

## Valerie A. Lewis

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### POSITIONS

Associate Professor, Department of Health Policy and Management, Gillings School of Global Public Health, University of North Carolina at Chapel Hill, August 2018 – Present

Associate Professor, The Dartmouth Institute for Health Policy and Clinical Practice, Geisel School of Medicine, Dartmouth College, January 2018 – August 2018

Assistant Professor, The Dartmouth Institute for Health Policy and Clinical Practice, Geisel School of Medicine, Dartmouth College, October 2012 – December 2017

Instructor, The Dartmouth Institute for Health Policy and Clinical Practice, Geisel School of Medicine, Dartmouth College, 2011–2012

Legatum Postdoctoral Research Fellow, Kennedy School of Government, Harvard University, 2009–2011

### EDUCATION

PhD, Sociology, Princeton University, 2009

MA, Sociology, Princeton University, 2007

BA, Sociology, Rice University, 2004

### PEER-REVIEWED PUBLICATIONS (\*indicates student or trainee coauthor)

70. Spivack, Steven S., Gevera F. Murray, and **Valerie A. Lewis**. Forthcoming 2022. “A Decade of ACOs in Medicare: Have They Delivered on Their Promise?” *Journal of Health Politics, Policy, and Law*. Approx 15 pages.
69. Murray, Geneva F.\* and **Valerie A. Lewis**. Forthcoming 2022. “Cross-Sector Strategic Alliances between Healthcare Organizations and Community-Based Organizations: Marrying Theory and Practice. *Advances in Health Care Management*. Approx 15 pages.
68. Chen, Guanching,\* Daniel J. Gottlieb, **Valerie A. Lewis**, and A. James O’Malley. 2022. “Using a Mixed-Effect Model with a Parameter- Space of Heterogenous Dimension to Evaluate Whether Accountable Care Organizations are Associated with Greater Uniformity Across Constituent Practices.” *Statistics in Medicine*.
67. Bakre, Shivani\*, Nicholas Moloci, Edward C. Norton, **Valerie A. Lewis**, Yajuan Si, Sunny in, Emily J. Lawton, Lindsey A. Herrell, and John M. Hollingsworth. 2022. “Association Between Organizational Quality and Out-of-Network Primary Care among Accountable Care Organizations That Care for High Versus Low Proportions of Racial and Ethnic Minority Patients.” *JAMA Health Forum*.
66. Frazee, Taressa, **Valerie A. Lewis**, Andrew Wood, Helen Newton, and Carrie H. Colla. 2022. “Configuration and Delivery of Primary Care in Rural and Urban Settings.” *Journal of General Internal Medicine*.
65. Cross, Dori, Maria Stevens\*, Steven S. Spivack\*, Geneva F. Murray\*, Hector P. Rodriguez, and **Valerie A. Lewis**. 2022. “Survey of Information Exchange and Advanced Use of Other Health

Information Technology in Primary Care Settings: Capabilities In and Outside of the Safety Net”.  
*Medical Care* 60(2):140-148.

64. **Lewis, Valerie A.**, Steven S. Spivack\*, Genevra F. Murray, and Hector P. Rodriguez. 2021. “FQHC Designation and Safety Net Patient Revenue Associated with Primary Care Practice Capabilities for Access and Quality.” *Journal of General Internal Medicine* 36:2922-2928.
63. Murray, Genevra F.\* , Thomas D’Aunno, and **Valerie A. Lewis**. 2021. “Interpersonal relationships, dynamic reinforcement, and alliance performance.” *Academy of Management Proceedings* (1):16084.
62. Spivack, Steven S.\* , Darren Dewalt, Jonathan Oberlander, Justin Trogdon, Nilay Shah, Ellen R. Meara, Morris Weinberger, Kristin Reiter, Devang Agravat, Carrie H. Colla, and **Valerie A. Lewis**. 2021. The Association of Readmission Reduction Activities with Primary Care Practice Readmission Rates.” *Journal of General Internal Medicine*. DOI: 10.1007/s11606-021-07005-y
61. Spivack, Steven S.\* , Genevra F. Murray\*, Hector P. Rodriguez, and **Valerie A. Lewis**. 2021. “Avoiding Medicaid: Characteristics of Primary Care Practices with no Medicaid Revenue.” *Health Affairs* 40(1):98-104.
60. Chen, Guanching, Daniel J. Gottlieb, **Valerie A. Lewis**, and A. James O’Malley. 2021. “Estimating Heterogeneous Effects of a Policy Intervention across Organizations when Organization Affiliation is Missing for the Control Group: Application to the Evaluation of Accountable Care Organizations.” *Health Services and Outcomes Research Methodology*, 1-15.
59. Brewster, Amanda, Jennifer Frehn\*, Laura Gottlieb, Genevra F. Murray\*, Taressa K. Frazee, and **Valerie A. Lewis**. 2020. “The role of value-based payment in promoting innovation to address social risks: a cross-sectional study of social risk screening by US physicians.” *Milbank Quarterly*.
58. Colla, Carrie H., Wendy Yang, **Valerie A. Lewis**, Steven M. Shortell, Elliott S. Fisher. 2020. “Organizational Integration, Practice Capabilities and Outcomes in Clinically Complex Medicare Beneficiaries.” *Health Services Research* 55:1085-1097.
57. Fisher, Elliott S., Stephen M. Shortell, A James O’Malley, Taressa K. Frazee, Andrew Wood, Marisha Palm, Carrie H. Colla, Meredith B. Rosenthal, Hector P. Rodriguez, **Valerie A. Lewis**, Steven Woloshin, Nilay Shah, and Ellen Meara. “Financial Integration’s Impact On Care Delivery And Payment Reforms: A Survey Of Hospitals And Physician Practices.” *Health Affairs* 39(8):1302-1311.
56. Ganguli, Ishani, Claire Lupp, Alexander J. Mainor, Endel John Orav, Bonnie B. Blanchfield, **Valerie A. Lewis**, and Carrie H. Colla. 2020. “Association between specialist compensation and Accountable Care Organization performance.” *Health Services Research* 55(5):722-728.
55. Murray, Genevra F.\* , Thomas D’Aunno, and **Valerie A. Lewis**. 2021. “Critical Issues in Alliances between Management Partners and Accountable Care Organizations.” *Health Care Management Review*. 46(3): 237-247.
54. Murray, Genevra F.\* , Hector P. Rodriguez, and **Valerie A. Lewis**. 2020. “Upstream with a small paddle: ACO efforts to address social determinants of health.” *Health Affairs* 39(2):199-206.
53. Rosenthal, Meredith, Benjamin Usadi, Stephen Shortell, Nilay Shah, David Pereis, **Valerie A. Lewis**, Alex Mainor, Taressa K. Frazee, and Carrie H. Colla. 2019. “Physician Practices in ACOs are More Likely to Collect and Use Physician Performance Information, Yet Base Only a Small Proportion of Compensation on Performance Data.” *Health Services Research* 54(6):1214-1222.

52. Sukul, Devraj, Andrew M. Ryan, Phyllis Yan, Adam Markovitz, Brahmajee K. Nallamothu, **Valerie A. Lewis**, and John M. Hollingsworth. 2019. "Cardiologist Participation in Accountable Care Organizations and Changes in Spending and Quality for Medicare Patients with Cardiovascular Disease." *Circulation: Cardiovascular Quality Outcomes* 12(9):e005438.
51. Frazee, Taressa K., Amanda Brewster, **Valerie A. Lewis**, Genevra F. Murray\*, and Carrie H. Colla. 2019. "Prevalence of Screening for Food, Housing, Utilities, Transportation, and Interpersonal Violence by Physician Practices and Hospitals." *JAMA Network Open* 2(9):e1911514.
50. **Lewis, Valerie A.**, Karen Joynt Maddox, Andrea Austin, Daniel Gottlieb, and Julie P.W. Bynum. 2019. "Developing and validating a measure to estimate poverty in Medicare administrative data." *Medical Care* 57(8):601-607.
49. Colla, Carrie H., **Valerie A. Lewis**, Courtney Stachowski\*, Benjamin Usadi\*, Daniel J. Gottlieb, and Julie P.W. Bynum. 2019. "Changes in Use of Post-Acute Care Associated with Accountable Care Organizations in Hip Fracture, Stroke, and Pneumonia Hospitalized Cohorts." *Medical Care* 57(6):444-452.
48. Norton, Paul\*, Stephen M. Shortell, **Valerie A. Lewis**, and Hector P. Rodriguez. 2019. "Organizational Influence on Health System Adoption and Use of Advanced Health Information Technology Capabilities." *American Journal of Managed Care* 25(1):e21-e25.
47. Furukawa, Michael, Rachel Machta, Kirsten Barrett, David Jones, Stephen Shortell, Dennis Scanlon, **Valerie A. Lewis**, James O'Malley, Ellen Meara, and Eugene Rich. 2019. "Landscape of Health Systems in the United States." *Medicare Care Research and Review*.
46. Murray, Genevra F.\*, Thomas D'Aunno, and **Valerie A. Lewis**. 2018. "Trust, Money, and Power: Life Cycle Dynamics in Alliances Between Management Partners and Accountable Care Organizations." *The Milbank Quarterly* 96(4):755-781.
45. Sinha, Shahank S., Nicholas M. Moloci, Andrew M. Ryan, Adam A. Markovitz, Carrie H. Colla, **Valerie A. Lewis**, Brent K. Hollenbeck, Brahmajee K. Nallamothu, and John M. Hollingsworth. 2018. "The Effect of Medicare Accountable Care Organizations on Early and Late Payments for Cardiovascular Disease Episodes." *Circulation: Cardiovascular Quality and Outcomes* 11(8). [epub ahead of print].
44. Hollingsworth, John M., Brahmajee K. Nallamothu, Phyllis Yan, Sarah Ward, Sunny Lin, Carrie H. Colla, **Valerie A. Lewis**, John Z. Ayanian, Brent K. Hollenbeck, and Andrew M. Ryan. 2018. "Medicare Accountable Care Organizations are not Associated with Reductions in the Use of Low-Value Coronary Revascularization." *Circulation* 11(6):e004492. [epub ahead of print]
43. Kennedy, Greg, **Valerie A. Lewis**, Souma Kundu, Julian Mosques, and Carrie H. Colla. 2018. "Accountable Care Organizations And Post-Acute Care: A Focus On Preferred SNF Networks." *Medical Care Research and Review*.
42. Ouayogode, Marietou, Carrie H. Colla, Chiang-Hua Chang, Julie P.W. Bynum, Stephanie Raymond, **Valerie A. Lewis**, and Ellen R. Meara. 2018. "Forgotten Patients: Medicare Shared Savings Program Attribution Omits Low-Service Users and the Dying." *American Journal of Managed Care* 24(7):e207-e215.
41. **Lewis, Valerie A.**, Thomas D'Aunno, Genevra F. Murray, Stephen M. Shortell, and Carrie H. Colla. 2018. "The hidden role of non-provider partners in accountable care organizations." *Health Affairs* 37(2):292-298.

40. **Lewis, Valerie A.**, Elliott S. Fisher, and Carrie Colla. 2017. "Explaining Sluggish Savings Under Accountable Care." *New England Journal of Medicine*. 377(19): 1809-1811.  
\*reprinted in *NEJM Catalyst*
39. Frazee, Taressa, Carrie Colla, Emily Tierney, and **Valerie A. Lewis**. 2017. "Quality of Care Improves for Diabetics in Medicare ACOs: Organizational Characteristics Associated with Performance." *Population Health Management*. [Epub ahead of print]
38. **Lewis, Valerie A.**, Taressa Frazee, Katherine I. Tierney, and Genevra F. Murray. 2017. "Care Transformation Strategies and Approaches of Accountable Care Organizations." *Medical Care Research and Review*. [Epub ahead of print]
37. **Lewis, Valerie A.**, Katherine I. Tierney, Carrie H. Colla, and Stephen M. Shortell. 2017. "The New Frontier of Strategic Alliances in Health Care: Partnerships Under Accountable Care Organizations." *Social Science and Medicine*. [Epub ahead of print]
36. **Lewis, Valerie A.**, Taressa Frazee, Elliott S. Fisher, Stephen M. Shortell, and Carrie H. Colla. 2017. "ACOs Serving High Proportions of Racial And Ethnic Minorities Lag In Quality Performance." *Health Affairs* 36(1):57-66.
35. Ahluwalia, Sangeeta, Benjamin Harris, **Valerie A. Lewis**, and Carrie Colla. 2017. "End-of-life care planning in accountable care organizations: Associations with organizational characteristics and capabilities." *Health Services Research*. doi: 10.1111/1475-6773.12720. [Epub ahead of print]
34. Gorbenko, Ksenia, Taressa Frazee, and **Valerie A. Lewis**. 2016. "Redesigning care delivery with patient support personnel: Learning from accountable care organizations." *International Journal of Care Coordination* 19(3-4):73-83.
33. **Lewis, Valerie A.**, Karen Schoenherr, Taressa Frazee, and Aleen Cunningham. 2016. "Clinical coordination in accountable care organizations: A qualitative study." *Health Care Management Review*. DOI: 10.1097/HMR.000000000000014 [Epub ahead of print]
32. Frazee, Taressa, **Valerie A. Lewis**, Hector Rodriguez, and Elliott S. Fisher. 2016. "Housing, Transportation, And Food: How ACOs Seek To Improve Population Health By Addressing Nonmedical Needs Of Patients." *Health Affairs* 35(11):2109-2115.
31. Peiris, David, Madeline Phipps-Taylor, Courtney Stachowski, Lee-Sien Kao, **Valerie A. Lewis**, Meredith Rosenthal, Stephen Shortell, and Carrie H. Colla. 2016. "ACOs Holding Commercial Contracts Are Larger And More Efficient Than Noncommercial ACOs." *Health Affairs* 35(10):1849-1856.
30. Ouayogode, Marietou H.L, **Valerie A. Lewis**, and Carrie H. Colla. 2017. "Determinants of Success in Shared Savings Programs: An Analysis of ACO and Market Characteristics." *Healthcare: The Journal of Delivery Science and Innovation* 5(1-2):53-61.
29. Colla, Carrie H., **Valerie A. Lewis**, Lee-Sien Kao, A. James O'Malley, Chiang-Hua Chang, and Elliott S. Fisher. 2016. "Association Between Medicare Accountable Care Organization Implementation and Spending Among Clinically Vulnerable Beneficiaries" *JAMA Internal Medicine* 176(8):1167-75.
28. Chang, Chiang-Hua, **Valerie A. Lewis**, Ellen Meara, Jon D. Lurie, and Julie PW Bynum. 2016. "Characteristics and service use of Medicare beneficiaries using Federally Qualified Health Centers." *Medical Care* 54(8):804-9.
27. Colla, Carrie H., **Valerie A. Lewis**, Emily Tierney, and David Muhlstein. 2016. "Hospitals Participating In ACOs Tend To Be Large And Urban, Allowing Access To Capital And Data." *Health Affairs* 35(3):431-9.
26. Wu, Frances, Shortell, Stephen M., **Valerie A. Lewis**, Carrie H. Colla, and Elliott S. Fisher. 2016. "Assessing Differences Between Early and Late Adopters of Accountable Care Organizations Using Taxonomical Analysis." *Health Services Research* 51(6):2318-29.

25. Albright, Benjamin B., **Valerie A. Lewis**, Joseph Ross and Carrie H. Colla. 2016. "Preventive care quality of Medicare Accountable Care Organizations: Associations of organizational characteristics with performance." *Medical Care* 54(3):326-335.
24. Colla, Carrie H., **Valerie A. Lewis**, Savannah Bergquist, and Stephen M. Shortell. 2016. "Accountability across the Continuum: The Participation of Postacute Care Providers in Accountable Care Organizations." *Health Services Research* 51(4):1595-611.
23. Shortell, Stephen M., Carrie H. Colla, **Valerie A. Lewis**, Elliott S. Fisher, Eric Kessell, Patricia Ramsey. 2015. "Accountable Care Organizations: The National Landscape." *Journal of Health Politics, Policy, and Law* 40(4): 647-668.
22. Shortell Stephen M., Neil Sehgal, Salma Bibi , Patricia P. Ramsay, Lisa Neuhauser , Carrie H. Colla, and **Valerie A. Lewis**. 2015. "An Early Assessment of Accountable Care Organizations Efforts to Engage Patients and Their Families." *Medical Care Research and Review*. 72(5):580-604.
21. Rundall, Thomas, Frances M. Wu, **Valerie A. Lewis**, Karen E. Schoenherr, and Stephen Shortell. 2016. "Contributions of relational coordination to care management in accountable care organizations: Views of managerial and clinical leaders." *Health Care Management Review* 41(2):88-100.
20. **Lewis, Valerie A.**, Carrie H. Colla, William Schpero, Stephen Shortell, and Elliott S. Fisher. December 2014. "ACO contracting with private and public payers: a baseline comparative analysis." *American Journal of Managed Care* 20(12):1008-1014.
19. Colla Carrie H., **Valerie A. Lewis**, Brendan Beaulieu-Jones, and Nancy Morden. 2015. "Role of pharmacy services in accountable care organizations." *American Journal of Managed Care and Specialty Pharmacy* 21(4):338-44.
18. Colla, Carrie H., Philip P. Goodney, **Valerie A. Lewis**, Brahmajee K. Nallamothu, Daniel J. Gottlieb, and Ellen R. Meara. November 2014. "Implementation of a Pilot Accountable Care Organizations Payment Model and the Use of Discretionary and Nondiscretionary Cardiovascular Care." *Circulation* 130 (22), 1954-1961.
17. **Lewis, Valerie A.**, Carrie H. Colla, Katherine I. Tierney, Aricca D. Van Citters, Elliott S. Fisher, and Ellen R. Meara. October 2014. "Few ACOs Pursue Innovative Models That Integrate Care For Mental Illness And Substance Abuse With Primary Care." *Health Affairs* 33(10):1808-1816.
16. **Lewis, Valerie A.**, Carrie H. Colla, Karen E. Schoenherr, Stephen Shortell, and Elliott S. Fisher. 2014. "Innovation in the Safety Net: Integrating Community Health Centers Through Accountable Care." *Journal of General Internal Medicine* 29(11):1484-90.
15. Stephen Shortell, Frances Wu, **Valerie A. Lewis**, Carrie H. Colla, and Elliott S. Fisher. 2014. "A Taxonomy Of Accountable Care Organizations For Policy And Practice." *Health Services Research* 49 (6), 1883-1899.
14. Colla, Carrie H., **Valerie A. Lewis**, Stephen Shortell, and Elliott S. Fisher. 2014. "First National Survey Of ACOs Finds That Physicians Are Playing Strong Leadership And Ownership Roles." *Health Affairs* 33(6):964-71.
13. **Lewis, Valerie A.**, Carrie H. Colla, Kathleen L. Carluzzo, Sarah E. Kler and Elliott S. Fisher. 2013. "Accountable Care Organizations in the United States: Market and Demographic Factors Associated with Formation." *Health Services Research* 48(6):1840-1858. (Special issue: Best of the 2013 Academy Health Annual Research Meeting.)
12. Colla, Carrie Hoverman, **Valerie A. Lewis**, Daniel Gottlieb, and Elliott S. Fisher. 2013. "Cancer Spending and Accountable Care Organizations: Evidence from the Physician Group Practice Demonstration." *Healthcare: The Journal of Delivery Science and Innovation* 1(3-4):100-107.

11. **Lewis, Valerie A.**, Asha B. McClurg, Jeremy Smith, Elliott S. Fisher, and Julie P.W. Bynum. 2013. "Attributing Patients to Accountable Care Organizations: Performance Year Approach Aligns Stakeholders' Interests." *Health Affairs* 32(3):587-95.
10. Soneji, Samir S., **Valerie A. Lewis**, Susanne Tanski, and James D. Sargeant. 2012. "Who is Most Susceptible to Movie Smoking Effects? Exploring the Impacts of Race and Socioeconomic Status." *Addiction* 107(12): 2201-9.
9. Colla, Carrie H., David Wennberg, Ellen Meara, Jonathan S. Skinner, Daniel Gottlieb, **Valerie A. Lewis**, Christopher Snyder, and Elliott S. Fisher. 2012. "Spending differences associated with the Medicare Physician Group Practice Demonstration." *Journal of the American Medical Association* 308(10):1015-23.
8. **Lewis, Valerie A.**, Bridget K. Larson, Asha B. McClurg, Rebecca G. Boswell, and Elliott S. Fisher. 2012. "The Promise and Peril of Accountable Care for Vulnerable Populations: A framework for overcoming obstacles." *Health Affairs* 31(8):1777-85.
7. **Lewis, Valerie A.** and Ridhi Kashyap. 2013. "Are Muslims a Distinctive Minority? An Empirical Analysis of Religiosity, Social Attitudes, and Islam." *Journal for the Scientific Study of Religion* 52(3): 617-626.
6. **Lewis, Valerie A.** and Ridhi Kashyap. 2013. "Piety in a Secular Society: Migration, Religiosity, and Islam in Britain." *International Migration* 51(3):57-66.
5. **Lewis, Valerie A.**, Carol Ann MacGregor, and Robert D. Putnam. 2013. "Religion, Networks, and Neighbors: The Impact of Religious Social Networks on Civic Engagement." *Social Science Research* 42(2):331-46.
4. Kashyap, Ridhi and **Valerie A. Lewis**. 2013. (Online 2012). "British Muslim youth and religious fundamentalism: a quantitative investigation." *Ethnic and Racial Studies* 36(12):2117-40.
3. **Lewis, Valerie A.** 2011. "Social Energy and Racial Segregation in the University Context." *Social Science Quarterly*. 93(1):270-291.
2. **Lewis, Valerie A.**, Michael O. Emerson, and Stephen L. Klineberg. 2011. "Who We'll Live With: Neighborhood Racial Composition Preferences of Whites, Blacks and Latinos." *Social Forces* 89:1385-1407.
1. Wuthnow, Robert and **Valerie A. Lewis**. 2008. "Religion and Altruistic U.S. Foreign Policy Goals: Evidence from a National Survey of Church Members." *Journal for the Scientific Study of Religion* 47:191-209.

## NON-REFEREED PAPERS, REPORTS, ARTICLES, AND BLOGS

- Machta, Rachel M., Michael F. Furukawa, Jessica Heeringa, David J. Jones, Justin Timbie, Ashley M. Kranz, **Valerie A. Lewis**, and Eugene C. Rich. 2019. "Safety Net Hospitals in Health Systems: Variation in ACO participation and other characteristics." Washington, DC: Mathematica Policy Research.
- Bynum, Julie PW and **Valerie A. Lewis**. 2018. "Value-based payments and inaccurate risk adjustment—who is harmed?" *JAMA Internal Medicine*. doi:10.1001/jamainternmed.2018.4142
- Jung, Joelle and **Valerie A. Lewis**. 2018. "How to be aware of patients non-medical needs." KevinMD.com. Aug 31, 2018. <https://www.kevinmd.com/blog/2018/08/how-to-be-aware-of-patients-non-medical-needs.html>
- Lewis, Valerie A.** 2018. "Protecting America's Primary Care Safety Net." The Health Affairs Blog. Feb 23, 2018. Doi 10.1377/hblog20180216.403478. <https://www.healthaffairs.org/doi/10.1377/hblog20180216.403478/full/>

Jung, Joelle and **Valerie A. Lewis**. 2018. "Connecting the Dots: Referrals between Medical Care and Community Resources." The Health Care Blog.  
<http://thehealthcareblog.com/blog/2017/12/18/connecting-the-dots-referrals-between-medical-care-and-community-resources/>

**Lewis, Valerie A.**, Elliott S. Fisher, and Carrie H. Colla. 2017. "ACOs and Disparities: The Authors Reply." *Health Affairs* 36(5):960.

Tierney, Katherine L., Aleen Saunders, and **Valerie A. Lewis**. 2014. "Creating Connections: An Early Look at the Integration of Behavioral Health in Accountable Care Organizations." Report 1791. New York, NY: Commonwealth Fund.

Schoenherr, Karen E., Aricca D. Van Citters, Kathleen L. Carluzzo, Savannah Bergquist, Elliott S. Fisher, and **Valerie A. Lewis**. 2013. "Establishing a Coalition to Pursue Accountable Care in the Safety Net: A Case Study of the FQHC Urban Health Network." Report 1710, Volume 28. New York, NY: Commonwealth Fund.

**Lewis, Valerie A.** and Elliott S. Fisher. 2012. "Social networks and health care: So much to learn." *Journal of the American Medical Association*. 308(3):294-296.

**Lewis, Valerie A.** 2009. Review of *China's Urban Space: Development under Market Socialism*, by T. G. McGee, George C. S. Lin, Andrew M. Marton, Mark Y. L. Wang, and Jiaping Wu. *Contemporary Sociology* 38: 198-200.

## **AWARDS**

2021, Proceedings of the Academy of Management (top 10% of papers accepted into the AOM meeting program)

2018, 2019, 2020 Outstanding Reviewer, Academy of Management, Health Care Management Division

2017, Theory to Practice Award, Academy of Management Health Care Management Division

2013, Finalist, National Institute for Health Care Management (NIHCM) Foundation Research Award

2011, Jack Shand Research Award

2005-2008, National Science Foundation Graduate Research Fellow

2007, Global Network on Inequality Fellowship, Delhi University and Princeton University

2004, Weber-Durkheim Award for Excellence in Sociology, Rice University

## **FUNDED RESEARCH – PRINCIPAL INVESTIGATOR**

The Arnold Foundation. 2022-2025. "Rapid, multi-payer transition to value-based payment: The case of North Carolina." Principal Investigator. \$1,588,313 total costs.

North Carolina Department of Health and Human Services. Medicaid Provider Satisfaction Survey, Evaluation Design and Evaluation of Section 1115 Medicaid Waiver. Co-Principal Investigator. 2019-2025.

NCTraCS pilot grant. 2020-20201. "Demonstrating feasibility of studying care delivery across payers: the Transforming Healthcare in North Carolina (THiNC) pilot project." Principal Investigator. \$50,000 total costs.

The Donaghue Foundation, 2016-2019. "Demonstrating Methods to Integrate Clinical Care and Social Services Among Health Care Providers Under Value-Based Payment." \$598,601. (National call for proposals; 7% of proposal applications funded)

Agency for Healthcare Research and Quality R03. 2016-2018. "Understanding the Integration of Medical Care and Social Services Under New Payment Models." \$97,691.

Agency for Healthcare Research and Quality R01, Dartmouth sub-award. 2016-2021. “Will the Reach of ACOs Extend to Specialty Care?” Sub-award PI. (PI: John Hollingsworth, University of Michigan). \$276,995.

Agency for Healthcare Research and Quality R01, Dartmouth sub-award. 2016-2021. “Accountable Care and Slowing Surgical Spending.” Sub-award PI. (PI: John Hollingsworth, University of Michigan). \$272,386.

National Institute on Aging K01. 2015-2020. “The Effects of Accountable Care Organizations on Health Care Disparities.” \$650,700.

The Commonwealth Fund. 2015-2016. “Examining the Early Effects of Accountable Care Organizations on Primary care for Vulnerable Patients.” \$324,928.

Robert Wood Johnson Health Care Financing and Organization program. 2015-2016. “Understanding ACO Performance: Organizational and Market Characteristics Associated with ACO Success.” \$100,000.

The Commonwealth Fund. 2014-2015. “Examining the Efforts of Accountable Care Organizations to Improve Coordination of Care for Vulnerable Patients.” \$243,492.

The Commonwealth Fund. 2013. “Collaboration and Partnerships in Accountable Care Organizations serving the safety net.” \$199,633.

The Commonwealth Fund. 2012. “Vulnerable Populations in Accountable Care Organizations.” \$247,223.

#### **FUNDED RESEARCH – CO-INVESTIGATOR**

North Carolina Medicaid. Equity in NC Medicaid, UNC Center for Health Equity Research and NC Medicaid. Co-investigator. (PI: Giselle Corbie-Smith). 2021-present.

North Carolina Department of Health and Human Services. Evaluation Design and Evaluation of Section 1115 Medicaid Waiver. Co-investigator. (PI: Marisa Domino, UNC). 2019-present.

Carolina Health Workforce Research Center. Project lead, Co-investigator. (PI: Erin Fraher, UNC). 2019-2021.

Agency for Healthcare Research and Quality U19. 2015-2021. Center of Excellence for Studying Health Care Delivery Systems. Co-Investigator (PI: Ellen S. Meara, Dartmouth).

The Commonwealth Fund. 2017-2018. “Understanding Complex Patients in ACOs.” Co-investigator. (PI: Ellen Meara, Dartmouth).

Agency for Healthcare Research and Quality R01. 2016-2021. “Effects of Accountable Care Organizations on Post-Acute Care for the Elderly.” Co-investigator (PI: Lena Chen, University of Michigan).

National Institute for Mental Health. 2016-2020. “Mental Health Care Under New Payment Strategies.” Co-investigator. (PI: Ellen Meara, Dartmouth)

The Commonwealth Fund. 2016-2017. “Care for dually eligible beneficiaries under Medicare accountable care organizations.” Co-investigator. (PI: Carrie Colla, Dartmouth)



National Institute on Aging R03. 2015-2017. "Examining the Feasibility of Linking National Survey of ACOs to Medicare Claims." Co-investigator (PI: Carrie H. Colla, Dartmouth)

The Commonwealth Fund. 2015-2016. "The Performance of Accountable Care Organizations for High Need Patients." Co-investigator (PI: Carrie H. Colla, Dartmouth).

The Commonwealth Fund. 2014. "Evaluating Accountable Care Organizations." Co-investigator (PI: Carrie H. Colla, Dartmouth).

The Commonwealth Fund. 2013. "Evaluating Accountable Care Organizations." Co-Investigator (PI: Elliott S. Fisher, Dartmouth).

The Commonwealth Fund. 2012. "Accelerating Learning from ACO Implementation: Tracking the Early Evolution of ACOs." Co-investigator (PI: Elliott S. Fisher, Dartmouth).

Centers for Disease Control. Developmental Prevention Research Center at Dartmouth. Co-investigator 2011-2012. (PI: Elliott S. Fisher, Dartmouth)

## **TEACHING EXPERIENCE**

Introduction to Health Services and Health Policy Research (graduate level, PhD seminar). Department of Health Policy and Management, Gillings School of Global Public Health, UNC Chapel Hill. 2019, 2020, 2021.

Introduction to US Health Policy (short course); Health Policy Fellows Program, The Dartmouth Institute for Health Policy and Clinical Practice, 2012-2014

Introduction to Survey Data Analysis (short course); Health Policy Fellows Program, The Dartmouth Institute for Health Policy and Clinical Practice, 2012-2014

Health Care and Health Care Policy (Undergraduate), Sociology Department, Dartmouth College, Fall 2013

Demographic Research Methods (Graduate), Office of Population Research, Princeton University, 2007, Teaching assistant

Social Statistics (Undergraduate/Graduate), Sociology Department, Princeton University, 2006, Teaching assistant

Sociological Research Methods (Undergraduate), Princeton University, 2006, Teaching assistant

## **PROFESSIONAL PRESENTATIONS**

### Conference Presentations:

Academy of Management Annual Meeting, 2021, 2018, 2017

Organizational Theory in Health Care Annual Meeting, 2019, 2017

AcademyHealth Annual Research Meeting: 2022, 2020, 2019, 2018, 2017, 2015, 2014, 2013, 2012

American Sociological Association / Regional Sociological Societies: 2013, 2009, 2008, 2007, 2006, 2005

Population Association of America: 2012, 2010, 2008

### Invited Presentations, National and International:

Columbia University, Mailman School of Public Health, Department of Health Policy and Management, 2020

Invited panel, Organizational Theory in Health Care, Ohio State University, 2020  
Invited Panel, AcademyHealth Health Economics Interest Group, 2018  
Weill Cornell Medical School, Department of Healthcare Policy and Research, 2018  
UNC Chapel Hill, Department of Health Policy and Management, 2018  
Johns Hopkins University, Department of Health Policy and Management, 2017  
University of Minnesota, Department of Health Policy and Management, 2017  
Invited Panel, Academy of Management Annual Meeting, 2017  
University of Pennsylvania, Department of Medical Ethics and Health Policy, Perelman School of Medicine, 2016  
New York University, Department of Population Health, School of Medicine, 2015  
University of Michigan, Center for Health Outcomes and Policy, 2013  
Michigan Hospital Association Annual Meeting, 2013  
Center for Health Care Strategy, Medicaid Accountable Care Collaborative, 2013  
Kaiser, ACO roundtable, 2013  
Boston College, Sociology Department, 2009  
New York University, Wagner School of Public Policy and Department of Sociology, 2009  
University of Colorado Denver, School of Public Affairs, 2009  
Princeton University, Office of Population Research, 2009

Invited Presentations, Regional:

Disparities Research Seminar, UNC Chapel Hill, 2019  
Cancer Outcomes Breakfast, UNC Chapel Hill, 2019  
Business of Health Care Convocation, UNC Chapel Hill, 2019  
Kenan-Flagler Health Care Club, UNC Chapel Hill, 2018  
Massachusetts Association of Health Plans, 2016  
New England Society of Vascular Surgeons, 2013  
The Dartmouth Institute, Dartmouth College, 2013  
Orthopedics Department, Dartmouth Hitchcock Medical Center, 2013  
Sociology Department, Dartmouth College, 2013, 2014  
Wennberg Collaborative, Dartmouth College, 2013  
Brookings-Dartmouth ACO Learning Network, 2012  
Harvard University, Center for Middle Eastern Studies, 2011

**PROFESSIONAL ACTIVITIES**

Invited participant, Roundtable on Accountable Care Research Priorities, Institute for Accountable Care, June 2018, October 2020.  
AcademyHealth Paradigm Project Learning Community, 2019-2021  
Associate program editor, Academy of Management Health Care Management Division, 2020  
Ad Hoc grant reviewer: Robert Wood Johnson Foundation 2017, 2019; National Science Foundation 2018; NIH Health Services Organization and Delivery study section 2018; Donaghue Foundation 2018  
Conference reviewer: Academy of Management 2018, 2019, 2020; Organizational Theory in Health Care 2018; AcademyHealth annual research meeting 2018, 2019  
Discussant: Academy of Management 2018, Organizational Theory in Health Care 2018  
Journal reviewer: *Healthcare Management Review*, *Health Affairs*, *Journal of the American Medical Association*, *NEJM*, *JAMA: IM*, *American Journal of Public Health*, *BMC Health Services Research*, *American Journal of Managed Care*, *Health Services Research*, *Annals of Internal Medicine*, *International Journal of Health Policy and Management*, *Journal of General Internal Medicine*, *Medical Care Research and Review*, *Medical Care*, *AIMS Public Health*, *Public Health Reports*, *PLOS ONE*, *Social Forces*, *Demography*, *American Journal of Sociology*, *Social Science Research*, *Journal for the Scientific Study of Religion*, *Racial and Ethnic Studies*, *Social Problems*, *Population Research and Policy Review*, *Sociology of Religion*, *Asian Population Studies*, *International Journal of Sociology*

*and Anthropology, Contemporary Sociology, American Journal of Community Psychology, Sociological Quarterly*

#### **DEPARTMENTAL SERVICE**

PhD Advisory Committee, Health Policy and Management, UNC, 2020-present

Committee on Diversity and Inclusion/ Faculty Equity Collective, Health Policy and Management, UNC, 2019-present

Task Force on Equity in Hiring, Health Policy and Management, UNC, 2021-present

Committee on the Status of Women, UNC, 2020-2021

MPH Admissions Committee, Health Policy and Management, UNC, 2018-2020

Tenure track search committee, Health Policy and Management, UNC, 2019-2020

Finance committee, The Dartmouth Institute for Health Policy, 2018

Organizer, Qualitative research working group, Geisel School of Medicine, 2017

MPH curriculum redesign, health policy lead, The Dartmouth Institute for Health Policy, 2014-2015

Professional development committee chair, Office of Population Research and Department of Sociology, Princeton University, 2006-2007

#### **PROFESSIONAL MEMBERSHIPS**

AcademyHealth

Academy of Management

Organizational Theory in Health Care

American Sociological Association