differs strongly by country, impacting national capabilities and priorities E.g., current focus on BEVs by French OEMs E.g., existing national roadmap in Korea 		
Industry coalition	 Members of the industry coalition differ strongly in their pre-existing knowledge and in their focus areas E.g., companies investing in SMR vs. electrolysis 		
External stakeholders	 Alignment and persuasion of external stakeholders are most successful when involved early in the process E.g., city/state governments E.g., SMEs 		

Success factors for the US

Lessons learned in the European, French and Korean hydrogen roadmaps				
Differences in drivers and approaches	 Jointly decide on focus areas and aspired impact for the roadmap Focus on stringent arguments for hydrogen, rather than a quantitative modelling of all segments in detail Consider US specifics from day 0 (e.g., lower importance of CO₂ abatment) 			
Differences in industry developments	 Invest time upfront to jointly build "foundation" for the study before launching detailed analysis work; review existing US studies Consider US-specifics in approach 			
Industry coalition	 Create common understanding of H₂ (supply, applications, technology) Align objectives, scope and approach in joint aspiration workshop in January 			
External stakeholders	 Identify and involve outside stakeholders in the process (e.g., invitations to government representatives, survey among SMEs) 			

END PRODUCT

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We propose a 15-page visualization of the roadmap and a 40-page report outlining the key results of the study as end products

Roadmap presentation

~15 slides visualization of the most important results of the roadmap:

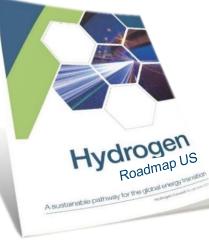
- 2050 ambition
- Roadmap
- Impact

Targeted to be used for communication to key decision makers and to the public

In format similar to Hydrogen Council Roadmap

Roadmap memo

~40 pages written report



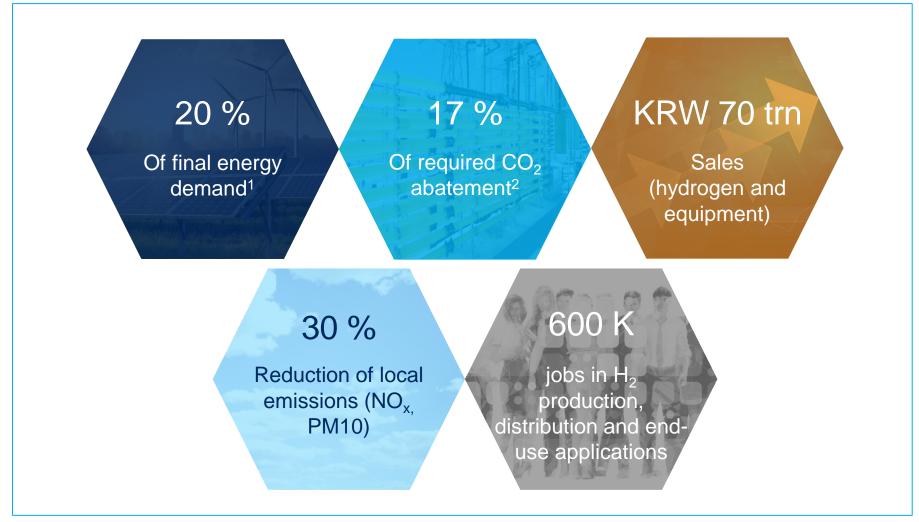
Includes key results of study and selected visualizations

Targeted to be used for communication to policymakers and public



Example output: Macro-economic impact and social benefits of the hydrogen vision for Korea

2050 hydrogen vision, in approximate annual figures

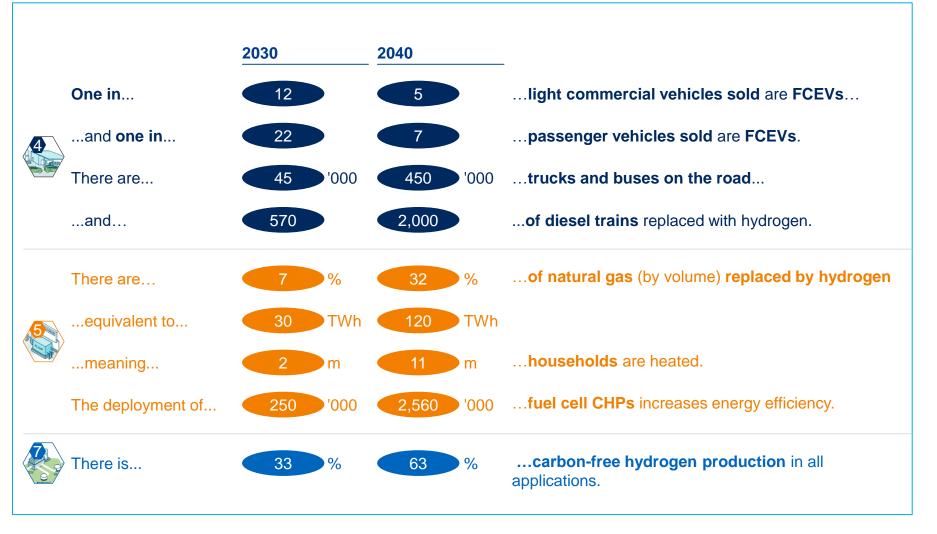


1 Excluding feedstock hydrogen use 2 Compared to the business-as-usual scenario

SOURCE: Hydrogen Coalition Members' Study; Hydrogen Korea Study team

Example output: Milestones in hydrogen scale-up in the hydrogen roadmap for Europe

2030 and 2040 hydrogen milestones, in approximate annual figures



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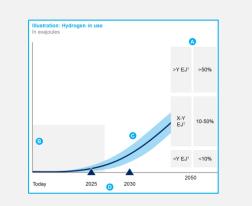
Overview of approach to building the Hydrogen Roadmap US

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Inputs per scenario

- External/published data
 - Energy system baseline and forecasts (energy demand, production mix, power prices)
 - US Hydrogen industry landscape
 - Environmental performance data and economic multipliers
- Hydrogen Council data, validated by coalition members
 - Hydrogen adoption rates
 - Cost data (capex and opex)

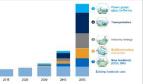
Roadmap modelling



- A Quantify the vision for 2050
- B Define starting point
- C Build roadmap
- D Estimate milestones

Outputs/key analysis per scenario





Potential of hydrogen per application

Annual hydrogen demand





2030 and 2050 milestones of US hydrogen roadmap Impact of hydrogen roadmap for the US

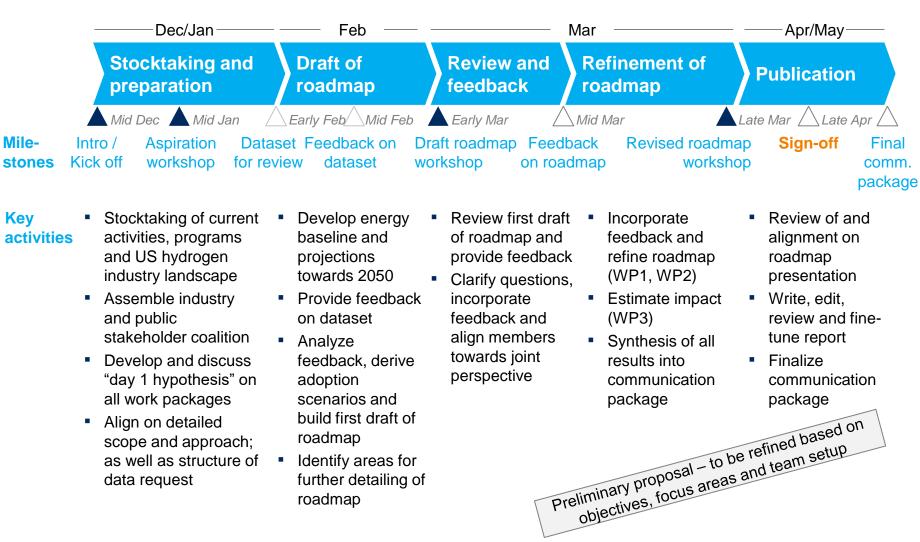
For discussion: What are the best existing studies and perspective on energy futures which we should use as foundation?

Context, objectives and end products

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Next steps



We propose an approach of 4 months to develop the roadmap in a coalition with industry and public stakeholders

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Roles and responsibilities of Steering group and Study group

Groups	Members	Roles	Meeting schedule	Contribution
Steering Group	 Small set of companies 	 Actively steering the project with high level of commitment across the project 	Weekly calls	 Very active involvement in the project and weekly project calls; providing input data; reviewing workshop material and taking prepared leading rolls in workshops; reviewing interim project results; providing feedback and guidance
Study Group	 All coalition members 	 Guiding the project with expertise, focusing on core areas of each partner 	 Workshops 	 Providing input data; providing feedback on the outputs, active participation in workshops and participate in discussions

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NEXT STEPS

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Open questions and next steps

Questions	Coalition members	 Participating companies? Who will represent the companies? We would recommend each member to nominate 1-2 project contacts for participation in meetings and as experts during data alignment phase
	Logistics	Where should meetings take place?Who will participate in key meetings and who will send out invitations?
	Kickoff meeting	When should the aspiration workshop with the full group take place?What is the preferred location?
	Contract	 Contract closure and signing between FCHEA and McKinsey Signing of NDA with coalition members and FCHEA
Next steps	Before kickoff	 Assemble participating companies and their contacts Send out invitations for all workshops Gather/share existing perspectives on energy and hydrogen in the US Prepare kickoff meeting
	After kickoff	 Circulate assumption data set / survey for validation and input from US companies