

RIGHT TO PLAY UK

'16

Report of the
Trustees and
Financial Statement

For the year ended 31 December 2016



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11,600
JUNIOR LEADERS

WE OPERATE IN
2,630
SCHOOLS GLOBALLY

WE WORK IN
52
REFUGEE CAMPS

14,900
volunteer
coaches



ENROLMENT RATES
HAVE RISEN BY
81%
IN RIGHT TO PLAY SCHOOLS
IN WUCHALE, ETHIOPIA

SUPPORTING
1
MILLION
CHILDREN EVERY WEEK

50%
OF CHILDREN
ON OUR
PROGRAMMES
ARE GIRLS

PROGRAMMES IN
18 countries

91%
OF CHILDREN ON OUR
PROGRAMMES IN BENIN
KNOW HOW MALARIA IS
TRANSMITTED vs **59%**
OF NON-PARTICIPATING
CHILDREN

RIGHT TO PLAY
AROUND THE GLOBE



600
STAFF GLOBALLY

20+
UK ATHLETE
AMBASSADORS PROMOTING
RIGHT TO PLAY



84%
OF UGANDAN CHILDREN
ON OUR PROGRAMMES
| SLEPT UNDER A
MOSQUITO NET |
COMPARED WITH A **10%**
NATIONAL AVERAGE

Registered company number

05441373

Registered charity number

1112404

Registered office

The Foundry
17-19 Oval Way
London
SE11 5RR

Right To Play UK Trustees 2016

Alain Carrier	
Karen Conway	
Rory Conwell	
Jake Donovan	(Resigned 22/02/2016)
Maria Driano	
Jim Garman	(Appointed 08/02/2017)
Olivier Gers	
Simon Holden	Chair
Marijana Kolak	(Appointed 08/02/2017)
Leslie McCormack Gathy	Deputy Chair
Mehrdad Noorani	(Resigned 08/02/2016)
Hannah Nunn	(Appointed 14/09/2016)
Sharon Petrie	(Resigned 18/03/2016)
Dag Skattum	(Resigned 14/09/2016)
Aki Temiseva	(Appointed 13/12/2016)

National Director

Karen Conway	(Interim 19/10/2015 – 04/07/2016)
Nikki Skipper	(From 05/07/2016)

Company Secretary

Jordan Corporate Law Limited

Auditor

haysmacintyre
26 Red Lion Square
London
WC1R 4AG

Bank

HSBC Bank PLC UK
100 Old Broad Street
London
EC2N 1BG



RIGHT: Children at a school in Tanzania running Right To Play programmes



ABOUT RIGHT TO PLAY

Right To Play is a global organisation that uses the power of sport and play to educate and empower children in some of the world's most disadvantaged communities.

RIGHT TO PLAY'S MISSION IS TO USE SPORT AND PLAY TO EDUCATE AND EMPOWER CHILDREN AND YOUNG PEOPLE TO OVERCOME THE EFFECTS OF POVERTY, CONFLICT AND DISEASE IN DISADVANTAGED COMMUNITIES.

Right To Play UK is one of seven national offices that support programmes, raise funds and build awareness of the importance of sport and play in the context of development and humanitarian work for Right To Play. Each national office has their own governance structure and staff.

In 2016 Right To Play worked in 18 countries, predominantly in Africa, Asia and the Middle East, encouraging children to attend school, protect themselves from disease and to resolve conflict peacefully. Our play-based activities dramatically improve life chances and opportunities, particularly for girls, those with a disability or

HIV/AIDS, street children, former child combatants and refugees. We reach over one million children in regular weekly activities and have a direct impact on the development of critical life skills that affect positive sustainable change.



ABOVE:

Children taking part in a Right To Play game at their school in Uganda.

“PLAY DOES NOT REQUIRE EVERY CHILD TO HAVE FULLY MASTERED A SUBJECT IN ORDER TO PARTICIPATE. IT OFFERS SOMETHING FOR ANY AND EVERY CHILD TO RELATE TO AND LEARN FROM.”

Abigail Havor, Right To Play trained teacher at Obokwashie Basic School, Accra, Ghana.



THE IMPACT OF OUR WORK

Overall in 2016 our play-based programmes reached over one million children, 50% of them girls and young women, which is significant for the cultures we work in. We also trained 14,900 volunteer coaches and teachers to support our work within local communities.

Our impact on quality education for children

The use of play in education makes learning fun. Children are motivated to attend classes, their participation

increases, learning improves and their newfound skills and knowledge are retained. Child-centred, play-based learning activities used by Right To Play equip children with social, emotional, cognitive and physical skills, which are key contributing factors to success in education.

Abigail has been a Right To Play volunteer coach teaching in Ghana for over two years. In 2015 she was trained in Right To Play’s play-based learning approach. Newly equipped with our specialised games and activities, she is now using them as

a learning tool, empowering pupils to participate in the classroom and to develop to their fullest potential.

Through the practical classroom and group management sessions, which were part of her training, Abigail saw first-hand the impact that play can have on classroom dynamics and pupils’ engagement. Inspired by the training she received, she is harnessing play to create a safe, encouraging environment, motivating her students to actively participate in lessons and to explore and express themselves.

OUR THEORY OF CHANGE

RIGHT TO PLAY'S VISION IS OF A HEALTHY AND SAFE WORLD FOR CHILDREN THROUGH THE POWER OF SPORT AND PLAY

CHILD PROTECTION

Prevent and respond to violence and abuse against children and strengthen the systems that support children to be safe and thrive.

QUALITY EDUCATION

Transform teaching practices, improve learning and inspire girls and boys to become active and engaged students.

GENDER EQUALITY

Promote girls' access and participation, prevent gender-based violence and educate and empower girls to advocate for their own rights.

PEACEFUL COMMUNITIES

Support children and youth to develop conflict resolution skills, embrace differences and promote cohesion in their communities.



HEALTH & WELL-BEING

Provide psychosocial support, effect behavior change to prevent disease and encourage positive sexual and reproductive health.



SUPPORTING

Life Skills

Cognitive | Social | Physical | Emotional



TO DEVELOP

HARNESS THE POWER OF

Play-Based Learning

Games | Sports | Free Play | Creative Play

Our impact on child health and well-being

Right To Play promotes knowledge about health to empower children for life. This provides important information on how to create a healthy future, while giving children the understanding on how to protect themselves in everyday situations against disease. Through sport and play, simple health messages can be easily explained. For example, a game of mosquito tag teaches a child how to avoid catching malaria. In this game, two children play the role of mosquitoes and two play doctors. The rest run around to avoid being bitten by a mosquito. Children that are tagged by a mosquito must stop and pretend to have a high fever from malaria. The other children pretend to be 'doctors' and roll a medicine ball between the infected child's legs, which allows them to resume the game.

Our work also promotes good hygiene practices, such as hand washing to avoid preventable diseases; it educates on sexual and reproductive health; and tackles cultural barriers that prevent women having access to health education or health facilities.

Our impact on promoting gender equality

Right to Play is united in the belief that every child, regardless of gender, deserves an equal opportunity to learn. We champion change for girls.

Making up around 70% of the world's poorest one billion people, women and girls often find themselves powerless in the face of gender-based barriers, stereotypes and discrimination. With the odds stacked against them, their chance of escaping the cycle of poverty is slim.

Of the one million children we reach weekly, 50% are girls and of our 14,900 coaches, 58% are also

female. Play-based programmes provide powerful tools to challenge inequality and help escape adversity.

With the benefit of new-found confidence and knowledge, these girls can better protect themselves from disease, get an education and overcome deep-rooted prejudices to improve their life chances.

According to a 2016 report by the United Nations, Orangi Town in Karachi, Pakistan was named one of the largest slums in the world. Right to Play programmes including football coaching sessions in Orangi Town help 70% of girls to gain important life skills and develop their full potential.

Our impact on building peaceful communities

Right To Play peace building programmes teach children in schools and refugee camps how to respect other cultures and religions through play. Repetitive sport and play encourages change in the behaviour of children so that they can maintain self-esteem, resist peer pressure and develop conflict resolving skills.

When children learn how to settle their differences peacefully, it is the beginning of long-term change. This approach has been at the forefront of our work with Syrian refugees living in host communities in Lebanon and Jordan.

Our response to the Syrian crisis has also included the use of sport and play to provide psychosocial support for children and young people. This work builds on more than 15 years' experience of working in refugee and humanitarian aid settings.

Fares, an eight year old boy, was caught in the middle of the siege in Yarmouk, one of the bloodiest battles to date in the ongoing war in Syria. His family fled their home and took refuge in Lebanon,

becoming one of the 1.2 million Syrian refugees registered there. The sounds of the bombs, the shootings and the violence stayed with Fares and he developed severe post-traumatic stress disorder.

As a result of his extreme anxiety, he suffered from panic attacks and couldn't sleep, he stopped communicating with others, isolated himself at school and fell behind on his learning.

On a rare day when Fares felt well enough to attend school, his teacher, a newly-trained Right To Play coach, introduced one of our educational games to his class. Fares was captivated. The fun, learning activities allowed him to relax and be a child again. Playing in an inclusive, accepting and safe environment also helped to reduce his severe anxiety and build friendships with his classmates.

Now Fares attends school regularly. He eagerly participates in Right To Play lessons and has begun to recover from the psychological traumas he experienced. Our play-based learning approach has increased his concentration and he has made several friends with whom he plays and studies. His education and life are getting back on track.

Our impact in child protection

Right To Play has developed a Child Safeguarding Policy which is the central document governing Right To Play's approach to child safeguarding globally. It includes a system of practices, which prioritise the best interests of the child. Our work on this in 2016 resulted in Right To Play being shortlisted for Beyond Sport's Safeguarding Children in Sport Award. It is thanks to the implementation of this policy that vulnerable children living in precarious environments all over the world can play safely and regain their childhoods.

RIGHT:

Right To Play Athlete Ambassador, Crista Cullen with fellow Team GB Hockey teammate, Maddie Hinch at the Big Red Ball 2016

IN GHANA, GIRLS IN PARTNER SCHOOLS WERE ALMOST 4 TIMES MORE LIKELY TO ANSWER QUESTIONS IN CLASS THAN THOSE IN NON-PARTNER SCHOOLS

Humanitarian Assessment, 2014

MONITORING, EVALUATION AND LEARNING

Right To Play gathers and analyses information from all of its projects and uses Monitoring, Evaluation and Learning (MEL) systems to drive the effectiveness of our programmes, measure the impact of our work, and build a credible evidence-base around sport and play-based learning. Our shared learning improves results in the communities benefitting from our work and contributes to the wider 'sport for development' agenda to inform policy and plans internationally. We have continued to strengthen our work in this area, and to employ deeper, more rigorous measurement techniques. These will demonstrate the impact of our sport for development methodology to enhance the quality of education and improve positive child and youth development. Improvements to our MEL systems made in 2016 will ensure that we can deliver our grant commitments, plan and monitor activities and impact, and communicate to the highest standards with our donors about our programmes.

HIGHLIGHTS AND ACTIVITIES FROM 2016

We held a range of events as part of our fundraising work in 2016. We are grateful to all of our supporters including our events committees, Board members, individual donors and Athlete Ambassadors for making all of this possible.

In May we organised our inaugural Right To Play Sports Quiz, sponsored by our corporate partner PokerStars and hosted by BBC Sports Presenter John Inverdale. It was attended by 32 teams, representing many of the City's top firms, and a number of Right To Play Athlete Ambassadors. The Quiz featured video questions from football superstar, Neymar Jr., and boxing heavyweight champion, Anthony Joshua and raised £124,000 towards our life-changing work.

In November our flagship gala dinner, the Big Red Ball, raised £403,027. Guests celebrated the passion and commitment of volunteer coaches in our programmes. We were delighted to have the support of Athlete Ambassadors including Crista Cullen, Mike Tindall and Derek Redmond,

who gave credit to his own father, who famously helped him to the finish line at the 1992 Barcelona Olympic Games.

Team Right To Play continued to build its community of individuals and teams who compete in fitness and endurance challenges, to raise funds for Right To Play's work. Across the year, Team Right To Play collectively ran, swam and cycled nearly 8,000 miles and raised an astounding £68,000, enough to pay for 2,270 children to attend our weekly play-based education programmes for a year. We continue to be ambitious, aiming to double the number of Team Right To Play members by 2018 and growing the number and breadth of challenge events that they can join.

We were proud to be the official Charity Partner of British Athletics at the Müller Anniversary Games in London in July. The thrilling event – attended by 80,000 people across the two days and broadcast live on the BBC – brought Right To Play's message to a new audience of athletics fans. At our designated zone, we invited fans to #PlayItOldSchool with some of their



ABOVE: #PlayItOldSchool collateral featuring Right To Play Athlete Ambassador, Mark Cavendish, for our social media channels

favourite childhood games, including bean bag and egg-and-spoon races, as well as getting involved with our fun old school ‘face-in-the-hole’ photo boards. The campaign was developed in partnership with the support of the agency Liquid Thread.

The #PlayItOldSchool online campaign helped us to spread the word about the importance of childhood play in children’s development. Our Athlete Ambassadors - including professional cyclist Mark Cavendish, former British number one downhill skier Chemmy Alcott and retired England cricketer Darren Gough - celebrity friends, and people across the country took to social media to share photos, memories and stories of the games they played as children, to showcase what childhood play meant to them.

We continued to grow our Right To Play Women’s Network, bringing together a community of women who share a common belief that every girl deserves equality of life

chances. The Network has been championing the cause of girls and women, enabling them to find a little more confidence each week to stand up and be heard as advocates for their own rights. Through the Network we have been supporting our female coaches to tackle gender-based challenges facing women and girls.

The first Women’s Network event of the year, hosted at the offices of our partner Microsoft featured Dr Ellen Stofan - NASA Chief Scientist who is leading the mission to find extra-terrestrial life and to land a manned spacecraft on Mars. She shared her experience of being a very successful woman in a field dominated by men, and her belief that, in order to accomplish such ambitious goals, all of the best minds must work together.

During the course of 2016 we continued to forge a range of partnerships with corporates and trusts and foundations, and are grateful for their continued support.

LOOKING AHEAD TO 2017

In 2017 Right To Play’s regional and country offices will continue to deliver programmes predominantly in Africa, Asia and the Middle East. We will increase our impact in the countries where we work, collaborating closely with governments and partners to ensure our work is highly effective and sustainable. The UK strategy is aligned to the global goals of Right To Play, as we seek to support vital work within education, health and peace building.

We will continue to build strong partnerships in the UK and raise vital funds to ensure disadvantaged children and young people can access the educational power of sport, games and play to improve learning, health and social skills to overcome the effects of poverty, disease and war.

#TeamRightToPlay

SPOTLIGHT ON OUR PROGRAMMES

2016 saw the continued expansion of our development work through the ongoing delivery of our grants portfolio. This covers a range of sources – including statutory, corporates, trusts, foundations and major donors.

Support from these bodies has directly impacted our work across six countries and benefited more than 30,000 children and young people in highly disadvantaged communities.

Over 7,000 girls and boys in Pakistan are benefitting from a Right To Play project that uses sport and play-based learning to address specific challenges facing girls and women in Pakistan - including gender inequality, gender-based violence and social exclusion.

The project is supported by the UK Department for International Development (DFID) and the South African Medical Research

Association. Key components of the work include community outreach, mass-media campaigns, and supporting boys and men to practice positive forms of masculinity in their schools, home and communities.

Our work in education continues to grow, through ongoing support from the Isle of Man Government, to help improve access and quality of education for primary school children in Liberia. As the country rebuilds following the Ebola epidemic Right To Play has supported 240 teachers to deliver play-based, child-centred and gender-sensitive approaches to learning across urban and rural areas of the country.

Over 10,000 children in northern Mozambique have now benefitted from our ongoing Play for Inclusion programme supported by Comic Relief and the Anglo American Group Foundation. Through the project we have seen 66% of trained teachers effectively implementing child-friendly, participatory learning in classrooms, which is positively impacting children's learning, enjoyment at school and their ongoing participation in education.

Over 10,000 children

in northern Mozambique have now benefitted from our ongoing **Play for Inclusion** programme

It is also reflected in a 14% increase in enrolment rates across the 14 schools we are supporting.

In 2016 our work in China was able to reach an additional 1,500 adolescent girls from disadvantaged communities who benefited from health and financial literacy training. This will help the girls achieve their full potential and access income and employment opportunities in the future.

Our work in these programmes also contributes to some of the United Nations global Sustainable Development Goals, in particular those relating to health, quality education, gender equality and peace.



TOP LEFT:
Girls taking part in Right To Play games in Pakistan

TOP RIGHT:
Participatory learning in Mozambique

BOTTOM:
Children participating in a Right To Play session in Umpium Camp, Thailand

LEGAL STRUCTURE AND GOVERNANCE

Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005.

Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and a company limited by guarantee (Registration Number 05441373). The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Trustees governs the charity in the UK and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board meets four to six times per year and delegates the day-to-day operations of the UK organisation to the National Director. The Trustees are shown on page 2. New Trustees are chosen in consultation with the full UK Board.

The Right To Play UK Finance and Audit Committee was established in February 2014 and comprises two members of the Board. The Committee is appointed by the UK Board to assist the Board in fulfilling its oversight responsibilities.

The Finance and Audit Committee is responsible for reviewing:

- The process for the management of risk
- The financial reporting process
- The system of internal control

- The audit process
- The process for monitoring compliance with laws and regulations
- Any other oversight functions as approved by the Board

In performing its duties, the Finance and Audit Committee maintains effective working relationships with the Board, the Senior Leadership Team and the external auditors.

Risk management

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The Finance and Audit Committee has put together a risk register identifying all current major risks. Each item has been scored according to its perceived potential impact together with actions that either have or will be taken in mitigation. The risk register is reviewed annually by management and by Trustees. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees consider the principal risks to be:

- Low level of multi-year giving
- Dependence on a small group of funders
- Dependence on event related income

These risks are being managed through the implementation of processes that encourage multi-year donations. Mechanisms are also in place to solicit and steward donations from sources other than events, such as grants and corporate partnerships.

Right To Play UK views the management of risk as a key element of its decision-making processes. Identified risks are built into our strategic and operational management processes. The National Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chairman, the Finance and Audit Committee and the Board on risk issues.

Related parties

Right To Play UK acts as an independent funding partner within Right To Play International. The charity's current members are the subscribers to its Memorandum, Right To Play International (a corporation incorporated under the Canada Corporations Act) and Sports Humanitarian Group, Inc. (also known as Right to Play USA).

In connection with anticipated trading activity in the UK, Right to Play UK has a wholly-owned trading subsidiary called Right to Play UK Trading Limited, which is a private company limited by shares. The purpose of the trading subsidiary is to enable Right to Play UK to operate in compliance with charity guidelines relating to activities that are best undertaken through a trading company. The trading company was incorporated on 5 October, 2007 and began trading on 27 August 2008. The company did not trade in the year.

Charitable objects

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children. The charity advances education, promotes health and harmony, and advocates for the improvement of health, education, community building, and the provision of sport and play opportunities.

Public benefit

The Trustees confirm that they have complied with the duty in the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit, which addresses the need for all charities' aims to be, demonstrably, for the public benefit. Right To Play UK's objectives are to work for the education, health and well-being of children and to be part of a global movement for real change in the lives of vulnerable children and communities.

Our role in the UK is to raise the profile of the international work of Right To Play within the UK, in order to make a growing contribution to the work we do in developing programmes that can bring about real change.

Through Right To Play's unique sports and play methodology, and working together with our partners and the rest of the Right To Play organisation, we ensure that children are offered protection and access to a future full of opportunity by:

- Improving the quality of education for girls and boys
- Teaching about best health and hygiene practices, to protect against diseases
- Inspiring confidence and leadership
- Encouraging conflict resolution and peace building

Key management personnel

The key management personnel are defined as the senior management team, which consists of the National Director, Head of Leadership Giving and Head of Events.

Financial review

The charity continues to fund its activities through corporate and individual donations, from trusts and foundations and from fundraising events. In 2016 Right To Play UK income fell by 12% from £2,214,537 to £1,949,947, of which £657,538 was restricted (2015: £485,086). Total expenditure in the year decreased by 18%, from £2,220,671 to £1,819,822. With decreased income, the charity had fewer funds to distribute to Right To Play's international projects. This is linked in part to a change in the events portfolio. Right To Play did not benefit from the World Cup Football Tournament or Quintessentially event in 2016. We also had fewer table sales at the Big Red Ball and fundraising was lower than in 2015. In 2017 we will continue to work on increasing the number of fundraising partnerships we have and will prioritise the retention and recruitment of supporters.

Reserves policy

To enable the smooth running of the charity, a certain level of working capital is considered necessary. The Board has determined that the appropriate level of cash is three months of estimated future operating expenses at any point in the year. In addition, at the end of the year, the Board also reviews likely funds to be raised in the first quarter following the year end to ensure that any cash flow deficit which could arise due to timing of donations, other receipts and future event costs can also be covered.

At the end of 2016, the charity's free reserves were £766,127 (2015: £726,637) which included £174,107 in cash (2015: £179,994) and £652,812 in debtors (2015: £606,517). The debtors include in large part donations pledged at the

end of 2016 which were received in early 2017, including a £300,000 donation from corporate partner PokerStars. The reserves policy is reviewed by the Trustees every year.

Pay Setting Policy

The Trustees recognise that they have a duty to supporters and beneficiaries to ensure that resources are used as effectively as possible. Right To Play UK's principle on remuneration is to ensure the reward package is competitive with other equivalent organisations, through benchmarking. This enables Right To Play UK to attract and retain staff to develop and grow the charity, which is fundamental. The Board of Trustees is responsible for setting the pay of the National Director.

Statement of Trustees' responsibilities

The Trustees, who are also directors of the charitable company, are responsible for preparing their report and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of the affairs of the charitable company and the group and of the surplus or deficit for that period. **In preparing these financial statements the Trustees are required to:**

- Select suitable accounting policies and apply them consistently
- Observe methods and principles in the Charities SORP

- Make judgements and estimates that are reasonable and prudent
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation

The Trustees are also responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to the auditor

So far as the Board of Trustees are aware:

- a) there is no relevant audit information of which the Charity's auditors are unaware; and
- b) they have taken all steps that they ought to have taken as Trustees and in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

Auditor

The auditor, haysmacintyre, was appointed in November 2012 by the Right To Play UK Board.

Signed on behalf of the Board

Simon Holden Chairman/Trustee
7 June 2017

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF RIGHT TO PLAY UK LIMITED

We have audited the financial statements of Right To Play UK Limited for the year ended 31 December 2016 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinion we have formed.

Respective responsibilities of Trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 14, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed auditor under the Companies Act 2006. Our responsibility is to audit and express an opinion on the financial statements in accordance with

applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2016 and of its net movement in funds, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Trustees' Annual Report (which incorporates the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The Trustees' Annual Report (which incorporates the directors' report) has been prepared in accordance with applicable legal requirements.

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit,

we have not identified material misstatements in the Trustees' Annual Report (which incorporates the directors' report).

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and to take advantage of the small companies' exemption from the requirements to prepare a Strategic Report or in preparing the Directors Report.

Samantha Coutinho
(Senior statutory auditor)
26 Red Lion Square
London WC1R 4AG

for and on behalf of haysmacintyre,
Statutory Auditor

..... 2017
haysmacintyre is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2016

		2016	2015		
	Notes	Unrestricted funds	Restricted funds		
		£	£		
		Total funds	Total funds		
		£	£		
INCOME FROM:					
Donations	2	94,150	657,538	751,688	568,287
Raising funds	3	1,198,188	-	1,198,188	1,646,197
Investments	4	71	-	71	53
Total		1,292,409	657,538	1,949,947	2,214,537
EXPENDITURE ON:					
Raising funds	5	687,681	-	687,681	791,814
Charitable activities	6				
Projects		90,615	566,903	657,518	508,089
Contribution to International operations		474,623	-	474,623	920,768
		565,238	566,903	1,132,141	1,428,857
Total		1,252,919	566,903	1,819,822	2,220,671
NET MOVEMENT IN FUNDS		39,490	90,635	130,125	(6,134)
RECONCILIATION OF FUNDS					
Total funds brought forward		726,637	190,024	916,661	922,795
TOTAL FUNDS CARRIED FORWARD		766,127	280,659	1,046,786	916,661

All income and expenditure arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

The above figures have been represented in FRS 102 (SORP) format for the comparative period as required in note 22.

The accompanying notes form part of these financial statements.

BALANCE SHEET AS AT 31 DECEMBER 2016

				2016	2015
		Unrestricted funds	Restricted funds	Total funds	Total funds
	Notes	£	£	£	£
FIXED ASSETS					
Tangible Assets	12	7,137	-	7,137	10,043
Investments	13	1	-	1	1
		7,138	-	7,138	10,044
CURRENT ASSETS					
Debtors: amounts falling due within 1 year	14	652,812	22,855	675,667	610,121
Cash at bank and in hand		174,107	257,804	431,911	366,414
		826,919	280,659	1,107,578	976,535
CREDITORS					
Amounts falling due within one year	15	(67,930)	-	(67,930)	(69,918)
NET CURRENT ASSETS		758,989	280,659	1,039,648	906,617
TOTAL ASSETS LESS CURRENT LIABILITIES		766,127	280,659	1,046,786	916,661
NET ASSETS		766,127	280,659	1,046,786	916,661
FUNDS					
	Notes			2016	2015
				£	£
Unrestricted funds	18			766,127	726,637
Restricted funds				280,659	190,024
TOTAL FUNDS				1,046,786	916,661

The financial statements were approved and authorised for issue by the Board of Trustees on 7 June 2017 and were signed on its behalf by:

Simon Holden Chairman/Trustee

The accompanying notes form part of these financial statements.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2016

	2016	2015
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES		
	64,653	(240,609)
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends and interest	(71)	(53)
Proceeds from sale of assets	915	-
Net cash used in investing activities	65,497	(240,662)
Cash and cash equivalents at the beginning of the reporting period	366,414	607,076
Cash and cash equivalents at the end of the reporting period	431,911	366,414

NOTES TO THE CASH FLOW STATEMENT

	2016	2015
	£	£
RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Net (expenditure) for the reporting period	130,125	(6,134)
Depreciation charges	1,004	558
Loss on sale of assets	987	-
(Increase)/decrease in debtors	(65,546)	(251,699)
Increase/(decrease) in creditors	(1,988)	16,613
Dividends and Interest	71	53
Net cash (used in)/provided by operating activities	64,653	(240,609)

ANALYSIS OF CASH AND CASH EQUIVALENTS

	2016	2015
	£	£
Unrestricted cash at bank and in hand	174,107	179,994
Restricted cash at bank and in hand	257,804	186,420
Total Cash at bank and in hand	431,911	366,414

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

1. ACCOUNTING POLICIES**Basis of Preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Right to Play UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

Right To Play UK Limited's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustee's report. Right To Play UK Limited's forecasts and projections show that the charity should be able to continue to operate at the current level. The Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the annual report and accounts.

Statement of cash flows

The charitable company's cash flow statement reflects the presentation requirements of FRS 102.

Income

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement.

Where a market value is not available, appropriate estimates are made. In the current and prior year the value of donated services and facilities was ascertained from the entities that made the donations.

Where the charity would not have ordinarily sought to obtain and pay for a service, no value is recognised in the financial statements. Fundraising income related to the income generated from special organised events and is also recognised where there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Investment income is recognised on a receivable basis.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the time spent on projects.

Raising funds

Costs of generating funds include the costs of the National Director and other costs relating to special events organised by the charity to raise awareness of the charity and its objects. These and other fundraising costs are regarded as necessary to generate funds that are needed to finance charitable activities.

Charitable activities

These costs relate to projects undertaken by the international group and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Donations relate to amounts donated to Right To Play International (head office).

Governance costs

This comprises the costs of compliance with constitutional and statutory requirements and is now allocated in line with support costs.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life. Exhibition equipment -10% on cost Computer equipment -33% on cost

Investments

Investments in subsidiary undertakings are included in the accounts at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Leased assets and obligations

Rental costs under operating leases are written off in equal amounts over the period of the leases.

Employee benefits

- Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.
- Termination benefits are accounted for on an accrual basis and in line with FRS 102.

Estimates and Judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are based on management's best knowledge of the amount, events or actions, actual results may ultimately differ from those estimates. The Trustees consider depreciation to be subject to estimation and judgement.

Financial Instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes.

2. DONATIONS AND LEGACIES

	2016	2015
	£	£
Donations	46,729	20,589
Corporate Sponsors	720	5,000
Grants	657,538	485,086
Donated services and facilities	46,701	57,612
	751,688	568,287

Included above is £657,538 for restricted purposes (2015: £485,086).
The donated services and facilities relate to legal services, PR and event costs.

3. RAISING FUNDS (EVENTS AND CAMPAIGNS)

	2016	2015
	£	£
Fundraising events and campaigns	1,198,188	1,646,197

4. INVESTMENTS

	2016	2015
	£	£
Interest Income	71	53

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

5. COSTS OF RAISING FUNDS

	Unrestricted	Restricted	2016	2015
	£	£	£	£
Promotional materials	46,291	-	46,291	19,815
Special events costs	160,817	-	160,817	216,663
Support costs (note 7)	480,573	-	480,573	555,336
	687,681	-	687,681	791,814

6. CHARITABLE ACTIVITIES COSTS

	Projects	Contribution to int'l operations	Total 2016	Total 2015
	£	£	£	£
International programme costs	566,903	-	566,903	387,745
International operations	-	467,631	467,631	920,768
Donated services and facilities	46,701	-	46,701	57,612
Support costs (note 7)	43,914	6,992	50,906	62,732
TOTAL FUNDS	657,518	474,623	1,132,141	1,428,857
Analysed as:				
Unrestricted	90,615	474,623	565,238	1,041,112
Restricted (note 18)	566,903	-	566,903	387,745

7. SUPPORT COSTS

	Cost of raising funds	Project costs	Contribution to int'l operations	Total 2016	Total 2015
	£		£	£	£
Office running costs	98,507	(9,923)	-	88,584	88,616
Travel costs	10,859	-	-	10,859	22,459
Rent	43,192	5,439	-	48,631	55,179
Salaries, social security and pension costs	321,024	41,406	-	362,430	438,019
Governance costs	6,991	6,992	6,992	20,975	13,795
	480,573	43,914	6,992	531,479	618,068

Support costs have been allocated on the basis of estimated time spent on projects.

8. GOVERNANCE COSTS

	2016	2015
	£	£
Legal fees	6,819	1,795
Auditor's remuneration (see note 9)	14,156	12,000
	20,975	13,795

9. NET (OUTGOING)/INCOMING RESOURCES

Net resources are stated after charging/(Crediting) of:

	2016	2015
	£	£
Fees payable to the company's auditor for the audit of the annual accounts	10,220	7,690
Other fees payable to the auditors	3,936	4,310
Operating lease rentals - other	48,630	55,178

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

10. TRUSTEES' REMUNERATION AND BENEFITS

No expenses were reimbursed to the Trustees (2015: £Nil). One Trustee was paid consultancy costs of £55,110 in their capacity as the Interim National Director from 4 January 2016 to 30 June 2016 (2015: they were paid for consultancy costs of £16,801 from 19 October to 31 December 2015). The Trustee was paid for the role of National Director, as an interim measure after the resignation of the National Director in October 2015. This transaction was carried out at an arm's length, and with a signed legal contract in place, in accordance with the company's Memorandum of Association.

11. STAFF COSTS

	2016	2015
	£	£
Wages and salaries	318,386	375,600
Social security costs	31,952	40,151
Other pension costs	12,092	22,268
	362,430	438,019

The average number of employees during the year was as follows:

	2016	2015
National Director	1	1
Fundraising/Project	6	8
Marketing/Communications	1	1
	8	10

During the year, one employee received an annual salary between £70,001 - £80,000 (2015: 1 employee received between £60,001 - £70,000). Key management personnel comprise the senior management team. The total employee benefits of the key management personnel of the charity were £192,221 (2015: £188,616), which include consultancy costs of £55,110 paid to the interim National Director, who is also a Trustee of the charity.

12. TANGIBLE FIXED ASSETS

	Exhibition equipment	Computer equipment	TOTALS
	£	£	£
COST			
At 1 January 2016	13,762	9,771	23,533
Disposals	(2,238)	(9,771)	(12,009)
At 31 December 2016	11,524	-	11,524
DEPRECIATION			
At 1st January 2016	3,719	9,771	13,490
Charge for the year	1,004	-	1,004
Disposals during the year	(336)	(9,771)	(10,107)
At 31st December 2016	4,387	-	4,387
NET BOOK VALUE			
At 31st December 2016	7,137	-	7,137
At 31st December 2015	10,043	-	10,043

13. FIXED ASSET INVESTMENTS**Shares in group undertakings**

	£
COST	
At 1 January 2016 and 31 December 2016	1

There were no investment assets outside the UK. The company's investments at the balance sheet date in the share capital of companies include the following:

	2016	2015
Right To Play UK Trading Limited		
Aggregate capital and reserves (£)	1	1
Holding %	100	100

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2016	2015
	£	£
Amounts owed by associated undertakings	144,771	116,541
Other Debtors	521,046	489,280
Pre-payments	9,850	4,300
	675,667	610,121

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2016	2015
	£	£
Accruals and deferred income	67,930	69,918
	67,930	69,918

16. OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year:

	2016	2015
	£	£
Expiring within one year	57,037	52,820
Expiring within one to five years	107,664	164,701

17. PENSION COMMITMENTS

The charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £12,092 (2015: £22,268).

18. MOVEMENT IN FUNDS

	At	Net movement	At
	1-Jan-16	in funds	31-Dec-16
	£	£	£
Unrestricted funds			
General fund	726,637	39,490	766,127
Restricted funds			
Anglo American - Mozambique	-	-	-
BlackRock - Canada	-	1,401	1,401
British & Foreign School Society - Ethiopia	-	-	-
Charitable Trusts and Foundations - Jordan, Lebanon and Liberia	-	2,600	2,600
Chelsea Foundation - Hong Kong	7,369	-	7,369
Comic Relief - Mozambique	91,495	(27,508)	63,987
Individual Donors - Ghana, Jordan and Lebanon	6,821	152,487	159,308
Right To Play International - Investment Funding	-	-	-
Standard Chartered Bank - GOAL project China	5,351	(5,351)	-
Standard Chartered Bank - GOAL project Jordan	1,714	-	1,714
The Isle of Man International Development Committee - Liberia	72,475	(30,109)	42,366
UK Department for International Development - Open Innovation for Development Amplify Challenge Fund - Ethiopia	4,799	(4,799)	-
UK Department for International Development and the South African Medical Research Association - Pakistan	-	1,914	1,914
	190,024	90,635	280,659
TOTAL FUNDS	916,661	130,125	1,046,786

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

18. (contd) NET MOVEMENT IN FUNDS, INCLUDED IN THE ABOVE ARE AS FOLLOWS:

	Income £	Expenditure £	Movement in funds £
Unrestricted funds			
General fund	1,292,409	(1,252,919)	39,490
Restricted funds			
Anglo American - Mozambique	71,811	(70,410)	1,401
BlackRock - Canada	7,304	(7,304)	-
British & Foreign School Society - Ethiopia	15,000	(15,000)	-
Charitable Trusts and Foundations - Jordan, Lebanon and Liberia	12,025	(9,425)	2,600
Chelsea Foundation - Hong Kong	-	-	-
Comic Relief - Mozambique	81,000	(108,508)	(27,508)
Individual Donors - Ghana, Jordan and Lebanon	161,150	(8,663)	152,487
Right To Play International - Investment Funding	16,721	(16,721)	-
Standard Chartered Bank - GOAL project China	35,048	(40,399)	(5,351)
Standard Chartered Bank - GOAL project Jordan	-	-	-
The Isle of Man International Development Committee - Liberia	98,911	(129,020)	(30,109)
UK Department for International Development - Open Innovation for Development Amplify Challenge Fund - Ethiopia	-	(4,799)	(4,799)
UK Department for International Development and the South African Medical Research Association - Pakistan	158,568	(156,654)	1,914
Total Restricted funds	657,538	(566,903)	90,635
TOTAL FUNDS	1,949,947	(1,819,822)	130,125

19. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of the exemption to disclose related party transactions with other Right To Play charities, as permitted by Financial Reporting Standard 102, section 33, as its results are consolidated in the accounts of the ultimate parent undertaking.

20. ULTIMATE CONTROLLING PARTY

The charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporated in Toronto, Canada, and this is the largest and smallest company into which the results of the charity are consolidated. The consolidated accounts are available from 18 King St East, 14th Floor, Toronto, Ontario, Canada, M5C 1C4.

21. DONATED SERVICES AND FACILITIES

Pro bono legal services, PR and event support amounting to £46,701 (2015: £57,612) was received in the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

22. COMPARATIVE SOFA PER FRS102 (SORP 2015)

	Unrestricted funds £	Restricted funds £	2015 Total funds £
INCOME FROM:			
Donations	83,201	485,086	568,287
Raising funds	1,646,197	-	1,646,197
Investments	53	-	53
Total incoming resources	1,729,451	485,086	2,214,537
EXPENDITURE ON:			
Raising funds	712,891	78,923	791,814
Charitable activities			
Projects	120,344	387,745	508,089
Contribution to International operations	920,768	-	920,768
	1,041,112	387,745	1,428,857
Total resources expended	1,754,003	466,668	2,220,671
NET MOVEMENT IN FUNDS	(24,552)	18,418	(6,134)
RECONCILIATION OF FUNDS			
Total funds brought forward	751,189	171,606	922,795
TOTAL FUNDS CARRIED FORWARD	726,637	190,024	916,661

All incoming resources and resources expended arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore, no separate statement of total recognised gains and losses has been presented.

The above figures have been represented in FRS 102 (SORP 2015) format for the comparative period as required.

RIGHTTOPLAY

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www.righttoplay.org.uk

Right To Play UK Limited | Registered company number: 05441373 | Registered charity number: 1112404

