

Message from the Director

Dear Ostrom Workshop Community,

What a year! As you know, we have been working this past year on a Strategic Plan to chart a bright future for the Ostrom Workshop, which builds upon the intellectual legacy of Vincent and Lin Ostrom. I talked with graduate students, faculty, chairs, deans, vice provosts, the provost, and even the president. The response that I heard most frequently was: "Thanks for reaching out." We have support across campus from a broad constituency of scholars who are interested in governance across different issues (e.g., natural resources; economic, legal, and political development). It is our goal to become the focal point for issues of governance for social sciences at IUB (including the business, law, policy, and global and international studies schools).

For the 2015–18 Strategic Plan, we received an incredible amount of input that started with my arrival in Bloomington in August 2014. I am happy to announce that with all of the collective feedback, we completed the plan this month. This document was recently approved for public release by the university. I encourage you to read it by downloading it from our website at <http://ostromworkshop.indiana.edu>.

As part of the Strategic Plan, we have begun implementing reorganization. This spring we hired Professor Armando Razo (Political Science) as Associate Director for the Ostrom Workshop (see below). We also hired Allison Sturgeon, as Executive Assistant and Grants Coordinator (see p. 2). Until we have more Program Directors, we will operate with an Interim Internal Advisory Board consisting of Lee Alston, Eduardo Brondizio, Armando Razo, Ken Richards, Jimmy Walker, and Rick Van Kooten (Interim Vice Provost for Research). As its first task, this interim board has just finished writing explicit criteria for becoming or maintaining status as a Workshop Affiliated Faculty (WAF) member for the academic year 2015–16. The next step for OVPR is the appointment of members of an External Advisory Board, consisting of academic experts.

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Professor Razo's research interests are in the field of comparative politics, with a concentration on the political economy of development. His general research and teaching interests center around two themes: (1) how political institutions in developing countries affect economic performance and (2) the study of political institutions and political organization in nondemocratic settings. He teaches courses in comparative politics, research methods, contextual and network analysis, modern political economy, and Latin American politics, among others. He serves on the Leadership Committee of the new Indiana University Network Science Institute. Current projects include the development of a linguistic corpus and ontology for comparative analysis of networks in collaboration with Markus Dickinson (IUB Linguistics), and a collaborative study of how clientelistic networks affect the provision of public services in Costa Rican local communities. He is the author of *Social Foundations of Limited Dictatorship* (2008), and coauthor with Stephen Haber and Noel Maurer of *The Politics of Property Rights* (2003). He has published articles in *World Politics*, *the Journal of Economic History*, and *the Journal of Latin American Studies*.



Armando Razo

The Ostrom Workshop is a research center of the Office of the Vice Provost for Research at Indiana University Bloomington

MISSION

To build upon the theme of GOVERNANCE to understand and address major societal problems

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Allison is responsible for all administrative support for the Director as well as grant support for external funding. She has 23 years of experience with the IU Alumni Association and IU Foundation in the areas of student programming, alumni relations, and development. She most recently served as development director for the Area 10 Agency on Aging and the Community Foundation of Bloomington and Monroe County. Allison received a Bachelor of Science in Journalism from the University of Colorado and a Master of Science in Higher Education from Indiana University.



Allison Sturgeon

Our website is under construction during the summer and will be streamlined without losing substantive content. It will clearly present our goals and organizational structure. I encourage you to bookmark it.

We are also in the process of finalizing our speakers for the Colloquium Series for 2015–16. It will be a diverse group of scholars from around the country and at IUB. Check our website in August for a final list of speakers.

We have set records in funding graduate and faculty research support this summer as well as awarding our first Ostrom Graduate Fellowships, which spanned across anthropology, economics, geography, and political science. We also have a diverse and accomplished group of junior and senior scholars arriving in the fall who will present their work at our Wednesday Colloquium Series.

Last but not least, our kitchen is being renovated over the summer so that it will be a better collective work and gathering space, more like an upscale coffee shop—tattoos allowed :-) (see Facilities Update on p. 12).

As noted, last year I spent the majority of my time building a broader constituency at IUB. Next year we plan to reach out to a community of supporters outside IUB. Thus, I plan to be on the road a bit more, especially in the spring.

I hope that you are having a productive summer. Thank you for your supportive e-mails over the past year.

—Lee

Ostrom Memorial Lecture



Barry Weingast

The Inaugural Vincent and Elinor Ostrom Memorial Lecture—a lecture series established by Director Lee Alston to honor the memory of the Ostroms—was presented by Professor Barry Weingast, Ward C. Krebs Family Professor of Political Science at Stanford University, and Senior Fellow with the Hoover Institution, on February 11, 2015. Held at the IU Maurer School of Law, the lecture focused on “The Violence Trap: Why Democracy and Rule of Law Fail in the Developing World.”

Why do developing countries fail to promote development? My answer is the violence trap, the idea that the threat of violence reduces the attractiveness of development. To understand this idea, I provide evidence that most developing countries experience violent takeover of power more than once a decade. This violence creates multiple sources of risk. In addition, developing countries do not have perpetual governments, meaning that new leaders are not bound by any constitution or rules. Hugo Chavez in Venezuela, Fidel Castro in Cuba, Idi Amin in Uganda, and Vladimir Putin in Russia all made unilateral changes in the constitution to remove provisions and constraints they found inconvenient.

These two features of developing countries have significant implications. First, high levels of violence discourage economic activity and investment, hindering growth. Second, the lack of a perpetual government implies that many investments—profitable given peace, security, and stability—fail to occur because they are not profitable in the presence of risks of violence of predation. Third, perpetuity is a necessary condition for a stable constitution, the rule of law, and democracy. Therefore, developing countries face great difficulties maintaining these values and institutions.

An archive stream of Professor Weingast’s lecture is available at:

https://www.youtube.com/watch?v=_zBGZq3cWaE&feature=youtu.be. (See also related story in *InsideIU Bloomington*.)

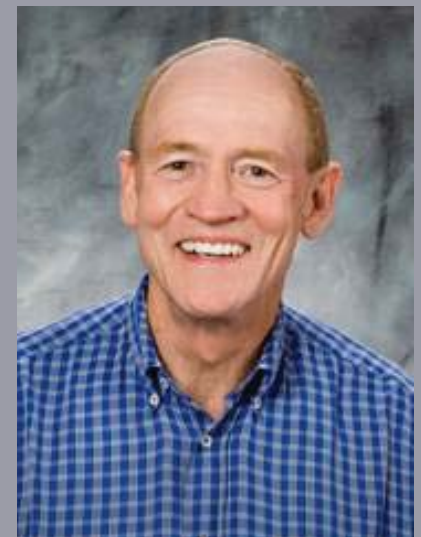
MARK YOUR CALENDAR FOR THE 2016 OSTROM MEMORIAL LECTURE

PROFESSOR GARY LIBECAP

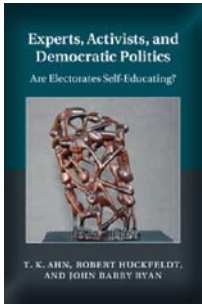
*Bren School of Environmental Science & Management
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http://www.bren.ucsb.edu/people/faculty/gary_libecap.htm

Professor Libecap’s lecture will take place on FEBRUARY 10, 2016, at the Maurer School of Law, Indiana University Bloomington. Additional information will be forthcoming via our website.

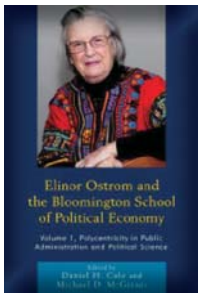


Gary Libecap



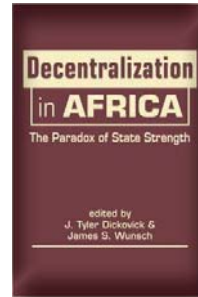
Ahn, T. K., Robert Huckfeldt, and John B. Ryan. 2014. *Experts, Activists, and Interdependent Citizens: Are Electorates Self-Educating?* New York: Cambridge University Press.

This book addresses opinion leadership in democratic politics as a process whereby individuals send and receive information through their informally based networks of political communication. The analyses are based on a series of small group experiments, conducted by the authors, which build on accumulated evidence from more than seventy years of survey data regarding political communication among interdependent actors. The various experimental designs provide an opportunity to assess the nature of the communication process, both in terms of increasing citizen expertise as well as in terms of communicating political biases.



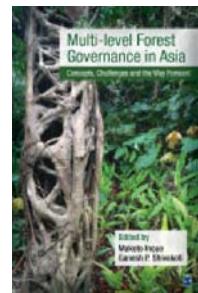
Cole, Daniel H., and Michael D. McGinnis, eds. 2015. *Elinor Ostrom and the Bloomington School of Political Economy: Volume 1, Polycentricity in Public Administration and Political Science*. Lanham, MD: Lexington Books.

This four-volume compendium of papers written by Lin, alone or with various coauthors (most notably including her husband and partner, Vincent), supplemented by others expanding on their work, brings together the common strands of research that serve to tie her impressive *oeuvre* together. Each of the four volumes is organized around a central theme of Lin's work. Volume 1 explores the roles played by the concept *polycentricity* in the disciplines of public administration, political science, and other forms of political economy.



Dickovick, J. Tyler, and James S. Wunsch, eds. 2014. *Decentralization in Africa: The Paradox of State Strength*. Boulder, CO: Lynne Rienner.

In recent decades, laws passed by African governments to transfer power and resources to local and other subnational governments (SNGs) have been greeted by many in the policy community with enthusiasm. But how far has decentralization really gone in Africa? How well does it work? And what have been its consequences? The authors of *Decentralization in Africa* work within a common conceptual framework to examine the process in ten countries, contrasting clear increases in the legal authority of SNGs with the reality of limited successes in deepening democracy.



Inoue, Makoto, and Ganesh P. Shivakoti, eds. 2015. *Multi-Level Forest Governance in Asia: Concepts, Challenges and the Way Forward*. Sage Publications.

This book presents the remarkable diversity of policy implementation in forest resource management in 14 Asian countries: five in South Asia (Bangladesh, India, Nepal, Sri Lanka, and Bhutan), six in South-east Asia (Indonesia, Malaysia, the Philippines, Thailand, Vietnam, and Laos), and three in East Asia (China, Korea, and Japan). It explores how effective forest governance can be achieved by bridging multi-level outcomes. Further, this volume highlights the importance of context in defining flexible policies for policymakers, development practitioners, and the academic communities of these countries. It also provides assistance to government officers, NGOs, and academics based on relevant empirical information on resource management.

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Talking Federalism with State Attorneys General

by Mike McGinnis, Senior Research Fellow

Indiana State Attorney General Greg Zoeller invited me to give a talk at the Midwestern Region Meeting of the National Association of Attorneys General held in downtown Indianapolis, March 31–April 1, 2015. This meeting was held a few blocks from, and a few days before, the NCAA Final Four Mens' Basketball Championship. The theme of the meeting was *Federalism in the 21st Century*, and I spoke on the topic of "General Theory of Federalism: What the Ostroms Can Teach Us about How State Attorneys General Can Continue to Contribute to Polycentric Governance." In my remarks (available

at <http://php.indiana.edu/~mcginnis/federalism-and-sags.pdf>), I reviewed the innovative contributions made by state attorneys general in using multistate litigation to push the policy agenda forward on efforts to limit tobacco use and acid rain, but also raised concerns about the increasing politicization of these efforts, since state attorneys general have been routinely filing suits on both sides in recent court cases on the Affordable Care Act. Attendees included speakers from several law schools, faculty and students from the Robert H. McKinney School of Law in Indianapolis, and more than a

dozen state attorneys general, only one of whom (representing the District of Columbia) is a Democrat. I can now speak from experience on how tough an audience can be for a speaker recounting the benefits of bipartisanship in polycentric systems of constitutional order, when that audience consists almost exclusively of denizens of one political party, all of whom are solely interested in pressing issues of the day. Still, I enjoyed this opportunity to expose them all to the important work of Vincent and Lin Ostrom.

New Senior Research Fellows



Tom Evans



Burney Fischer



Edella Schlager

Affiliated Faculty who have attained the rank of full professor and made extraordinary contributions over an extended period of time to the Ostrom Workshop via scholarship, service, and/or teaching are nominated and selected annually by the Workshop Advisory Council (WAC) to become a Senior Research Fellow (SRF). The newly elected SRFs are:

- TOM EVANS, Professor, Department of Geography; Director, CIPEC, IUB
- BURNEY FISCHER, Clinical Professor Emeritus, School of Public & Environmental Affairs, IUB
- EDELLA SCHLAGER, Professor, School of Government & Public Policy, University of Arizona, Tucson

Evans, Fischer, and Schlager join the following SRFs:

- BARBARA ALLEN, Professor, Department of Political Science, Carleton College
- MIKE MCGINNIS, Professor, Department of Political Science, IUB
- FILIPPO SABETTI, Professor, Department of Political Science, McGill University
- JAMES WALKER, Professor, Department of Economics, IUB

The new SRF elections were based on nominations received by the WAC from November 2014 to January 2015.

Actual World, Possible Future

An update from the field: South Korea

by Barbara Allen, Carleton College

Since our Indiegogo Campaign, to which so many of you contributed generously, I've traveled with a small film crew across the United States and to India, Nepal, China, and Korea. The film project has received cash and in-kind contributions from several international organizations, including the Foundation for Ecological Security, The International Center for Integrated Mountain Development, The Asia Foundation, CSF Associates, the CHS Foundation, The World Interdisciplinary Network for Institutional Research Ltd., The Foundation for European Economic Development, The China Ostrom Society, and the Friends of the Workshop—Korea. When I tell potential sponsors that the Workshop and Ostrom influence is global, I am speaking from experience!

Now I have the challenge of raising funds for the post-production activities to pay for all of the translations, transcription, editing, subtitling, motion graphics, and effects found in a great documentary film. I welcome your financial support! Click the "Contribute Here" button (<http://ostromsthemovie.tumblr.com/>). You will also find the latest project films to show in your classrooms on our Vimeo site (<https://vimeo.com/channels/ostromsthemovie>).

March 16–28, 2015—A 13-day journey in a country with a rapidly expanding economy and extremely hospitable people.

When he heard about the film documentary, our colleague, T. K. Ahn (pictured below), invited me to visit Seoul National University to speak and film the Ostroms' influence in South Korea. The friendships between the Ostroms and Korean colleagues span decades. Beginning in the mid-1980s, the Workshop became a second home to visiting scholars from Korea. Lin and Vincent made the first of several visits to Korea a decade later.

In addition to the many visiting scholars and graduate students who have followed, the Friends of the Workshop in Korea have contributed generously to the Tocqueville Fund; the Workshop has conducted trainings on the IAD framework at South Korean universities; and research partnerships among Korean scholars and Workshopers from other parts of the world continue to advance our understanding of governance, natural resource commons, and the Social-Ecological Systems (SES) framework. I was thrilled to have a chance to film this work in action!

Actual World, Possible Future draws on the insights of the Ostroms' family, friends, students, colleagues, and even people whom the Ostroms never met—but who have been influenced by their ideas in remarkable ways. The Korea trip offered an opportunity to interview people who knew the Ostroms well and to visit people and places that have taken ideas of governing a commons and self-governance generally into a "next generation" of scholarship and action.



One representation of next-gen thinking can be found in the broad areas of "cooperative economics" and "social enterprises." Korea is among the most advanced countries in the world when it comes to both types of cooperative ventures. These are topics of research for our colleague E. Y. Kim; both subjects became central topics of our film interviews.

The Korean coastal and inland waterways are also habitats that are part of several global commons, including fish (and an Ostrom film needs fish!) and birds. Korean wetland bird habitats lay on the flyway between Siberia and Australia, thus representing one of the most important bits of our global ecology affected by the numerous natural and built commons and related public policies and legal regimes that colleagues including In Kim and Min Chang Lee study.

Our colleagues at Korean institutions including T. K. Ahn have also partnered with Workshopers from several countries to study the effects of playing commons simulations on the thinking of decision makers. Interviews with these colleagues not only demonstrate the effects of simulations on learning (about the commons) but also help explain Lin's experiments and use of game theory—a really difficult subject to get across in a documentary film.

T. K. had graciously arranged for us to be met at the airport by one of his graduate students, Esther Lee, and to stay in faculty apartments on the campus of Seoul National University. After a brief rest, my small film crew hit the ground running with a day of filming, followed by the first of two talks T. K. asked me to give at SNU, "What May the Works of Elinor Ostrom and Vincent Ostrom Tell Us about Cooperative Economics and Self Governance?"

We filmed an experimental social science lab on campus where professor of economics Syngjoo Choi led a research lab modeling exercise. We also captured an explanation of experimental work and Lin's *Governing the Commons* in an interview with Hyojin Jang, one of T. K.'s teaching assistants and E. Y. Kim's research assistant. In a later interview, T. K. shared



his insights about building the game and conducting field research on the impact of a country's culture on the outcome of a commons dilemma.

Our interest in co-ops and social enterprises brought us to Ki-Tae Kim, director of the 20-year-old Cooperatives Korea Research Institute. Graduate student Joon-han Yeon assisted with translation throughout the interview, enabling me to understand Mr. Kim's deep appreciation for *Governing the Commons*. Mr. Kim ended his interview saying, "Polycentricity moves the world to a better place." With those words, he conveyed a central theme of the Ostrom legacy.

With the intention of exploring places around the country where ideas about the commons might be applied in co-ops, our team got up at 1 a.m. to visit Noryangjin Fisheries Wholesale Market (pictured below), a massive seafood marketplace. After a few more hours of sleep, we headed one hour north of Seoul for an eco-tour of the DMZ.

Entry into the DMZ is monitored by the South Korean military. As a result,



River. The beat of helicopters and the rumble of trucks and tanks punctuate our film of fishers catching eels and carp, Siberian cranes in flight, and river deer drinking from the Imjin. Later in the evening, our Korean hosts at SNU said they had never been to the DMZ and would probably not have the opportunity to see what we had seen—underscoring the complex realities of this social-ecological system.

Many Friends of the Workshop in Korea (pictured above) attended the second presentation that I made. I was honored to have Hun Myoung Park from the International University of Japan fly to Seoul to hear the talk, "Tocquevillean Analytics as a Foundation for Workshop Analytics," and attend the dinner that followed. Former Workshopers (Kisuk Cho, Heungsuk Choi, Kwanbo Kim, Myungsuk Lee) shared stories



about Indiana University and the value of time spent with Lin and Vincent. The following morning, we continued the conversation with E. Y. Kim (pictured above), who had recently been in Bloomington, taking part in a group studying cooperatives and social economies.

That afternoon we visited the first of three social enterprises we would tour on our trip, Seongsu Shoemakers' Union, an excursion arranged by E. Y. Our guide and translator was graduate student Kyungsoo Lee. Lyungsoo Lee, manager of the small shoe factory, told us they had been in business three years. Seven to ten members make shoes by hand from design to shoes ready for sale. The next day brought an opportunity to film another social enterprise, Baek Mi Ri Foreshore Experience, a fishing village designed for families and school groups. When the tide is out, visitors can walk far out into the bay or stay close to the shore and dig clams to take home. More than 1,000,000 school children have visited the village to learn about marine ecology, climate change, and fishing. With the assistance of SNU graduate student Hyojin Jang,

the DMZ habitat has remained relatively untouched for 70 years. Various institutions work with local farmers to sustain riparian, grassland, and forest habitats. A big part of that work involves removing land mines.

Our visit coincided with UN forces maneuvers near the Joint Security Area. After we passed the checkpoint where our passports were taken and held until the tour ended, we met our guide, a villager from a small community inside the DMZ. He directed us to a cultural heritage zone overlooking the wide plains of the Imjin

our guide and interpreter, a village leader told us how various environmental problems had adversely affected the local ecology and economy. A combination of government funds and the villagers' commitment created the educational experience that restored the bay and the fishers' livelihoods—while passing along these lessons and more to the next generation. Today, with the sale of clams, entry fees, proceeds from a restaurant, and the sale of products like seaweed, the business supports 110 households.

We left the following morning for Mokpo, a town on the coast in southwestern South Korea.

Min Chang Lee (pictured below with son Hanmin) from Chosun University met us, and, with the help of one of his former students, Gun young Park (a reporter for *Mokpo Today*), showed us the Mokpo port reclamation project. We filmed interviews with experts in bird migration and water and waste management at the bird observation station, which stands adjacent to the Nam Hae Sewage Treatment Plant. The project is a good example of polycentric governance, with funding and work from several government and volunteer sources. Before 1998, Mokpo dumped raw sewage into the ocean at this site. Residents who frequent the bay for birding, clamming, and fishing saw the environmental effects and petitioned city government to clean up port waters. City and the South Korean national government share costs for the water treatment plant, but



the key actors remain local residents who monitor the marine life, a source of their livelihoods. The \$47 million port reclamation project begun in 2008 has already brought the return of many species; the next building phase includes an Eco Museum scheduled to open in 2017, another source of revenue and education in environmental protection.

Min Chang planned a closer look at one of the prominent

islands, Heuksando, a 90-minute ferry ride from Mokpo. The island city there, Shinan, is a fishing port, travel attraction, and home to the National Park and Migratory Birds Research Center on the East Asian-Australasian Flyway. Up to 360 bird species migrate through this area where researchers at Korea's only bird banding facility track their flight patterns. We filmed the capture and banding processes as Research Center Director Young-Soo Kwon explained how climate change and oil spillages have had a negative impact on the habitat of this "stopping by place." The newly built Shinan Migratory Exhibition Hall, owned by the city, educated visitors about many species, both common and endangered.

While on the island, we filmed fishers repairing abalone nets and learned more about the ocean commons from Min Chang, who explained that 500 years ago, harvesting of seaweed took place only on the shoreline rocks. The rocks were a commons without private property rights, so everyone took care of the rocks and the bounty captured there. Japanese colonization, occurring from 1905 to 1910, brought Japanese property regimes rooted from Continental tradition and following that change, liberation in 1945, instituted an essentially English common-law private-property system as filtered through con-

stitutional law in the United States. Min Chang noted, "Today, we run the car of which the frame and engine are German and the wheel is American." From his viewpoint, polycentricity is hampered by the legal legacy of irreconcilable traditions, but contesting institutional forms also offers niches of future opportunity. Working with Lin and Vincent

alerted him to the possibilities: "Lin gave healing words and recommended more research." His research has followed—on volunteerism and self-regulation, and their impact on Korean society.

Cooperation in its many forms became the main theme of our filming. Leaving Mokpo, we visited our third social enterprise in Guyre, a small community in the heart of the country and near Mount Jiri National Park. I have Dame Pauline Green, president of the International Cooperative Alliance, to thank for alerting me to Korea's vibrant cooperative and social enterprise community, and helping me contact cooperative movement leaders, including those at iCOOP Cooperative Institute.

Natural Dream Park in Guyre (pictured below) is a very large economic development project of iCOOP KOREA and an important instance of commons governance. iCOOP KOREA, founded in 1997, practices ethical consumption with job creation, food safety, and protection of agriculture and the environment as core values. We had already interviewed Jeong Joo Lee, chairperson of iCOOP Cooperative Institute in Seoul,



and learned that after years of attempting to get the national government to select it as a site for economic development, Guyre town leaders warmly welcomed iCOOP when they learned the cooperative was searching for a site for its first cluster project. We were anxious to see this “cluster initiative,” which opened in April 2014, creating a new cooperative business model combining manufacturers, processing centers, a distribution center, and a logistics center in a cluster in a single location that then sells its products in retail outlets for members only.

As producer-providers, Dream Park Industries makes and distributes noodles, kimchi, and other goods, linking farmers (producer-consumers) and



duck meat. iCOOP KOREA oversees the safety of the food through contracts with certified producers, inspections, and its own certification system. Guyre is the newest of five distribution centers in the country. Today, there are 160 stores countrywide serving nearly 220,000 co-op members as compared to two stores in 2006, and 663 members in 1998. The Guyre Dream Park has created 360 jobs with 80% filled by local residents. A second dream park is under construction in Goesan.

After a tour and interviews with Dream Park CEO Hang-Sick Oh and Juhee Lee, External Cooperation team member, iCOOP Co-operative Development Center, we drove into Mt. Jiri National Park. Signs of the Korean Conflict span the mountainous park, which was the last stronghold of communist insurgents in 1954. The park has ancient attractions along with sites of battles from the Korean Conflict. We filmed an area known for its cherry blossoms and tea cultivation in the Seomjingang River valley. We hiked throughout the park to film the beautiful 1704 Cheonwangmun of Ssanggyesa temple complex, the Buriil Waterfall, and the setting sun from the high vantage point at Jeongnyeongchi Hill.

Following filming the forests of Jiri, we headed east toward Busan (Pusan) (pictured below), a large port city of 3.5 million known for its beauty and beaches. On the outskirts of the city, we visited Nakdong Estuary Eco Center where we walked the grounds filming fishing, waterways, and birds. The park opened in 1999 as Busan began to clean up the pollution in the delta of the Nakdong River as it empties into the South Sea.

We learned more from Yuseok Moon and In Kim, who treated us to dinner and explained the environmental history and fishing industry of Busan. In Kim (pictured at left) guided us through the city to film fishing areas and to capture an interview about the impact of the Ostrows on his teaching and research. He offered insights into fishing as a self-governed commons as well as urban planning and policy.

I am very grateful to each of my Korean colleagues who spent numerous hours both preparing for our visit and hosting us once we arrived. We were graciously introduced to the varied and beautiful landscape while gaining insights into the impact of change and rapid growth in a country that places high value on tradition, cooperation, and relationships.



consumers (at retail co-op outlets); each part of the consumer, producer, provider system is a cooperative owned and managed by its members. The park was built with loans and investment from co-op members who view the process as a way to practice self-help and autonomy. Members of the producers group ship their products to the processing companies and receive additional income from profits. Farmers can participate as major shareholders in the processing companies. This concept is considered a new cooperative. At Guyre, 14 companies run 18 production lines producing 340 items including rice, bakery goods, dough, dumplings, Korean traditional cookies, kimchi, rice wine, beer, noodles, and

EDUARDO ARARAL (National University of Singapore) organized a panel on “The Ostroms’ Contributions to the Policy Literature” for the 2nd International Conference on Public Policy, Catholic University of Sacro Cuore, Milan, Italy, July 1–4, 2015.

Graduate student **LIZ BALDWIN** defended her dissertation on June 8. She will be moving to Tucson this summer, where she will take up a tenure-track position in the School of Natural Resources and the Environment, University of Arizona.

A letter published November 2014 in *Nature* from 240 leading conservationists (including **EDUARDO BRON-DIZIO**, Department of Anthropology) argues that conservation’s impact is being hindered by the field’s lack of inclusiveness (<http://www.nature.com/news/working-together-a-call-for-inclusive-conservation-1.16260>).

JEROME BUSEMEYER (IU Department of Psychological and Brain Sciences) has been named the winner of the 2015 Howard Crosby Warren Medal for his lifelong contributions and groundbreaking new work in psychological science.

Graduate students **STEFAN CARPENTER** and **URSULA KREITMAIR** are recipients of Student Sustainability Research Development Grants for AY 2015–16 for “Conservation and Human-Wildlife Conflict: An Experimental Study of Collective Action Involving Discounting and Uncertainty.”

YUAN CHENG, PhD student, has been selected to receive an Institute for Human Studies PhD Scholarship for the 2015–16 academic year.

View the archive stream of the conference, “The Next Generation of Discovery: Research and Policy Change Inspired by **RONALD COASE**,” held in Washington, DC, March 27–28, 2015 (<http://www.coase.org/2015washingtonconference.htm>).

In March, **DANIEL COLE** (IU Maurer School of Law) became an Affiliated Faculty Member of the Berlin Workshop in Institutional Analysis of Social-Ecological Systems (WINS) (<https://www.wins.hu-berlin.de/home>).

Five articles made the short-list for the 2015 Elinor Ostrom Prize, one of which is by **DANIEL COLE, GRAHAM EPSTEIN, AND MICHAEL MCGINNIS**, “Digging Deeper into Hardin’s Pasture: The Complex Institutional Structure of the ‘Tragedy of the Commons,”” *Journal of Institutional Economics* 10(3) (2014): 353–69. The award for best full-length article published in *JOIE* in 2014 will be made at the 2nd WINIR Conference in Rio de Janeiro, Brazil, September 10–13, 2015.

In June, **HAROLD DEMSETZ** (Arthur Andersen UCLA Alumni Emeritus Professor of Business Economics) was awarded the first *Elinor Ostrom Lifetime Achievement Award*, which is

given by ISNIE every two years (<http://newsroom.ucla.edu/dept/faculty/harold-demsetz-wins-elinor-ostrom-lifetime-achievement-award>) (see also <http://blogs.law.harvard.edu/nplblog/2015/06/24/sioe-isnie-2015-institutions-organizations-economics-yonathan-arbel/>).

BURNEY FISCHER, former codirector of the Ostrom Workshop, retired from full-time status at IU/SPEA on May 31, 2015, to Clinical Professor Emeritus of SPEA. He will continue teaching on a part-time basis (spring semesters only) as well as maintain leadership in the Bloomington Urban Forestry Research Group at CIPEC.

The **MARINE CONSERVATION SUMMER INSTITUTE**—open to international practitioners, graduate students, and advanced undergraduates—will take place at the Duke Marine Lab, Beaufort, NC, July 6–August 7, 2015 (contact: mcsi@duke.edu; <http://superpod.ml.duke.edu/mcsi/>).

AJAY MEHROTRA (IU Maurer School of Law) has been named OAH Distinguished Lecturer for 2015–16 (<http://www.oah.org/about/oah-newsroom/new-speakers-added-to-roster-of-2015-16-distinguished-lectureship-program-speakers/>).

Staff member **DAVID PRICE** celebrated his 10-year anniversary with IU/Ostrom Workshop on December 9, 2014.

The **PUBLIC CHOICE SOCIETY** announces the *Vincent and Elinor Ostrom Prize* (\$1,000 for Best Graduate Student Paper & Presentation at the Annual Meetings of The Public Choice Society).

SCOTT SHACKELFORD (Kelley School of Business) is a recipient of *IASC’s 2015 Elinor Ostrom Award on Collective Governance of the Commons* (<http://elinorostromaward.org/2015-Award-Results>).

MARK SPROULE-JONES (Emeritus Professor, McMaster University) received a special award of the Canadian Association of Public Policy and Administration at their annual conference on May 25–26, 2015. The award was for his seminal contributions to the field of Public Policy and Administration, especially his 1992 book *Governments at Work* (University of Toronto Press). A plenary seminar was held to discuss the book with comments from three former students from the 70s, 80s, and 2000 decades. Mark was Vincent Ostrom’s first PhD student at IU (1970), and came to Bloomington from LSE with a Fulbright scholarship. Mark has held endowed chairs at both McMaster and Princeton, and published some 12 books and 70+ articles. His latest book is a novella called *Some of the Whole Truth* (SBPRA & Amazon, 2014).

ALLISON STURGEON is the new Executive Assistant & Grants Coordinator at the Ostrom Workshop effective April 6, 2015.

In April, **THEO TOONEN** was appointed Dean of the Faculty of Behavioural, Management and Social Sciences (BMS) at the University of Twente, the Netherlands.

GEORGE VARUGHESE (Country Representative for Nepal, The Asia Foundation) has been awarded the University of Wyoming's endowed senior faculty position in Global & Area Studies for the academic year 2015–16. The position title is Visiting Senior Scholar in Global & Area Studies.

JESSICA VOGT, research associate, was selected to participate in the Future Earth Young Scientists Networking Conference in Villa Vigoni, Italy, May 24–30, 2015.

JAMES WUNSCH has been appointed as the initial holder of the Rev. John P. Schlegel S.J., Distinguished Professorship in Government and Politics, at Creighton University. He will use this appointment to continue his work on governance in Africa, with an emphasis on decentralization and reconstructing the African state to enhance accountability to the African people.

SHUANG ZHAO, PhD candidate in Public Policy at SPEA, has accepted a tenure-track appointment in the Political Science—Public Affairs Department, University of Alabama, Huntsville, with a joint appointment in the Department of Atmospheric Sciences.

Facilities Update

by David Price, Office & Facilities Coordinator

If you haven't visited our facilities lately, the first thing you may notice is a major upgrade to the front entrance of Park 1. For those of us here on a daily basis, it seemed as though the new retaining wall and steps that now grace the front of our main building would never be finished. IU Campus Division broke ground on the project in the fall of 2014, then as the Bloomington winter set in, construction on a wall to keep our front lawn from sliding into the middle of Park Avenue ground to a halt. Of course the weather eventually warmed up, the final bricks of the wall were cemented into place, and new concrete steps were poured. Now with the addition of a substantial street light-style lamp post, our front entrance is fully functional and looking better than ever.

The next big renovation project on the horizon begins this summer with a complete remodel of the Park 1 kitchen. The idea that our kitchen needed an upgrade became apparent when we purchased a new espresso machine that made everything around it look dated. With more people drawn in by the magic of good coffee, we envision the relaxed atmosphere of this comfortable shared space will allow for casual conversations to develop organically into future collaborative research projects.



But that's not all. Preliminary plans are being drawn up to upgrade our second- and third-floor restrooms (both of which have fixtures left over from the 1960s). Also, we'll be replacing and repairing several windows throughout the building, getting new furniture for some of the offices, and preparing to incorporate our sister center, CIPEC, into our facilities.

In the next few years, we anticipate significant growth and with that growth we need to look for ways to maximize the use of our four buildings. The building projects we have planned in the next few years will allow the Ostrom Workshop facilities on Park Avenue to remain viable well into the future.