### US Hydrogen roadmap study HTAC Meeting update

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December 2018

### **Objectives today**

- Alignment on context, objectives and end products of US Hydrogen Roadmap
- Alignment on study approach and existing perspectives on energy futures and hydrogen in the US as foundation for the roadmap
- Definition of study setup, timeline and key milestones
- Defining next steps including data request procedure, contract and logistics

## Context, objectives and end products

# Study approach and existing perspective on energy futures and hydrogen in the US

- Study setup, timeline and key milestones
- Next steps

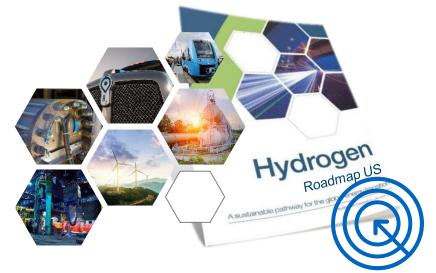
## Our understanding: The objective of the project is to develop a comprehensive hydrogen roadmap for the United States

#### Context

- Hydrogen and fuel cell technologies have reached technical maturity in many application areas, but are facing introduction barriers, e.g., lack of infrastructure, transparency on specific needs and available technical solutions
- The US is a leading player in hydrogen technology through its large RD&D program led by the FCTO at the DoE, the leading role of California as a market for hydrogen mobility and the strength of US industry in hydrogen and fuel cells
- The next frontier for hydrogen is to demonstrate the potential of hydrogen for the US consumer, energy system and industry as a basis for building a deployment roadmap

#### **Objectives**

- **1** Set the ambition level: Quantify the role played by the Hydrogen in the US energy system of 2050 in each sector and sub-sector
- 2 Develop a roadmap: Develop an adequate ramp-up including milestones for 2020, 2025 and 2030, taking into account inter-sectoral synergies
- 3 Estimate the impact: Quantify the environmental/climate, macro-economic and social benefits resulting from this roadmap



### We propose to structure our support around 3 work packages

Work package	Description		
1 Ambition level for 2050	<ul> <li>Analyze US energy, economic and climate objectives at federal and state level, including a projection of the energy system in 2050</li> <li>Analyze existing work on hydrogen and energy futures in the US, and select areas for roadmap to build upon</li> <li>Jointly develop the aspiration for the Hydrogen roadmap, incl. areas to focus on in particular</li> <li>Jointly define the ambition level for hydrogen deployment in the US context (existing plans, energy prices etc.)</li> </ul>		
2 Roadmap	<ul> <li>Describe the status of the US hydrogen industry today</li> <li>Develop ramp-up curves for each sector until 2050, taking into account industrial constraints, cost trajectories and global spillover effects</li> <li>Estimate milestones for 2025 and 2030 for each sector</li> </ul>		
3 Impact	<ul> <li>Estimate the impact of the hydrogen roadmap on the US consumer and economy:         <ul> <li>Macro-economic benefits, e.g., growth, trade balance, energy independence</li> <li>Social benefits, e.g. jobs, competencies</li> <li>Environmental benefits, e.g. pollution emissions decrease</li> </ul> </li> </ul>		

## We base our approach for the US on lessons learned in other national roadmap

Lessons learned	in the European, French and Korean hydrogen roadmaps		
Differences in drivers and approaches	<ul> <li>Drivers of hydrogen adoption and approaches to scaling up the hydrogen economy differ strongly by country and have major implications on results</li> <li>E.g., hydrogen imports and power generation in Korea due to constraints on renewables</li> <li>E.g., fuel cell buses and vans in Europe due to pollution limits and driving bans in cities</li> </ul>		
Differences in industry developments	<ul> <li>The development of national industry across the value chain differs strongly by country, impacting national capabilities and priorities</li> <li>E.g., current focus on BEVs by French OEMs</li> <li>E.g., existing national roadmap in Korea</li> </ul>		
Industry coalition	<ul> <li>Members of the industry coalition differ strongly in their pre-existing knowledge and in their focus areas         <ul> <li>E.g., companies investing in SMR vs. electrolysis</li> </ul> </li> </ul>		
External stakeholders	<ul> <li>Alignment and persuasion of external stakeholders are most successful when involved early in the process</li> <li>E.g., city/state governments</li> <li>E.g., SMEs</li> </ul>		

### Success factors for the US

Lessons learned in the European, French and Korean hydrogen roadmaps				
Differences in drivers and approaches	<ul> <li>Jointly decide on focus areas and aspired impact for the roadmap</li> <li>Focus on stringent arguments for hydrogen, rather than a quantitative modelling of all segments in detail</li> <li>Consider US specifics from day 0 (e.g., lower importance of CO<sub>2</sub> abatment)</li> </ul>			
Differences in industry developments	<ul> <li>Invest time upfront to jointly build "foundation" for the study before launching detailed analysis work; review existing US studies</li> <li>Consider US-specifics in approach</li> </ul>			
Industry coalition	<ul> <li>Create common understanding of H<sub>2</sub> (supply, applications, technology)</li> <li>Align objectives, scope and approach in joint aspiration workshop in January</li> </ul>			
External stakeholders	<ul> <li>Identify and involve outside stakeholders in the process (e.g., invitations to government representatives, survey among SMEs)</li> </ul>			

#### END PRODUCT

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We propose a 15-page visualization of the roadmap and a 40-page report outlining the key results of the study as end products

#### **Roadmap presentation**

~15 slides visualization of the most important results of the roadmap:

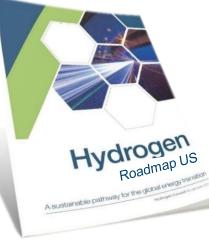
- 2050 ambition
- Roadmap
- Impact

Targeted to be used for communication to key decision makers and to the public

In format similar to Hydrogen Council Roadmap

#### Roadmap memo

~40 pages written report



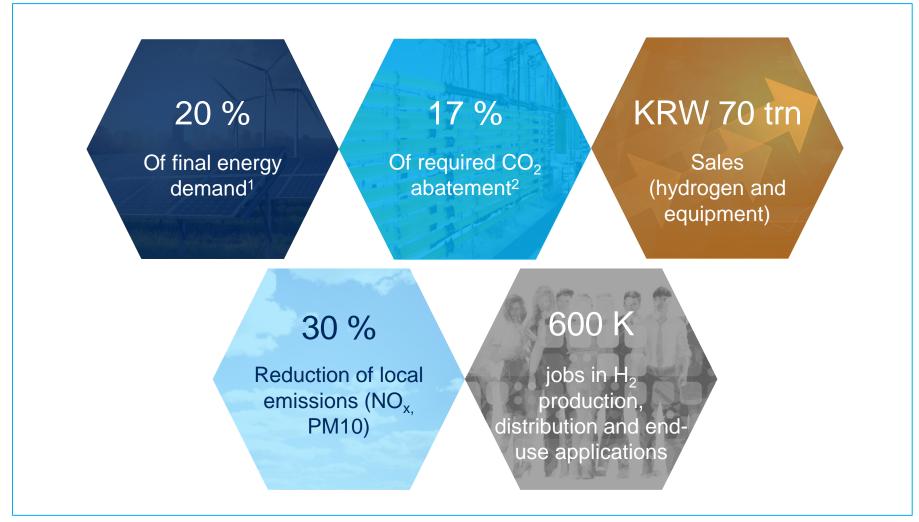
Includes key results of study and selected visualizations

Targeted to be used for communication to policymakers and public



Example output: Macro-economic impact and social benefits of the hydrogen vision for Korea

2050 hydrogen vision, in approximate annual figures

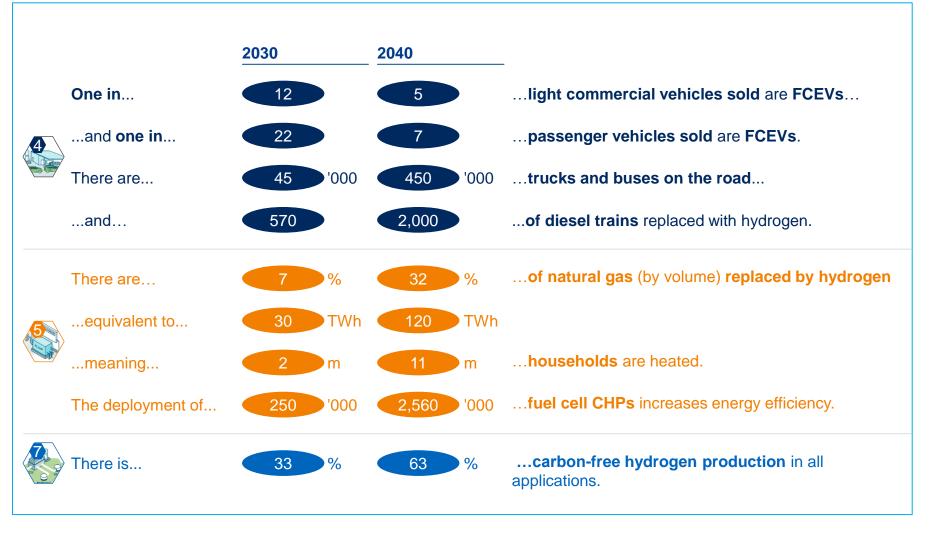


1 Excluding feedstock hydrogen use 2 Compared to the business-as-usual scenario

SOURCE: Hydrogen Coalition Members' Study; Hydrogen Korea Study team

## Example output: Milestones in hydrogen scale-up in the hydrogen roadmap for Europe

### 2030 and 2040 hydrogen milestones, in approximate annual figures



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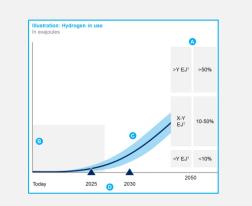
### Overview of approach to building the Hydrogen Roadmap US

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#### Inputs per scenario

- External/published data
  - Energy system baseline and forecasts (energy demand, production mix, power prices)
  - US Hydrogen industry landscape
  - Environmental performance data and economic multipliers
- Hydrogen Council data, validated by coalition members
  - Hydrogen adoption rates
  - Cost data (capex and opex)

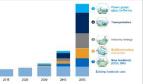
#### **Roadmap modelling**



- A Quantify the vision for 2050
- B Define starting point
- C Build roadmap
- D Estimate milestones

#### Outputs/key analysis per scenario





#### Potential of hydrogen per application

Annual hydrogen demand





2030 and 2050 milestones of US hydrogen roadmap Impact of hydrogen roadmap for the US

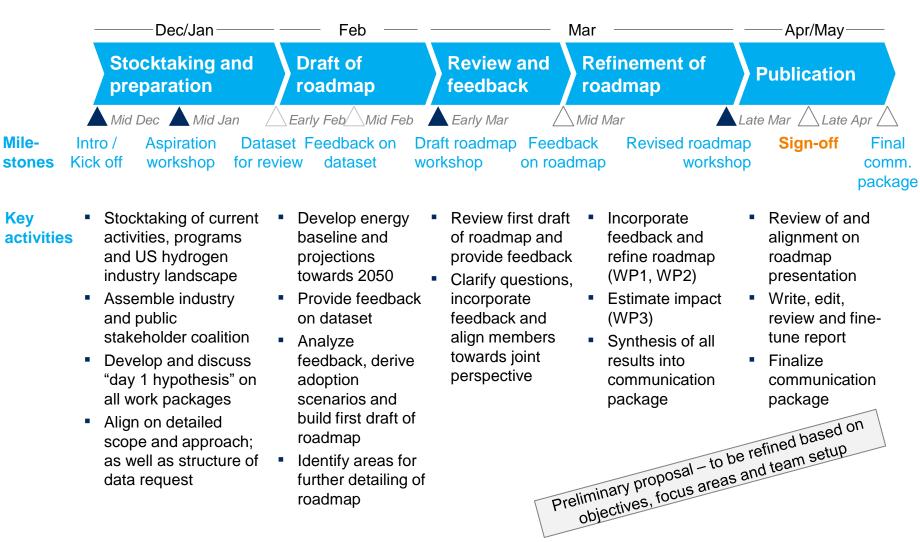
For discussion: What are the best existing studies and perspective on energy futures which we should use as foundation?

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### We propose an approach of 4 months to develop the roadmap in a coalition with industry and public stakeholders

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\land Call/Mail

### Roles and responsibilities of Steering group and Study group

Groups	Members	Roles	Meeting schedule	Contribution
Steering Group	<ul> <li>Small set of companies</li> </ul>	<ul> <li>Actively steering the project with high level of commitment across the project</li> </ul>	Weekly calls	<ul> <li>Very active involvement in the project and weekly project calls; providing input data; reviewing workshop material and taking prepared leading rolls in workshops; reviewing interim project results; providing feedback and guidance</li> </ul>
Study Group	<ul> <li>All coalition members</li> </ul>	<ul> <li>Guiding the project with expertise, focusing on core areas of each partner</li> </ul>	<ul> <li>Workshops</li> </ul>	<ul> <li>Providing input data; providing feedback on the outputs, active participation in workshops and participate in discussions</li> </ul>

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NEXT STEPS

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### Open questions and next steps

Questions	Coalition members	<ul> <li>Participating companies?</li> <li>Who will represent the companies? We would recommend each member to nominate 1-2 project contacts for participation in meetings and as experts during data alignment phase</li> </ul>
	Logistics	<ul><li>Where should meetings take place?</li><li>Who will participate in key meetings and who will send out invitations?</li></ul>
	Kickoff meeting	<ul><li>When should the aspiration workshop with the full group take place?</li><li>What is the preferred location?</li></ul>
	Contract	<ul> <li>Contract closure and signing between FCHEA and McKinsey</li> <li>Signing of NDA with coalition members and FCHEA</li> </ul>
Next steps	Before kickoff	<ul> <li>Assemble participating companies and their contacts</li> <li>Send out invitations for all workshops</li> <li>Gather/share existing perspectives on energy and hydrogen in the US</li> <li>Prepare kickoff meeting</li> </ul>
	After kickoff	<ul> <li>Circulate assumption data set / survey for validation and input from US companies</li> </ul>