Understanding the PMI PgMP© Credential

Valdery F. Moura Junior, MSc, MBA, PgMP, PMP, PMI-RMP

Research Assistant, Boston University Metropolitan College

Advisor, PMI Community of Practices Member Advisory Group

Associate VP, Membership, PMI Mass Bay Chapter

Boston, MA - May 17th, 2013

Agenda

- PMI Credentials

- Program Management Basic Concepts

- PgMP Credential

  - Credentialing Process

  - Eligibility Requirements

  - PgMP Numbers

  - Lessons Learned – Tips and Tricks.

PMI Credentials

CAPM®	• Certified Associate in Project Management
PMI-ACP^SM	• PMI Agile Certified Practitioner
PMI-RMP®	• PMI Risk Management Professional
PMI-SP®	• PMI Scheduling Professional
PMP®	• Project Management Professional
PgMP®	• Program Management Professional

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UNIVERSITY**

What is a Program?

*"A **group** of **related projects, subprograms**, and **program
activities** that are managed in a **coordinated way** to obtain
benefits not available from managing them individually."*

Project Management Institute. The Standard for Program Management – Third Edition.
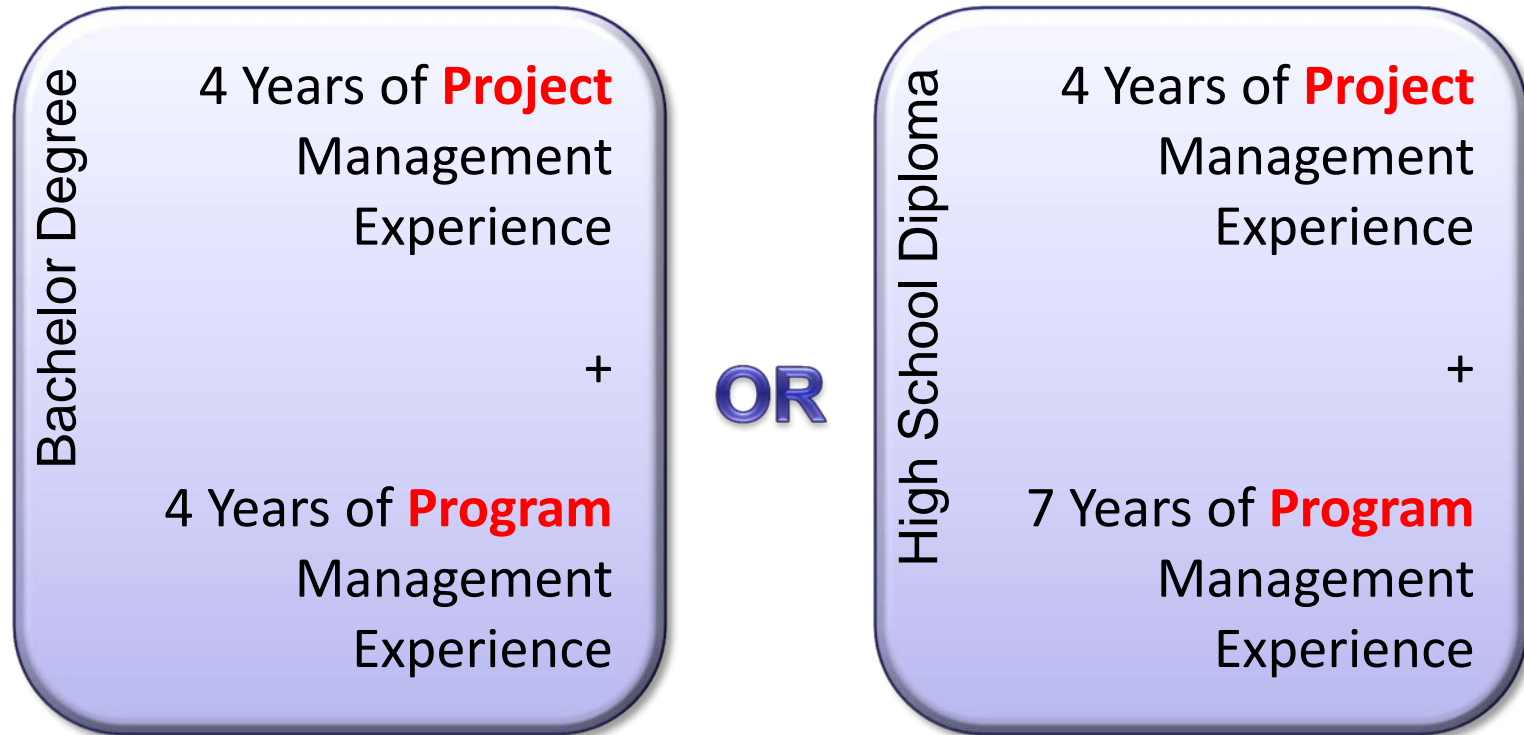
What is Program Management?

*"Program management is the **application** of **knowledge, skills, tools, and techniques** to a program to meet the **program requirements** and to obtain **benefits and control** not available by managing projects individually."*

Project Management Institute. The Standard for Program Management – Third Edition.

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The PgMP© Credential

Overview of the PgMP© Credential

*"The PgMP credential recognizes **advanced experience**, **skill** and **performance** in the oversight of **multiple**, related **projects** and their resources aligned with an organizational objective.*
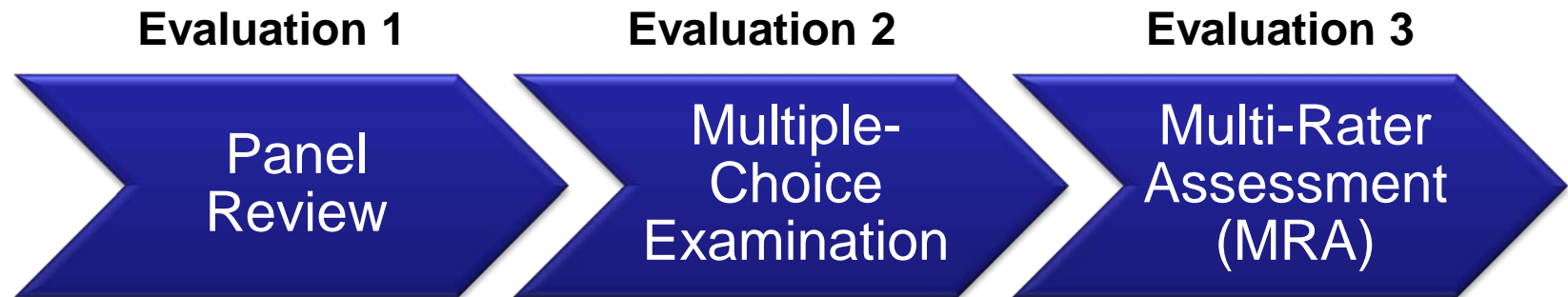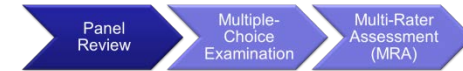
Project Management Institute. PgMP Handbook

PgMP Eligibility Requirements

Bachelor Degree

4 Years of **Project** Management Experience

+

4 Years of **Program** Management Experience

OR

High School Diploma

4 Years of **Project** Management Experience

+

7 Years of **Program** Management Experience

Exam fee: PMI Member: U$1,500 | nonmember: U$ 1,800

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PgMP Credentialing Process

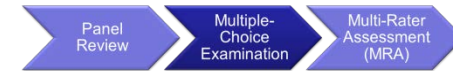| Evaluation 1	Evaluation 2	Evaluation 3
Panel Review	Multiple-Choice Examination	Multi-Rater Assessment (MRA)

PgMP Credentialing Process

Evaluation 1—Panel Review:

- Demonstrate your work as an experienced program manager

- Describe in <350 words your program management experience in each of the following domains:

    1. Strategic Program Management

    2. Benefits Realization

    3. Stakeholders Management

    4. Governance

    5. Program Life Cycle

- Composed by Program Management Experts – PgMP's

Project Management Institute. PgMP Handbook

PgMP Credentialing Process

Evaluation 2—Multiple-Choice Examination:

- 170 Questions (20 unscored) in 4 hours

- Exam structure:

  - Domain 1 – Strategic Program Management: 25 Questions, 15%

  - Domain 2 – Program Life Cycle: 75 Questions, 44%

  - Domain 3 – Benefits Management: 19 Questions, 11%

  - Domain 4 – Stakeholders Management: 27 Questions, 16%

  - Domain 5 – Governance: 24 Questions, 14%

- Scores: Proficient, Moderately Proficient, Below Proficient
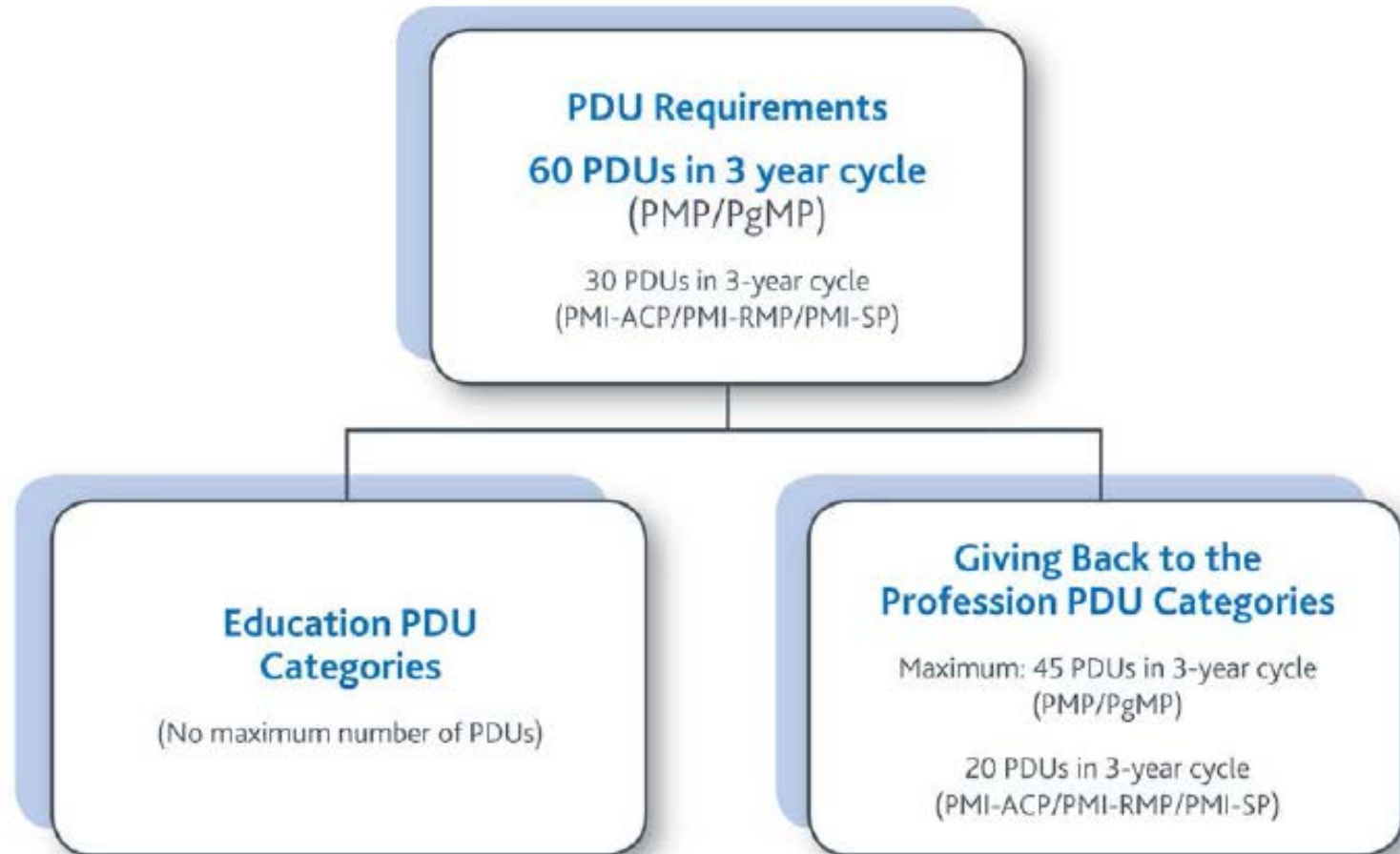
- Results: **PASSED** or **FAILED**

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PgMP Credentialing Process

Panel Review → Multiple-Choice Examination → Multi-Rater Assessment (MRA)

Evaluation 3—Multi-Rater Assessment (MRA):

- Similar to a 360-degree review process

- 12 reference contacts to review your competence as a program manager + 1 Self Evaluation:
    - 4 Above Level: Persons to whom you report
    - 4 At Level: Someone with the same/similar level of you
    - 4 Below Level: Project managers/Reports (direct or matrixed)

- 44 statements to be responded by you and by your evaluators

- Results: **PASSED** or **FAILED**

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Continuing Certification Requirements (CCR)

PDU Requirements

60 PDUs in 3 year cycle
(PMP/PgMP)

30 PDUs in 3-year cycle
(PMI-ACP/PMI-RMP/PMI-SP)

Education PDU Categories

(No maximum number of PDUs)

Giving Back to the Profession PDU Categories

Maximum: 45 PDUs in 3-year cycle
(PMP/PgMP)

20 PDUs in 3-year cycle
(PMI-ACP/PMI-RMP/PMI-SP)

PgMP Numbers

Total PMI Credentialled - Global

PMP	CAPM	PgMP	PMI SP	PMI RMP	PMI ACP
525,341	20,993	**865**	871	1,969	2,635

PMI Mass Bay Chapter

PMP	CAPM	PgMP	PMI SP	PMI RMP	PMI ACP
1,745	41	**5**	6	5	15

COUNTRY	PgMP
UNITED STATES	515
CANADA	72
INDIA	39
SAUDI ARABIA	18
AUSTRALIA	17
BRAZIL	16

PMI Project Management Institute

What is next?

- How to prepare for the exam?

- What are the best resources to use?
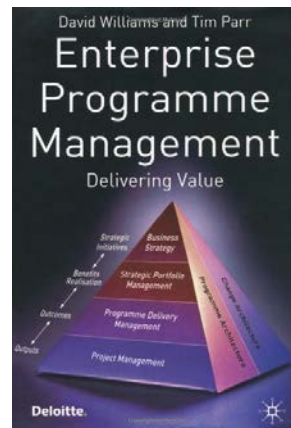
- How much time should I dedicate for studying?

Main Resources

- PMI Program Management Professional (PgMP©) Handbook

- PMI PgMP© Examination Content Outline
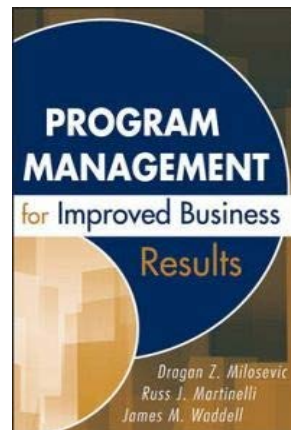 - Defines the program manager's role and tasks
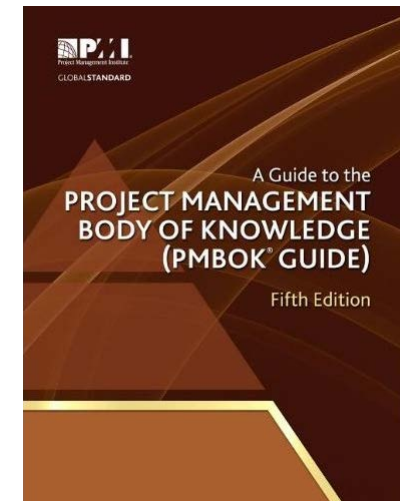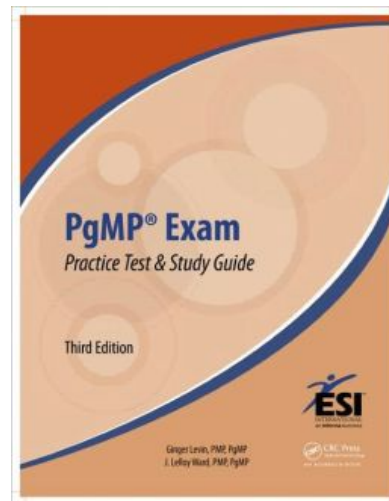
Other Useful Sources

Enterprise Programme Management

David Williams and Tim Parr, 2006

Program Management for Improved Business Results

Dragan Z. Milosevic, Russ J. Martinelli, and James M. Waddell, 2007

Lessons Learned

- Be prepared to be audited – high rate of audited applications

- Be clear and consistent while answering your Panel Review questions

- Respond the questions using first person – avoid "textbook" responses

- Read the *Standard* at least **five times** – thinking as you read

- Do not try to memorize the ITTO's, try to understand instead

- Read the *PMBOK Guide 5th Edition* at least once

- Understand the *PMI PgMP© Examination Content Outline*

Lessons Learned

- Take practice tests – see your week areas and review the material

- Reserve at least 3-4 hours per day during approximately 3 months

- Undertake a PgMP Prep Course – not mandatory, but it helps a lot

- Control your time during the exam – do not waste time in one question

- Inform at least 1 extra evaluator in each category – risk management

- Understand the boundaries between projects and programs

- PMI will work individually with every PgMP applicant, so use it

Thank You and Good Luck !

Valdery F. Moura Junior, MSc, MBA, PgMP, PMP, PMI-RMP

valdery.junior@pmexperts.org

and remember… practice is everything